

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES
OFFICIAL PROCEEDINGS OF THE
THREE HUNDRED AND EIGHTH MEETING**

April 28 and 29, 2016

INDEX

	<u>Page</u>	<u>Resolution</u>
I. CALL TO ORDER	1	
II. PROOF OF NOTICE OF MEETING	1	
III. CONFLICT OF INTEREST STATEMENT	1	
IV. DISPOSITION OF PERVIOUS MINUTES	1	
V. ANNOUNCEMENTS	2	
VI. EXECUTIVE SESSION	2	16-33
VII. RECESS	2	
VIII. RECONVENE-ROLL CALL	2	
IX. PROOF OF NOTICE OF MEETING	3	
X. CONFLICT OF INTEREST STATEMENT	3	
XI. ANNOUNCEMENTS	3	
XII. EXECUTIVE SESSION	3	16-34
XIII. RECESS	4	
XIV. RECONVENE-ROLL CALL	4	
XV. REPORT OF THE CHAIR	5	
A. Trustees' Award for Faculty Excellence	5	16-35
B. Election of Board Officer's for 2016-2017	6	
C. Recognition of Laurence R. Klaben	6	16-36
D. Recognition of Hailey A. Billing	7	16-37

E.	Written Reports-WSU Board of Trustees April 15, 2016	8	
F.	University-Wide Compliance Program	8	16-38
XVI.	REPORT OF THE PRESIDENT	10	
A.	University Updates		
B.	Approval of April Graduates	10	16-39
C.	Distinguished Professor Awards	13	16-40
D.	Promotion and Tenure	14	16-41 16-42
E.	Confirmation of Academic & Administrative Appointments & Changes	16	16-43
F.	Report of Investments	24	
G.	Ratification of Contracts and Grants	24	16-44
XVII.	REPORTS OF THE COMMITTEES OF THE BOARD	54	
A.	Academic Affairs Committee	54	
	1. Emeritus Requests	55	16-45
	2. Tuition Waiver for Shantou University, China	55	16-46
B.	Compliance and Audit Committee	58	
	1. Facility Security Clearance Resolution	61	16-47
C.	Finance Committee	62	
	1. Alternative Retirement Plan Amendment	65	16-48
	2. Approval of Contracts over \$500,000	67	16-49
D.	Student Affairs Committee	70	
	1. Recognition of Gavin Doll and Kayla Muncie	71	16-50
E.	Student Trustees' Report	72	
F.	Faculty Senate President's Report	73	
XVIII.	PRESENTATION	74	
	Dr. Marty Kich President, AAUP-WSU		
XIX.	PRESENTATION AND POLICY DISCUSSIONS	75	
	Shari Mickey-Boggs Associate Vice President and Chief Human Resources Officer HR's Transformation: Growing Wright State University FOR the World		

XX. UNFINISHED BUSINESS	76	
None		
XXI. NEW BUSINESS	76	
1. Lake Campus Commencement – April 29, 2016, 5 p.m. Auglaize-Mercer Counties Family YMCA		
2. Main Campus Commencement – April 30, 2016, Nutter Center, Breakfast – 8:30 a.m., Commencement 10:00 a.m.		
3. Boonshoft School of Medicine Commencement – May 27, 2016, Schuster Center of Performing Arts, Commencement – 6:30 p.m.		
4. Budget Presentation – June 2, 2016, 8:30 a.m.		
5. WSU Board of Trustees Advance, June 5 and 6, 2016		
6. Board of Trustees Reunion Dinner –June 5, 2016, E156 Student Union, 6:30 p.m.		
7. Fall Move-In Day – August 25, 2016		
XXII. APPENDIX	79	
A. Advancement Report		
B. Building & Grounds Report		
C. Communications Report		
D. Enrollment Management Report		
E. Marketing Report		
F. Multicultural Affairs & Community Engagement Report		
G. Research & Sponsored Programs		
XXIII. RECESS	76	
XXIV. RECONVENE - CALL TO ORDER	77	
XXV. PROOF OF NOTICE OF MEETING	77	
XXVI. CONFLICT OF INTEREST STATEMENT	77	
XXVII. ANNOUNCEMENTS	77	
XXVIII. EXECUTIVE SESSION	77	16-51
XXIX. ADJOURNMENT	77	

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES
OFFICIAL PROCEEDINGS OF THE
THREE HUNDRED AND EIGHTH MEETING**

April 28 and 29, 2016

I. CALL TO ORDER

The meeting of the Wright State Board of Trustees was called to order by Mr. Michael Bridges, chair, on Thursday, April 28, 2016, 4:12 p.m., in the Wright Brothers Room, Student Union. Dr. Robert J. Sweeney, secretary to the Board of Trustees, called the roll:

Present:

Michael Bridges
Eloise P. Broner
Douglas Fecher
Anuj Goyal
William Montgomery
C.D. Moore
Grace Ramos

Absent

Laurence R. Klaben

II. PROOF OF NOTICE OF MEETING

Mr. Bridges reported that this meeting was called by written notification and a quorum was present.

III. CONFLICT OF INTEREST STATEMENT

Mr. Bridges read the following reminder for the Trustees:

It is of utmost importance to ensure that all university decisions are free from any real or perceived conflicts of interest.

Therefore, please be mindful of all obligation with which you have been charged as a Trustee of Wright State University; and take the steps you deem appropriate to perform your duties fairly and impartially.

IV. DISPOSITION OF PREVIOUS MINUTES

Mr. Goyal moved to approve the February 11 and 12, 2016 and the March 11, 2016 minutes as submitted. Mr. Fecher seconded, and the motion was unanimously approved by voice vote.

V. ANNOUNCEMENTS

None were offered.

VI. EXECUTIVE SESSION

In accordance with the Ohio Open Meetings Law, the Board, after a majority of a quorum, determined to hold an Executive Session by offering the following resolution:

RESOLUTION 16-33

RESOLVED that the Wright State University Board of Trustees agreed to hold Executive Session on Thursday, April 28, 2016; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

- Pending or imminent court action
- Personnel matters

Mr. Bridges moved for approval. Mrs. Broner seconded, and the motion was unanimously approved by roll call vote.

VII. RECESS

The meeting recessed at 6:45 p.m.

VIII. RECONVENE – ROLL CALL

The Wright State University Board of Trustees reconvened on Friday, April 29, 2016, 7:32 a.m., for Executive Session in the Raider Box (Suite 217) of the Nutter Center. Dr. Sweeney called the roll:

Present

Michael Bridges
Eloise P. Broner
Douglas Fecher
Anuj Goyal
Laurence R. Klaben
William Montgomery
C.D. Moore
Grace Ramos

Absent

IX. PROOF OF NOTICE OF MEETING

Mr. Bridges reported that this meeting was called by written notification and a quorum was present.

X. CONFLICT OF INTEREST STATEMENT

Mr. Bridges read the following reminder for the Trustees:

It is of utmost importance to ensure that all university decisions are free from any real or perceived conflicts of interest.

Therefore, please be mindful of all obligation with which you have been charged as a Trustee of Wright State University; and take the steps you deem appropriate to perform your duties fairly and impartially.

XI. ANNOUNCEMENTS

None were offered.

XII. EXECUTIVE SESSION

In accordance with the Ohio Open Meetings Law, the Board, after a majority of a quorum, determined to hold an Executive Session by offering the following resolution:

RESOLUTION 16-34

RESOLVED that the Wright State University Board of Trustees agreed to hold Executive Session on Friday, April 28, 2016; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

- Matters required to be kept confidential by federal law or regulation, or state statute
- Pending or imminent court action

Mr. Bridges moved for approval. Mr. Fecher seconded, and the motion was unanimously approved by roll call vote.

XIII. RECESS

The meeting recessed at 8:35. The Board of Trustees returned to Public Session in the Berry Room of the Nutter Center.

XIV. RECONVENE – ROLL CALL

The Wright State University Board of Trustees reconvened on Friday, April 29, 2016, 9:00 a.m., in the Berry Room, Nutter Center. Dr. Sweeney called the roll:

Present

Michael Bridges
Eloise P. Broner
Douglas Fecher
Anuj Goyal
Laurence R. Klaben
William Montgomery
C.D. Moore
Grace Ramos
Hailey Billing
Ryan Rignatiello

Absent

Mr. Bridges stated that the Wright State University Board of Trustees is a public body subject to the Ohio Open Meetings Act. It operates on a fixed agenda available to those attending the meeting. Persons wishing to address the Board in its Public Session should submit a written request to the Board of Trustees' office 72 hours in advance of the meeting in order to be placed on the agenda. However, all persons address the Board at the invitation of the Board and are subject to time limitations and other guidelines established to maintain the good order of the meeting.

Conflict of Interest Statement

Mr. Bridges read the following Conflict of Interest Statement.

It is of utmost importance to ensure that all university decisions are free from any real or perceived conflicts of interest.

Therefore, please be mindful of all obligations with which you have been charged as a Trustee of Wright State University; and take the steps you deem appropriate to perform your duties fairly and impartially.

XV. REPORT OF THE CHAIR

Remarks from the Chair:

Mr. Bridges offered the following comments. Tomorrow we celebrate one of the most important days in Wright State's year; namely Commencement. More than 2,000 graduates are expected to join our more than 110,000 alumni, of which 80,000 have chosen to remain in Ohio, and 75% in the Raider Country area.

Many good things have happened this year at Wright State including the ribbon cutting at the Tom Hanks Center for Motion Pictures, the opening of the Student Success Building, and the remodeling of the Creative Arts Complex. Our Veteran's and Military Center served a record number of military students and military-connected students, and our GLBTQA Center has expanded operations.

To better address the needs of a complex and growing institution, the Office of General Counsel has been expanded and a University-Wide Compliance Plan is being presented today for approval.

More good things are to come. Wright State will host the first national Presidential Debate on September 26th and will celebrate our 49th Anniversary this October. While we are facing some budgetary issues and will hear details of a remediation plan at the Budget Workshop on June 2nd, the Board of Trustees is working hard to ensure that Wright State meets any challenge and can remain focused on our vision of "transforming the lives of our students and the communities we serve."

A. Trustees' Award for Faculty Excellence

This year marks the sixteenth year of the Trustees' Award for Faculty Excellence. The University Promotion and Tenure Committee reviewed all nominations and submitted its nominee(s) to the Provost for transmittal to the president and Board of Trustees. The award carries a stipend of \$3,500.

Dr. December Green, Professor
Department of Political Science
College of Liberal Arts

RESOLUTION 16-35

RESOLVED that the Trustees' Award for Faculty Excellence appointment, as submitted to this meeting be, and the same hereby is approved.

Mr. Bridges moved for approval. Mr. Fecher seconded, and the motion was unanimously approved by voice vote.

B. Election of Board of Trustees' Officers for 2016-2017

In accordance with the amendment to Article II, Section 2 of the Board of Trustees' Bylaws, election of officers was held during this meeting of the academic year.

1. Chair

Mr. Fecher nominated Mr. Bridges; Mr. Montgomery seconded, and Mr. Bridges was unanimously elected (Bridges abstained) chair of the Board by voice vote.

2. Vice Chair:

Mr. Bridges nominated Mr. Fecher; Mr. Klaben seconded, and Mr. Fecher was unanimously elected (Fecher abstained) vice chair of the Board by voice vote.

3. Secretary of the Board:

Dr. Goyal nominated Mrs. Broner; General Moore seconded, and Mrs. Broner was unanimously elected (Broner abstained) secretary of the Board by voice vote.

In accordance with Article III, Section 1, of the Bylaws, the newly elected chair will appoint the Standing Committees of the Board before the fall meeting.

C. Recognition of Laurence R. Klaben

In appreciation and recognition of Laurence R. Klaben's service to the Board of Trustees, the following resolution is offered:

RESOLUTION 16-36

WHEREAS, Laurence R. Klaben was appointed to the Wright State University Board of Trustees in 2007 by Governor Ted Strickland and has faithfully served in that capacity for nine years; and

WHEREAS, Mr. Klaben provided exemplary leadership to the Board of Trustees as the Board chair from 2012-2015, vice chair from 2010-2011, and also served on the Academic Affairs Committee, Advancement Committee, Finance and Audit Committee, Student Affairs Committee and as a Foundation Representative over the last nine years; and

WHEREAS, Mr. Klaben has served as the Chair for the Wright State University ArtsGala Committee and been instrumental in providing vision

and support for ArtsGala over a number of years; and

WHEREAS, Mr. Klaben has provided leadership as a College of Liberal Arts Advisory Board member and a Wright State University Foundation Board member and was recognized for his lifelong achievement as a Wright State University Alumni of the Year in 2003; and

WHEREAS, Mr. Klaben is the President, CEO, and owner of Morris Furniture Co., Inc., and was named the Philanthropist of the Year by the Association of Fundraising Professionals in 2014; and

WHEREAS, Mr. Klaben has taken an active role in the arts community and provided leadership to a variety of organizations including Culture Works and the Human Race Theatre; and

WHEREAS, Mr. Klaben was a founder of TEDxDayton and Kids Dream Too and has served on the boards of Dayton Children's Hospital, the Dayton Jewish Federation Board, and the PNC Bank Economic Council; and

WHEREAS, Mr. Klaben's vision and leadership have helped shape the future of Wright State and contributed to the educational and fiscal foundation supporting the university's mission; be it therefore

RESOLVED, that the Wright State University Board of Trustees does hereby express its sincere appreciation and heartfelt commendation to Laurence Klaben for his commitment, service, and leadership on behalf of the university.

Mr. Bridges moved for approval. Dr. Goyal seconded, and the motion was unanimously approved by voice vote.

D. Recognition of Hailey A. Billing

In appreciation and recognition of Hailey A Billing's service to the Board of Trustees, the following resolution is offered:

RESOLUTION 16-37

WHEREAS, Hailey A. Billing was appointed to the Wright State University Board of Trustees in July 2014 by Governor John R. Kasich and has faithfully performed her duties as a student trustee while maintaining excellent academic standards while pursuing a Bachelor of Science in Applied Statistics; and

WHEREAS, her commitment to the university and the surrounding community during her tenure on the Board of Trustees and throughout her

academic career has distinguished Ms. Billing as a dedicated public servant; and

WHEREAS, Ms. Billing has provided leadership to her sorority, Zeta Tau Alpha, as Treasurer, as Risk Reduction Chairman and as Vice President of Programming and was recently awarded the “New Graduate Award” by the Dayton Alumnae chapter of Zeta Tau Alpha and chosen to become their Vice President for Programming for 2017, and

WHEREAS, Ms. Billing has served the Office of the President and Provost for many years in a variety of capacities and distinguished herself through her tireless efforts, and has contributed to the Ohio Council of Teachers of Mathematics and the Ohio Student Trustees Association with her membership; and

WHEREAS, Ms. Billing will carry forward her social consciousness and acquired knowledge throughout her professional career; be it therefore

RESOLVED, that the Wright State University Board of Trustees expresses its sincere appreciation to Hailey A. Billing and extends its best wishes for her future success.

Mr. Bridges moved for approval. Mrs. Broner seconded, and the motion was unanimously approved by voice vote.

**E. Written Reports – Wright State University Board of Trustees
April 16, 2015**

Advancement, Building & Grounds, Communications, Enrollment Management, Marketing, Multicultural Affairs & Community Engagement and Research & Sponsored Programs Reports as presented to this meeting be, and the same hereby accepted. The reports are contained in the appendix at the end of the minutes.

F. University-Wide Compliance Program Plan

The following resolution was offered to establish a university wide compliance program and create a Director of University Compliance position. In addition, the Board offered approval for President Hopkin’s Implementation Plan for a University-Wide Compliance Program.

RESOLUTION 16-38

WHEREAS, the University has had a compliance culture for a long time which has served it well in the past; and

WHEREAS, the University conducted a university-wide compliance assessment in the recent past to review the current university compliance program in order to help the university to better address the growing complexity and burden of compliance; and

WHEREAS, the Board recognizes the growing number of areas in which universities in general must address the needs for compliance; and

WHEREAS, in response to this growing need, the Board desires to establish a University-Wide Director of University Compliance position, to establish a University-Wide Compliance Program at Wright State University, and approve President Hopkins' implementation plan for a University-Wide Compliance Program; and

WHEREAS, the purpose of the implementation plan is to centralize Wright State's coordination, oversight, and monitoring of all existing university compliance functions, establish and promote collaboration among the various compliance units and subject matter experts, and provide centralized compliance leadership authority and responsibility; and

WHEREAS, Ohio Revised Code §3352.03 authorizes the Wright State University Board of Trustees to do all things necessary for the proper maintenance and successful continuous operation of the University; and Ohio Revised Code §124.14(F) (1) and (2) authorizes a state university board of trustees to carry out all matters of governance involving the officers and employees of the university and to adopt rules under §111.15 of the Revised Code to carry out matters of governance; and

WHEREAS, the Board desires that the President supervise the Director of University Compliance and that President Hopkins, through the Director of University Compliance, be responsible for implementation of the University-Wide Compliance Program; and

WHEREAS, the implementation of the University-Wide Compliance Plan will further strengthen the University's compliance culture, centralize oversight, support coordination and collaboration and ensure university-wide training and support.

THEREFORE, BE IT RESOLVED, the position of Director of University Compliance be established at Wright State University which shall report directly to the Chief Operating Officer and the Board of Trustees; and

FURTHER RESOLVED, a University-Wide Compliance Program shall be established by President Hopkins; and

FURTHER RESOLVED, President Hopkins' Implementation Plan for a University-Wide Compliance Program is approved.

Mr. Fecher moved for approval. Dr. Goyal seconded, and the motion was unanimously approved by roll call vote.

XVI. REPORT OF THE PRESIDENT

A. University Updates

Dr. Hopkins provided the following University updates and outlined the current progress for the development of a budget remediation plan.

April was a great month in terms of student scholarships. ArtsGala, the College of Liberal Arts (COLA) scholarship fundraiser, generated more than 400 new student scholarships for COLA and their "Artists in Residence" program. The Rise. Shine Campaign recently wrapped up with a gala event hosted by the Foundation. Funds generated from the Gala will support student scholarships.

Since the February Board meeting, work has been underway on a budget remediation plan. Dr. Hopkins thanked Provost Sudkamp and CFO Jeff Ulliman for their leadership with this initiative. Following a series of meetings with deans, vice presidents and others for solicited input, and a review of their suggestions for dealing with the 8% reduction exercise that was assigned, a 6% target reduction has now been identified to realign base budget with expenses and anticipated revenue. Work continues on the remediation plan with a finalized proposal to be presented at the Board of Trustees' Budget Workshop scheduled for June 2, 2016.

B. Approval of April Graduates

Spring commencement will be held on Saturday, April 30, 2016, 10:00 a.m. in the Wright State Nutter Center.

Section 1.103 of the Wright State University Code of Regulations provides that the Board of Trustees shall grant degrees to qualified graduates after due consideration of nominations by the faculty.

Since applications for degrees are accepted in advance, the recommendation was made that changes in the list to correct errors and to add or delete names of persons who unexpectedly will or will not meet all requirements for graduation be permitted. A list of spring 2016 degrees follows, along with comparison figures for spring 2015.

	<u>2015</u>	<u>2016</u>
<u>Business and Administration</u>		
Bachelor of Science in Business	218	193
<u>Education and Human Services</u>		
Bachelor of Science	105	97
Bachelor of Science in Education	99	85
<u>Engineering & Computer Science</u>		
Bachelor of Arts in Computer Science	7	11
Bachelor of Science in Biomedical Engineering	57	47
Bachelor of Science in Computer Engineering	22	17
Bachelor of Science in Computer Science	22	36
Bachelor of Science in Electrical Engineering	29	34
Bachelor of Science in Engineering Physics	0	0
Bachelor of Science in Human Factors Engineering	0	0
Bachelor of Science in Industrial & Systems Engineering	9	21
Bachelor of Science in Mechanical Engineering	88	73
Bachelor of Science in Materials Science and Engineering	7	3
<u>Liberal Arts</u>		
Bachelor of Arts	288	284
Bachelor of Fine Arts	61	67
Bachelor of Music	15	16
Bachelor of Science	2	8
<u>Nursing and Health</u>		
Bachelor of Science in Nursing	93	49
<u>Science and Mathematics</u>		
Bachelor of Arts	63	61
Bachelor of Science	144	162
Bachelor of Science in Medical Technology	0	0
Bachelor of Clinical Laboratory Science	7	10

School of Graduate Studies

Doctor of Nursing Practice	2	2
Doctor of Philosophy	24	27
Educational Specialist	1	4
Doctor of Education	0	1
Master of Accountancy	17	13
Master of Arts	70	74
Master of Business Administration	45	50
Master of Clinical Psychology	0	4
Master of Education	140	124
Master of Engineering Innovation & Entrepreneurship	5	4
Master of Humanities	8	3
Master of Information Systems	0	1
Master of Music	12	8
Master of Public Administration	21	21
Master of Public Health	11	9
Master of Rehabilitation Counseling	2	4
Master of Science	193	227
Master of Science in Biomedical Engineering	6	20
Master of Science in Computer Engineering	10	17
Master of Science in Cyber Security	0	4
Master of Science in Electrical Engineering	39	68
Master of Science in Engineering	110	19
Master of Science in Industrial & Human Factors Engineering	8	13
Master of Science in Leadership Development	4	0
Master of Science in Mechanical Engineering	4	19
Master of Science in Materials Science and Engineering	4	2
Master of Science in Renewable and Clean Energy	0	4
Master of Science in Teaching	0	1
Master of Urban Administration	0	0

School of Medicine

Doctor of Medicine	84	104
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School of Professional Psychology

Doctor of Psychology	0	0
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Wright State University Lake Campus

Associate Degrees	56	36
Bachelor of Technical & Applied Studies	7	9
Total	<u>2,219</u>	<u>2,166</u>

RESOLUTION 16-39

RESOLVED that the candidates for degrees for April 2016 be and hereby are confirmed and approved.

Mr. Bridges moved for approval. Ms. Ramos seconded, and the motion was unanimously approved by roll call vote.

C. Distinguished Professor Awards

According to Wright State University policy, approved by the Board of Trustees in September 1987, Dr. Hopkins recommends the appointments of the following distinguished professors, effective July 1, 2016.

**ROBERT J. KEGGEREIS DISTINGUISHED PROFESSOR
OF TEACHING
(July 1, 2016 to June 30, 2019)**

Dr. Lisa Kenyon, Associate Professor
Department of Biological Sciences
College of Science and Mathematics

**BRAGE GOLDING DISTINGUISHED PROFESSOR OF RESEARCH
(July 1, 2016 to June 30, 2019)**

Dr. Brian D. Rigling, Professor
Department of Electrical Engineering
College of Engineering and Computer Science

**FREDERICK A. WHITE DISTINGUISHED PROFESSOR
OF PROFESSIONAL SERVICE
(July 1, 2016 to June 30, 2019)**

Dr. Carol S. Loranger, Associate Professor
Department of English Language and Literatures
College of Liberal Arts

RESOLUTION 16-40

RESOLVED that the distinguished professor appointments, as submitted to this meeting be, and the same hereby are approved.

Mr. Bridges moved for approval. Dr. Goyal seconded, and the motion was unanimously approved by roll call vote.

D. Promotion and Tenure

The individuals recommended for promotion and tenure have gone through a thorough and effective process, beginning with the department level, the college, the dean, the University Promotion and Tenure Committee, and approved by the Provost and the President before being presented to the Board. Except as noted, the following will be effective August 1, 2016. Marked with an * the promotion will be effective July 1, 2016.

Promotion to Professor

BOONSHOFT SCHOOL OF MEDICINE

Doug Lehrer	Psychiatry*
Richard Simman	Pharmacology and Toxicology*

COLLEGE OF ENGINEERING AND COMPUTER SCIENCE

Xinhui Zhang	Biomedical & Industrial Engineering
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COLLEGE OF LIBERAL ARTS

Jacqueline Bergdahl	Sociology and Anthropology
Kristen Halling	Modern Languages
Laura Luehrmann	Political Science
Geoffrey Owens	Sociology and Anthropology

COLLEGE OF SCIENCE AND MATHEMATICS

Gary Burns	Psychology
Douglas Petkie	Physics*

RAJ SOIN COLLEGE OF BUSINESS

Kendall Goodrich	Marketing*
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SCHOOL OF PROFESSIONAL PSYCHOLOGY

Julie Williams	School of Professional Psychology*
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Promotion to Associate Professor

BOONSHOFT SCHOOL OF MEDICINE

Stacey Poznanski Emergency Medicine*

SCHOOL OF PROFESSIONAL PSYCHOLOGY

Michelle Schultz School of Professional Psychology*

*promotion effective July 1, 2016.

Promotion to Clinical Assistant Professor

COLLEGE OF NURSING AND HEALTH

Kim Lawrence Nursing and Health

Promotion to Senior Lecturer

COLLEGE OF LIBERAL ARTS

Jim Adamitis	Sociology and Anthropology
Jenny Alexander	Communications
Frank Eguaroje	Sociology and Anthropology

RESOLUTION 16-41

RESOLVED that the promotion recommendations as submitted to this meeting be, and the same hereby are approved.

Mr. Bridges moved for approval. Mr. Montgomery seconded, and the motion was unanimously approved by roll call vote.

Promotion to Associate Professor with Tenure

COLLEGE OF ENGINEERING AND COMPUTER SCIENCE

Michael Saville Electrical Engineering

COLLEGE OF EDUCATION AND HUMAN SERVICES

Mary Kramer (Chace)	Kinesiology and Health
Michelle Fleming	Teacher Education
Romena Holbert	Teacher Education

Mary Huber	Human Services
Gina Oswald	Human Services
Carl Sabo	Human Services
Jason Fruth	Teacher Education

COLLEGE OF LIBERAL ARTS

Scott Peterson	Communication
Drew Swanson	History

COLLEGE OF NURSING AND HEALTH

Rosemary Eustace	Nursing and Health
Sharon Farra	Nursing and Health

COLLEGE OF SCIENCE AND MATHEMATICS

Gale Kleven	Psychology
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LAKE CAMPUS

Diane Huelskamp	Lake Campus
Stephen Jacquemin	Lake Campus
Christine Junker	Lake Campus

RAJ SOIN COLLEGE OF BUSINESS

Kimberly Lukaszewsk	Management & International Business
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RESOLUTION 16-42

RESOLVED that the promotion and tenure recommendations as submitted to this meeting be, and the same hereby are approved.

Mr. Bridges moved for approval. Dr. Goyal seconded, and the motion was unanimously approved by roll call vote.

E. Confirmation of Academic & Administrative Appointments and Changes

Faculty New Hires

Ronald K. Butcher, M.S., has been appointed Instructor, Biomedical, Industrial, and Human Factors Engineering, College of Engineering and Computer Science, effective January 1, 2016.

Amy M. Jeffers, M.D., has been appointed Associate Director, Pediatrics Clerkship, Pediatrics, Boonshoft School of Medicine, effective January 1, 2016.

Deanne W. Otto, Ph.D., has been appointed Assistant Professor and Associate Director of Medical Education, Family Medicine, Boonshoft School of Medicine, effective February 1, 2016.

Hongmei Ren, Ph.D., has been appointed Assistant Professor, Biochemistry and Molecular Biology, Boonshoft School of Medicine, effective March 1, 2016.

Faculty Separations

Donald L. Clark, M.D., Assistant Professor, Family Medicine, Boonshoft School of Medicine, effective March 2, 2016.

Dana L. Duren, Ph.D., Professor, Community Health, Boonshoft School of Medicine, effective February 29, 2016.

Richard Sherwood, Ph.D., Professor, Community Health, Boonshoft School of Medicine, effective February 29, 2016.

Barry J. Skrobot, M.D., Assistant Professor, Family Medicine, Boonshoft School of Medicine, effective March 31, 2016.

Unclassified New Hires

Donerik Black, B.S., has been appointed Region Director, Small Business Development Center, Business and Administration, Raj Soin College of Business, effective March 7, 2016.

Elvina Caldas, B.S., has been appointed Network Security Engineer, Computing and Telecommunications Services, effective March 28, 2016.

Max E. Cartwright, B.S.C.S., has been appointed Web Application and Database Developer, Academic Affairs, Boonshoft School of Medicine, effective March 7, 2016.

Angela Castle, M.A., has been appointed Program Director and SBIRT Trainer, Family Medicine, Boonshoft School of Medicine, effective March 7, 2016.

Larry Y. Chan, J.D., has been appointed Vice President for Legal Affairs and General Counsel, Office of General Counsel, effective March 1, 2016.

Ying Chen, M.S., has been appointed Statistical Consultant, College of Science and Mathematics, Mathematics and Statistics, effective January 5, 2016.

Unclassified New Hires (Con't)

Rosalind DiYanni, M.S., has been appointed Research Assistant, School of Professional Psychology, effective March 3, 2016.

Cassandra L. Dorsten, M.B.A., has been appointed Business Manager, Lake Campus, effective March 1, 2016.

Teresa L. Evanoff, A.A., has been appointed Clinical Research Nurse, Wright State Research Institute, College of Engineering and Computer Science, effective February 22, 2016.

Kevin Evans, B.A., has been appointed Compensation Analyst, Human Resources, Office of the President, effective February 15, 2016.

Alison L. Gahris, M.Ed., has been appointed Academic Advisor, Dean's Office, Raj Soin College of Business, effective February 1, 2016.

Tina M. George, B.A., has been appointed Compensation Analyst, Human Resources, Office of the President, effective March 7, 2015.

Jacquelynn Karen Heath, B.F.A., has been appointed Assistant to Executive Director, Ervin J. Nutter Center, effective March 1, 2016.

Kathleen Heilner, M.S., has been appointed Senior Systems Engineer, Wright State Research Institute, College of Engineering and Computer Science, effective March 7, 2016.

Donald H. Hopkins, Jr., M.B.A., has been appointed Interim Director of Master of Information Systems and Logistics and Supply Chain Management, Information Systems and Operations Management, Raj Soin College of Business, effective February 8, 2016.

Dante T. Jenkins, M.S., has been appointed Assistant Athletics Director for Compliance, Intercollegiate Athletics, effective March 14, 2016.

Michael G. Kemp, Ph.D., has been appointed Postdoctoral Researcher, Pharmacology and Toxicology, Boonshoft School of Medicine, effective March 21, 2016.

Henry S. Limouze, Ph.D., has been appointed Interim Associate Vice President, Center for International Education, effective January 25, 2016.

Gregory Loughnane, Ph.D., has been appointed Postdoctoral Researcher, College of Engineering and Computer Science, effective March 21, 2016.

John C. Mossing, B.S., M.S., Ph.D., has been appointed Senior Research Engineer, Wright State Research Institute, College of Engineering and Computer Science, effective February 15, 2016.

Jeffrey D. Nador, Ph.D., has been appointed Postdoctoral Researcher, Psychology, College of Science and Mathematics, effective March 7, 2016.

Paul D. Paessun, B.A., has been appointed Windows System Engineer, Computing and Telecommunications Services, effective February 15, 2016.

Diane Patterson, has been appointed Administrative Assistant to the Vice President and Chief Financial Officer, Business and Finance, effective March 21, 2016.

Cassandra B. Reynolds, A.A.S., has been appointed Community Health Advocate, Center for Healthy Communities, Boonshoft School of Medicine, effective February 15, 2016.

Travis Hensley Sobers, B.S., has been appointed Assistant Women's Soccer Coach, Intercollegiate Athletics, effective March 28, 2016.

Michael L. Stankas, B.S.C.E., has been appointed Director of Information Services, Computing and Telecommunications Services, effective March 21, 2016.

Jasmine J. Tolbert, M.Ed., has been appointed Community Health Advocate, Center for Healthy Communities, Boonshoft School of Medicine, effective February 1, 2016.

Michael Trego, Ed.D., has been appointed Coordinator, Teacher Education Program, Lake Campus, effective March 2, 2016.

Peter J. Williams, M.P.A., has been appointed Director of Development and External Relations, Advancement Services, effective March 7, 2016.

Tiffany N. Williams, B.A., has been appointed Community Health Advocate, Center for Healthy Communities, Boonshoft School of Medicine, effective February 1, 2016.

Unclassified Promotions

Vanessa Borelly Vega, B.S., has been appointed Assistant to Vice President, Multicultural Affairs and Community Engagement, effective March 1, 2016.

Trevor John Doll, M.B.A., has been appointed Associate Athletics Director, Internal Operations, Intercollegiate Athletics, effective January 1, 2016.

Emily Hamman, M.A., has been appointed Human Resources Business Partner and Staff Labor Relations Director, Human Resources, Office of the President, effective April 1, 2016.

Mary Jane Kocian-Figueroa, Psy.D., has been appointed Executive Director, Ellis Institute, School of Professional Psychology, effective March 1, 2016.

Scott A. Kremer, has been appointed Assistant Computer Operations Manager, Computing and Telecommunications Services, effective April 1, 2016.

Amanda E. Marker, B.A., M.S., has been appointed Clinical Research Coordinator, Wright State Research Institute, College of Engineering and Computer Science, effective February 6, 2016.

Latricia Milhouse, M.A., has been appointed Human Resources Business Partner, Human Resources, Office of the President, effective April 1, 2016.

Joylynn Mosier, B.A., has been appointed Associate Athletic Director, Administration/Senior, Intercollegiate Athletics, effective January 1, 2016.

Rachel Rebecca Seitz, B.S., has been appointed Environmental Health and Safety Technician, Environmental Health and Safety, effective February 1, 2016.

Chantelle Snyder, M.B.A., has been appointed Assistant Director, International Programs, Raj Soin College of Business, effective February 1, 2016.

Unclassified Separations

Beverly A. Barry, B.S., Research Assistant, Lifespan Health Research Center, Boonshoft School of Medicine, effective January 26, 2016.

Nitin Dagaduji Bhagat, Ph.D., Research Engineer, Wright State Research Institute, College of Engineering and Computer Science, effective March 28, 2016.

Margaret I. (Peggy) Bloom, M.S.N., University Wellness Director, Office of the Provost, effective March 8, 2016.

Todd E. Brittingham, B.S., Assistant Registrar, Office of the Registrar, effective February 29, 2016.

J. Christopher Brookshire, M.S., Director of Innovation and Community Partnerships, College of Nursing and Health, effective February 26, 2016.

Abbey Lynn Brown, M.S., Assistant to the Chair, Physics, College of Science and Mathematics, effective March 4, 2016.

Virginia M. Byrd, Administrative Assistant, Research Affairs, Boonshoft School of Medicine, effective March 8, 2016.

Terese L. DeSimio, M.L.I.S., Reference and Instruction Librarian, P.L. Dunbar Library, effective February 3, 2016.

Shirley A. Foreman, Emergency Medicine Financial Analyst, Emergency Medicine, Boonshoft School of Medicine, effective February 29, 2016.

Stephen P. Foster, Ph.D., Associate Vice President, Center for International Education, effective February 29, 2016.

Dorothy W. Fyffe, M.B.A., Accountant, Center for Urban and Public Affairs, College of Liberal Arts, effective February 12, 2016.

Rebecca Ison, B.A., Assistant Women's Soccer Coach, Intercollegiate Athletics, effective February 2, 2016.

Nathan T. Jones, B.S., Assistant Men's and Women's Tennis Coach, Intercollegiate Athletics, effective February 3, 2016.

Sharon M. Lawrence, B.S., Research Assistant, Community Health, Boonshoft School of Medicine, effective February 29, 2016.

Kimberly Lever, B.A., Research Assistant, Community Health, Boonshoft School of Medicine, effective February 29, 2016.

Vivian Denise Mays, Front Desk Clinical Specialist, Ellis Institute, School of Professional Psychology, effective February 3, 2016.

Lisa M. Medeiros, B.A., Prospect Research Analyst, University Advancement, effective January 29, 2016.

Kimberly L. Nagel, M.A., Director, Emergency Management, Police Department, effective March 1, 2016.

Lawrence M. O'Neal, Ph.D., Academic Advisor, College of Science and Mathematics, effective April 1, 2016.

Yoshinori Otani, Ph.D., Postdoctoral Researcher, Neuroscience, Cell Biology, and Physiology, Boonshoft School of Medicine, effective February 29, 2016.

Gino J. Pasi, M.A., Archivist, University Libraries, effective March 18, 2016.

Amanda D. Pitcock, M.Ed., Academic Advisor, Lake Campus - Student Services, effective February 12, 2016.

Valerie J. Stueland, M.B.A., Director of MS Logistics and Supply Chain Management, Raj Soin College of Business, effective January 29, 2016.

Torrey L. Taylor, B.S., Research Assistant, Lifespan Health Research Center, Boonshoft School of Medicine, effective February 29, 2016.

Jennifer J. Toth, Recruiting and Onboarding Manager, Wright State Research Institute, College of Engineering and Computer Science, effective February 29, 2016.

Stefanie Y. Williams, Community Health Advocate, Center for Healthy Communities, Boonshoft School of Medicine, effective February 1, 2016.

Classified New Hires

Nicole L. Manns, A.A.S., has been appointed Administrative Support Coordinator, School of Professional Psychology, effective April 4, 2016.

Lesli R. Middlestetter, has been appointed Account Clerk II, Office of the Bursar, effective February 15, 2016.

Michael C. Miller, has been appointed Maintenance Worker, Facilities Operations, Physical Plant, effective February 1, 2016.

Jennifer L. Smith, has been appointed Custodial Services Worker, Temporary, Environmental Services, Physical Plant, effective March 21, 2016.

Stephanie K. Spurlock, has been appointed Police Officer, University Police Department, effective March 1, 2016.

Paul M. Ward, has been appointed Custodial Floor Care Technician, Environmental Services, Physical Plant, effective April 4, 2016.

Mark L. Watson, has been appointed Custodial Services Worker, Temporary, Environmental Services, Physical Plant, effective April 4, 2016.

Classified Promotions

Ryan M. Hartman, has been appointed Custodial Services Worker, Lead, Environmental Services, Physical Plant, effective March 26, 2016.

Linda A. Helentjaris, B.T.A.S., has been appointed Administrative Support Coordinator, Lake Campus, effective January 2, 2016.

Kristal Niechelle Hill, has been appointed Materials Handler 1, Materials Management, Business and Finance, effective February 15, 2016.

Kurt A. Holden, M.S., has been appointed Police Sergeant, University Police Department, effective February 13, 2016.

James M. Lawrence, has been appointed Sign Shop Scheduler, Facilities Operations, Physical Plant, effective February 27, 2016.

Frederick A. McIntosh, Jr., has been appointed Casualty Prevention Worker, Facilities Operations, Physical Plant, effective March 12, 2016.

Carolyn J. Peterson, B.A., has been appointed Customer Services Representative, Senior, Physical Plant, effective January 30, 2016.

Patrice L. Skagen, has been appointed Custodial Services Worker Lead, Environmental Services, Physical Plant, effective January 16, 2016.

Classified Separations

Katherine A. Chambers, Administrative Specialist, School of Professional Psychology, effective February 26, 2016.

Leonard J. Gonzalez, B.S., Account Clerk, Student Activities, effective February 5, 2016.

Michael J. Haley, Grounds Maintenance Worker, Lead, Grounds Maintenance, Physical Plant, effective February 29, 2016.

Don Jean Hangen, Gift Processing Specialist, Advancement Services, effective January 15, 2016.

Jennifer Ann Helmes, A.A., Account Clerk 3, Accounts Payable, Business and Finance, effective January 22, 2016.

Linda J. Roock, Medical Residency and Fellowship Coordinator, Department of Surgery, Boonshoft School of Medicine, effective January 30, 2016.

RESOLUTION 16-43

RESOLVED that the academic and administrative appointments, changes, retirements, departmental reporting, resignations and terminations submitted to this meeting be, and the same hereby are approved.

Mr. Bridges moved for approval. General Moore seconded, and the motion was unanimously approved by roll call vote.

F. Report of Investments

Since the last Board meeting, investments reports for February and March 2016 have been received. These reports have been distributed to the trustees and have been filed with the official Board of Trustees' records.

E. Ratification of Contracts and Grants

Wright State University has recorded \$62,330,329 in external funding for 309 awards for the time period of July 1, 2015 through March 31, 2016.

Among the recently funded projects is a \$1,000,000 award from the Ohio Department of Higher Education to Mr. Mike Wiehe (Applied Policy Research Institute) for operations support. Drs. Junjie Zhang and Bin Wang (Computer Science) received \$359,772 from the National Science Foundation to support a Research Experiences for Undergraduates (REU) site that will sharpen students' research and analysis skills in cyber security and big data. The U.S. Department of Health and Human Services' National Institute on Aging awarded \$310,206 to Dr. Jeffrey Travers (Pharmacology and Toxicology) to determine whether wounding therapies can prevent the occurrence of non-melanoma skin cancers in geriatric patients.

RESOLUTION 16-44

RESOLVED that the contracts and grants submitted to this meeting be, and the same hereby are ratified.

Mr. Bridges moved for approval. Mr. Fecher seconded, and Mrs. Broner abstained. The motion was passed 7-0-1 by roll call vote.

**WRIGHT STATE UNIVERSITY
GRANT AND CONTRACT AWARDS**

**PREPARED FOR
BOARD OF TRUSTEES MEETING**

April 29, 2016*

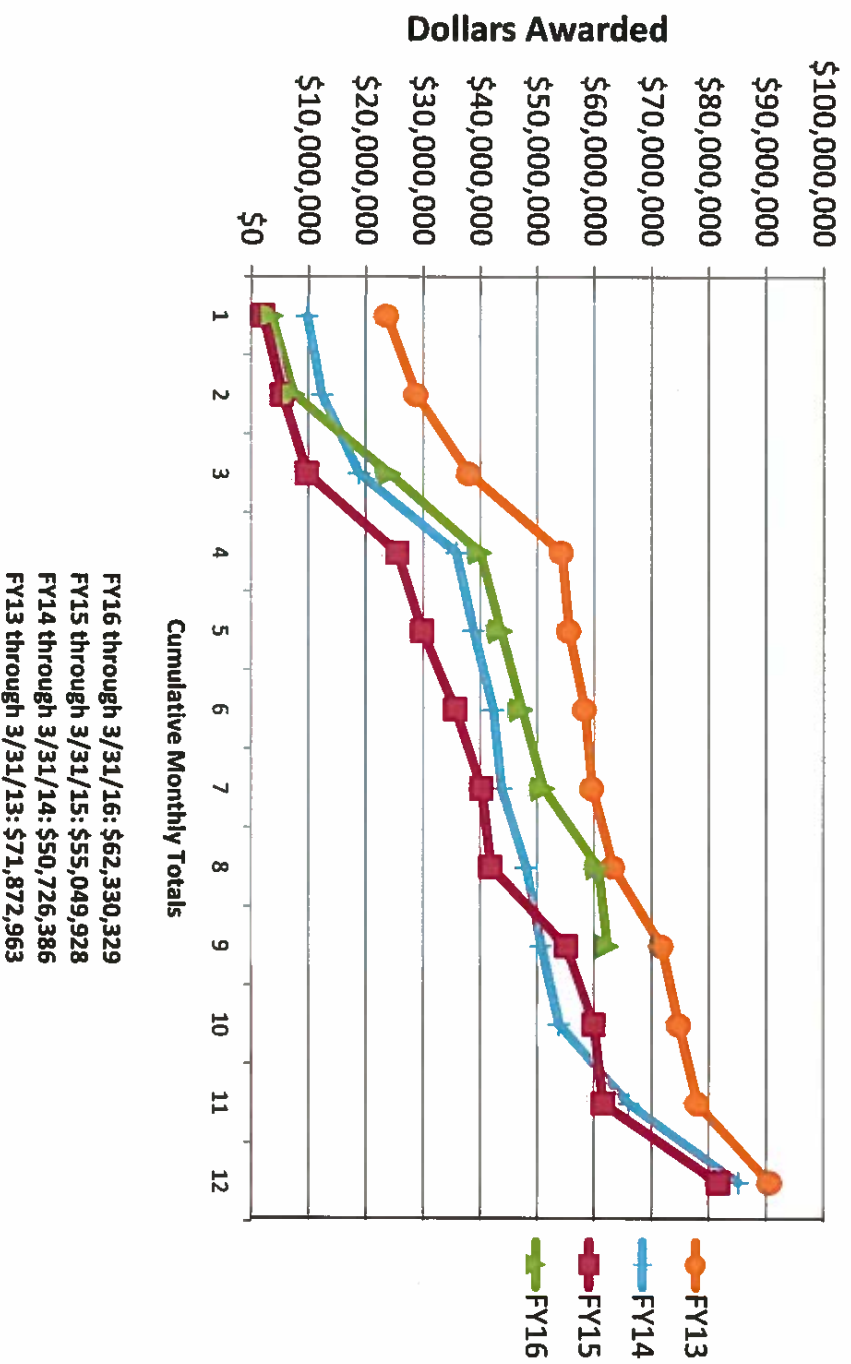
TYPE	NEW AWARDS		ONGOING AWARDS**		TOTAL AWARDS	
	Number	Dollars	Number	Dollars	Number	Dollars
Research	32	\$2,195,015	27	\$2,489,926	59	\$4,684,941
Instruction	4	\$140,000	4	\$493,595	8	\$633,595
Institutional Support	0		1	\$47,000	1	\$47,000
Public Service	10	\$1,058,114	3	\$175,129	13	\$1,233,243
Student Aid	4	\$26,120	5	\$8,496,985	9	\$8,523,105
TOTAL	50	\$3,419,249	40	\$11,702,635	90	\$15,121,884

* Figures include total support for awards made since the February 2016 Board of Trustees Meeting.

** Ongoing awards include renewals, continuations, supplements and amendments.

This report was prepared by the Office of Research and Sponsored Programs.

WRIGHT STATE UNIVERSITY Cumulative Grant and Contract Awards Comparison with Previous Three Fiscal Years through March



April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Basic Research						
Continuation Federal Grant	Signaling Mechanism of the DNA Replication Checkpoint	02/01/2016 01/31/2017	DHHS, National Institute of General Medical Sciences	Xu, Yong-Jie	\$259,000	The proposed research is relevant to part of the NIH's mission that pertains to the developing fundamental knowledge that will help to reduce the burdens of human disability.
New Non-Profit Grant	Role of ACE2 Overexpressing Endothelial Progenitor Cells in Cerebral Hemorrhage	01/01/2016 12/31/2016	American Heart Association - National	Bihl, Ji Chen	\$77,000	The major goals of this project are to determine the protective effects of ACE2/Ang-(1-7)/Mas axis on ECs and neurons, vascular remodeling and cerebral hemorrhage by alleviating the injury and promoting the recovery.
New Educ. Inst. Subagreement	Intestinal Epithelial Cell Regulation of Allergic Inflammation at Distant Sites	07/01/2015 04/30/2016	Ohio State University	Paliy, Oleg Reo, Nicholas V.	\$46,000	This project will define the role of intestinal epithelial cells in induction of IgA responses during allergic sensitization.
New Federal Agreement	Veterans Affairs Medical Center IPA Agreement	10/01/2015 09/30/2016	Veterans Affairs Medical Center	Zhang, Wenfeng	\$35,807	Ms. Zhang will be assisting in growing keratinocytes and measuring cytokines from cell and murine tissues.
New Federal Agreement	Dayton Veterans Affairs Medical Center IPA Agreement	10/01/2016 09/30/2016	Veterans Affairs Medical Center	Rapp, Christine M.	\$33,492	Ms. Rapp will be assisting in growing keratinocytes and measuring cytokines from cell and murine tissues.

April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Other Gov't. Subagreement	East Dayton AWARE Project	10/01/2015 09/30/2016	Montgomery County ADAMH Services Board	Wilson, Josephine F.	\$12,500	Eastway and ADAMHS of Montgomery County will partner to provide Mental Health First Aid training in east Dayton. The SARDI program in the Department of Community Health in the Boonshoft School of Medicine at Wright State University will serve as evaluator for the project.
Renewal Non-Profit Contract	Mental Health First Aid	01/01/2016 12/31/2016	Interact for Health	Kinzeler, Nicole	\$43,284	The purpose of the project is to collaborate with Interact for Health to plan, refine, and implement an evaluation of the Tri-state's Mental Health First Aid program.
Renewal Non-Profit Contract	Mindfulness Program Evaluation	11/15/2015 12/31/2016	Interact for Health	Kinzeler, Nicole Wilson, Josephine F.	\$15,000	Wright State University will work with Interact for Health and Jen Wright to plan and implement the evaluation of two mindfulness pilot grants, Mindful Yoga Therapy (MYT) and Self-care and Resilience (SCaR).
Applied Research						
Continuation Non-Profit Agreement	Miscellaneous Awards Under DCOP Fiscal Agency Agreement	08/01/2015 07/31/2016	Dayton Clinical Oncology Program	Paul, Kimberly A.	\$27,085	This amendment will allow supplemental funding for WSU to act as the FY14/15 fiscal agent for the Dayton Clinical Oncology Program (DCOP) for managing Non-NIH NCI funds per master agreement Addendum #1 having an effective date of May 12, 2005.
New Federal Grant	Wounding Therapy and Photocarcinogenesis	02/15/2016 04/30/2016	DHHS, National Institute on Aging	Travers, Jeffrey B.	\$310,206	The goal of this project is to determine whether wounding therapies, currently in use as cosmetic procedures, can prevent the occurrence of non-melanoma skin cancers in geriatric patients.

April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Industrial Agreement	Can Contrast Infused Sonography Using Air Bubbles Replace Hysterosalpingogram as the Diagnostic Evaluation of Fallopian Tube Patency Following Hysteroscopic Sterilization Using Essure	07/15/2015 07/14/2016	Bayer Corporation	Lindheim, Steven R. Yaklic, Jerome Lumetta Wysong, Mark	\$106,416	This study hypothesizes that performing saline infused sonography with directed air bubbles for hysterosalpingo-contrast sonography is at least as equivalent or superior in evaluation of fallopian tube patency following hysteroscopic Essure tubal sterilization in those undergoing X-ray hysterosalpingography.
New Other Gov't Subagreement	Montgomery County (OH) SAMHSA 2015 Drug Court Grant	10/01/2015 09/30/2018	Montgomery County Court of Common Pleas	Wilson, Josephine F.	\$90,000	This SAMHSA grant will provide funding to increase access and availability of treatment services for offenders who are under supervision of Montgomery County's specialty drug courts and who do not have public or private insurance to pay for treatment. For this SAMHSA-funded project, the Montgomery County Common Pleas Court will partner with the Cornerstone Project, which provides drug addiction services throughout the State of Ohio, and the SAROI Program in the Boonshoft School of Medicine at Wright State University, which will provide evaluation services for the

April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Industrial Subagreement	A Prospective, Randomized, Double-Blind, Multicenter, Phase 3 Study to Assess the Safety and Efficacy of Intravenous Ceftiozane/Tazobactam Compared with Meropenem in Adult Patients with Ventilator-Associated Pneumonia	09/25/2015 09/24/2016	Cubist Pharmaceuticals, Inc.	Burdette, Steven D. Wysong, Mark	\$48,690	To demonstrate the non-inferiority of ceftiozane/tazobactam versus meropenem in adult subjects with ventilator-associated pneumonia (VAP) based on the difference in Day 28 all-cause mortality rates in the intent-to-treat (ITT) population using a non-inferiority margin of 10%.
New Industrial Subagreement	A Phase IV Trial to Assess the Effectiveness of Apixaban Compared with Usual Care Anticoagulation in Subjects with Non-Valvular Atrial Fibrillation Undergoing Cardioversion	10/16/2015 10/15/2016	PPD Development, LLC	Krishnamani, Rajan Wysong, Mark	\$39,923	The study objective is to assess the occurrence of clinical endpoints in non-valvular AF subjects (ie, without rheumatic mitral valve disease, a prosthetic mechanical heart valve, or mitral valve repair) indicated for early cardioversion and treated with apixaban or usual care (parenteral heparin and/or oral anticoagulation with Vitamin K antagonist (excluding other novel oral anticoagulants)).

April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Other Gov't Contract	Dayton Area Drug Survey 2016	01/01/2016 06/30/2016	Montgomery County ADAMH Services Board	Carlson, Robert G.	\$39,063	The Dayton Area Drug Survey (DADS) is a biennial, cross-sectional study that provides estimates of non-medical drug use by school-aged teenagers in the Dayton, OH, area. First administered in 1990, the DADS is a collaborative effort between the Center for Interventions, Treatment, and Addictions Research (CITAR) at Wright State University's Boonshoft School of Medicine and area school districts, who participate in the survey at no charge and choose which grades between 7 and 12 they wish to survey. The primary objective of this study is to collect self-report data on drug use
New Non-Profit Agreement	Randomized, Double- Blind, Placebo Controlled Study of the Short Term Clinical Effects of Tolvaptan in Patients Hospitalized for Worsening Heart Failure with Challenging Volume Management	12/03/2015 06/30/2016	Cardiovascular Clinical Science Foundation	Krishnamani, Rajan	\$21,488	Randomized, double-blind, placebo controlled study of the short term clinical effects of Tolvaptan in patients hospitalized for worsening heart failure with challenging volume management.
Supplement Educ. Inst. Subagreement	MISTIE III: A Phase III, Randomized, Open Label, 500-Subject Clinical Trial of Minimally Invasive Surgery Plus rt-PA in the Treatment of Intracerebral Hemorrhage	08/01/2015 07/31/2016	Johns Hopkins University	Terry, John B. Wysong, Mark	\$20,091	In this study it is anticipated that desmopressin will lead to a significant increase in platelet activity one hour after administration in patients with intracerebral hemorrhage.

April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Continuation Federal Grant	Aerospace Medicine Training in the Era of Expanding Human Space Flights Beyond ISS and LEO	02/08/2012 09/30/2016	National Aeronautics and Space Administration	Olson, Dean M.	\$95,000	Funding will provide continued support for the training of residents in Aerospace Medicine.
New Non-Profit Grant	Wright Rural Health Initiative Implementation Proposal	12/01/2015 11/30/2016	HealthPath Foundation of Ohio	Zink, Therese M. Cauley, Katherine L.	\$100,000	This project supports the implementation of 1) a longitudinal rural clerkship experience for third year medical students; 2) an inter-professional rural training program for nursing, medical and pharmacy students; and 3) the planning for a rural residency track in Family Medicine and /or Pediatrics.
New State Grant	Community Psychiatry Training Program	07/01/2015 06/30/2016	Ohio Department of Mental Health and Addiction Services	Welton, Randon S.	\$15,000	The Principal Investigator will coordinate psychiatric residency services training through GSH. Funding will partially replace psychiatry resident stipends lost as a result of Twin Valley Behavioral Healthcare (TVBH) closure.
New State Grant	Adult Professorship of Community Psychiatry: Ohio Department of Mental Health and Addiction Services	07/01/2015 06/30/2016	Ohio Department of Mental Health and Addiction Services	Peirson, Ryan P.	\$15,000	This funding will continue the Professorship of Community Psychiatry partnership with the Ohio Department of Community Health to improve the quality of clinical services in the region and enhance the training programs in public sector psychiatry.

**April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New State Grant	Professorship of Rural Psychiatry: Ohio Department of Mental Health and Addiction Services	07/01/2015 06/30/2016	Ohio Department of Mental Health and Addiction Services	Gilling, Paulette M.	\$10,000	This funding will continue to support a partnership with the WVSU Department of Psychiatry to improve the quality of clinical services in rural areas across the state, improve the numbers of medical professionals joining the rural public mental health sector, and complete the Department's Community Psychiatry curriculum with particular emphasis on rural communities.
Public Service						
Continuation State Subagreement	Ohio's Coordinating Center of Excellence in Mental Illness/Developmental Disability	01/01/2016 12/31/2016	Ohio Developmental Disabilities Council	Gentile, Julie P.	\$75,000	This funding will continue the support of educational programs, community development and clinical programs for individuals with intellectual disability and co-occurring mental illness.
New Non-Profit Subagreement	45417 MHFA Project	10/01/2015 09/30/2016	Mt. Olive Baptist Church	Wilson, Josephine F.	\$12,500	We will provide evaluation services to Mt. Olive Baptist Church for their SAMHSA-funded Mental Health First Aid project.
New Non-Profit Subagreement	Mental Health First Aid Training in Hamilton County	10/01/2015 09/30/2016	Mental Health America	Wilson, Josephine F.	\$12,500	We will provide evaluation services for a SAMHSA-funded project that will present Mental Health First Aid training to parties who work with youth in Hamilton County.

April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
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College of Education and Human Services

Applied Research

Continuation	The Learning and Working During the Transition to Adulthood	09/30/2015	University of Massachusetts Medical School	Huber, Mary Josephine	\$12,755	As a part of the proposed research center, Wright State researchers will explore and develop a peer support intervention to help college students with serious mental health conditions (SMHC) succeed academically in school.
Educ. Inst. Subagreement	Research and Training Center					

Student Aid

New State Subagreement	Ohio Space Grant Consortium Education Scholarship 2015-2016	08/31/2015	Ohio Space Grant Consortium	Murphy, Chris A.	\$2,000	The funds will support a scholarship for Richard Dillow during the 2015-2016 academic year.
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April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
College of Engineering and Computer Science						
Basic Research						
Amendment Federal Contract	Sensor and Information Research Center for Understanding Systems (SIRCUS)	02/27/2015 02/26/2022	DoD, Air Force, Air Force Research Laboratory	Rigling, Brian D. Garber, Fred D. Saville, Michael Shaw, Arnab K. Wischgoll, Thomas Rizki, Mateen M.	\$838,798	The WSU team will undertake a multi-year effort to explore the development of methods to advance the state of the art in a variety of sensor exploitation research areas.
Amendment Multiple Source Contract	Collaborative Center for Surveillance Research, Phase II	08/01/2015 07/31/2020	More Than One Source of Support	Rigling, Brian D.	\$100,000	These funds represent CSR membership fees for Year 1.
Amendment Industrial Grant	Acoustic Signal Processing and Ultrasonic Communication Network	09/15/2013 07/31/2017	Kalos Technologies, Inc.	Wu, Zhiqiang	\$34,052	The project objective is to design and implement a novel dynamic spectrum access ultrasonic acoustic communication network using novel acoustic signal processing technologies.
Amendment Federal Grant	EAGER Supplement: Novel Catalyst Design Using Hierarchical Hybrid Materials	08/01/2014 07/31/2016	National Science Foundation	Mukhopadhyay, Sharmila	\$15,995	These supplemental funds will be used to understand some of the unexpected and highly promising new results obtained in course of the first year.
Continuation Educ. Inst. Agreement	Refinement of OSU's Scuffing Models for Lubricated Rough Surface Contacts of Rollers and Gears	01/01/2014 12/31/2016	Ohio State University	Li, Sheng	\$50,000	The researchers will work to enhance and optimize existing scuffing models of The Ohio State University developed for point contacts of rough surfaces and gear pairs.

April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Continuation Industrial Subagreement	Turbine Engine Inlet Distortion Aeromechanical Investigation for AFRL/RQTI	01/21/2015 08/31/2016	Universal Technology Corporation	Wolff, J. Mitch	\$9,420	The purpose of this project is to identify and correlate key influence parameters to unsteady aerodynamic loading to help better understand and improve the designs for new turbine engines in aircraft against vibrational fatigue failure.
New Federal	REU Site: Data-Driven Cyber Security Research	03/01/2016 02/28/2019	National Science Foundation	Zhang, Junjie Wang, Bin	\$359,772	The objectives of this REU site are to sharpen students' skills of cyber security and big data analytics, to introduce students to recent research issues, to develop their capabilities on conducting independent cyber security research, and to encourage and retain outstanding students to pursue graduate studies.
New Industrial Subagreement	In-Process Monitoring of Additive Manufacturing	07/16/2015 07/15/2017	Mound Laser and Photonics Center, Inc.	Fendley, Mary E. Klingbeil, Nathan W.	\$349,764	The WSU researchers will work with AFIT and MLPC to correlate jet pool geometry, spectral information, and high resolution imagery data to the resulting microstructure of fabricated components.
New Industrial Subagreement	Functional Magnetic Resonance Imaging and Diffusion Tensor Imaging Using Transcranial Direct Current Stimulation	02/19/2016 02/18/2017	InfoSciTex	Kashou, Nasser H.	\$91,000	The main aim of this proposal is to provide AFRL with technical resources and support that will enhance and accelerate research analysis specific to TDCS brain stimulation using fMRI and DTI.
New Federal Contract	Sensor and Information Research Center for Understanding Systems (SIRCUS)	02/27/2015 12/31/2017	DoD, Air Force, Air Force Research Laboratory	Rigling, Brian D. Garber, Fred D. Saville, Michael Shaw, Arnab K. Wischgoll, Thomas Rizki, Mateen M.	\$80,000	The WSU team will undertake a multi-year effort to explore the development of methods to advance the state of the art in a variety of sensor exploitation research areas.

April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Industrial Subagreement	Growth and Characterization of Multiferroic Materials	01/01/2016 12/31/2016	Azimuth Corporation	Zhuang, Yan	\$45,000	This project will explore the use of ferroelectric (FE), ferromagnetic (FM), and multiferroic ceramic materials for potential use in the development of tunable components for the production of next generation mobile communication systems to simultaneously support multiple frequency bands or communication standards.
New Industrial Subagreement	Real-Time Geometric Analysis of Additive Manufacturing	06/17/2015 06/16/2016	Mound Laser and Photonics Center, Inc.	Klingbeil, Nathan W.	\$42,203	The purpose of this project is to develop a sensor technology to determine the quality of deposited material on a layer-by-layer basis during additive manufacturing. The Wright State University role in this project is to link sensor data to material defects and microstructure.
New Industrial Subagreement	Application of Human Operator Information Models (HOIM) for Research on Non-Invasive Brain Stimulation Effects on Information Processing Performance	09/17/2015 02/28/2020	InfoSciTex	Phillips, Chandler A.	\$29,109	This project focuses on the application of information theory multitasking models for research on non-invasive brain stimulation effects to evaluate information processing to performance.
New Federal Grant	ISWC 2016 Student Travel Awards	03/01/2016 02/28/2017	National Science Foundation	Sheth, Amit	\$20,000	These funds will be used to support the international travel of selected students to the International Semantic Web Conference in Kobe, Japan.

April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Industrial Contract	Assessing the Accuracy of Commercially Available Motion Tracking	01/01/2016 04/30/2016	Kinematechs, LLC	Pei, Yong	\$17,760	The goal of this study is to obtain comprehensive understanding of the motion tracking capabilities of commercially available tracking devices.
Supplement Federal Subagreement	A Methodology to Protect Classified Technical Documents: The Diagram Modification Approach	03/01/2015 02/28/2018	DoD, Office of Naval Research	Bourbakis, Nikolaos G.	\$77,412	The goal of this project is the protection of classified real technical documents that are vulnerable to theft through "valid" alterations.
Applied Research						
New Industrial Subagreement	Power and Thermal Management System for Hypersonic Vehicles	05/29/2015 04/18/2016	Acumentrics SOFC Corp.	Roberts, Rory A. Wolff, J. Mitch	\$70,000	The WSU researchers will investigate the feasibility of a study for a power and thermal management system for high energy lasers onboard hypersonic vehicles.
New Industrial Contract	Employee and Job Search Semantic Engine: Phase I	01/01/2016 08/31/2016	Universal Freelancer	Sheth, Amit	\$30,000	The PI and students will conduct research and initial prototyping of an Employee and Job Search Semantic Engine.
Student Aid						
Renewal State Subagreement	Ohio Space Grant Consortium Scholarship/Fellowship Program 2015/2016	08/31/2015 08/30/2016	Ohio Space Grant Consortium	Wolff, J. Mitch	\$7,500	The 2015/2016 Education Scholarship Program supports three students in the College of Engineering and Computer Science.

April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
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College of Liberal Arts

Basic Research

New Educ. Inst. Contract	Responsible Gambling - Premarketing Campaign Telephone Survey	11/01/2015 01/31/2016	University of Dayton	Murray, Carol S.	\$11,392	The scope of work is to complete 400 telephone interviews with Montgomery County residents – 200 with adults under the age of 25 and 200 with adults 25 years of age or older. The final deliverable is to turn the response set over to Richard Stock to analyze and generate his the report.
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Applied Research

New Other Govt. Subagreement	NEG Sector Partnership Dislocated Worker Grant Compression Planning	12/01/2015 02/29/2016	Montgomery County Department of Job and Family Services	Dockery, Jane L.	\$2,132	This Montgomery County NEG grant is providing resources for business and industry partnerships to identify high-demand occupations which are accessible to the unemployed and incumbent workers after appropriate training. Wright State University's role is to develop and facilitate two compression planning sessions to assure that the design of the County's NEG program aligns with industries' needs.
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April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Instruction						
Continuation State Subagreement	Child Welfare Workforce Professional Education Program	07/01/2015 06/30/2017	Ohio Department of Job and Family Services	Layne, Jo Ellen	\$246,500	WSU will continue to provide a special social work educational program for juniors and seniors who have signed an agreement requiring them to complete the program and to seek and accept an offer of employment in a direct client service or supervisory capacity from an Ohio public children services agency. After completion of the program and acceptance of the required employment, the student will receive partial tuition reimbursement.
Public Service						
New State Grant	Wright State Public Policy Institute	07/01/2015 06/30/2017	Ohio Department of Higher Education	Wiehe, Michael R.	\$1,000,000	The project will support the operations of the Wright State Public Policy Institute
New Educ. Inst. Subagreement	The Next Iteration of Fast Forward: Evaluation Plan from Wright State University	11/01/2015 07/30/2016	Sinclair Community College	Dockery, Jane L.	\$11,577	Conduct an evaluation to identify evidence-based and best practice research to inform programmatic and strategic change that can enhance the Montgomery County Out-of-School Youth Initiative/Fast Forward Center role to continuously decrease the county high school dropout rate.

April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Educ. Inst. Subagreement	Proposal to Research Trends in Defense Contracting	12/01/2015 05/31/2016	Ohio State University	Dockery, Jane L. Murray, Carol S.	\$8,179	The City of Riverside purchased two buildings in the Wright Point Office complex after the owner turned them over to Wells Fargo, the mortgage holder. At the time of purchase, the occupancy rate was 60%, but since then that rate has declined. Wright Point is designed for large employer occupants. But as defense contracts with small businesses are increasing, the proportion of defense contracts available for large companies is decreasing. Wright Point Office complex and most office complexes around Wright-Patterson AFB will need to reconsider their design. CUPA will conduct
New Non-Profit Subagreement	Ten Years of the Dayton Literary Peace Prize: A Literary Conference	05/01/2014 11/15/2015	Ohio Humanities Council	Strombeck, Andrew M.	\$3,000	We propose to plan and execute a literary conference in celebration of the tenth anniversary of the Dayton Literary Peace Prize, to be held at Wright State University on October 29-31, 2015.
New Other Gov't Contract	City of Loveland Strategic Retreat	01/21/2016 03/31/2016	City of Loveland, Ohio	Dockery, Jane L.	\$2,556	CUPA is providing facilitation services to the City of Loveland to develop a two to five year strategic plan for the City.
Student Aid						
New Other Gov't Contract	Greene County Records Center and Archives Internship	02/08/2016 12/31/2016	Greene County Records Center and Archives	Swanson, Drew A.	\$5,000	The Greene County Records Center and Archives will hire a student intern who will assist them with their work and make Greene County records more accessible to researchers and the general public. The intern will participate in a wide range of archival tasks and projects assigned by the archivist.

**April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
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College of Nursing and Health

Student Aid

Continuation State Agreement	Choose Ohio First: Primary Care Nursing Scholarships and Curriculum Enrichment, 2015 -2017	07/01/2015 06/30/2016	Ohio Board of Regents	Ulrich, Deborah Lee	\$60,000	Funds will be used to support scholarships for Nursing majors.
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April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
College of Science and Mathematics						
Basic Research						
Amendment Federal Grant	Scabies: Biology, Culture, Host Specificity, and Antigens	03/01/2016 02/28/2017	DHHS, National Institute of Allergy and Infectious Diseases	Artian, Larry G. Morgan, Marjorie S.	\$365,000	Year two of this competitive renewal grant will continue and extend the investigator's scabies research and will elucidate the key elements of the immune response in humans, establish the mechanism of host-resistance, and identify the scabies' immunogenic components that induce immunity to scabies.
Amendment Educ. Inst. Subagreement	MAVEN Mission	07/01/0111 09/30/2016	University of Colorado	Fox, Jane Lee	\$38,145	The WSU Principal Investigator will participate in additional activities during Phase E for the Mars Atmosphere and Volatile Evolution (MAVEN) mission.
Amendment Educ. Inst. Subagreement	Analysis of Fish Tissue for Selenium	05/01/2014 06/30/2017	University of Wisconsin	Hammerschmidt, Chad R.	\$13,500	The Principal Investigator will provide analysis of fish samples for selenium content.
Amendment Educ. Inst. Subagreement	III-N Devices and Architectures for THz Electronics	06/01/2011 05/31/2016	University of Notre Dame	Brown, Elliott	\$11,397	The high-level objective of the research is to develop a new device measurement and characterization capability at frequencies above 500 GHz where existing vector network analysis techniques are non-existent.
Amendment Non-Profit Grant	Topological Graph Theory and Matroid Theory	09/01/2015 08/31/2016	Simons Foundation	Siliaty, Daniel C.	\$7,000	The PI will host experts in topological graph and matroid theories.

April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Amendment Industrial Contract	Ground Water Protection Program 2016	01/01/2016 12/31/2016	Cemex	Ritzi, Jr., Robert W.	\$5,000	The Principal Investigator will continue the research aimed at monitoring and interpreting the natural variability of the ground water system within, and adjacent to, future quarry sites.
Amendment Industrial Contract	Ground Water Protection Program 2016	01/01/2016 12/31/2016	Cemex	Ritzi, Jr., Robert W.	\$4,971	The Principal Investigator will continue the research aimed at monitoring and interpreting the natural variability of the ground water system within, and adjacent to, future quarry sites.
Amendment Industrial Subagreement	Development and Application of a Hydrothermal Atomic Force Microscope	06/15/2012 06/14/2016	Oak Ridge National Laboratory	Higgins, Steven R.	\$4,000	The Principal Investigator will continue to assist Oak Ridge National Laboratory in the development and application of novel hydrothermal atomic force microscopic methods to investigate the morphological and chemical controls on mineral dissolution and precipitation reactions in aqueous solutions under geological reservoir conditions.
Continuation Federal Grant	Mechanisms Underlying Excitability Regulation of Motoneuron Types in ALS	02/01/2015 01/31/2016	DHHS, National Institute of Neurological Disorders and Stroke	Elbasouny, Sherif M.	\$323,750	This project seeks to develop a fusion of experimental and computer simulation techniques to better analyze the complex disease mechanisms of amyotrophic lateral sclerosis (ALS).
New Non-Profit Subagreement	Brain-Computer Interfaces for Human- Autonomous Teaming (BCI-HAT)	11/17/2015 05/16/2016	Wright State Applied Research Corporation	Elbasouny, Sherif M.	\$43,330	This project will seek to use Brain-Computer Interface (BCI) technologies as a way to convey an Airman's cognitive, emotional, and performance state to an autonomous system in order to enable symbiotic human-machine teaming.

April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Industrial Subagreement	A1N-Based Power Electronics Device Epiwafer Manufacturing	12/01/2015 03/07/2016	Kyma Technologies, Inc.	Look, David C.	\$30,000	Wright State University will perform Hall-effect, thermally stimulated current, reflectance, and transmission measurements on AlN samples supplied by Kyma Technologies. Results will be interpreted in terms of a model for the conductivity of AlN.
New Multiple Source Contract	Mercury Analysis of Environmental Samples	01/01/2015 06/30/2017	More Than One Source of Support	Hammerschmidt, Chad R.	\$4,602	The Principal Investigator will provide mercury analysis of environmental samples for various sponsors.
Applied Research						
Amendment Industrial Subagreement	Development of Robust Compact Sources for Alkali Atom Systems	09/02/2015 10/31/2016	Universal Energy Systems, Inc.	Kozlowski, Gregory	\$20,500	The technical objective is to conduct research on materials that can improve the performance of compact alkali atom systems for Air Force applications. The specific need is for the development of alkali resistant optical windows and coatings.
Amendment Industrial Contract	Terahertz Imaging – Developing Non-Invasive 3D Imaging of Paper Product Fit and Fluid Distribution on Consumers	10/01/2017 12/31/2016	Procter & Gamble Company	Deibel, Jason A. Petkie, Douglas T.	\$4,999	The research team will perform non-destructive characterization of diapers and their constituent materials (dry and wet) using terahertz imaging techniques.
Instruction						
Renewal State Subagreement	Partners In Integrated Earth Systems Science (PIES)	01/20/2016 05/31/2017	Ohio Department of Higher Education	Lunsford, Suzanne K. Slattery, William	\$84,146	PIES (Partners In Integrated Earth Systems Science) is a three phase long-term professional development program to increase the integrated science content, pedagogical, and technological knowledge of teams of K-12 teachers in Middletown City Schools, and Paint Valley Local Schools.

April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting

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Renewal State Subagreement	Science Teaching for Ohio's New Economy (STONE)	01/20/2016 05/31/2017	Ohio Board of Regents	Slattery, William Lunsford, Suzanne K.	\$67,949	STONE is a summer and academic year professional development program for Ohio P-12 classroom educators designed to support integrating Earth science into their curriculum, build their science content knowledge and develop their understandings of STEM careers for their students.
Public Service						
New Educ. Inst. Subagreement	Boxing Scoring Interface System For Aggression Behavior Research	02/08/2016 02/07/2017	Tufts University	Cowgill, Jeffrey Lynn	\$5,000	This project will implement a boxing scoring interface (BSI) system for use at The United States Military Academy at West Point to support the data collection for the dissertation of a Wright State University Department of Psychology graduate student. The BSI will include forms to enter: student info, jab evaluation, mid-course bout scoring, and final bout scoring. The interface will also support report generation for email to students and full reports for instructors and export to experimenters.

**April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
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Library

Public Service

New	Public History	03/20/2016	Ohio Humanities	Dewey, Dawne	\$1,500	The Annual Public History Graduate Symposium is a one-day graduate student symposium that provides an opportunity for Wright State University students pursuing an M.A. in History/Public History Concentration to present their research, internship experiences, and capstone projects for a public audience. The purpose of the symposium is to increase appreciation and understanding of history through untold stories documenting the diversity of our community and region.
Non-Profit	Graduate Symposium	03/26/2016	Council			
Subagreement						

April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
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School of Professional Psychology

Student Aid

New Non-Profit Contract	SOPP Practicum: CHC of Greater Dayton FY2016	07/01/2015 06/30/2016	Community Health Centers of Greater Dayton	Schultz, Michelle S.	\$10,800	The sponsor will provide direct client services training for three SOPP doctoral students.
New Industrial Agreement	SOPP Practicum: CompDrug FY2016	07/01/2015 06/30/2016	CompDrug	Schultz, Michelle S.	\$8,320	The sponsor will provide direct client services training for one SOPP doctoral student.

April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Student Affairs						
Public Service						
Continuation Non-Profit Subagreement	Community Partnership Grant Bridge Award	10/01/2015 01/31/2016	Global Ties U.S.	Wanderi, Joy W.	\$345	These grant funds will support the University's International Visitor Leadership Program.
New Non-Profit Subagreement	National Meeting 2016	12/18/2015 01/30/2016	Global Ties U.S.	Wanderi, Joy W.	\$1,302	The funds will support Wright State personnel to attend the national meeting.
Student Aid						
Continuation Educ. Inst. Grant	Student Athlete Opportunity Funds 2015-2016	09/01/2015 08/31/2016	Horizon League	Mosier, Joylynn M. Hill, Sara Jane	\$92,223	The SAOF fund is intended to provide direct benefits to student athletes or their families as determined by conference offices.

April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Universitywide						
Student Aid						
Continuation Federal Grant	PELL Grant Program 2015/2016	04/01/2015 06/30/2016	U.S. Department of Education	Barnhart, Amy	\$8,328,120	These funds support PELL grants for students.
Continuation Non-Profit Subagreement	Science, Mathematics, and Research for Transformation (SMART) Defense Scholarship Program 2015/2016	08/01/2015 07/31/2016	American Society for Engineering Education	Barnhart, Amy	\$9,142	The SMART Scholarship recipients will collaborate with their mentors to support the AFRL/HE Human Measurement and Signal INTelligence (H-MASINT) program.

April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
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VP for Curriculum and Instruction

Public Service

Continuation State Subagreement	Support for Position of Senior Associate Director, SCTAI	07/01/2015 06/30/2016	Ohio Department of Higher Education	Sudkamp, Thomas A.	\$99,784	This position will be responsible for the operation and direct administrative functions of the Secondary Career-Technical Alignment Initiative of the Ohio Articulation and Transfer Network.
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Student Services

New Non-Profit Subagreement	Interstate Passport Phase II	10/01/2015 09/30/2016	Western Interstate Commission for Higher Education	Sudkamp, Thomas A.	\$47,000	The Interstate Passport Initiative provides a new framework for block transfer of lower-division general education based on learning outcomes and proficiency criteria, rather than courses and credits. In this Phase II, Wright State University will participate in the test by which a state/institution will evaluate its interest in and readiness to become a Passport state/institution.
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April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
<u>VP for Research and Dean of the Graduate School</u>						
Basic Research						
New Industrial Subagreement	Robust Adaptable Information-Aided Cognition Target Identification	02/10/2016 06/20/2016	Advratech, LLC	Cox, Michael T.	\$8,000	The goal of this project is to develop an adaptable cognitive algorithm that synthesizes current signature information from radar input to drive an adaptive modification of the next input.
Applied Research						
Amendment Federal Contract	Interactions with Semi-Autonomous Remotely Piloted Aircraft (RPA)	01/01/2012 10/14/2016	DoD, Air Force, Air Force Research Laboratory	Gross, David C.	\$165,000	The focus of this extension is to use the Vigilant Spirit Control Station to research, develop, integrate, and evaluate advanced controls and displays which enable a single operator to control multiple RPAs.
Amendment Industrial Subagreement	Mobile EW Laboratory	03/09/2015 03/08/2016	MacAulay-Brown, Inc.	Gross, David C.	\$16,000	The overall objective of the effort is to prepare and provide the Mobile EW Laboratory (MEWL) for a field test in April of 2015.
Amendment Industrial Subagreement	FY15 GEOINT MS&E Support - A2C-15-032 FY15 Improved Analysis Tool Development	09/01/2015 08/31/2016	Invertix Corporation	Schmitz, James L.	\$7,772	The objective of this task order is to provide the maintenance, sustainment, and enhancement support for computer-related infrastructure to enable the NASIC/GSI GEOINT production and GEOINT information technology (IT) infrastructure.
New Industrial Agreement	Predicting the Safety and Effectiveness of Inferior Vena Cava Filters (PRESERVE)	10/15/2015 10/14/2016	New England Research Institutes	Pickoff, Arthur S. Wysong, Mark	\$63,186	The primary objective of this investigational device exemption (IDE) clinical investigation is to evaluate the safety and effectiveness of the commercially available IVC filters in subjects with clinical need for mechanical prophylaxis of PE with an IVC filter.

April 29, 2016
Wright State University
Grants and Contracts Awarded
Since the February 12, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Industrial Agreement	A Multicenter, Randomized, Double-Masked, Active-Controlled, Study to Evaluate the Safety and Efficacy of LME636 in Patients with Acute Anterior Uveitis/LME636-2201	11/06/2015 03/31/2016	Alcon Research, Ltd.	Pickoff, Arthur S. Wysong, Mark	\$28,360	A Multicenter, Randomized, Double-Masked, Active-Controlled, Study to Evaluate the Safety and Efficacy of LME636 in Patients with Acute Anterior Uveitis/LME636-2201.
New Industrial Agreement	The Impact of Implementing a Universal Newborn Screening for Critical Congenital Heart Disease	11/17/2015 05/16/2016	Mednax Center for Research Education and Quality	Pickoff, Arthur S. Wysong, Mark	\$8,820	Clinical trial to study the Impact of Implementing a Universal Newborn Screening for Critical Congenital Heart Disease.
Total Funded					\$15,121,884	

XVII. REPORTS OF THE COMMITTEES OF THE BOARD

A. Academic Affairs Committee

- **Conflict of Interest Statement**

Mrs. Broner read the following conflict of interest statement.

It is of utmost importance to ensure that all university decisions are free from any real or perceived conflicts of interest.

Therefore, please be mindful of all obligations with which you have been charged as a Trustee of Wright State University; and take the steps you deem appropriate to perform your duties fairly and impartially.

- **Provost Report**

Provost Tom Sudkamp reported on the following:

ArtsGala: The College of Liberal Arts 17th annual ArtsGala was held on April 9th. Attendance at the fund raiser was up 20% with more than 900 patrons attending.

PASS Partnership: Edison State Community College and Wright State University entered into a PASS partnership. This 2 + 2 program offers seamless transferability and affordability by allowing students to begin coursework at Edison and subsequently transfer to Wright State to complete their degree.

The Ohio Department of Education RAPIDS Grants: Wright State received a \$541,294 grant for our regionally aligned Cyber Security proposal. In addition, we are a participant in a second \$400,000 RAPIDS grant for Additive Manufacturing.

The Higher Learning Commission (HLC) Update: The March site visit went well. The official HLC report and recommendations are due out by mid-summer.

MURI Awards: Wright State, and our partners, the Salk Institute and the University of Alabama, received one of 23 Multidisciplinary University Research Initiative (MURI) awards from the Department of Defense. Our \$2 million award is for research on Precision High Intensity Training through Epigenetics.

College of Science and Math Dean Search: Three finalists have been selected and will be interviewing on campus prior to the end of the semester. Dr. Sudkamp thanked Trustee Ramos for her service to the search committee.

1. **Emeritus Faculty Request**

The following resolution was presented to the Board of Trustees for approval.

RESOLUTION 16-45

WHEREAS, faculty members who have served ten or more years as fully-affiliated and full-time members at Wright State University will automatically be granted the emeritus title upon retirement and upon written request by the faculty member to the provost; and

WHEREAS, Barry Skrobot, Assistant Professor of Family Medicine, served the university from 1978-2016 in a fully-affiliated and full-time status and has requested emeritus status; therefore, be it

RESOLVED that the request for emeritus status for the aforementioned faculty member, as submitted to this meeting be, and the same hereby is endorsed.

Mrs. Broner moved for approval. Ms. Ramos seconded, and the motion was unanimously passed by roll call vote.

2. **Tuition Waiver Recommendation for Shantou University, China**

Dr. Carl Brun, assistant vice president, circular programs, outlined the Memorandum of Understanding (MOU) between Wright State University's Raj Soin College of Business and Shantou University, China. The MOU is a 2 + 2 program where students complete their first two years of an undergraduate degree in China and subsequently transfer to Wright State to finish their degree. As part of their recruiting efforts, the Raj Soin College of Business has proposed offering these international students a 20% reduction on tuition. Annual enrollment is anticipated to be 10-30 international students.

Under Ohio law, the Chancellor of the Ohio Department of Higher Education must approve requests for state-assisted institutions to offer tuition waivers. Therefore, the following resolution was presented for Board approval.

RESOLUTION 16-46

WHEREAS, 375.30.30 of Am. Sub. H.B. 119 of the 127th General Assembly requires any waiver of tuition for any particular student or any class of students not otherwise permitted by law at a state-assisted institution of higher education to be approved by the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Directive 2009-011 signed by the Chancellor of the Ohio Department of Higher Education on April 17, 2009 established procedures for institutions to follow when requesting to waive standard tuition rates; and

WHEREAS, this resolution is contingent upon the approval of the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Wright State University has entered into a Memorandum of Understanding (MOU) between Wright State University's Raj Soin College of Business and Shantou University, China; and

WHEREAS, the MOU with Shantou University is for a 2 + 2 program whereby students complete their first two years of their undergraduate program at Shantou University and then transfer to Wright State University for their last two years of the undergraduate program; and

WHEREAS, the term of the MOU begins June 9, 2015 and ends June 9, 2020; and

WHEREAS, the first students accepted into this program will begin attending classes at Wright State University in Fall 2016; and

WHEREAS, the courses taken at Shantou University have been reviewed and approved by Wright State University faculty in the Raj Soin College of Business; and

WHEREAS, students transferring from Shantou University must meet the Wright State University admissions criteria for international students; and

WHEREAS, Wright State University hopes to enroll 10-30 students into this program annually beginning Fall 2016; and

WHEREAS, Wright State University is requesting a fee reduction of 20% of the posted non-resident tuition rate for students accepted into

the 2 + 2 program under the MOU with Shantou University and is requesting the waiver for the duration of the term of the MOU: June 9, 2015 through June 9, 2020;

BE IT RESOLVED that the administration of Wright State University is authorized to offer a tuition reduction of 20% of the posted non-resident tuition rate for students from Shantou University, China accepted into the 2 + 2 program in the Wright State University Raj Soin College of Business; and

BE IT FURTHER RESOLVED that the administration of Wright State University will submit a request to the Chancellor of the Ohio Department of Higher Education to review and approve the tuition reduction.

Mrs. Broner moved for approval. Dr. Goyal seconded, and the motion was unanimously approved by roll call vote.

- **Legislative Issues**

Provost Sudkamp briefed the Board on a number of legislative issues needing their attention. Based on recommendations from the Governor's Task Force on Affordability and Efficiency, Wright State is required to file an affordability and efficiency report with the state by July 1. Dr. Dan Krane is heading up this effort. The final report will be presented to the Board for approval in June.

The state requires an updated report of the Campus Completion Plan. This report will also be ready in June for Board approval.

Recently, all Ohio state-supported higher education institutions were mandated to file reports documenting low enrollment courses. Legislation is currently under consideration to require a second report outlining low enrollment programs. Should this bill pass, a report would be due by July 1st.

Dr. Sudkamp also outlined a number of new certificate programs and minors that Wright State has recently approved including a certificate in global health and minors in Chinese, Arabic, and Military Studies.

- **Integrated Health Institute**

Dr. Joseph Keferl, dean of the College of Education and Human Services and substance abuse counselor for Athletics, spoke about the drug and alcohol crisis facing Ohio and other states. Twelve adults in Ohio die every day from heroin overdose. Beyond this loss

of life, drug abuse is taxing the health care system, overloading hospitals, and contributing to street and violent crimes. The war against drugs is being waged on a multitude of levels with little success.

Wright State University, with the support of attorney general Mike DeWine, hopes to leverage the power of a major university to integrate prevention, treatment and recovery science with physical health and community action. The creation of an Integrated Health Institute (IHI) will break down barriers by offering collaborative services to individuals when, where, and how they are needed.

The IHI would be the nation's first university-based Recovery Orientated System of Care. Key partners include local and state agencies, criminal justice, providers of mental health and addiction service, local business leaders, non-profit and profit organizations, community members and families in recovery.

Wright State's model has received strong interest and support at the local and state level and holds promise to transform the approach to recovery on a national level.

B. Compliance and Audit

- **Conflict of Interest Statement**

Mr. Doug Fecher read the following conflict of interest statement.

It is of utmost importance to ensure that all university decisions are free from any real or perceived conflicts of interest.

Therefore, please be mindful of all obligations with which you have been charged as a Trustee of Wright State University; and take the steps you deem appropriate to perform your duties fairly and impartially.

- **The Growing Burden of Compliance at Universities Today**

Universities, especially public research institutions, are finding it challenging to meet the growing burden of compliance. New and expanded legislative mandates now require the commitment of significant additional resources.

Mr. Larry Chan, vice president for legal affairs, and general counsel, briefed the Board on five key areas of compliance.

Title IX Compliance:

One of the highest profile areas is Title IX compliance. Title IX, once gender equity legislation applicable to athletics, has since been expanded to include sexual assault. In light of national statistics that document one in every four university women has been the victim of a sexual assault, Title IX legislation now mandates that universities investigate, track and report sexual assaults, and provide support, resources and counseling to the victims of sexual assault. Universities are also required to provide training to faculty, staff, students, and employees about sexual assault resources, support for victims, and reporting. The cost of all these requirements fall to the university.

Violence Against Women Act**Campus Accountability and Safety Act (CASA):**

The Violence Against Women Act requires universities to address issues of sexual assault and sexual harassment.

The pending passage of the Campus Accountability and Safety Act (CASA) would amend Clery reporting to include the addition of statistics on dating violence, dating assaults, and tracking of case verdicts. Additional requirements of CASA include administering confidential surveys to students on their experiences with sexual assault/violence, defining when “No Means No,” and providing independent confidential victims’ advocates.

Export Control:

Another challenging area to manage for compliance is export control. Export control prohibits the sharing, or sending, of certain technology (developed through research) with countries specified on the prohibited export list. Criminal penalties and fines also extend to “dual use technology” where there is a civilian and a military usage. To be proactive, universities need to understand what research is going on across campus, what chemicals and materials are in use, and which students or foreign nationals are from barred countries that cannot be exposed to any restricted items or technology.

Dr. Robert Fyffe, vice president for research, shared that Wright State is working through the process to hire an Export Compliance Officer and has written new policies to address this growing challenge.

Higher Education Opportunity Act:

Not as widely known, but an administratively intensive compliance requirement, is the Higher Education Opportunity Act. This

legislation requires universities to document the success of their academic programs and their job placement rates. This legislation was originally designed to insure public accountability and to deter fraud as evidenced by some questionable “for profit” institutions.

State Credentialing, Registration and Compliance Requirements:

Higher education institutions offering on-line courses advertised or available across state lines are subject to individual state credentialing, registration, or compliance requirements. Being cognizant of all the individual state requirements and meeting all the compliance standards necessitates personnel, time and expertise.

- **University-Wide Compliance Program Implementation Plan**

A number of months ago a university wide compliance assessment was conducted at Wright State University to review the current university compliance program and to present recommendations to help the university address the growing complexity and burden of compliance. As a result of this assessment and months of work, Dr. Hopkins submitted a proposal for a university-wide compliance program to the Board of Trustees.

Trustee Fecher discussed key components of the plan:

The purpose of the compliance plan is to strengthen Wright State’s program for ensuring university activities remain in compliance with applicable federal, state, and local laws and regulations. It cannot be emphasized enough that the penalties for non-compliance in financial and reputation’s terms can be substantial and far outweigh the incremental costs associated with strengthening Wright State’s compliance function.

Currently, Wright State’s compliance function is decentralized to individuals or units with domain-specific expertise. The new University-Wide Compliance Program centralizes the coordination, oversight, and monitoring of all existing university compliance functions. It establishes and promotes collaboration among the various compliance units and subject matter experts and provides centralized compliance leadership authority and responsibility.

The plan includes the creation of a Director of University Compliance position that reports directly to the Chief Operating Officer and to the Board of Trustees through the Compliance and Audit Committee. The Director will develop and oversee the university’s compliance strategy and develop a formal process for assessing and monitoring risk. He or she will report risk assessment findings to the Board and

promote a culture of collaboration, integrity and ethical behavior throughout the campus.

The Director will chair and establish a Compliance Council that will meet monthly throughout the year. Membership in the Compliance Council will include a designated representative from each compliance domain across the University as well as the Office of General Counsel, internal audit and risk management and faculty. Each of the compliance areas will have a reporting line to the Director of University Compliance and a dual (direct) reporting line to their respective unit leaders or vice presidents.

Wright State University has had a compliance culture for a long, long time and it has served us very well in the past. As I have noted, as the University has grown in its size and complexity, it was only appropriate that we review the plan and make sure it was strong enough for the future of Wright State University. That is what the plan passed earlier this morning is meant to address.

1. Facility Security Clearance

Due to personnel changes, the following resolution was presented for approval by the Board.

RESOLUTION 16-47

WHEREAS, Wright State University wishes to maintain its facility security clearance through the Defense Security Service, and

WHEREAS, those persons occupying the following positions among the officers and officials at Wright State University shall be known as Key Management Personnel (KMP) as described in the National Industrial Security Program Operating Manual:

Dr. David R. Hopkins
President

Dr. Thomas Sudkamp
Provost

Dr. Robert E.W. Fyffe
Vice President for Research

Ms. Ellen Reinsch Frieese
Associate Vice President for Research

WHEREAS, the Chief Executive and the KMP have been processed, or will be processed, to the level of the facility clearance granted to this institution, as provided for in the aforementioned National Industrial Security Program Operating Manual; and

WHEREAS, the said KMP are hereby delegated all of the Board's duties and responsibilities pertaining to the protection of classified information under classified contracts of the Department of Defense or User Agencies of its Industrial Security Program awarded to Wright State University; and

WHEREAS, the following named members of the Board of Trustees shall not require, shall not have, and can be effectively excluded from access to all classified information in the possession of Wright State University, and do not occupy positions that would enable them to affect adversely the policies and practices of Wright State University in the performance of classified contracts for the Department of Defense or User Agencies of its Industrial Security Program, awarded to Wright State University, and need not be processed for a personnel clearance:

Michael Bridges
Eloise P. Broner
Douglas A. Fecher
Anuj Goyal

Larry R. Klaben
William W. Montgomery
C.D. Moore, II
Altagracia Ramos

THEREFORE, be it

RESOLVED that the Board of Trustees of Wright State University authorizes the establishment of the above KMP and this resolution supersedes Resolution 16-10 dated October 9, 2015.

Mr. Fecher moved for approval. Dr. Goyal seconded, and the motion was unanimously approved by roll call vote.

C. Finance Committee

• **Conflict of Interest Statement**

Mr. Doug Fecher reminded the Board of their duty to ensure that all university decisions are free from any real or perceived conflict of interest and to be mindful of all obligations with which they have been charged; and take the appropriate steps to perform duties fairly and impartially

- **Committee Chair Comments**

Trustee Fecher shared the following comments with the committee.

At our last meeting, the Finance Committee discussed the university's current financial situation and its causes and discussed a framework for a financial remediation plan for returning Wright State University to growth in net assets within the coming two fiscal years.

The Board has asked President Hopkins to develop a principles-based financial remediation plan for the University that enhances financial health without sacrificing critical components of the Raider Culture. Dr. Hopkins, in turn, has been working diligently with the University community to create a plan of targeted initiatives for reducing operating expenses and increasing revenues where possible. This recognizes the proper role of the board. We, as Trustees, establish the "Ends - the desired high level outcomes; in this case returning WSU to positive growth in net assets, while the President establishes the "Means" – the best strategies for achieving the desired outcomes in concert with University stakeholders.

We all recognize that trying to correct budget deficiencies in any context, in any organization, will create concern and raise anxieties among stakeholders. Indeed, different stakeholders will have different opinions on where and how best to cut operating expenses. We expect it to be no different in this case and respect all viewpoints as being legitimate. We all recognize this process will not be easy but that decisions need to be made.

The most important component of the financial remediation plan is the principles the University has established, under Dr. Hopkins direction, as foundation for the remediation plan. These principles are based upon Wright State University's mission of providing an affordable and high quality education to students in alignment with the university's vision, mission, and core values.

In laying the groundwork for today's Finance Committee meeting, I'd like to emphasize the principles that make up the foundation for our work on the budget and on Wright State's financial remediation plan.

The plan:

- Must be people-friendly and preserve salaries and benefits to the extent possible.
- Must support the ongoing quality of WSU's academic

enterprise and support student success.

- Must preserve and expand, where possible, sources of revenue.
- Should not result in indiscriminate hiring freezes or elimination of strategic investments.
- The plan cannot call for across-the-board cuts but instead must focus on targeted reductions.
- It should retain flexibility but eliminate duplication of efforts across business units.
- It should maintain best practices of business services, and it must honor a culture of compliance and stewardship.

The plan Dr. Hopkins is developing requires university-wide conversation around these guiding principles, but it must result in a meaningful reduction in operating expense. The Board supports Dr. Hopkins' vision that while Wright State University may be made up of diverse business units, different academic departments, and colleges of learning, we are, in the end, one university and that the University must remain united in solving our financial issues. Among the Board, administration, faculty, staff, and students, we must be open to the inevitable differences of opinion on how best to address our current situation while working together to solve the problem. We owe as much to our students and the University community.

There is no doubt we, as a University, face a challenge. We rely too much on investment balances to pay our bills and these balances continue to decline. Net assets are dropping and unrestricted cash reserves will finish lower this year than they were last, which in turn were lower than the year before.

It will take courage, conviction, and, in some cases, time to reverse these trends. But the situation is far from hopeless and, indeed, as Wright State University approaches its 50th birthday, we note that this is not the University's first trip down this particular path. It should be an encouragement to all that we've been here before; and every time we've emerged stronger and better positioned to deliver the finest in affordable higher education.

Indeed, we face challenges; but we are also encouraged that Wright State is made up of good people; I'd say great people, from across the university's spectrum – just the kind of people it takes to solve difficult problems like this. With all of us working together, I believe Wright State University is well positioned to reverse current trends and again take advantage of the opportunities expected of a top performing public research university.

This process will take increased attention and accountability on our part as Trustees. Our role is to perform our fiduciary responsibility and provide guidance in returning the University to fiscal soundness so that we may continue pursuing the lofty goals we share as an institution.

Those were the comments I used to open our meeting and we then moved on to the Vice President's report.

- **Vice President's Report**

Mr. Jeff Ulliman, vice president of finance and CFO, outlined the work to date on the financial remediation plan. The creation of the plan involved meetings with key stakeholders and the distribution of financial data to the colleges and divisions for review and planning purposes. Everyone was then asked to undergo a "what if" exercise to reach an 8% budget reduction on base funding. Faculty and staff all across campus were also asked to submit suggestions for revenue enhancement, collaborations, and the elimination of duplicate efforts. As Dr. Hopkins mentioned, after careful review, we have now finalized our model based on a 6% reduction.

To realign our revenue and expenses with our base budget, it is anticipated that \$19.7 million will be needed. Attrition and strategic hiring will still be a key component of the plan. Through control of overspending, reductions in expenses, and a budget realignment and reallocation based upon growth and priorities, we hope to be able to reduce 2/3 of the deficit in FY17 and the remaining 1/3 in FY18.

1. **Alternative Retirement Plan Amendment**

The Alternative Retirement Plan (ARP) is an alternative to traditional defined benefit pension plans like OPERS or STRS. The ARP is a defined contribution plan much like a 401K plan. Wright State's plan follows Ohio State University's volume submitter plan.

The changes being presented for consideration include:

- An updated definition of "compensation" to match the definition used by OPERS and STRS.
- The change in the "normal retirement age" from 65 to age 59 ½
- Roll-over contribution clarifications as it pertains to property
- Further restrictions on reversion of contributions to the University
- And error corrections within the plan

Since the change in retirement age deviates from the Ohio State plan, Wright State is filing for its own tax determination letter. The effective date specified of January 1, 2016 is required because of the volume submitter process.

The following resolution was presented for approval by the Board.

RESOLUTION 16-48

WHEREAS, Wright State University (the "University") maintains the Wright State University Alternative Retirement Plan (the "Plan").

WHEREAS, the University reserved the right in Section 8.3 of the Plan to amend the Plan at any time.

WHEREAS, the Board of Trustees of the University (the "Board") desires to amend, restate, and adopt the Plan in its entirety, effective January 1, 2016, in order to (1) comply with the requirements of the Internal Revenue Service ("IRS") regarding the periodic restatement of qualified plans; (2) to qualify the Plan under current federal laws and regulations, and any other applicable laws, regulations, and administrative authority, and (3) to reduce the normal retirement age to 59 ½ years of age; therefore be it

RESOLVED, that effective January 1, 2016, the Board adopts the Plan in substantially the form as attached hereto, which shall supersede any prior Plan documents; and be it further

RESOLVED that the Board hereby authorizes and ratifies the actions of the Vice President for Business and Finance in executing the above-mentioned restatement, within the time period prescribed by the IRS, and authorizes appropriate administrators of the University to execute other instruments, documents, or conveyances necessary to effectuate the amendment and restatement; and be it further

RESOLVED that said officers, in carrying out this resolution, are hereby authorized and empowered to take any and all further and future actions as deemed necessary or desirable to carry out the above resolutions and any future amendments and adjustments permitted by law.

Mr. Fecher moved for approval. Dr. Goyal seconded, and the motion was unanimously approved by roll call vote.

2. **Approval of Contracts over \$500,000**

Ms. Gheretta Harris, executive director business services administration, presented contracts \$500,000 and above for Board review and approval.

RESOLUTION 16-49

WHEREAS, in order for the University to conduct business on an on-going basis and provide products and services in a timely manner, purchases must be made; and

WHEREAS, these expenditures may exceed \$500,000, therefore be it

RESOLVED that authorization is granted for the accompanying contracts now before the Board of Trustees be, and hereby are approved.

Mr. Fecher moved for approval. Mr. Montgomery seconded, Mrs. Broner abstained, and the motion passed (7, 0, 1) by roll call vote.

<u>Vendor</u>	<u>Description of Services</u>	<u>2016-2017 Contract Amount</u>	<u>2015-2016 Contract Amount</u>	<u>Term of Contract</u>
DPL Energy Retail	Electricity Generation Service	\$2,750,000	\$2,750,000	3/1/15 – 3/1/17
Dayton Power and Light	Electric Distribution and Line Charges	\$975,000	\$800,000	7/1/16/ - 6/30/17
Bids Currently Under Review	Natural Gas	\$550,000	\$808,000	9/1/2016
City of Fairborn	Water and Sewer	\$700,000	\$700,000	7/1/16 – 6/30/17
Delta Dental	Dental Insurance for Employees and Dependents	\$1,836,000	\$1,800,000	1/01/16 – 12/31/19
Minnesota Life	Group Life Insurance and AD&D	\$663,000	\$650,000	7/01/12 – 12/31/17
EBSCO Publishing	Periodical Subscription Services	\$950,000	\$875,000	9/01/15 – 8/31/16
Alpha & Omega	Custodial Services	\$967,000	\$932,000	7/01/16 – 6/30/17

<u>Vendor</u>	<u>Description of Services</u>	<u>2016-2017 Contract Amount</u>	<u>2015-2016 Contract Amount</u>	<u>Term of Contract</u>
Anthem	Medical and Prescription Insurance	\$34,385,625	\$31,259,659	1/01/14 – 12/31/16
Marsh USA Inc.	Casualty and Property Insurance for the University	\$600,000	\$600,000	7/01/2016
Ohio Bureau of Workers' Compensation	Workers' Compensation Premium	\$500,000	\$500,000	7/01/16 – 6/30/17
Wright State Physicians	Professional Services	\$6,700,000	\$6,352,436	7/01/16 – 6/30/17
Ellucian Company LP	Banner ERP System	\$700,000	\$647,000	10/01/14 – 9/30/19
Pomeroy IT Solutions	Computer Purchases	\$1,500,000	\$1,500,000	7/01/16 – 6/30/17
Callos Resource LLC	Temporary Staffing	\$738,000	N/A	4/1/16 – 6/30/17
Xerox	Printing Services and Equipment	\$2,000,000	\$2,700,000	2/01/14 – 1/31/20
The Ohio State University	OhioLink	\$2,000,000	\$2,000,000	7/01/16 – 6/30/17
Academic Partnerships LLC	Recruiting Services	\$500,000	\$750,000	5/30/12 – 5/30/17
Barnes and Noble	Student Bookstore Purchases	\$700,000	\$750,000	1/31/16 – 1/31/21
Chartwells	Hospitality – Food Services	\$5,500,000	\$4,800,000	7/01/13 – 6/30/19

<u>Vendor</u>	<u>Description of Services</u>	<u>2016-2017 Contract Amount</u>	<u>2015-2016 Contract Amount</u>	<u>Term of Contract</u>
College Park Ltd Partnership	Residence & Housing	\$1,500,000	\$1,500,000	3/6/1991 – 6/30/2017
Group Housing LLC	Residence & Housing	\$3,600,000	\$3,600,000	3/6/1991 – 6/30/2017
Pine Hill Acres Apt LLC	Residence & Housing	\$1,500,000	\$1,500,000	3/6/1991 – 6/30/2017
The woods Development LLC	Residence & Housing	\$5,000,000	\$5,000,000	3/6/1991 – 6/30/2017
United Health Care	Student Health Insurance	\$3,300,000	\$3,300,000	7/01/16 – 6/30/17
United Health Care	School of Medicine Student Health Insurance	\$780,000	\$706,248	7/01/16 – 6/30/17

- **Report of Expenditures \$250,000 - \$499,999**

Ms. Gheretta Harris, reported on expenditures greater than \$250,000 and less than \$500,000 to the Board. No action was required on this matter.

- **Investment Report**

Mr. Steve Sherbet, university bursar and director of treasury services, presented the February and March 2016 investment reports.

D. **Student Affairs Committee**

- **Conflict of Interest Statement:**

Ms. Hailey Billing called the meeting to order and read the following conflict of interest statement.

It is of utmost importance to ensure that all university decisions are free from any real or perceived conflicts of interest.

Therefore, please be mindful of all obligations with which you have been charged as a Trustee of Wright State University, and take the steps you deem appropriate to perform your duties fairly and impartially.

- **Vice President's Report**

Dr. Dan Abrahamowicz provided updates on activities and recognition ceremonies taking place during the end of the academic year. The annual April Craze event, as well as numerous programs and ceremonies highlighting outstanding students and their accomplishments, have taken place. Ms. Kathy Morris, associate vice president for student affairs, introduced the recipient of the Distinguished Senior Leader award, Ms. Zena Fadel. Ms. Cheryl Stuart, director of the career center, presented the Student Employee of the Year, Mr. Justin Myers.

Ms. Simone Polk, assistant vice president for student services, discussed the unique support system that the Independent Scholars Network (ISN) offers to former foster youth matriculating through Wright State University. She introduced Mr. Adrian McLemore, who discussed how the ISN program propelled him through his challenging 12-year journey to graduation.

- **Student Government Report**

Student Government Association (SGA) president Gavin Doll and SGA vice president Kayla Muncie provided updates on SGA's initiatives from the past year. The university has allocated funds to support the relocation of the "Visions" (aka "bacon") statue currently located in the outdoor amphitheater. Two external organizations are competing for the opportunity to house it. Future plans include utilizing the outdoor space for performing arts, outdoor classes, and student events.

Mr. Doll and Ms. Muncie reported that SGA worked with various

stakeholders to increase the value residential students receive when purchasing required meal plans. SGA is pleased to report that more flexible and reasonably priced options will be available next year.

Mr. Doll announced the election of Mr. Lukas Wenrick and Mr. Dakota Johnson as next year's president and vice president of SGA. Mr. Wenrick provided updates on the student-led Alternative Spring Break initiative, through which over 50 students provided 200 hours of community service for three organizations over spring break. He also discussed some of his administration's plans for next year.

1. **Recognition of Student Government President and Vice President**

Student Trustee Hailey Billing expressed the Board's appreciation and read a resolution recognizing Gavin Doll and Kayla Muncie for their exemplary work and leadership in their roles as president and vice president of the Student Government Association. The students also received plaques honoring their service.

Resolution 16-50

Whereas, Gavin Doll and Kayla Muncie were selected by the Wright State Student Body to serve as their president and vice president for the 2015-16 academic year; and

Whereas, Gavin Doll and Kayla Muncie have demonstrated exemplary leadership skills in their roles in the Student Government Association; and

Whereas, Gavin Doll and Kayla Muncie have served with distinction as advocates of the Wright State Student Body; therefore

Be it resolved, that the Wright State University Board of Trustees recognizes the achievements and contributions of Gavin Doll and Kayla Muncie.

Ms. Ramos moved for approval. Mr. Bridges seconded, and the motion was unanimously passed by voice vote.

• **Updates**

Ms. Simone Polk, assistant vice president for student services, and Ms. Carine Verlin, graduate student in the Student Affairs in Higher Education Program and coordinator of the Friendship Food Pantry,

provided updates on the food pantry at Wright State.

Established in 2011, the Friendship Food Pantry (FFP) provides emergency food and referrals to students in time of need, helping them stay in school and meet their educational goals. The Food Pantry provides perishable and non-perishable food items, non-food items, and basic infant necessities to students who are currently enrolled at Wright State. The FFP has collaborated with numerous departments and organizations on- and off-campus to raise donations. Off campus partnerships have included Walmart, the Dayton Food Bank, and Kroger. The Kroger partnership has provided significant support to the program's operating expense fund, which has increased from \$193.93 in 2014 to \$2,902.27 in 2015.

In 2015, 304 unique students used the food pantry for a total of 525 visits and 6,966 total meals served to students and their families. Students cited various reasons for visiting the FFP. Of those who visited the food pantry last year, 71% were unemployed; and 23% were employed but could not always afford to buy food either due to an emergency situation, running out of funds on their meal plans, or running out of food stamps. International students made up the greatest share of visitors. The FFP is supervised by a graduate student and operated by student, faculty, and staff volunteers. Last year, 34 volunteers provided a total of 614 hours of service.

E. Student Trustees' Report

Ms. Hailey Billing congratulated the outgoing seniors on their pending graduation and highlighted some of the Alumni Association events for graduating students held throughout the last few weeks. Ms. Billing will soon be joining the ranks of an alumni herself.

Reflecting on her time at Wright State, Ms. Billing said that while academics were a major focus she, like many other students, value their learning experiences outside the classroom such as community service, leadership development, and an appreciation for healthy physical habits.

Wright State is known for *"transforming the lives of our students and the communities we serve."* Opportunities such as Alternative Spring Break and Relay for Life are two such examples of students making a difference in our communities.

Student Activities recently hosted the Student Leadership Awards

Reception to recognize the efforts of emerging, established and advanced student leaders. Several Wright State's student athletes were recently recognized as "Athletes of the Week" over the last semester by the Horizon League.

In closing her remarks, Ms. Billing offered a heartfelt thank you to President Hopkins for his commitment and support of students and the University and for his vision and passion for making Wright State "the very best university for the world."

F. Faculty Senate President Report

The Faculty Senate has been hard at work during Spring semester reviewing and approving new courses, programs, and program modifications. Dr. Carol Loranger, Faculty Senate President, highlighted their work which included the approval of 59 new courses and 13 new programs (7 new minors, 3 certificates, an honors program, and a new undergraduate and graduate degree).

In response to a state requirement to reduce student's college costs by 5%, Wright State has elected to reduce undergraduate program requirements from an average of 124 credit hours to 120 credit hours. The Undergraduate Curriculum Committee reviewed 155 programs and approved 146 for reduction. The remaining programs are being evaluated for continuation.

Lake Campus submitted 19 associate degree programs for modification to 60 credit hours and all were approved for the reduction.

As a part of the preparation for Wright State's reaccreditation process and adhering to their 5-year policy review process, the Senate evaluated a number of academic policies and approved modifications as needed.

Approval was granted for the Boonshoft School of Medicine, Department of Community Health, to change their name to the Department of Population and Public Health Sciences. There was a unit reorganization to combine Political Science with Urban Affairs & Geography into the newly created School of Public and International Affairs.

Faculty Senate has asked the administration to consider a proposal to realign faculty awards for non-tenure eligible faculty to more closely align with the awards offered to tenured faculty.

Lastly, in response to a request from the administration, the Senate recently surveyed the faculty for their input on the budget remediation challenge. A report has been forwarded and administration is meeting with faculty today to address questions.

Mr. Bridges and the Board congratulated Dr. Loranger on her selection as Wright State's recipient of the 2016 Distinguished Professor award.

XVIII. PRESENTATION

Dr. Marty Kich
President, AAUP-WSU

Dr. Kich addressed the Board with the following prepared remarks.

Thank you for the opportunity to speak to you this morning. My name is Marty Kich; and for the past five years, I have served as the president of the Wright State chapter of the American Association of University Professors, or AAUP. The chapter represents all full-time instructional faculty within the university. I and the other members of our executive committee have a fiduciary responsibility to maintain, if not to improve, the working conditions and the opportunities for the professional development of our members. In this instance, as in many others, our reason for being is completely aligned with the core mission of the University—namely, to provide high-quality educations to our students.

In the two open letters that we have sent to you on the current budgetary issues, we have, I think, very clearly defined our concerns. In particular, we are concerned about the opaque way in which the budgetary issues have been presented, starting with the fact that no one has been at all clear on exactly how large the needed budget cuts actually are. Likewise, we are concerned about the decision to address these issues at the very end of the academic year. In combination, these two circumstances have very much limited any opportunity for truly meaningful shared governance.

In the two open letters, we have also recommended a fairly large number of alternatives to making substantial reductions to the instructional budgets of the colleges. This past week, the faculty senate's budget priority committee met to review suggestions received from about 60 faculty. The committee reduced that list to several pages of more coherently organized and succinctly expressed recommendations. Those recommendations largely reinforce the recommendations that the AAUP has made.

In essence, we believe that it is a self-defeating strategy to make reductions to the instructional budgets because doing so will certainly impact the delivery of existing academic programs and the development of new academic programs. It is a contradiction to claim to be asking for targeted cuts and to be aiming for targeted investments when the deans are essentially being given cleavers with which to do the cutting and are being told to decide what cuts to make right now.

If the increased allocations to public services, student services, and institutional support, all cost centers within the university, had been equivalent to the increases in instructional spending, the savings over the last 14 years would have amounted to \$9.2 million. Moreover, beyond the \$86.4 million in budget subsidy that has gone to intercollegiate athletics, over the same time period, intercollegiate athletics has had expenses in excess of revenues totaling \$6.3 million with \$4.3 million occurring since 2009. It is, of course, much more difficult to make cuts after the fact than to prevent such increases to begin with. But the idea that making cuts to the instructional budgets of the colleges will somehow be less painful than reducing the allocations to the other cost centers seems a very skewed perspective. It is certainly not a faculty perspective. And it certainly will not be a student perspective when students are faced with fewer courses, fewer sections of high-demand courses, larger head counts in the courses that are offered, and less personal access to the faculty teaching those courses.

We hope that the administration and the board will take the faculty recommendations seriously enough to significantly mitigate if not eliminate the impact of any cuts on instructional budgets. But if those recommendations are largely ignored in this year's budget, we will direct our resources over this summer and over the next academic year toward making the case for better choices to be made in next year's budget. We simply don't know enough to be sure whether the budgetary problems are more short-term or long-term, but we are convinced that much more attention needs to be paid to the potential long-term damage that might be caused by how the problems seem to be being addressed.

XIX. PRESENTATION AND POLICY DISCUSSION

Ms. Shari Mickey-Boggs
Associate Vice President and Chief Human Resources Officer
HR'S Transformation: Growing Wright State University FOR the World

President Hopkins introduced Ms. Shari Mickey-Boggs and recognized her leadership as instrument in guiding the transformative changes that have taken place in Human Resources (HR) over the last two years.

Ms. Mickey-Boggs outlined the strategic drivers which have influenced change. These include external trends, the university's strategic plan "Empower" and the University's Core Values.

To help provide and support Wright State's workforce, HR is offering professional development programs such as the Empowered Supervisor

Program, the Wright Leader Program and a lecture from the Disney Institute on service. They have revamped the annual review process for employees and are looking at healthcare design and consumer choice to help contain insurance costs.

In terms of employee wellness, HR has taken over the management and oversight of the Employee Wellness Center. They recently offered the “Wright Path to Retirement” event and a “Living Well” support program to promote wellness and the adoption of healthy habits.

Lastly, HR made significant updates to their website including a “Welcome Center” for new employees with videos, handbooks and support resources.

XX. UNFINISHED BUSINESS

None

XXI. NEW BUSINESS

1. Lake Campus Commencement – April 29, 2016, 5 p.m.
Auglaize-Mercer Counties Family YMCA
2. Main Campus Commencement – April 30, 2016, Nutter Center,
Breakfast – 8:30 a.m., Commencement 10:00 a.m.
3. Boonshoft School of Medicine Commencement – May 27, 2016
Schuster Center of Performing Arts,– 6:30 p.m.
4. Budget Presentation – June 2, 2016, 8:30 a.m. – 10:30 a.m.
5. WSU Board of Trustees Advance, June 5 and 6, 2016
6. Board of Trustees Reunion Dinner –June 5, 2016,
E156 Student Union, 6:30 p.m.
7. Fall Move-In Day – August 25, 2016

XXII. APPENDIX – WRITTEN REPORTS

- A. Advancement Report
- B. Building & Grounds Report
- C. Communications Report
- D. Enrollment Management Report
- E. Marketing Report
- F. Multicultural Affairs & Community Engagement Report
- G. Research & Sponsored Programs

XXIII. RECESS

The meeting recessed at 10:31 a.m. to allow the Board to return to Executive Session at 11:00 in Raider Box (Suite 217), Nutter Center.

XXIV. RECONVENE – ROLL CALL

The Wright State University Board of Trustees reconvened on Friday, April 29, 2016, 11:00 a.m., in the Raider Box (Suite 217) of the Nutter Center. Dr. Sweeney called the roll:

Present

Michael Bridges
Eloise P. Broner
Douglas Fecher
Anuj Goyal
Laurence R. Klaben
William Montgomery
C.D. Moore
Grace Ramos

Absent

XXV. PROOF OF NOTICE OF MEETING

Mr. Bridges reported that this meeting was called by written notification and a quorum was present.

XXVI. CONFLICT OF INTEREST STATEMENT

Mr. Bridges read the following reminder for the Trustees:

It is of utmost importance to ensure that all university decisions are free from any real or perceived conflicts of interest.

Therefore, please be mindful of all obligation with which you have been charged as a Trustee of Wright State University; and take the steps you deem appropriate to perform your duties fairly and impartially.

XXVII. ANNOUNCEMENTS

None were offered.

XXVIII. EXECUTIVE SESSION

In accordance with the Ohio Open Meetings Law, the Board, after a majority of a quorum, determined to hold an Executive Session by offering the following resolution:

RESOLUTION 16-51

RESOLVED that the Wright State University Board of Trustees agreed to hold Executive Session on Friday, April 28, 2016; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

- Personnel matters

Mr. Bridges moved for approval. Mr. Fecher seconded, and the motion was unanimously approved by roll call vote.

XXIX. ADJOURNMENT

The meeting adjourned at 12:40 p.m.

XV. APPENDIX – WRITTEN REPORTS

- A. Advancement Report
- B. Building & Grounds Campus Update Report
- C. Communications Report
- D. Enrollment Management Report
- E. Marketing Report
- F. Multicultural Affairs & Community Engagement Report
- G. Research & Sponsored Programs Report

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES**

**Advancement Committee Report
March 2016**

1. Alumni Relations Report
2. Wright State Foundation Financial Report
3. Development Report
4. Comprehensive Campaign Report

Advancement Committee Report Alumni Relations Report March 2016

Annual Report:

The 2015 annual reports are complete and should be in route to the University Board of Trustees. Highlights include an increase in over 1,000 people at our various events, a 100% increase in Homecoming participation, and a 30% increase in alumni giving.

Communications Update:

We launched a new website on January 28, 2016. Since the launch we've had 8,075 unique visitors who have viewed 19,381 pages. Based on Google Analytics 57% of those visitors are new, while 42% are returning visitors from our old website.

Event Updates:

Rowdy Gras, Feb. 27

- 290 attendees
- Our largest Rowdy Gras event to date

Resume Review (online), March 7

- 39 students connected with 7 alumni experts to have their resumes reviewed online. It was the first of its kind event at Wright State and something we hope to do more of in the future.

Horizon League Men's Basketball Tournament, March 5 - 8

- Inaugural year for the Motor City Madness tournament in Detroit, MI
- WSUAA held 4 pregame tailgates during the tournament. One 90 minute event prior to each tournament game played.
- An average of 45 attendees at each tailgate. Audience was alumni, family of team members, university guests, Raider fans
- WSUAA will participate in the Motor City Madness tournament in future years. We may consider hosting additional meet ups as well as tailgates.

Upcoming Wright State Alumni Events: (Find more information at wrightstatealumni.com)

- March 31 – GDAN Happy Hour
- April 2 - Bowling with Alumni
- April 7 – Information interviews (online) with CECS alumni and students
- April 11 – Raise your Brush, Wright State Spirit Edition
- April 13 – LGBTQ and Ally Alumni Society Lavender Reception
- April 26 - \$2 Pint Night with Alumni and Seniors
- April 28 – President Champagne Toast (Senior Week program)

- April 28 – GOLD Financial Education Happy Hour
- June 11 – Cedar Point Day
- June 26 – Wright State Day at the Dayton Dragons
- Aug. 6-7 – Alumni College
- Aug. 7 – Kings Island Day
- Aug. 29 – Legacy Scholarship Golf Outing, Walnut Grove Country Club
- Sept 24 – 25 – Annual Bourbon Trip
- Sept. 26 – Wright State Debate Alumni Watch parties (regional and local sites)
- Sept. 30 – Oct. 1 – Homecoming

**Advancement Committee Report
Wright State University Foundation Report
March 2016**

Since our last report financial markets have plunged resulting in extensive, albeit unrealized, losses to the Foundation's endowment portfolio. For the first eight months of the fiscal year, the portfolio has lost nearly 8.5% and has underperformed its benchmark by 134 basis points. The only good news has been the relatively small losses in February and the moderate gains in early March. Longer-term return rates have likewise underperformed their benchmarks and are well below our stated target return of 8%. All of our asset classes have experienced losses for the year; however three of our individual funds have managed slightly positive returns for the same period. Fixed income has outperformed equities and large cap equities have outperformed small cap securities. Domestic stocks have outpaced international equities. Private equity investments have added 74 basis points to our return during the year. Our recent investment in energy sector distressed debt has suffered from depressed prices in the oil market. Other alternatives (except for private equities) have also suffered losses for the year. The value of the endowment portfolio was \$72.8 at the end of February, which was down \$7.1 million (including liquidations) since the start of the fiscal year.

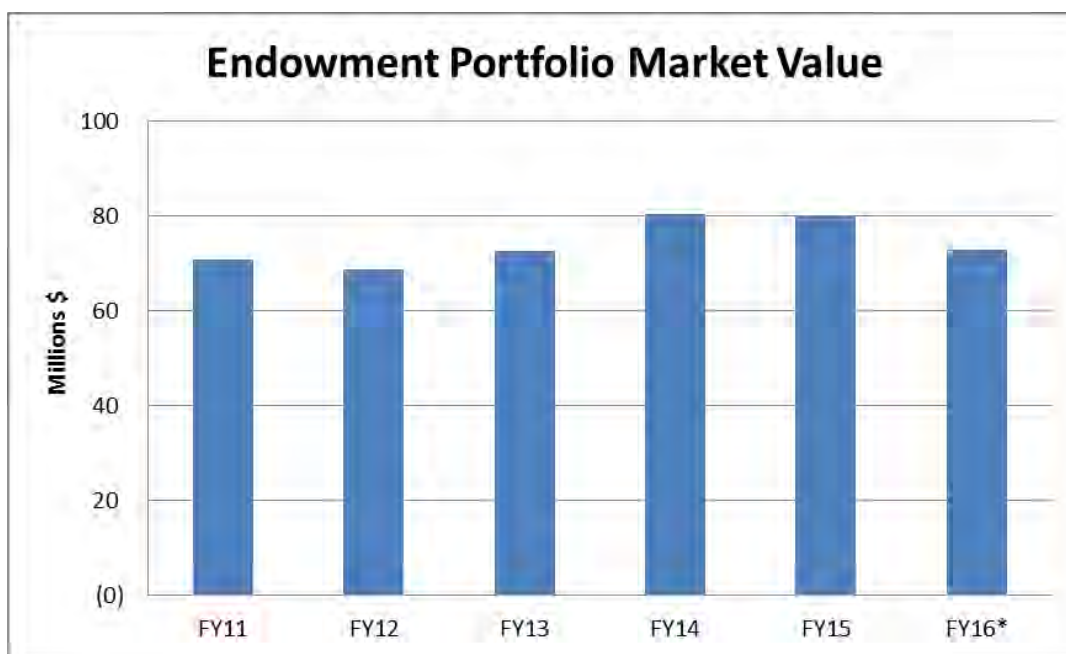
Losses in our non-endowed portfolios have reduced the Foundation's financial position and ability to react to strategic needs of the University. The Foundation's unrestricted net assets balance (which we use as proxy for our reserve) has declined 35% during the year and ended the month of February at just under \$5 million. The Foundation's commitments to the University's branding initiative, the Rise. Shine. Campaign and the Tom Hanks events will further stress our reserve.

The Foundation's current endowment target allocation, actual allocation, and market values as of February 29, 2016, are presented below:

Endowment Portfolio Composition

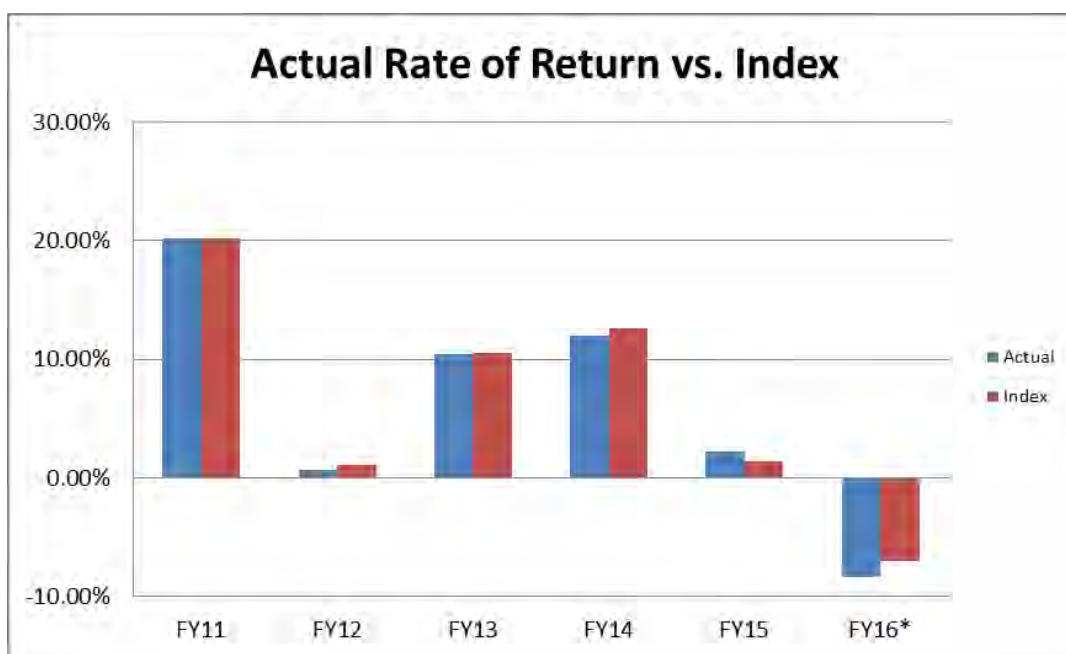
Asset Class	Target Allocation	Actual Allocation	Market Value February 29, 2016
Equity	54%	51%	\$37,052,704
Fixed income	23%	29%	21,038,358
Hedge funds	8%	9%	6,442,170
Private equity	8%	5%	3,465,133
Structured credit	3%	3%	2,465,944
Energy Debt	4%	3%	2,384,946
Cash & equivalents	0%	0%	-0-
Totals	100%	100%	\$72,849,255

Endowment Value



* Through February 29, 2016

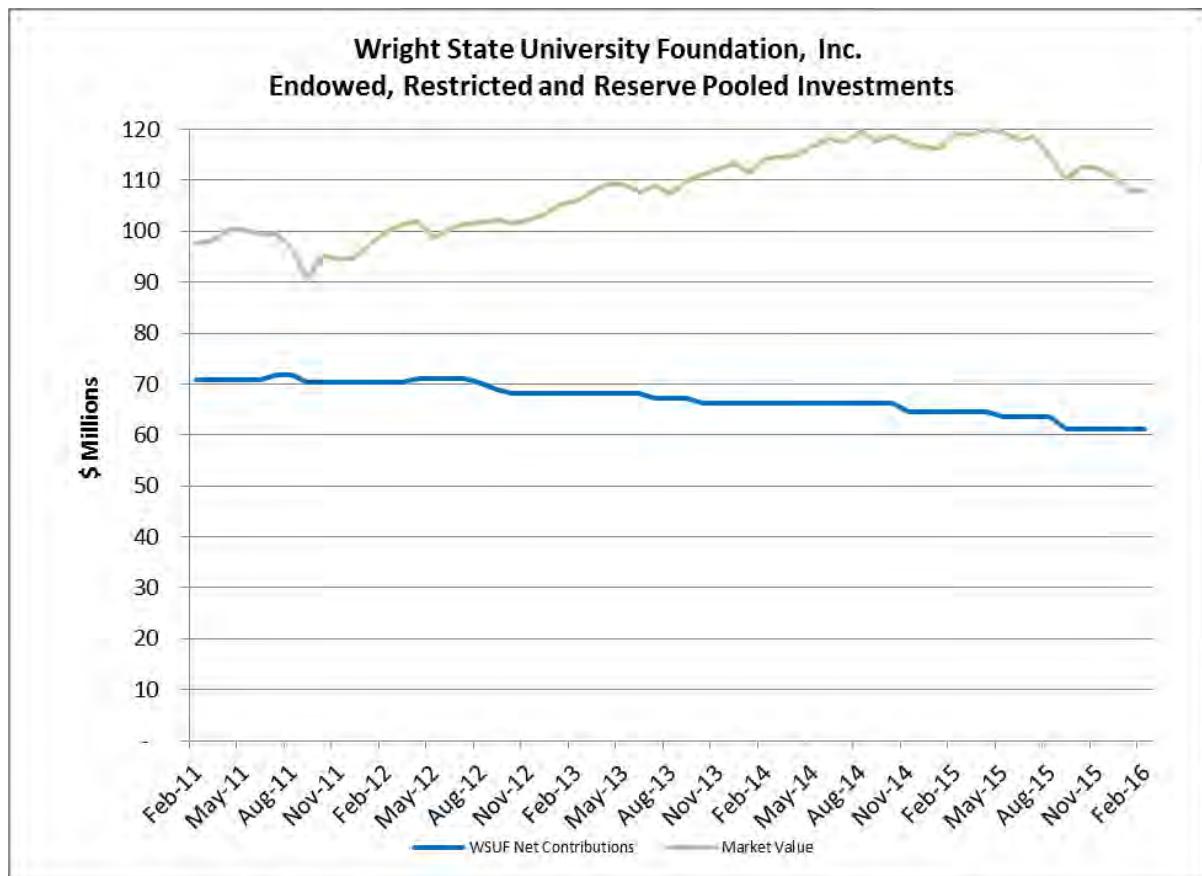
Endowment Historical Rates of Return



* Through February 29, 2016

Current index composed of Russell 1000 (20.2%), Barclays US Aggregate Index (15.0%), MCSI All Country World Ex US Index (13.5%), Barclays Capital 1-5 Yr US TIPS Index (14.1%), HFR FOF Diversified (14.1%), Russell 2000 (5.8%), 50% S&P 500/50% Barclays 10 Yr Trea BW (3.9%), BOFA ML US HY Master II Index (3.9%), JPM EMBI Global Diversified (2.9%), DJ Wilshire Resi (3.3%), SOF Structured Credit Fund (3.3%).

All Portfolios Value vs. Contributions



**Report of Total Receipts: Cash and Gifts-in-Kind
For the Month Ended February 29, 2016 and 2015**

MONTH-TO-DATE

GIFT SOURCE	FEB 2016		FEB 2015		PCT. CHANGE	
	DONORS	DOLLARS	DONORS	DOLLARS	DONORS	DOLLARS
Alumni	715	\$340,471	468	\$498,556	53%	-32%
Corporations	51	101,264	25	265,645	104%	-62%
Foundations and Organizations	12	84,212	6	41,239	100%	104%
Friends	488	77,061	389	54,448	25%	42%
<i>SUBTOTAL CASH RECEIPTS</i>	1,266	\$603,008	888	\$859,888	43%	-30%
Gifts-in-kind	16	55,572	28	21,729	-43%	156%
<i>TOTAL ALL RECEIPTS</i>	1,282	\$658,580	916	\$881,617	40%	-25%

FISCAL-YEAR-TO-DATE

GIFT SOURCE	FY2016		FY2015		PCT. CHANGE	
	DONORS	DOLLARS	DONORS	DOLLARS	DONORS	DOLLARS
Alumni	2,320	\$1,357,766	2,240	\$1,133,176	4%	20%
Corporations	203	1,686,467	219	1,876,784	-7%	-10%
Foundations and Organizations	57	1,747,830	77	605,172	-26%	189%
Friends	1,711	909,826	1,802	1,081,761	-5%	-16%
<i>SUBTOTAL CASH RECEIPTS</i>	4,291	\$5,701,889	4,338	\$4,696,893	-1%	21%
Gifts-in-kind	55	1,612,147	74	306,718	-26%	426%
<i>TOTAL ALL RECEIPTS</i>	4,346	\$7,314,036	4,412	\$5,003,611	-1%	46%

WRIGHT STATE UNIVERSITY FOUNDATION, INC.

Report of Fundraising Totals By Source and Unit

Fiscal Year-to-Date to February 29, 2016

(including totals from prior fiscal year)

BY SOURCE

SOURCE	CASH ¹	PLEDGES ²	IRREVOCABLE DEFERRED GIFTS ³	GIFTS OF PROPERTY ⁴	REVOCABLE DEFERRED GIFTS ⁵	CURRENT FYTD TOTALS	PRIOR FYTD TOTALS
Alumni	\$567,149	\$627,064	\$700,000	\$23,742	\$4,217,000	\$6,134,955	\$5,234,776
Corporations	734,817	466,000	0	1,390,997	0	2,591,814	3,297,619
Foundations and Organizations	475,381	2,805,000	0	150,090	0	3,430,471	689,868
Friends	544,442	62,251	50,000	47,318	10,000	714,011	1,496,992
CURRENT FYTD TOTALS	\$2,321,789	\$3,960,315	\$750,000	\$1,612,147	\$4,227,000	\$12,871,251	
PRIOR FYTD TOTALS	\$2,618,221	\$4,864,933	\$1,227,583	\$306,718	\$1,701,800		\$10,719,255
% CHANGE FROM PRIOR FISCAL YEAR	-11.3%	-18.6%	-38.9%	425.6%	148.4%	20.1%	

BY UNIT

UNIT	CASH ¹	PLEDGES ²	IRREVOCABLE DEFERRED GIFTS ³	GIFTS OF PROPERTY ⁴	REVOCABLE DEFERRED GIFTS ⁵	CURRENT FYTD TOTALS	PRIOR FYTD TOTALS
Boonshoft School of Medicine	\$366,485	\$71,350	\$0	\$29,632	\$0	\$467,467	\$1,390,269
College of Education & Human Services	45,785	9,340	0	0	0	55,125	45,256
College of Engineering & Computer Science	195,374	5,797	0	1,030	275,000	477,201	3,182,230
College of Liberal Arts	221,638	86,905	0	48,107	12,750	369,400	691,291
College of Nursing & Health	77,987	211,025	0	0	0	289,012	1,615,999
College of Science & Math	44,947	26,272	0	1,349,045	3,250,000	4,670,264	54,855
Curriculum & Instruction	10,557	3,700	0	0	0	14,257	26,970
Enrollment Management	57,856	3,630	0	0	0	61,486	441,108
Intercollegiate Athletics	364,480	328,746	700,000	0	0	1,393,226	639,246
Lake Campus	162,196	870,505	0	0	0	1,032,701	156,379
Other	462,387	126,665	50,000	150,000	500,000	1,289,052	1,802,504
Raj Soin College of Business	211,916	13,860	0	0	189,250	415,026	491,125
School of Professional Psychology	8,465	760	0	150	0	9,375	12,715
Student Affairs	69,906	1,135	0	1,773	0	72,814	115,896
University College	100	2,200,000	0	0	0	2,200,100	530
University Libraries	21,710	625	0	32,410	0	54,745	52,882
CURRENT FYTD TOTALS	\$2,321,789	\$3,960,315	\$750,000	\$1,612,147	\$4,227,000	\$12,871,251	
PRIOR FYTD TOTALS	\$2,618,221	\$4,864,933	\$1,227,583	\$306,718	\$1,701,800		\$10,719,255
% CHANGE FROM PRIOR FISCAL YEAR	-11.3%	-18.6%	-38.9%	425.6%	148.4%	20.1%	

¹ Cash, checks, credit cards, electronic transfers, matching gifts, insurance premiums, etc.

² Conditional, deferred, irrevocable and revocable pledges.

³ Charitable gift annuities, charitable lead trusts (CLTs), charitable remainder trusts (CRTs), life estates, pooled income funds, Foundation-owned insurance policies, etc.

⁴ Gifts-in-kind, real property (land and buildings), tangible personal property (vehicles, equipment, books, art, auction items, etc.), intangible personal property (patents, copyrights, etc.), etc.

⁵ Bequest intentions, donor-owned insurance policy beneficiary, donor-owned retirement asset beneficiary, etc.

Advancement Committee Report Development Report March 2015

Planned Giving Update

FY2016 Results as of March 23:

- ☐ There have been 13 new planned gift commitments recorded with a projected/recorded gift value of \$5,032,000. All are bequest expectancies.
- ☐ There are 10 additional planned gifts in discussion with an estimated projected value of \$4,868,500
- ☐ There are another 30 potential planned gifts in early stage discussion

Annual Giving Update

Annual gift solicitation (gifts of up to \$10,000) will be more significant during the broad-base appeals made during the public phase of the Rise. Shine. Campaign. Besides enabling the broad constituency base to participate in the Campaign and build toward reaching its overall financial goal, this effort will build the platform for future fundraising efforts by engaging more donors, increasing current individual giving levels, and identifying new major gift prospects.

Fall Direct Mail Appeal

The annual fall direct mail appeal began on October 30 and concluded on November 6. Each academic area was customized with a student story and branded with the Campaign's *Rise. Shine.* markings.

New initiatives included:

- Encouraged donors to jump up to the next giving society
- Strategic donor amounts suggested based on their previous giving history

90 day results FY16	\$83,530	386 gifts
90 day results FY15	\$63,746	355 gifts

Spring Phonathon – January 30 – April 6

Phonathon will conclude on Wednesday, April 6, to date the Spring FY16 Phonathon has surpassed Spring FY15.

- Results as of 3/21/2016: \$156,743, 1922 contributions.
- Spring 2015 results: \$109,604, 1529 contributions

New initiatives included:

- Continued our alumni affinity segments that we started in FY15, increased those affinities and identified new segments – 15 affinities
 - New: Veteran alumni, library alumni and political science
- Conducted a data append in December, which resulted in nearly 30,000 additional prospects
- Multi-Channel approach for our Wed-to-Wed segment. Mailed a non-solicitation postcard February 9 – 11, with Phonathon calls to this segment beginning on February 13 with very specific scripting related to the mail piece.

2016 CSIC

The annual faculty, staff, retiree campaign launched on Thursday, February 25th. Results through week 3, \$255,520 and 27% participation. The nine week campaign will conclude on April 29.

Retiree strategy will be developed with the Retirees Association at the end of March.

2015 CSIC results are calculated through December 31. 2015 CSIC Raised \$820,049 and 59% participation.

Spring Appeal

Spring appeal will have three approaches in FY16 as we near the campaign celebration. In the past we have conducted our spring appeal in Mid-May with a direct mail piece to our lapsed donors, those who gave in the previous fiscal year, but not yet the current fiscal year and current donors.

2016 Approach:

- Phase 1: Last call appeal via email to our non-donors and lapsed donors, email April 2
- Phase 2: Last call appeal via postcard mailer to our donor's with a last gift between FY15-FY10. Mailed between April 4 – 6
- Phase 3: Mid-May mailer to our current FY16 donors, this segment is always one of our strongest

Student Giving

February was Student Engagement and Philanthropy Month (SEP) in partnership with CASE.

Two tiers with three student organizations competed to raise dollars for their organization through their own networks. Each tier's winner had an opportunity to win "prize funds" to designate towards their own foundation fund or scholarship. We concluded the competition with a student Tunnel Takeover, on February 25th.

Advancement Committee Report
Rise. Shine. *The Campaign for Wright State University*
March 2016

Comprehensive Campaign Activity

- Gifts and pledges of \$129,190,118 have been recorded as of 2/29/2016
- Tracking of the four donor classifications includes these totals:

Alumni	\$30,967,927	24.0%
Friends	\$33,708,410	26.1%
Corporations	\$50,468,492	39.1%
Foundations	\$14,045,288	10.9%
- Gifts have been committed in these three areas:

Individuals	\$42,095,060	(students and their success)
Environments	\$42,667,763	(capital projects)
Innovations	\$44,427,294	(programmatic investments)
- Types of gifts:

Gifts of cash	\$33,583,911
5-year pledges	\$36,895,865
Planned gifts	\$35,370,552
Gifts in kind	\$23,339,789

FY '16 Year-End Goal: \$150,000,000.

Campaign Conclusion: December 2016

Campaign Impact to Date:

- 29,536 individual donors have made gifts to Rise. Shine. (also includes foundations & corporations)
- First-time gifts to Wright State were received from 16,198 donors

Campaign Emphasis:

- Continuing to work on bringing gift commitments to a successful conclusion
- Refining strategic initiatives for continuation following formal close of *Rise. Shine.*
- Preparing for the celebration of reaching the campaign goal with Mr. Tom Hanks and Mrs. Amanda Wright Lane in April
- Campaign commitments in FY '16 are running 20% ahead of same time period in FY '15!
- Preparing to share the transformative impact of *Rise. Shine.* by sharing donor and impact stories in the second half of calendar year 2016

Creative Arts Center. Progress on Phase III continues. The new addition was finished in early April and opened for ArtsGala. The entirety of the project is scheduled for completion summer 2016.

Life Safety Projects. A number of life safety projects have been initiated and are in planning or design. These include the addition or replacement of several EM generators, replacing the fire shutters separating the Library and Library Annex, fire lane upgrades, evacuation signage etc.

Student Union Renovations. The project is nearing the end of the design phase with architect/engineer Jerome Scott. It will go to bid in early summer.

Classroom Modernization. Progress continues on this project. Construction is ongoing to convert the tiered lecture hall in Oelman to three classrooms and to renovate the Fawcett Hall lecture hall. Phase III bid packages for renovations, including finishes, technology and classroom furniture upgrades, was issued in February 2016 and very favorable construction bids were received. The project will conclude by summer 2017.

Tennis Courts. Construction bids were taken in March and the project will proceed pending funding.

Pedestrian Bridge. "Wright State Way" signage is scheduled to be erected in April.

Russ Roof Replacement. The project is out for bid and construction will be completed by the end of summer.

Innopreneurship Laboratory. The Bison Gear and Engineering Innopreneurship Laboratory project, funded by Bison Gear CEO and WSU alumnus Ron Bullock, will renovate basement space in Russ Engineering into a creative design and development facility for student experiential learning. Design is ongoing and the project is scheduled for bidding in May.

Communications Report March 2016

Office of Communications

Public relations, media relations and internal communications play a vital role in university operations and branding. Communications staff view interactions in each of these disciplines as invaluable opportunities to strengthen how people view Wright State. Our strategy is to build our brand through repeated positive mentions in the news and social media platforms (earned media) and by increasing university-wide awareness through the sharing of impactful positive news and stories through internal channels (owned media).

Public Relations

Office of Communications staff fulfill this role in large part by highlighting brag points and feel-good stories through high-quality articles posted to the [Wright State Newsroom](#) and distributed across university websites and on university social media channels. Newsworthy stories are identified by staff and leveraged as pitch tools to external media.

Data point:

The December 9, 2015 — March 18, 2016 public relations metrics are as follows:

Debate-related

- *Media Clips: at least 362*
- *Positive Advertisement Value: at least \$252,483.05*

Hanks Visit-related

- *Media Clips: at least 387*
- *Positive Advertisement Value: at least \$257,551.34*

Jeopardy! Bingham-related

- *Media Clips: at least 19*
- *Positive Advertisement Value: at least \$11.46M*
(99% of this value is from her actually being on the show and not media coverage of her being on the show)

Non Debate, Hanks, Jeopardy-related

- *Media Clips: at least 300*
- *Impressions: at least 26M*
- *Positive Advertisement Value: at least \$443,000*
- *Negative Advertisement Value: at least \$350,000 (Coverage of Wine, Fendley lawsuits, Rosenberger comments, Plante Moran audit, giving to WSU, debate costs rising, DiMassimo)*
- *Verbatim Stories or Video: at least 41*

Media clips: Defined as stories about Wright State (most often) or stories that mention Wright State.

Impressions: Defined as the total non-unique estimated viewership, listenership, readership and page views.

Positive Advertisement value: Media coverage that results in positive exposure for Wright State's brand, the value of which is derived by the amount in dollars that Wright State would have had to pay to advertise in the same space or time that our clips were used in the news.

Negative Advertisement value: The inverse of Positive Advertisement value. Media coverage that is unquestionably negative for Wright State's brand, the value of which is derived by the amount in dollars that Wright State would have had to pay to advertise in the same space or time that our clips were used in the news.

Verbatim stories: Stories written by Communications staff that were printed or posted exactly as they were written by external news sources. Video shot and edited by Communications staff that was used exactly as provided to external news sources.

Media relations

The Office of Communications views all unexpected media inquiries as opportunities to strengthen or protect the brand of the university. As such, Communications has adopted an organizational structure that allows Wright State to be hyper-responsive to media, which has improved the university's output of earned media.

Data point:

Media made about 50 requests of Wright State from December 9, 2015 – March 18, 2016 that were positive in nature. Fulfilled requests resulted in positive coverage with an estimated advertisement value of at least \$160,265.55.

Notable negative coverage topics included Wright State's relationship with the Ron Wine Consulting Group, Ryan Fendley's lawsuits, Rosenberger's cautionary comments, reporting on the Plante Moran audit, erroneous negative reporting on giving to WSU, coverage of debate budget increases, and Tommy DiMassimo's Trump stage crashing and arrest, which has resulted

in at least 260 stories or mentions both in the market and at times other markets in the region. Those stories during this time have an estimated negative advertisement value of at least - \$350,000.

Internal communications

Communications staff members write, edit and post Newsroom stories that post to websites across campus. Stories are also shared through university social media channels. The office also distributes campus-wide email messages from the administration, crime warnings and emergency messages, among many others.

Data point:

The Office of Communications sent 104 campus-wide email communications from December 9, 2015—March 18, 2016. About 86 of those messages were on behalf of colleges, units and other campus organizations. The rest of the messages were sent on behalf of the president, administration or police.

University Initiative Participation

The Office of Communications is also an active participant in university-wide initiatives, which include the 2016 Presidential Debate Planning Committee, Debate Media Relations Working Group, Debate Media Advisory Board, Tobacco Free Campus Committee, Emergency Management Committee, Enterprise Print Initiative, Total Compensation Advisory Committee, Internal Communications Working Group, and the Horizon League Ad Hoc Strategic Messaging Group.

WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES

Enrollment Management Report
April 15, 2016

1. Early College High School Programs

- College Credit Plus is in full swing for the 2016-2017 school year. New partnerships have been formed with several school districts including Centerville, Vandalia Butler, and Chaminade Julianne. Presentations to students/parents about CCP have been made at over 25 local school districts in the last month.
- Ohio Department of Education Grant Awarded for Teacher Credentialing, \$702,820; (6) teachers enrolled currently; (31) applications received by March 17.
- The Greene County College Success Partnership Scholarship Application is now online. Students who reside in Greene County can apply for scholarships offered through the Greene County Board Foundation. Last year (42) scholarships totaling over \$56,000 were awarded to Wright State students.

2. Undergraduate Recruitment / Admissions

- Another successful spring Raider Open House was held on Saturday, March 12 with 364 student attendees and a total of over 900 visitors. Our visitors came from 9 states and Puerto Rico. Student visitors included: (172) seniors attended; (173) juniors; (18) sophomores and (1) freshman.
- The Undergraduate Recruitment office hosted its first VIP Admitted Student Event in the afternoon of Saturday, March 12, immediately following Raider Open House. 88 students attended the event, with over 100 guests.
- From January 1-March 17, 2016, the Undergraduate Recruitment Office has made over (50) high school and college fair visits.

3. Enrollment Processing & Financial Aid

- The CRM (Customer Relationship Manager) software, Enrollment RX, is on schedule to “go live” during the early part of April.
- Financial Aid awards for the 2016-2017 academic year began on March 15. Below is a table of undergraduate packages extended to students during the first round of packaging for comparison to previous years:

Aid Year	Date	New	Other	Readmitted	Transfer	Continuing	Total
*2012-2013	March 15, 2012	2,171	13	N/A	92	N/A	2,276
2013-2014	March 15, 2013	1,965	28	44	174	1,488	3,699
2014-2015	March 17, 2014	1,851	32	48	256	1,477	3,664
2015-2016	March 23, 2015	2,168	25	61	247	2,356	4,857
2016-2017	March 15, 2016	2,107	31	39	201	1,605	3,983

**2012-2013 First Packaging Run included only New, Other, and Transfer Students.*

- A co-branded website, produced by Wright Patterson Credit Union and Wright State University, is now live and being marketed to new and continuing students as a resource to learn how to handle money matters in a more positive way. View this great new resource at www.respectyourmoney.com.
- The Summer Tuition Rebate program that was approved by the Board of Trustees and submitted to the Ohio Department of Higher Education is going to be implemented through the Office of Financial Aid. A cross-functional team from the Bursar's Office, Registrar's Office, and Office of Financial Aid collaborated to get this program operational for summer 2016. Marketing efforts are now underway to inform students of the opportunity to save money by taking advantage of the cost savings during the summer term.

4. Transfer and Nontraditional Student Center (TNT Center)

- Effective Spring 2016, the Transfer Student Resource Center (TSRC) changed its name to the Transfer and Nontraditional Student Center (TNT Center) to better reflect and embrace all of the student populations our office serves.
- Finalized (1) new articulation agreement and (3) renewed agreements with area community colleges since last report.
- Welcomed (50) new transfer and nontraditional students at our spring 2016 Connections Day event.
- (43) Recruitment visitations were made to area community colleges, hospitals, and military venues.
- In February, Melissa DeButz presented "*Addressing Student Needs: Developing a Veteran and Military-Connected Awareness Training Program*" at the 2016 NASPA Veterans Symposium in Orlando, Florida.

5. Orientation

- Launched a comprehensive website for University Orientation Programs. This website not only highlights the overarching mission of the Transition process for students, but clearly directs students to the Orientation Program (First Year, Transfer, Veteran, Graduate, International and College Credit Plus Students) that most directly serves their needs.

6. Raider Connect

- Raider Connect hosted (5) FAFSA (Free Application for Federal Student Aid) Workshops between February 24th and February 29 to encourage FAFSA filing by the March 1st WSU financial aid priority deadline. More than (50) students and families attended the events.
- In addition, Raider Connect has been on the road, participating in (27) FAFSA completion nights at high schools in Montgomery, Green, Champaign, Clark, Miami and Warren Counties.
- Raider Connect hosted a Scholarship Search workshop for students and staff February 5. This event promoted both completion of the WSU common application, as well as resources for students and families to find external scholarship resources.

Marketing Report March 2016

Office of Marketing March 2016

Publications Highlights

Since December, we've completed 161 print projects. This includes event marketing pieces for Parents and Family Weekend, CELIA's Sultans of Swing series, the Presidential Lecture Series, the Musical Theatre Initiative's Jason Robert Brown concert, the new Faculty Mentoring Summit, and Cameos of Caring. We've created new designs for both the 2016 Celebration of Research, Scholarship, and Creative Activities, and the 2016 Multicultural Millennium Conference.

We've developed and executed awareness campaigns to communicate the new Raider Cash benefits, the university's mission statement, and the Ohio Means Internships and Co-ops program. We've also continued to brand campus spaces by designing large-scale, interior wall graphics for University College, the Employee Wellness Center, Campus Recreation, and the Data Analytics and Visualization Environment.

Notable stand-alone publications include the undergraduate psychology program's new recruiting brochure and a 12-page insert in the *Dayton Business Journal's* annual Book of Lists. At the time of this report, we're preparing to send the spring issue of the *Wright State University Magazine* to print.

Advertising Highlights

Rise. Shine. Campaign

Campaign ended on December 31, 2015, Total: 3.4 million Pandora radio impressions, 114 network TV spots during holiday programming, and 666 commercial radio spots.

Undergraduate programs

College of Nursing and Health BSN accelerated option for veterans

- **GI Jobs BSN Veterans Track Recruiting** December 15, 2015, print ad
- **Veteran and Military Center Military Friendly Schools Annual Guide** December 15, 2015, print ad; distributed three times per year
- **BSN veterans option digital ad campaign** February 8–March 21, 2016: Ohio Google AdWords, Google pixel targeting, Facebook behavior targeting

Undergraduate recruiting

- **Decision 2016 Cleveland** high school recruiting magazine February/March 2016 Black History Month extended issue
- **College Connection West Central Ohio** March 26–27, 2016, print ads in 11 west central Ohio newspapers and 10,000 emails to 90,000 households
- **Facebook Dare to Do digital campaign** February 15–April 30, 2016, Ohio, ages 18–25

Graduate programs

- **Graduate School Digital Recruiting Campaign** December 28, 2015–present
Ages 25–49, Ohio; Pandora radio; commercial radio WHIO, WHKO, WTUE, WCHD
- **College of Education and Human Services** Master of Science in Organizational Leadership two digital ads for 30 days on real estate relocation sites, *militaryby.owner.com* and *ARHN, Automated Housing Referral Network*
- **College of Education and Human Services** Master of Education in Instruction Design for Digital Learning print ads March 4 and 11 (1 pro bono) *Skywriter*
- **Raj Soin College of Business** *Dayton Business Journal* Two print ads: December 18, 2015, five master's degrees; February 5, 2106, Master of Accountancy and undergraduate accounting

Dayton, Columbus, and Cincinnati business and government leaders

- **Cincinnati Business Courier and Columbus Business First** December 15–31, 2015, digital feature for Wright State University, Year-in-Review online section promoting Wright State's tradition of innovation, focus on student success, and recent accomplishments.
- **Digital ads** December 15, 2015–January 15, 2016, Three run-of-website ads and one mobile ad to promote Wright State to *Cincinnati Business Courier* and *Columbus Business First* web readers.
- **Dayton Business Journal Book of Lists** December 18, 2015
Twelve-page insert, Wright State University feature for Year-in-Review.
Four full-page ads Rise. Shine back cover, MBA program, College of Engineering and Computer Science, Wright State Research Institute
- **Dayton Business Journal College of Science and Math Ohio Means Internships (OMIC)** print ads March 11, 2016
- **Dayton Business Journal Ohio Means Internships and Co-ops (OMIC)** digital ads March 6–12 and March 20–26, 2016
- **Raj Soin College of Business** *Dayton Business Journal* Two print ads January 15 LIFT Symposium, February 12, 2016, Wright Venture competition

Community Engagement

- **Higher Learning Commission request for public comment** print ads January 6–February 28, 2016, Cox Ohio Media papers (4), Greene County papers (3), *Yellow Springs News* (1) and Lake Campus region—*The Daily Standard* (1), *The Evening Leader* (1)
- **Center for Healthy Communities** *Dayton Daily News* March 3, 2016, print ad 20th anniversary
- **American Heart Association Dayton Heart Ball Program** March 19, 2016, Two print ads, Office of the President and College of Nursing and Health
- **Martin Luther King** January 11, 2016, Banquet program ad
- **Special Wish Foundation** February 28, 2016, program print ad
- **Top Ten African American Males** Parity program print ad February 24, 2016

College of Liberal Arts

Musical Theatre Initiative—Adam Pascal Visiting Artist

- **ThinkTV** November 16–December 1, 2015, Fifty paid spots, matched with 50 complementary spots.
- **Human Race email:** November 12, 2015, 1,802 email recipients
- **Alumni Relations Digital Newsletter and email** 11,300 CoLA Raider Country email recipients and 46,135 newsletter subscribers

Musical Theatre Initiative—Jason Robert Brown Visiting Artist

- **ThinkTV** February 10–25, 2016, Fifty paid spots, matched with 65 complimentary spots
- **Muse Machine program ad** January 14–17, 2016
- **Victoria Theatre billboard** January 20, 2016–February 25, 2016
- **Victoria Theatre email** 829 subscribers unavailable
- **Human Race email** 1,802 recipients
- **Alumni Relations digital newsletter and email** 11,300 CoLA Raider Country recipients

Department of English and CELIA Great Lakes Shakespeare Conference

February 27–28, 2016, Two print ads in the Ohio Counsel of Teachers of English Language Arts conference program

ARTSGALA

- **Dayton Daily News print ads** pro bono March 17, 20, 24, 27, 31
- **Dayton Business Journal print ads** pro bono March 4 and March 18, 2016, half-page print ads

Total new ads developed: **Print–24** **Digital–2** **TV–2** **emails–2**

Upcoming:

College of Liberal Arts, CELIA Center of Excellence: Sultans of Swing: Celebrating 100 years of baseball, jazz, and short fiction

- Radio spots: WING Sport Talk radio WYSO March 25–April 7, 2016
- ThinkTV March 25–April 7, 2016
- Alumni Relations digital newsletter and email March 31

College of Liberal Arts, ARTSGALA

- **Dayton Daily News** pro bono print ads April 3, 17
- **Dayton Business Journal** pro bono print ads March 24, 27, 31,
- **Dayton Business Journal** April 8, 25 thank-you save-the-date, 2017

College of Science and Math

- **Dayton Business Journal College Ohio Means Internships (OMIC)** print ads March 11, 2016

Office of Latino Affairs Third Annual Amigos Latinos Gala April 22, 2016

- **Dayton Daily News** April 3, 2016, print and digital ads

University Center for International Education *Dayton Daily News* print ad April 1 International Festival

Undergraduate Recruiting

- **Dayton Daily News** May 23, 2016, Graduation Special Insert congratulatory print ad
- **Cedarville High School Yearbook** print ad

Veterans Wright-Patterson Air Force Base relocation map

Web Highlights

Schools and Colleges

We continued our work with our academic partners in each school and college on continuous improvement of their websites. A few key highlights follow.

Raj Soin College of Business

- Continued improvements for SEO and marketing initiatives across the college sites
- Implemented new structure and content for the careers section of the college site
<http://business.wright.edu/careers>
- Developed a stand-alone site for the Accountancy department
<https://business.wright.edu/accountancy>

Nursing

- Worked to update and refine navigation across the entire college site
- Implemented a new homepage design and related theming changes
- Started user experience (UX) testing with prospective high school students to test if navigation changes and information is easily found
<http://nursing.wright.edu/>

Cameos of Caring

- Designed and produced a stand-alone event site
- Photography directed, shot, and edited videos for the event
- Integrated final videos for each award winner into the new site
<http://www.wright.edu/event/cameos-of-caring>

College of Science and Mathematics

- Developed a CoSM specific landing page for generating internship leads
- Tracking specific marketing efforts for effectiveness.
<https://science-math.wright.edu/audience/intern>

College of Liberal Arts

Applied Policy Research Institute

- Worked closely with institute staff to develop a new web presence for their new brand
- Redirected previous site (CUPA) to the new site once complete

<https://liberal-arts.wright.edu/applied-policy-research-institute>

Administrative

Quick Facts

- Developed a new top-level page with graphic representation of our fact sheet
- Will be updated yearly when fact sheet is released

<http://www.wright.edu/about/quick-facts>

International Education

- Combined International Gateway and University Center for International Education sites into a single site after organizational change
- Worked closely to refine content and improve standards

<http://www.wright.edu/international-education>

Student Union

- Worked closely with our academic partner to build an entirely new site for the Student Union facility
- Site is now inline with our current brand standards and theming

<http://www.wright.edu/student-union>

Human Resources

Jobs

- Worked with HR and third-party vendor to update our jobs portal
- New theming is more inline with current branding
- Site is now mobile friendly

<https://jobs.wright.edu/>

Catalog

- Worked closely with vendor, Provost's office, Registrar's office, Colleges, and CaTS to build a new cloud-based academic catalog for the university
- Site has greatly improved content accuracy through the work of many people across the university

<http://catalog.wright.edu/>

Professional Development

- Worked with the Center for Workforce Development to develop and update content for professional development from across the university in our top-level academics section

<https://www.wright.edu/academics/professional-development-and-certifications>

Women in STEMM Leadership Institute

- An entirely new site

<http://www.wright.edu/event/women-in-stemm-leadership-institute>

Tunnel Takeover

—A new event site

<http://www.wright.edu/event/tunnel-takeover>

Faculty Mentoring Excellence Summit

—A new event site

<http://www.wright.edu/event/faculty-mentoring-excellence-summit>

Science Olympiad National 2017

—A new event site to start communicating details for the national event next year

<http://www.wright.edu/event/science-olympiad-2017>

Honors

—Updated site to be in our latest theme

—Worked to improve content to current standards for user experience, mobile, and accessibility

<http://www.wright.edu/honors>

Ethics Point

—Integrated Ethics Point anonymous reporting across multiple areas of [wright.edu](http://www.wright.edu) including top-level About, HR, Research, Equity and Inclusions, etc.

<https://www.wright.edu/about/anonymous-reporting>

Bursar

—Combined Wright1 Card with Bursar site

—Site is now inline with our current brand standards and theming

—Updated content to reflect changes in Wright1 Card messaging

<http://www.wright.edu/bursar/wright1-card>

Social Media

Growth

Calendar year 2015 ended with 122,397 total connections, up 21 percent over 2014.

The university's main accounts have grown to 128,298 fans, connections, and followers, growing 5 percent so far in 2016, putting us on track to maintain or surpass last year's growth rate.

Sprout Social and Supporting Data

Wright State now has 180 social media profiles connected to our social media management enterprise system. Our 12-month contract with Sprout Social expired on November 30, 2015. The original agreement's terms have been extended to the end of the current fiscal year, prior to which the contract and details must be re-evaluated.

Last 3.5 months >> December 1–March 17, Year Over Year*

	2014–15	2015–16	Change
Interactions	108,692	134,618	+ 24%
Unique Users	74,899	100,337	+ 34%
Impressions**	52,641,911	51,780,169	– 2%

Last 2.5 months >> January 1–March 17, Year Over Year*

	2015	2016	Change
Interactions	80,072	95,175	+ 19%
Unique Users	54,677	70,194	+ 28%
Impressions**	44,481,822	39,346,868	– 12%

*** Definitions:**

Interactions: Combined number of Facebook stories, Twitter mentions, and retweets that were sent to connected accounts or included our username(s)

Unique Users: Combined number of unique users who sent the interactions

Impressions: Combined number of users who saw an interaction with our username(s)

** Impressions are dramatically declining due to the organic (non-paid) reach decline on Facebook, which is approaching zero. This decline underscores the importance of allocated budget for Facebook advertising, as well as our need to continue to expand our presence on other networks. Worth noting that even though our organic reach is declining, we are still growing impressively in our number of interactions and number of individuals we communicate with on social media.

New Channel Launched

In February 2016, the Office of Marketing launched a new social media platform, Snapchat (@WrightStateU), joining the other 15 general university social media outlets managed by Marketing and/or Communications. Snapchat is a type of instant messaging that allows us to store images for 24 hours for our followers to view unlimited times during that time period. Presently it is used for event promotion and Q&A's, each snap being viewed approximately 210 times.

Report to the Wright State University Board of Trustees
Submitted by the Division of Multicultural Affairs and Community Engagement
March 25, 2016

DIVERSITY DATA

Staff in the Division of Multicultural Affairs and Community Engagement are involved in providing numerous diversity related trainings to campus and community groups. In February, we were asked to provide training to approximately 100 Nutter Center staff, many of whom are involved in providing security for events on campus. The program evaluations received from this group containing varied occupations and personal backgrounds, serve as a good example of the outcomes we achieve in our diversity training sessions. Sixty-six (66) participants completed the evaluation survey. Of those responding, 91% agreed or strongly agreed that they would recommend the training to others. Additionally, respondents agreed or strongly agreed with the following: 83% reported that the presentation was beneficial, 82% stated that the material covered was relevant to their work, and 72% indicated they learned something new. A few respondents were skeptical regarding the training. Of these participants, one wrote, "Nothing is going to change. It's life, but always try to help." Another stated, "People are way too annoying about things. People make problems out of nothing." However, most people attending the training found it to be a productive use of their time. These participants wrote they learned to "think about differences- use empathy" and "that we still have a lot of work to do before we can be equal". One person even responded, "Everyone should have this training. It would make our job easier".

DIVERSITY PROGRAMMING

The following are just a few examples of the many cultural programs and trainings offered by the staff in the division of Multicultural Affairs and Community Engagement:

Black History Month Celebration

Wright State observed Black History Month with a wide variety of events including guest speakers, an art expo, a poetry slam, a film screening, a dance performance by the Dayton Contemporary Dance Company (DCDC) and a book discussion. All events were free and open to the public. These events were well attended with audiences ranging in size from 25 to more than 100. Examples of events follow:

- Monday, Feb. 1- Opening Ceremony: Hasan Kwame Jeffries discussed "Making Sense of the Madness: Race, Racism and Presidential Politics in the Age of Obama"
- Tuesday, Feb. 9- Bolinga Black Art Expo: Featuring arts, crafts and exhibits

- Wednesday, Feb. 10- Sultans of Swing: 100 Years of Baseball, Jazz and Fiction: A panel discussion on “Leagues of Their Own: Women and African Americans in Baseball History”
Sponsored by Wright State’s CELIA.
- Wednesday, Feb. 17- Spoken Word and Poetry: Spoken word artists and students presented dramatic interpretations
- Friday, Feb. 19- Race, Class, Gender and Sexuality Symposium: Keynote address “Gendered Bodies/Gendered Lives” by Brittney Cooper, assistant professor of women’s and gender studies and Africana studies at Rutgers University (Presented in collaboration with the Women’s Center and African and African American Studies.)
- Thursday, Feb. 25- Film Screening and Discussion: Jennie Livingston’s “Paris is Burning” (Presented in collaboration with the Office of LGBTQA Affairs.)
- Ongoing through February and March 2016 - Book Discussion: Michelle Alexander’s “The New Jim Crow: Mass Incarceration in the Age of Colorblindness”

The Year of the Active Bystander

This academic year at Wright State has been designated the Year of the Active Bystander as part of stepped-up efforts to help students, faculty and staff respond productively to prejudice they encounter in their daily interactions. Programming for the Year of the Active Bystander on campus continued with two events led by Dr. Sarah Gervais. Dr. Gervais, an associate professor in the Social and Cognitive Psychology and the Law-Psychology programs at the University of Nebraska-Lincoln, presented a lecture February 3 titled, “Excuse Me, What Did You Say? Using Interpersonal Confrontation to Reduce Prejudice”. On February 4, she conducted a workshop titled, “You Don’t Have to be Confrontational to Confront Prejudice”.

Lunar New Year—Year of the Monkey Celebration

The Asian and Native American Center hosted another successful Lunar New Year celebration on Feb. 8. Over 400 students from the following school districts attended the event: Bishop Ready High School, Cincinnati Hill Christian Academy, Dayton Montessori Society, Dayton Regional STEM School, The Miami Valley School, Piqua School District, Richard Allen School, Seven Hills School in Cincinnati, and Stebbins High School. Students from the Dayton Regional STEM School, Richard Allen School, and Miami Valley School participated as performers during the first half hour of the program. The celebration’s special feature was a Chinese acrobatic show by Li Liu.

Pre-college Programs Hosts Annual Trio Day Leadership Seminar

On February 27, Upward Bound students from Central State, the University of Dayton, Wittenberg and Wright State University participated in the 3rd Annual Trio Day Leadership Seminar. WSU served as the host. The President of Ohio Trio, Valda Bronston, was the morning guest speaker. She provided a history of Trio and encouraged students to give back through Upward Bound. The guest speaker for lunch was Michael Gaines, Director of CSU West and Trio Alumnus. Mr. Gaines provided a powerful and motivating message on leadership and becoming the best student possible. Students participated in morning workshops geared towards leadership and self-advocacy. Each workshop was facilitated by an Academic Counselor or Advisor for the respective Upward Bound Programs.

COMMUNITY ENGAGEMENT ACTIVITIES

Students in Service to the Community

The Center for Service Learning and Civic Engagement placed 75 WSU students as reading tutors in Westwood, Kiser, Ruskin, Cleveland and Edison elementary schools as well as the El Puente Center. Dr. Jack Dustin, Interim Director of Service Learning and Civic Engagement, also worked with the Housing Director to place students employed as Resident Assistants with Rebuilding Together Dayton over WSU's Spring Break to work on five homes.

Measuring the Impact of Service Learning

In February, Dr. Dustin presented a draft plan to the Southwestern Ohio Council for Higher Education (SOCHE) regarding assessment for service learning and community engagement. The proposal suggests a common mechanism for measuring the impact of these activities across the state. The proposal grew out of work of the SOCHE Civic Learning and Engagement Committee.

Recruitment for Upward Bound

Upward Bound Program recruitment is underway. The UB program is federally funded by the U.S. Department of Education. The purpose of the program is to prepare high school students from low income backgrounds, who would be the first in their families to attend college, to aspire towards and succeed in higher education. Eligible students receive a comprehensive set of services and activities during the academic and summer components designed to encourage college entry and completion. Students, in grades 9-12 attending Dayton Public Schools, may download application materials. Applications are processed on a first come first serve basis. Public Service Announcements are distributed to local schools, churches, Chambers of Commerce, and newspapers. The recruiting article appeared in the January 30 Dayton Weekly.

Miami Valley Camp Fair

The Office of Pre-College Programs hosted its 15 Annual Summer Opportunities Camp Fair on March 5, 2016. Each year many families and vendors converge on the Wright State Campus to participate in the camp fair. This year's camp fair featured a variety of traditional and non-traditional summer camp opportunities for kids in grades K through 12. The event was held from 11-2 in the Student Union Atrium and was free and open to the public.

Exploring STEM

The Office of Pre-College Programs, in conjunction with the College of Science and Mathematics, College of Engineering and Computer Science, and the University Libraries, is pleased to present *Exploring STEM-Enriching Minds through Science 2016*. Students who are selected will participate in a variety of STEM related activities over a two-day period. Students will spend one night on campus under the supervision of Residential Assistants. In order to participate, students must be Ohio residents. Some of the topics students will explore include: The Nanoworld of precious metals, Human Anatomy, Falling Waters, Brain Plasticity, DNA and forensic science

Wright State University Kids on Campus

The Wright State University Office of Pre-College Programs provides an opportunity for students in grades K-6 to participate in a monthly academic enrichment program. Kids on Campus (KOC) is geared towards motivated learners looking for a fun-filled way to spend their Saturdays. The March 2016 course featured "Architectural Engineering". Students learned about the importance of building homes and other structures and designed bridges and towers. There are three courses students can choose from and students can register to attend a morning session, an afternoon session, or both. Fifty-seven (57) students participated in March's KOC event.

AWARDS

- ✧ Dr. Nicole Carter, Women's Center Director, received the Outstanding Faculty Commitment to the First Year Seminar for "inspiring students early on (and) changing their perspective and relationship to learning". She was also the Dayton Daily News Daytonian of the week for the week of March 9.
- ✧ Dr. Kimberly Barrett, Vice President for Multicultural Affairs and Community Engagement, was honored at a gala in March for being named one of the 2015 Top 25 Women to Watch by the Better Business Bureau's Women in Business Networking organization in recognition of her leadership and dedication to the Dayton community.
- ✧ On Monday, March 28, the Division of Multicultural Affairs and Community Engagement held their annual Awards Reception. This award ceremony celebrates Wright State

University students, faculty, and staff that have demonstrated their commitment to diversity, inclusion, and community engagement. The award recipients were as follows:

- * Student Diversity Advocate Awards: Tristina Allen and Brian Tyler Gregory
- * Faculty Diversity Advocate: Dr. Nicole Richter, Associate Professor of Film Studies
- * Staff Diversity Advocate: Megan Watson, Academic Advisor, Athletics
- * Engaged University Citizen: Dr. Julie Williams, Associate Professor, School of Professional Psychology
- * Wright Stuff Award: Petey Peterson, Director, LGBTQA Center

**Vice President for Research
Report to Board of Trustees
April 2016**

Office of the Vice President for Research

The Office of the Vice President for Research and the Office of Research and Sponsored Programs sponsored two Grant Writers' seminars in January 2016. The first seminar was a full day session entitled, "Writing Winning Grant Proposals" and was attended by 25 faculty and staff representing most colleges. The second seminar was a half-day session entitled, "NSF CAREER Award." The NSF CAREER opportunity is only open for assistant professors and tenure track equivalent employees and requires stringent adherence to specific proposal criteria. This seminar was attended by 17 Wright State University faculty and 5 colleagues from Bowling Green State University.

Wright State University is a member of the Federal Demonstration Partnership (FDP) Phase VI. The FDP is a partnership among ten federal agencies; e.g., the National Science Foundation (NSF), the National Institutes of Health (NIH), the Office of Naval Research (ONR), the Air Force Office of Scientific Research (AFOSR), among others, and more than 150 institutions of higher education. The FDP meets three times per year in Washington DC, most recently in January 2016. Ms. Ellen Reinsch Frieze and Ms. Jackie Frederick of Research and Sponsored Programs are the University's representatives at the FDP meetings and Dr. Josephine Wilson in the Department of Community Health is the Faculty representative. FDP representatives from federal agencies opened the January meeting by providing their relevant updates. The updates were followed by an overview of the National Academy of Sciences report on "Optimizing the Nation's Investment in Academic Research: A New Regulatory Framework for the 21st Century." Other sessions covered diverse topics such as research compliance, subrecipient monitoring, faculty workload, the Uniform Guidance, data stewardship, and electronic research administration.

Research Council voted to approve a motion to revise the Facilities and Administrative (Indirect) Cost for Sponsored Programs policy (Wright Way Policy no. 5305). The revised policy will be sent forward for further review and approval. At the April 2016 meeting, Research Council members reviewed the 27 Research Initiation proposals and 15 Professional Development proposals submitted for the annual internal competitions.


The Federal Research Network (FRN), administered by the Wright State Applied Research Corporation (WSARC), announced funding of \$7.1M to institutions around the State of Ohio for Round 1. The call for Round 2 proposals has been issued, with an anticipated \$8M available for funding.

The Vice President for Research met several times with the Faculty Senate Select Committee on Research Initiatives over the course of the semester to discuss the University's research enterprise and respond to questions posed by Committee members.

Wright State University recently became a member of the University Research Forum of the Education Advisory Board (EAB). The Office of the Vice President looks forward to working with the EAB to support its University Research Forum Agenda for 2016. The Agenda includes:

1) preparation of a study to help universities increase corporate support for research and the pace and volume of commercialization activity with corporate sponsors; and 2) preparation of a study to assist universities in achieving research growth targets through an approach that aligns multiple stakeholders around strategic goals. In addition, EAB has set “short-term deliverables,” to include overviews of best practices to identify and engage potential corporate partners, enhance faculty research productivity, and financial models for core facilities. Their study methodology includes literature reviews and interviews with experts, member surveys and in-depth interviews, on-site reviews and final analysis and recommendations.

As outlined in the chart entitled, “Awards by Type of Activity,” cumulative sponsored programs awards and proposals have increased when compared to the same time period last year.

<div>  <div> Awards by Type of Activity 3/31/16 vs. 3/31/15 </div> </div>				
Awards by Type of Activity 3/31/16 vs. 3/31/15 (Includes Financial Aid)				
Type of Activity	3/31/16 # of Awards	3/31/16 Award \$	3/31/15 # of Awards	3/31/15 Award \$
Research	203	\$19,332,321	200	\$19,524,706
Student Aid/Services	39	\$21,384,207	23	\$21,057,578
Public Service	43	\$18,185,264	74	\$11,663,510
Instruction	22	3,089,305	23	\$2,709,070
Academic/Institutional Support	2	\$339,233	3	\$95,065
Cumulative Total	309	\$62,330,329	323	\$55,049,929
Cumulative Proposal nos.	526		520	

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES
OFFICIAL PROCEEDINGS OF THE
THREE HUNDRED AND THIRTY-FOURTH MEETING**

August 8, 2017

	<u>INDEX</u>	<u>Page</u>	<u>Resolution</u>
I. CALL TO ORDER		1	
II. PROOF OF NOTICE OF MEETING		1	
III. CONFLICT OF INTEREST STATEMENT		1	
IV. REPORT OF THE CHAIR		2	
A. Recognition of New Trustees		3	
B. Approval of Contracts \$500,000 and Above		4	18-1
C. Facility Security Clearance		5	18-2
D. Limited Waiver of Privilege		6	18-3
E. Financial Update		7	
V. REPORT OF THE PRESIDENT		8	
VI. PRESENTATIONS AND DISCUSSIONS		11	
A. Board of Trustees Plan for 2017-2018		11	
B. Committee Structure and Appointments		11	
C. Role of Student Trustees		12	
D. Open Meetings Act		13	
VII. RECESS		13	
VIII. RECONVENE – ROLL CALL		13	
IX. CONFLICT OF INTEREST STATEMENT		13	
X. PROOF OF NOTICE OF MEETING		14	
XI. EXECUTIVE SESSION		14	18-4
XII. ADJOURNMENT		14	

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES
OFFICIAL PROCEEDINGS OF THE
THREE HUNDRED AND THIRTY-FOURTH MEETING**

August 8, 2017

I. CALL TO ORDER

The meeting of the Wright State University Board of Trustees was called to order by Mr. Douglas Fecher, chair, on Tuesday, August 8, 2017, 3:00 p.m. in Room 156, Student Union. Mr. Larry Chan, secretary to the Board of Trustees, called the roll:

Present

Douglas Fecher
Sean Filtzpatrick
Stephanie Green
Anuj Goyal
Bruce Langos
C.D. Moore
Grace Ramos
Jordan Large Kingsley
Austin Rains

Absent

Michael Bridges
William Montgomery

II. PROOF OF NOTICE OF MEETING

Mr. Fecher reported that the meeting was called by written notification and a quorum was present.

The Wright State University Board of Trustees is a public body subject to the Ohio Open Meetings Act. It operates on a fixed agenda available to those attending the meeting. Persons wishing to address the Board in its public session should submit a written request to the Board of Trustees' office 72 hours in advance of the meeting in order to be placed on the agenda. However, all persons address the Board at the invitation of the Board and are subject to time limitations and other guidelines established to maintain the good order of the meeting.

III. CONFLICT OF INTEREST STATEMENT

Mr. Fecher asked if any of the trustees were aware of any conflicts of interest and instructed them to bring any conflicts to his attention should one arise as the meeting progressed.

It is of the utmost importance to ensure that all University decisions are free from any real or perceived conflicts of interest.

Therefore, please be mindful of all obligations with which you have been charged as a Trustee of Wright State University; and take the steps you deem appropriate to perform your duties fairly and impartially.

IV. REPORT OF THE CHAIR

Trustee Fecher welcomed everyone to the first meeting of the 2017-2018 academic year, reviewed the agenda and offered the following remarks.

Today is an important meeting because the issues the University faces ... both from within and without ... are certain to produce continued challenges as we work towards a strategic plan for strengthening our University and building for the future.

One thing we as a Board need to be clear about is this: The financial situation of the University remains precarious and the need to place the institution on a path to financial sustainability is just as urgent today as it was when we passed our most recent budget in June. Indeed, that budget did not really fix anything nor did it plan for the future. Rather, to use a healthcare metaphor, we passed a budget that amounts to an emergency tourniquet to slow the financial bleeding, but tourniquets do not heal patients. And while reserves and investments finished the year slightly better than anticipated, the improvements were due to one-time events and austerity measures that may not be sustainable in the long run if we are to reach our full potential of serving students.

Further, total enrollment is expected to fall in 2017, though perhaps not by as much as planned for in the budget. A critical need will be for the Board to adopt a strategic plan that focuses on strengthening our value proposition for students. This will not be an easy task in an environment where higher education in Ohio, and across the nation, is rapidly changing, and sometimes dramatically so. Ohio's high school graduation rates are expected to fall for the foreseeable future, shrinking the pool of in-state students from which Wright State attracts a good portion of its incoming class. Across the country questions are being asked about the value of a college degree in today's economy and whether the cost of education will earn a return in the labor markets after graduation.

For more, I encourage you to read a recent article from Inside Higher Education by Doug Lederman and Rick Seltzer with the headline "The Rose-Colored Glasses Come Off: A Survey of Business Officers, for a sobering discussion of some of the financial issues facing all of higher education, not just Wright State University.

What this article, and many others, point out is that universities across the nation are planning for increased financial challenges. Although Wright State's tuition

ranks among the lowest of any state school in Ohio, it is not immune from these trends. Accordingly, the Wright State community will need to come together with President Schrader and the entire university community to critically review every program to determine how best to ensure WSU continues to evolve in an uncertain world of challenges facing all of higher education.

And while I'm on the subject, I do want to take this opportunity again, on behalf of the Board, to thank all those who have worked so assiduously and sacrificed so much to get the University to this current point. But we must make sure these types of sacrifices become a thing of the past.

That's why the Board must be realistic and understand that our work is just beginning. Wright State University is not out of the woods by any means and has a long way to go to achieve financial sustainability. Although many of us sense the University is turning a corner, the reality is not much change has yet taken place. That is to say, the kind of changes all universities will most likely need to make in order to build a foundation for the future. Also, it is likely some legacy issues from our immediate past will require our attention to ensure these issues are finally resolved so we can concentrate fully on the future.

But there is a light just over the horizon, and although it may not be clear today just what is behind that light, we do have an opportunity to return Wright State University to financial health and its status as one of Ohio's most valuable public assets. Exactly what Wright State University will look like in the future is still to be determined – that's why a planning process is so critical for the university. I am looking forward to the work that this Board will do with our President to define who Wright State University is, and what we will be, as we embark on our second 50 years.

I know my fellow trustees feel as I do that this is an exciting task filled with opportunities to make a meaningful difference in the lives of our students. Today is the first day we have to start working on the future.

A. Recognition of New Trustees

Three new trustees were recently named by the Governor of Ohio to the Wright State Board of Trustees. The Board has eleven members; nine of which are voting members and two student trustees who are non-voting members. A trustee's term is nine years and a student trustee serves two years.

Mr. Bruce A. Langos was appointed by Governor Kasich on June 2, 2017 to complete the unexpired term of Trustee Nina Joshi who resigned from the Board on February 12, 2016.

Mr. Austin Rains, Student Trustee was also appointed on June 2, 2017 to replace Mr. Ryan A. Pignatiello whose term was completed on June 30, 2017.

Ms. Stephanie E. Green was appointed by Governor Kasich on June 29, 2017 to replace Mrs. Eloise A. Broner whose term expired on June 30, 2017.

All of the Trustees named above have completed their appointment paperwork and official oath of office with the state of Ohio. The Trustees have been accorded the full rights and privileges of their positions.

The occasion was commemorated by a ceremonial recognition of their oath of office. Mr. Austin Rains, Student Trustee, was sworn in by Mr. Larry Chan, vice president for legal affairs and general counsel, and all three Trustees received a round of applause from the audience.

B. Approval of Contracts \$500,000 and Above

The Finance Committee received the following contract for review on June 30, 2017 and asked the administration for a further clarification on the terms of the contract. Mr. Keith Ralston briefed the Board on the contract history, terms of occupancy and the implementation of a third housing unit to handle demand.

There was also a discussion about housing subsidies, administrative fees, and housing as a profit center. Given current financial constraints, the Board would like to further review these options prior to approval of housing contracts for next year.

The following contract was presented to the Board for approval.

<u>Vendor</u>	<u>Description of Services</u>	<u>2016-2017 Contract Amount</u>	<u>Previous Contract Amount</u>	<u>Term of Contract</u>
Western Ohio Educational Foundation	Residence & Housing	\$540,000	\$345,730	7/1/17 – 6/30/18

RESOLUTION 18-1

WHEREAS, in order for the University to conduct business on an on-going basis, and provide products and services in a timely manner, purchases must be made; and

WHEREAS, these expenditures may exceed \$500,000, therefore be it

RESOLVED that authorization is granted for the accompanying contract now before the Board of Trustees be, and hereby are approved.

Mr. Fecher moved for approval. Ms. Ramos seconded and the motion was unanimously approved by roll call vote.

C. Facility Security Clearance

Changes in administrative and Board personnel have necessitated the passage of a new Facility Security Clearance resolution. Mr. Chan, vice president for legal affairs and general counsel, and Ms. Ellen Reinsch Friese, associate vice president for research, answered questions on the purpose of the Facility Security Clearance and how risk reviews are handled. The following resolution was presented to the Board for approval.

RESOLUTION 18-2

WHEREAS, Wright State University wishes to maintain its facility security clearance through the Defense Security Service, and

WHEREAS, those persons occupying the following positions among the officers and officials at Wright State University shall be known as Key Management Personnel (KMP) as described in the National Industrial Security Program Operating Manual:

Dr. Cheryl B. Schrader
President

Dr. Thomas Sudkamp
Provost

Dr. Robert E.W. Fyffe
Vice President for Research and Dean of the Graduate School

Ms. Ellen Reinsch Friese
Associate Vice President for Research

WHEREAS, the KMP have been processed, or will be processed, to the level of the facility clearance granted to this institution, and the Chief Executive has been granted a Temporary Exclusion as provided for in the aforementioned National Industrial Security Program Operating Manual; and

WHEREAS, the said KMP are hereby delegated all of the Board's duties and responsibilities pertaining to the protection of classified information

under classified contracts of the Department of Defense or User Agencies of its Industrial Security Program awarded to Wright State University; and

WHEREAS, the following named members of the Board of Trustees shall not require, shall not have, and can be effectively excluded from access to all classified information in the possession of Wright State University, and do not occupy position that would enable them to affect adversely the policies and practices of Wright State University in the performance of classified contracts for the Department of Defense or User Agencies of its Industrial Security Program, awarded to Wright State University, and need not be processed for a personnel clearance:

Michael Bridges
Douglas A. Fecher
Sean T. Fitzpatrick
Anuj Goyal
Stephanie E. Green

Bruce A. Langos
William W. Montgomery
C.D. Moore, II
Altagracia Ramos

THEREFORE be it

RESOLVED that the Board of Trustees of Wright State University authorizes the establishment of the above KMP and this resolution supersedes Resolution 17-61 dated April 7, 2017.

Mr. Fecher moved for approval. Dr. Goyal seconded, and the motion was unanimously approved by roll call vote.

D. Limited Waiver of Privilege

The State Auditor's office of Ohio has requested permission to talk to the auditors who conducted the Plante Moran report to further their investigation of issues that have arisen from the Plante Moran report. A limited waiver of privilege is necessary to honor this request. The following resolution was presented to the Board for approval.

RESOLUTION 18-3

**The Board of Trustees to Authorize a Limited Waiver of the
Attorney-Client and Attorney Work Product Privileges
Attached to the Plante Moran Audit Report and
Discussions with the Report Authors**

WHEREAS, Wright State University through its Board of Trustees engaged the law firm of Dinsmore & Shohl, LLP, ("Dinsmore"), to represent the University in a variety of legal matters including but, not limited to, the U.S.

Attorney's investigation of the University's use of H-1B visas;

WHEREAS, Pursuant to its representation of the University in the federal investigation, Dinsmore engaged Plante Moran to provide forensic investigative services in connection with Dinsmore's representation of the University;

WHEREAS, The investigative services provided by Plante Moran and Dinsmore's representation of the University are subject to attorney-client and attorney work product privileges, and may not be disclosed without a waiver of the privileges by Dinsmore's client, the University's Board of Trustees; and

WHEREAS, The Board of Trustees desires, and intends to, authorize a limited waiver of the attorney-client privilege and the attorney work product privilege attached to the final Plante Moran audit report and to any discussions held among the Report authors to allow questions and answers and additional discussions between the Report authors and the State Auditor's Office.

NOW THEREFORE,

BE IT RESOLVED, that the Trustees hereby authorize a limited waiver of the attorney-client privilege and the attorney work product privilege that are attached to the final Plante Moran audit report and to any discussions held among the Report authors to allow questions and answers and additional discussions between the Report authors and the State Auditor's Office.

Mr. Fecher moved for approval. General Moore seconded, and the motion was unanimously approved by roll call vote.

E. Financial Update

Mr. Jeff Ulliman, vice president for business and finance, briefed the Board on the preliminary results from the University's June 30, 2017 year-end financial audit. Results were more positive than anticipated. Cash and investments ended \$10 million over projections predominately due to austerity measures, limited hiring, lower spending of renewal and replacement funds, and conservative estimates. A \$30 million P/L loss was projected but it appears the loss will be about \$27 million, which is positive news. These two factors are encouraging, and while Senate Bill 6 ratios are expected to drop below 1.75 in October, there is optimism that should the University enter Fiscal Watch, it can be addressed and corrected more quickly than previously anticipated.

The latest enrollment report showed headcount was down 1.84%. Enrollment levels are tracking similar to last year at this time. Year to date, 94% of budget revenue has been realized for Fall and indications are strong that the University will receive the full amount budgeted.

With respect to the FY 2018 budget, after all final adjustments, the budget for the University is currently \$2.3 million short of the mandated \$6 million surplus for reserves. Measures are already being implemented to control expenses and manage hiring to address this issue and confidence is high that the target will be reached. Provost Sudkamp is working on a review of all colleges and units to evaluate for mergers and consolidations where appropriate, and all academic and non-academic programs are being reviewed for efficiencies and cost savings.

V. REPORT OF THE PRESIDENT

Dr. Cheryl Schrader, university president, reflected on her first month at Wright State and offered the following remarks:

Mr. Chairman, Members of the Board: Let me say how honored and humbled I am to be here with you today as President. My first month has been one of discovery as I have immersed myself into all things Wright State.

Every day brings evidence of how integral this university is to the region, to the state of Ohio, and beyond. Every day I learn more about its people and culture. Every day adds insight into the extraordinary capabilities and dreams of our Wright State family. And every day convinces me of the potential this university has to be the institution Ohio needs it to be.

Even in recent challenging times, Wright State University has not wavered from its 1967 commitment to discovery, education and service. Fifty years ago, Wright State University was created to meet the research needs of the region, and this year we celebrate nearly \$100 million in basic and applied research funding. Wright State graduates form the very fabric of this community and are leaders in a wide variety of industry, government, academic and non-profit sectors. And Wright State employees, students and programs provide important services as the region's intellectual, cultural and social hub.

We cannot forget the excellence that abounds at Wright State University. And we cannot underestimate the critical role this institution plays in our students', our region's and our state's transformation now and in the future.

Yet, it might be easy to slip into complacency upon hearing the news of our improved financial situation at this juncture. It might be easy to think that we have experienced merely a slight detour in the way we do business. Make no mistake. This would be shortsighted, as we have not resolved our financial challenges over the long term. Rather, the difficult decisions and austerity measures introduced up to now simply bought time to enact a more permanent, strategic and sustainable path forward.

This will require our utmost attention and the development of a bold, comprehensive strategic plan. As we move forward, our budget will represent our core priorities and strategy as a university. Indeed, this was a core tenet adhered to in my previous position at Missouri S&T. And it works.

Let me repeat that, because it is the most important concept I would like you to walk away with today. As we move forward, our budget will represent our core priorities and strategy as a university.

Clearly my time spent this spring and summer and during my first month as President has helped me more fully understand the challenges this university faces as well as potential solutions.

My three-fold focus for the coming year of financial stability, administrative transparency, and campus conversation will put us on the right path and lay the foundation for our success. Already progress has been made in each of these areas that will help us move forward together.

We are a leaner university, but now we need to lean in. We cannot and will not overspend the FY18 budget, and we will work diligently together to be in the best possible financial position by year-end.

The trials of the past few years are Wright State's stark wake up call to the swift pace of change and complex challenges that face higher education today. As an industry, we are at a crossroads and face numerous challenges:

- access, affordability and accountability;
- declining resources amid increasing expectations;
- changing demographics and needs;
- critical importance of diversity and inclusion;
- public trust and support;
- national conversations on the value of a college degree;
- And, the game-changer of disruptive technologies (which, by the way, universities help create!).

The world is changing around us, and thousands of corporations and organizations face challenges as well. We merely need to look to healthcare or the media to see similar issues with changing resource models; disruptive technologies; and heightened accountability.

Even though a university is not a business in the traditional sense, current challenges dictate that we become more business-like. And we can look to other sectors outside of higher education to identify best practices in addressing related challenges.

That is why it is a top priority to streamline finance and other university-wide operations to ensure that these shared services are customer-focused, efficient and effective.

We all must be most effective with the resources we do have. We need to carefully examine not only our expenses but also how we might strategically enhance and diversify revenue streams.

This includes a thorough understanding of how enrollments, student body composition, recruitment and retention impact our financial health. It requires an assessment and prioritization of current programs, both academic and non-academic. And it invites new and innovative approaches and strategic partnerships.

While all of us would prefer to begin this next chapter of Wright State's history on a more solid financial footing, we cannot afford to dwell on the mistakes of the past. What we must do is learn from them and move forward together, focusing on excellence.

We must stop trying to be everything to everyone. It is not a good use of our resources or our talents.

We have much to accomplish this year as we get to know one another and begin laying the foundation for our next 50 years.

While I don't know what the future holds, I do know this. Together we will create a vision and plan that will guide us forward so that Wright State is a great place to work and be. So that Wright State is, the university Ohio needs it to be.

Together we will take this university to the next level. I look forward to working with you to lead Wright State University into its next 50 years!

Dr. Schrader outlined the Strategic Planning process that Wright State will undertake in the fall of 2017. The process begins with envisioning Wright State's mission and incorporating input from thousands of individuals both internal and

external to the University on Wright State's capabilities and possibilities. This input will lead to high-level discussions to explore vision, mission and shared values. The discussions will help clarify starting points to determine where Wright State is going, how we propose to get there and what our unique advantages are. A strategy statement will be derived to provide guidance on the path the University will follow.

Over winter, themes will be developed and used to identify goals and objectives. Metrics will be created to define actions and ownership of the actions will be assigned. These metrics will also contain measurement points to chart progress on the actions.

Trustee Fecher indicated the Board's support for the process and agreed to meet with Dr. Schrader to plan their participation.

VI. PRESENTATIONS AND DISCUSSIONS

A. Board of Trustees Plan for 2017-2018

Mr. Fecher presented a draft of the Board's objectives for 2017-2018, which included:

- The development of a long term financial plan that ensures financial sustainability
- Assisting the President in developing and adopting a comprehensive strategic plan
- Onboarding the new President, including a comprehensive process for evaluating performance
- Improving Board governance and oversight to include updating the Board By-Laws
- Improving trustee onboarding, training, and engagement
- Improving transparency and trust

B. Committee Structure and Appointments

The Board of Trustees and the Compliance Committee have been working to update the Board's By-Laws and committee structure. The current Board of Trustees' By-Laws were written in 2003 and have not been updated since then.

Mr. Fecher offered a proposal for the creation of a new Executive Committee and the realignment and combination of some of the current committees to better support the University's operations and needs. The proposed committee structure included four committees:

- Governance & Compliance Committee
- Finance, Audit & Infrastructure Committee
- Academic Affairs & Enrollment Committee
- Student Affairs & Athletics Committee

Brief descriptions outlining the committee's focus were presented and will be developed to further clarify the full scope and responsibilities of each committee. Trustees were asked to submit their preferences for committee assignment and agreed to meet again to adopt the committee proposal.

The Trustees discussed the need for a special committee to support the areas of health care and medicine at Wright State and decided to adopt a Medicine and Health Care Committee for the next year.

The role of National Trustees, and how they might serve Wright State, was also introduced. National Trustees are appointed by the Board, are non-voting and usually are distinguished alumni of the institution. They bring high-level expertise to a board and often are subject matter experts.

C. Role of Student Trustees

Mrs. Jordan Large Kingsley, Student Trustee, reflected on her role as a student trustee. She discussed the learning experience and professional development she has gained over the last year, and the value student trustees bring to the Board. The role of a student trustee is not currently well defined in the Board's By-Laws or in relevant literature. Mrs. Kingsley and Mr. Austin Rains, newly appointed Student Trustee, spoke about research they have done exploring the role of student trustees and whether it is appropriate for student trustees to have voting rights or attend executive sessions.

Student trustee voting continues to be a contested topic in Ohio. Both Mrs. Kingsley and Mr. Rains are not in favor of student trustees voting but support having student trustees exercise limited attendance in executive session. The student trustee insight and perspective into routine matters could enhance and supplement discussions as has been shown at Wright

State when student trustees were included in the search process for the University's new president.

The Board held a discussion on the merits and challenges of including student trustees in executive session. It was proposed that student trustees be included in routine matters discussed in the presence of Cabinet and excluded from any personnel or sensitive matters. Mrs. Ramos moved and Mr. Fitzpatrick seconded the motion that Student Trustees be allowed to attend Executive Session at the discretion and invitation of the Board Chair. The motion was unanimously approved by voice vote.

D. Open Meetings Act

In the interest of time, and to allow the Board to enter into Executive Session, the presentation by Mr. Larry Chan on Ohio's Open Meetings Act was postponed for a later date.

VII. RECESS

The meeting adjourned at 4:28 p.m. The Trustees moved to the Wright Brothers Room, Student Union to enter into an Executive Session.

VIII. RECONVENE – ROLL CALL

The meeting of the Wright State Board of Trustees reconvened on Tuesday, August 8, 2017, 4:32 p.m., in the Wright Brothers Room, Student Union. Mr. Larry Chan, secretary to the Board of Trustees, called the roll:

Present

Douglas Fecher
Sean Fitzpatrick
Stephanie Green
Anuj Goyal
Bruce Langos
C.D. Moore
Grace Ramos
Jordan Large Kingsley
Austin Rains

Absent

Michael Bridges
William Montgomery

IX. CONFLICT OF INTEREST STATEMENT

Mr. Fecher read the conflict of interest statement and reminded the Trustees to alert him should such a conflict arise.

X. PROOF OF NOTICE OF MEETING

Mr. Fecher reported that the meeting was called by written notification and a quorum was present.

XI. EXECUTIVE SESSION

In accordance with the Ohio Open Meetings Law, the Board, after a majority of a quorum, determined to hold a Special Executive Session by offering the following resolution:

RESOLUTION 18-4

RESOLVED that the Wright State University Board of Trustees agreed to hold a Special Executive Session on Tuesday, August 8, 2017; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

- Purchase or sale of real estate
- Pending or imminent court action
- Contract Bargaining

Mr. Fecher moved for approval. General Moore seconded, and the motion was unanimously approved by roll call vote.

XII. ADJOURNMENT

The meeting adjourned at 6:15 p.m.

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES
OFFICIAL PROCEEDINGS OF THE
THREE HUNDRED AND SEVENTEENTH MEETING**

December 15 and 16, 2016

INDEX

<u>Resolution</u>	<u>Page</u>	<u>Resolution</u>
I. CALL TO ORDER	1	
II. CONFLICT OF INTEREST STATEMENT	1	
III. PROOF OF NOTICE OF MEETING	1	
IV. DISPOSITION OF PREVIOUS MINUTES	1	
V. ANNOUNCEMENTS		
A. Resolution to Give 180 Notice of Termination of Housing Management Agreement to A.M. Management	2	17-25
VI. EXECUTIVE SESSION	3	17-26
VII. RECESS	3	
VIII. RECONVENE-ROLL CALL	3	
IX. REPORT OF THE CHAIR	4	
A. Written Reports – WSU Board of Trustees November 18, 2016	4	
X. REPORT OF THE PRESIDENT	5	
A. University Update	5	
B. Approval of December Graduates	6	17-27
C. Confirmation of Academic & Administrative Appointments & Changes	9	17-28
D. Report of Investments	21	
E. Ratification of Contracts and Grants	21	17-29

XI.	REPORTS OF THE COMMITTEES OF THE BOARD	44	
	A. Academic Affairs Committee	44	
	1. Emeritus Request (Stephen McDonald)	45	17-30
	2. Approval of Tuition Discounts	46	
	• Agreement between Academic Partners and Wright State University	46	17-31
	• Tuition Waiver Recommendation for Montgomery County Education Service Center (MCESC) Students Entering the Wright State University (WSU) College Of Education and Human Services (CEHS) Reading Endorsement Program	47	17-32
	• Tuition Waiver Recommendation for Taiyuan University of Technology (TUT) Students Entering the Wright State University (WSU) College of Engineering and Computer (CECS) Graduate Programs	48	17-33
	B. Building and Grounds Committee	51	
	1. Creation of a Permanent Conservation Easement	52	17-34
	2. Locally Administered Projects	54	17-35
	3. Executive Session	55	17-24
	C. Compliance and Audit Committee	56	
	D. Finance Committee	59	
	1. Contracts for Approval \$500,000 And Above	62	17-36
	E. Student Affairs Committee	63	
	F. Student Trustees' Report	65	
	G. Faculty Senate President's Report	66	
XII.	PRESENTATION Cassie Barlow, Ph.D., Director Center for Workforce Development Wright State Research Institute	68	
XIII.	UNFINISHED BUSINESS None	68	

XIV. NEW BUSINESS	68
A. Commencement- December 17, 2016, Wright State University Nutter Center Arena	
B. Beaver Creek Night – January 5, 2017, 5:30 p.m., McLin Gym, WSU Nutter Center	
C. Board of Trustees’ Committee Day – January 20, 2017, Foundation Board Room, Foundation Bld.	
D. Raider Country Night – January 20, 2017, 5:30 p.m. McLin Gym, WSU Nutter Center	
E. President’s Lecture Series will present Dan Rather on January 31, 2017. Public Reception 5:30 p.m., Lecture 7:00 p.m.	
F. Fairborn Night – February 9, 2017, 5:30 p.m., McLin Gym, WSU Nutter Center	
G. Board of Trustees’ Executive Session – February 16, 2017	
H. Board of Trustees’ Public Session – February 17, 2017	
XV. ADJOURNMENT	69
XVI. APPENDIX – WRITTEN REPORTS	69
A. Advancement Report	70
B. Building & Grounds Campus Update	81
C. Communications Report	82
D. Enrollment Management Report	85
E. Marketing Report	88
F. Conservation Area- Exhibit A	96
G. Faculty Senate Activity Summary- Fall Semester 2016	97

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES
OFFICIAL PROCEEDINGS OF THE
THREE HUNDRED AND SEVENTEENTH MEETING**

December 15 and 16, 2016

I. CALL TO ORDER

The meeting of the Wright State Board of Trustees was called to order by Mr. Michael Bridges, chair, on Thursday, December 15, 2016, 4:03 p.m., in the Wright Brothers Room, Student Union. Dr. Robert J. Sweeney, secretary to the Board of Trustees, called the roll:

Present:

Michael Bridges
Eloise Broner
Douglas Fecher
Anuj Goyal
Sean Fitzpatrick
William Montgomery
C.D. Moore
Grace Ramos

Absent:

II. CONFLICT OF INTEREST STATEMENT

Mr. Bridges read the following conflict of interest statement:

It is of utmost importance to ensure that all university decisions are free from any real or perceived conflicts of interest.

Therefore, please be mindful of all obligations with which you have been charged as a Trustee of Wright State University; and take the steps you deem appropriate to perform your duties fairly and impartially.

III. PROOF OF NOTICE OF MEETING

Mr. Bridges reported that this meeting was called by written notification and a quorum was present.

IV. DISPOSITION OF PREVIOUS MINUTES

Mr. Bridges moved to approve the September 16, 2016, October 7 and 8, 2016, October 26, 2016 and November 15, 2016 minutes as submitted. General Moore

seconded, and the resolution was unanimously approved by voice vote.

V. ANNOUNCEMENTS

Mr. Greg Sample, chief real estate officer, discussed the status of the contract Wright State has with A.M. Management for student housing. Began in 1991, the 25-year contract contains some operation facets that fall outside of the way we operate today. As a result, the current contract cannot be renewed. Wright State must provide A.M. Management with written notice of termination of the existing contract.

Work is underway with A.M. Management to frame a new relationship, and when complete, will be presented to the Board for their review, consideration and action.

The following resolution was presented for Board approval.

RESOLUTION 17-25

RESOLUTION OF THE BOARD OF TRUSTEES TO GIVE ONE HUNDRED EIGHTY (180) DAY NOTICE OF TERMINATION OF HOUSING MANAGEMENT AGREEMENT TO AM MANAGEMENT, INC.

WHEREAS, Wright State University as authorized by its Board of Trustees, entered into a Housing Management Agreement with AM Management, Inc. on September 14, 2006 which was amended on November 4, 2014 to extend the term of the Agreement to June 30, 2017;

WHEREAS, Paragraph 6. of the Housing Management Agreement executed on September 14, 2006 specifies that a party's intention to terminate the Agreement on the last day of the current term shall be given in writing to the other party on or before 180 days prior to the expiration of the then current term;

WHEREAS, The University desires to give notice of termination of the Housing Management Agreement that the University has with AM Management, Inc. which is due to expire on June 30, 2017; and

WHEREAS, Notice of termination of the Housing Management Agreement must be given to AM Management, Inc. on or before December 30, 2016, to conform with the 180 notice requirement to timely notify AM Management, Inc. set forth in Paragraph 6 of the Housing Management Agreement.

NOW THEREFORE,

BE IT RESOLVED, that the Trustees hereby authorize the President or his designee to prepare and give timely notice of termination of the Housing Management Agreement to AM Management, Inc. on or before December 30, 2016.

Dr. Goyal moved for approval. Mr. Fecher seconded, and the resolution was unanimously approved by roll call vote.

Trustee Fecher provided an update on the status of Wright State's current Presidential Search. Phase Two, the advertising and recruiting for candidates, is progressing nicely. Phase Three begins the selection process and Phase Four includes introduction and on-boarding the new president.

VI. EXECUTIVE SESSION

In accordance with the Ohio Open Meetings Law, the Board, after a majority of a quorum, determined to hold an Executive Session by offering the following resolution:

RESOLUTION 17-26

RESOLVED that the Wright State University Board of Trustees agreed to hold an Executive Session on Thursday, December 15, 2016; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

- A. Pending or imminent court action
- B. Consideration of the appointment, employment, dismissal, discipline, promotion, demotion or compensation of a public employee
- C. Purchase of sale of real property and pertinent real estate matters

Mr. Bridges moved for approval. Dr. Goyal seconded, and the resolution was unanimously approved by roll call vote.

VII. RECESS

The meeting recessed at 6:07 p.m. Following the Executive Session the Trustees and Cabinet met at the Wandering Griffin restaurant for refreshments.

VIII. RECONVENE - ROLL CALL

The Wright State University Board of Trustees reconvened on Friday, December 16, 2016, 8:30 a.m., in the Berry Room, Nutter Center. Dr. Sweeney called the roll:

Present

Absent

Michael Bridges
Eloise Broner
Douglas Fecher
Sean Fitzpatrick
Anuj Goyal
William Montgomery
C.D. Moore
Grace Ramos
Jordan Large
Ryan Pignatiello

Mr. Bridges stated that the Wright State University Board of Trustees is a public body subject to the Ohio Open Meetings Act. It operates on a fixed agenda available to those attending the meeting. Persons wishing to address the board in its Public Session should submit a written request to the Board of Trustees' office 72 hours in advance of the meeting in order to be placed on the agenda. However, all persons address the board at the invitation of the board and are subject to time limitations and other guidelines established to maintain the good order of the meeting.

Mr. Bridges read the Conflict of Interest Statement.

IX. REPORT OF THE CHAIR

Chairman Bridges welcomed everyone to the meeting and expressed the Board's support and best wishes for the 1,826 students graduating on Saturday.

**A. Written Reports-Wright State University Board of Trustees
November 18, 2016**

Advancement, Building & Grounds Campus Update, Communications, Enrollment Management, and Marketing Reports were presented and the same were hereby accepted. The reports are contained in the appendix at the end of the minutes.

X. REPORT OF THE PRESIDENT

A. University Update

Dr. David Hopkins presented the following updates.

Wright State University was recently named to the President's Honor Roll for Higher Education and Community Service for the eighth year and was recognized with distinction. Last year more than 13,000 students were involved in community service and civic engagement. Dr. Hopkins congratulated the entire campus for their part in securing this honor.

House Bill 48, now known as Senate Bill 199, deals with concealed carry weapons on college campuses. Once signed into law, the bill's provisions will not change any current ban on concealed weapons on campus. Language in the bill does permit the Board of Trustees to make changes, if they so desire, allowing concealed carry. However, if no Board action is taken, the prohibition remains in effect. Notices will go out to students, faculty and staff to update them on the bill's provisions and remind them of the campus ban on concealed carry weapons.

The Ohio Department on Higher Education released data on expenditures per student F.T.E. (Full Time Equivalent). Provost Sudkamp reviewed Wright State's ranking relative to 13 peer institutions in key expense categories. Wright State's focus on keeping tuition affordable (fourth lowest cost in the state) and prioritizing funding for academic and student support are reflected in these rankings. Wright State ranks third highest in institutional spending to provide Student Instruction & Departmental Research, second overall for Academic Support, and fourth in Student Services.

Currently the focus of the budget realignment has been on controlling expenditures and cutting costs but a big part of the budget realignment plan is growing revenue and reserves. Dr. Hopkins reported that Wright State has received an additional \$3.1 million in State Share of Instruction (SSI). The Rise. Shine Campaign continues to make a positive impact on student support, scholarship, and reserve replenishment. Additional ways to grow reserves are being explored and will be further discussed at the January 2017 Finance Committee meeting.

While Wright State has lost over \$125 million in state support over the last five years, we have strategically continued to invest in student success with initiatives such as the Student Success Center, the Neuroscience & Engineering Collaboration building and the Creative Arts Center. Donor funds pledged to support these endeavors are now coming in to replenish reserves that were utilized to cover construction costs.

It was a record year for enrollment at Lake Campus and Wright State's domestic enrollment was up. While there was a loss in international student enrollment, it was predominately students from one country experiencing a change in financial policy. Wright State continues to work hard to meet the needs of a diverse student body.

Wright State is a very people-friendly place and places a high value on the contributions of faculty and staff. With restructuring and changes in student needs, about 25 staff and adjunct faculty have had their positions eliminated or one-year contracts not renewed. Every effort has been made to provide timely notice and to help these individuals find alternate positions. A good number of these individuals have filled open positions in other departments.

Ohio needs a well-educated workforce to grow our economy and support our state priorities. In Ohio less than 42% of the population have degrees beyond high school. It is important that Wright State continue to invest in talent production for the future.

B. Approval of December Graduates

Winter commencement will be held on Saturday, December 17, 2016, at 10:00 a.m. in Wright State University's Nutter Center.

Section 1.03 of the Wright State University Code of Regulations provides that the Board of Trustees shall grant degrees to qualified graduates after due consideration of nominations by the faculty.

Since applications for degrees are accepted in advance, the recommendation is made that changes in the list to correct errors and to add or delete names of persons who unexpectedly will or will not meet all requirements for graduation is permitted. A list of Fall 2016 degrees follows, along with the comparison figures for Fall 2015.

Fall 2016 Commencement
July and December 2016 Graduating Students

	<u>2015</u>	<u>2016</u>
<u>Business and Administration</u>		
Bachelor of Science in Business	177	185

Education and Human Services**2015** **2016**

Bachelor of Science	159	155
Bachelor of Science in Education	80	61

Engineering & Computer Science

Bachelor of Science in Biomedical Engineering	9	13
Bachelor of Science in Computer Engineering	14	18
Bachelor of Arts in Computer Science	6	9
Bachelor of Science in Computer Science	16	22
Bachelor of Science in Electrical Engineering	37	29
Bachelor of Science in Engineering Physics	0	0
Bachelor of Science in Human Factors Engineering	0	0
Bachelor of Science in Industrial & Systems Engineering	8	11
Bachelor of Science in Mechanical Engineering	41	63
Bachelor of Science in Materials Science and Engineering	2	2

Liberal Arts

Bachelor of Arts	222	195
Bachelor of Fine Arts	31	26
Bachelor of Music	7	5
Bachelor of Science	2	1

Nursing and Health

Bachelor of Science in Nursing	94	113
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Science and Mathematics

Bachelor of Arts	62	69
Bachelor of Science	83	89
Bachelor of Science in Clinical Laboratory Science	0	0

School of Graduate Studies

Doctor of Philosophy	35	34
Educational Specialist	5	5
Doctor of Nursing Practice	2	0
Doctor of Education	0	1
Master of Accountancy	4	0
Master of Arts	24	29
Master of Business Administration	83	86
Master of Clinical Psychology	23	17

Master of Education	66	74
Master of Engineering Innovation and Entrepreneurship	0	0
Master of Humanities	1	2
Master of Information Systems	8	28
Master of Music	3	2
Master of Public Administration	12	8
Master of Public Health	15	13
Master of Rehabilitation Counseling	3	1
Master of Science	218	197
Master of Science in Biomedical Engineering	7	16
Master of Science in Computer Engineering	22	15
Master of Science in Cyber Security	2	9
Master of Science in Electrical Engineering	110	87
Master of Science in Engineering	73	15
Master of Science in Industrial & Human Factors Engineering	15	21
Master of Science in Leadership Development	0	0
Master of Science in Materials Science and Engineering	2	7
Master of Science in Mechanical Engineering	15	28
Master of Science in Renewable and Clean Energy	0	7
Master of Science in Teaching	4	6
Master of Urban Administration	0	0

School of Medicine

Doctor of Medicine	0	0
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School of Professional Psychology

Doctor of Psychology	12	19
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Wright State University Lake Campus

Associate Degrees	26	28
Bachelor of Technical and Applied Studies	<u>5</u>	<u>5</u>

<i>Total</i>	<u>1845</u>	<u>1826</u>
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Prepared by the Office of the Registrar
November 28, 2016

RESOLUTION 17-27

BE IT RESOLVED that the candidates for degrees for July and December 2016 be, and hereby are confirmed and approved.

Mr. Bridges moved for approval. Ms. Ramos seconded, and the resolution was unanimously passed by roll call vote.

C. Confirmation of Academic & Administrative Appointments and Changes

Faculty New Hires

Rajendra D. Badgaiyan, M.D., has been appointed Professor, Psychiatry, Boonshoft School of Medicine, effective October 1, 2016.

Eric S. Bennett, Ph.D., has been appointed Chair and Professor, Neuroscience, Cell Biology, and Physiology, Boonshoft School of Medicine, effective October 1, 2016.

Kwang-Jin Cho, Ph.D., has been appointed Assistant Professor, Biochemistry and Molecular Biology, Boonshoft School of Medicine, effective October 1, 2016.

Andrew R. Ednie, Ph.D., has been appointed Research Assistant Professor, Neuroscience, Cell Biology, and Physiology, Boonshoft School of Medicine, effective October 1, 2016.

Douglas W. Leaman, Ph.D., has been appointed Dean and Professor, College of Science and Mathematics, effective October 1, 2016.

Melissa P. Roelle, M.D., has been appointed Director and Assistant Professor, Surgery, Boonshoft School of Medicine, effective October 1, 2016.

Jeremiah A. Schumm, Ph.D., has been appointed Associate Professor, School of Professional Psychology, effective October 1, 2016.

Geoffrey D. Towers, M.D., has been appointed Assistant Professor, Obstetrics and Gynecology, Boonshoft School of Medicine, effective October 1, 2016.

Faculty Separations

Gary A. Mueller, M.D., Associate Professor, Pediatrics, Boonshoft School of Medicine, effective October 31, 2016.

Long Qu, Ph.D., Assistant Professor, Mathematics and Statistics, College of Science and Mathematics, effective November 15, 2016.

Samantha S. Sandlin, M.D., Assistant Professor, Department of Pediatrics, Boonshoft School of Medicine, effective October 31, 2016.

Unclassified New Hires

Stacey M. Callahan, B.A., has been appointed Program Coordinator, Nursing, College of Nursing and Health, effective September 6, 2016.

Gwendolyn J. Cooper, B.S., has been appointed Community Health Advocate, Community Health, Boonshoft School of Medicine, effective September 7, 2016.

Elyse M. Detling, B.S., has been appointed Research Coordinator, Office of the Vice President for Research, effective September 1, 2016.

Jamison L. Espino has been appointed Athletic Equipment Manager, Intercollegiate Athletics, effective November 1, 2016.

Pamela S. Flippin, B.S., has been appointed Financial Aid Analyst, Enrollment Management Division, effective October 17, 2016.

Amie N. Freeman, A.S., has been appointed Administrative Assistant, Population and Public Health Sciences, Boonshoft School of Medicine, effective October 17, 2016.

Chelsie W. Fuller, M.S.E., has been appointed Academic Advisor and Recruiter, Nursing, College of Nursing and Health, effective September 6, 2016.

Kelli J. Haley, M.Ed., has been appointed Academic Advisor/Recruiter, College of Nursing and Health, effective October 17, 2016.

Carl W. Hartman has been appointed Community Health Advocate, Population and Public Health Sciences, Boonshoft School of Medicine, effective September 6, 2016.

Selvakumar Jayaraman, Ph.D., has been appointed Postdoctoral Research Assistant, Chemistry, College of Science and Mathematics, effective September 9, 2016.

Jessica L. Kelbley, M.S., has been appointed Academic Advisor, University College, effective September 26, 2016.

Daniel R. Kelly, B.S.J., has been appointed Writer and Editor, Marketing and Communications, Boonshoft School of Medicine, effective November 21, 2016.

Kalyani I. Mateti, B.S., has been appointed Administrative Assistant, Business Office, Boonshoft School of Medicine, effective November 7, 2016.

Sherri L. Maxwell Nickel, M.S., has been appointed HR Business Partner, Human Resources, effective November 1, 2016.

Avery M. Moeller, B.S., has been appointed Research Assistant and Interviewer, Center for Intervention, Treatment, and Addictions Research, Population and Public Health Sciences, effective November 7, 2016.

Mark A. Robey has been appointed Help Desk Support Technician, Wright State Research Institute, College of Engineering and Computer Science, effective November 1, 2016.

Stephen D. Rosencrantz, M.S., has been appointed Research Scientist, Wright State Research Institute, effective September 19, 2016.

Mariateresa Sestito, Ph.D., has been appointed Postdoctoral Researcher, Psychology, College of Science and Mathematics, effective October 17, 2016.

Michelle M. Spurlock, B.S., has been appointed Program Director, Family Medicine, Boonshoft School of Medicine, effective November 7, 2016.

Christopher M. Stein, M.Ed., has been appointed Academic Technology Analyst, Office of Medical Education, Boonshoft School of Medicine, effective November 14, 2016.

William T Stolz, M.A., has been appointed Archivist for Reference and Outreach, P.L.Dunbar Library, effective October 24, 2016.

Deanna C. Terelle, B.S., has been appointed Director of External Engagement, Intercollegiate Athletics, effective November 3, 2016.

Babek Vazifekkhahghaffari, Ph.D., has been appointed Postdoctoral Researcher, Neuroscience, Cell Biology, and Physiology, Boonshoft School of Medicine, effective October 13, 2016.

Joyce Winters, M.Ed., has been appointed Academic Advisor, University College, effective October 11, 2016.

Michal J. Wozniak, Ph.D., has been appointed Research Assistant, Pharmacology and Toxicology, Boonshoft School of Medicine, effective October 17, 2016.

Mary A. Zoeller has been appointed Administrative Assistant, Center for Intervention, Treatment, and Addictions Research, Boonshoft School of Medicine, effective November 7, 2016.

Unclassified Promotions

William R. Allen has been appointed IT Services Manager, Computing and Telecommunications Services, effective September 1, 2016.

Catherine M. Anderson, B.S., has been appointed IT Trainer and Communications Coordinator, Computing and Telecommunications Services, effective September 1, 2016.

Lee A. Bradfield has been appointed Administrative Assistant, College of Nursing and Health, effective November 19, 2016.

Mary L. Crane, M.B.A., has been appointed Project Coordinator, Family Medicine, Boonshoft School of Medicine, effective November 12, 2016.

Melissa D. DeButz, M.Ed., has been appointed Career Advisor, Career Center, effective October 1, 2016.

Leigh A. Duncan, M.Lis, has been appointed Head of Library Computing Services, P.L. Dunbar Library, effective October 15, 2016.

Linda Ann Helentjaris, B.T.A.S., has been appointed Assistant to the Dean, Lake Campus, effective October 22, 2016.

Jennifer L. McCamis, B.S., has been appointed Director of Admissions and Enrollment, Enrollment Management Division, effective November 1, 2016.

Jamie J. Norris, B.S., has been appointed Director, Auxiliary Services, Business and Administration, effective October 5, 2016.

Bonita A. Owens, B.S., has been appointed Business and Operations Manager, Population and Public Health Sciences, Boonshoft School of Medicine, effective October 22, 2016.

Sue M Polanka, M.Lis, has been appointed Associate University Librarian, P.L. Dunbar Library, effective September 1, 2016.

Andrew Martin Rouhier, M.B.A., has been appointed Associate Director, Financial Aid Compliance, Financial Aid, effective October 1, 2016.

Amanda C. Shannon, M.A., M.S.L.S., has been appointed Head of Reference and Instruction, P.L. Dunbar Library, effective November 1, 2016.

Lora B. Sidor, B.S., CPA, CFE, ACDA, has been appointed Assistant Director, University Audit and Consulting Services, Office of the President, effective October 10, 2016.

Aaron M. Skira, B.A., has been appointed Assistant Director, Institutional Research, Office of the President, effective October 1, 2016.

Nita Teeters, M.S., has been appointed Assistant Registrar, Office of the Registrar, effective November 8, 2016.

Kelli S. Tittle, J.D., has been appointed Director of Compliance, Office of the President, effective November 1, 2016.

Amber Nicole Todd, Ph.D., has been appointed Director of Assessment, Medical Education, Boonshoft School of Medicine, effective November 1, 2016.

Rebecca Traxler, B.S., has been appointed Executive Assistant to the Provost, Office of the Provost, effective October 1, 2016.

Unclassified Separations

Dan Abrahamowicz, Ph.D., Vice President, Student Affairs, effective September 30, 2016.

Cynthia A. Adams, B.A., Senior Programmer Analyst, Computing and Telecommunications Services, effective September 30, 2016.

John Aguilar, B.S., Sr. Computer Systems Administrator, Kno.e.sis Center, College of Engineering and Computer Science, effective October 28, 2016.

Mahmoud S. Alghamri, Ph.D., Postdoctoral Research Fellow, Biological Sciences, College of Science and Mathematics, effective September 27, 2016.

Theresa M. Almond, Senior Graphic Designer, Office of Marketing, Office of the President, effective September 30, 2016.

Anthonie N. Arbino, M.Ed., Academic Advisor, University College, effective November 18, 2016.

Loretta A. Bailey, B.A., Coordinator of the Wright Math Program, Mathematics and Statistics, College of Science and Mathematics, effective November 30, 2016.

Ivory M. Berry, Ph.D., Associate Director of Retention and Student Success, College of Science and Mathematics Administration, effective September 5, 2016.

Melinda L. Beverly, Operations Manager, Computing and Telecommunications Services, effective November 30, 2016.

Mildred J. Biggers, B.A., Program Coordinator, Dean's Office, College of Nursing and Health, effective September 30, 2016.

Emma J. Boddie, Library Technical Assistant, P.L. Dunbar Library, effective September 30, 2016.

Sarah J. Colwell, M.A., Psychology Doctoral Intern, Counseling and Wellness Services, Student Affairs, effective June 30, 2016.

Adam Cone, A.A.S., System Administrator, Wright State Research Institute, College of Engineering and Computer Science, effective October 21, 2016.

Michael T. Corbett, Project Manager, Business Logistics and Purchasing, Wright State Research Institute, College of Engineering and Computer Science, effective September 6, 2016.

Edward F. Dalton, Program Coordinator, Office of the President, effective September 30, 2016.

Elaine W Davis, B.S., Grants Accountant, Research and Sponsored Programs, effective November 30, 2016.

Janet S. Denman, Costumer, Theatre Arts, College of Liberal Arts, effective September 30, 2016.

Hongbin Dong, Ph.D., Research Associate, Pharmacology and Toxicology, Boonshoft School of Medicine, effective October 25, 2016.

Larry Dosser, Ph.D., Sr. Fellow Technical Advancement, Wright State Research Institute, College of Engineering and Computer Science, effective November 30, 2016.

Stephen P Farrell, Director, Environmental Health and Safety, Environmental Health and Safety, effective November 30, 2016.

Christopher R. Felts, Manager, Materials Management, Business Services, effective September 30, 2016.

Cynthia F. Fleck, B.S., Remedial Coordinator, University College, effective September 30, 2016.

Hanna M. Gabriel, M.S., Research Associate, Neuroscience, Cell Biology, and Physiology, Boonshoft School of Medicine, effective September 23, 2016.

John W. Gabriel, Network Design Architect, Computing and Telecommunications Services, effective September 30, 2016.

Jeremy R. Geaslen, B.S.M.E., Program Manager, Wright State Research Institute, effective September 23, 2016.

Sandra S. Gilbert, Scholarship Coordinator, Lake Campus, effective September 30, 2016.

Randall F. Green, B.S., Computer Programmer, Psychology, College of Science and Mathematics, effective September 30, 2016.

Michael Hall, A.A., Electronic Design Tech, College of Science and Mathematics, effective October 31, 2016.

Diane S. Hamilton, Assistant to the Dean, College of Nursing and Health, effective November 30, 2016.

Gheretta Harris, M.B.A., Executive Director, Business Services Administration, effective October 19, 2016.

Kathleen M. Herick, B.A., Head of Automation Services, P.L. Dunbar Library, effective September 30, 2016.

Vicki S. Hilderbrand, Assistant to the Vice President, Facilities Management and Services, effective November 4, 2016.

Sandra L. Hunley, Business Manager, Advancement Services, effective September 30, 2016.

Lucy A. Hutchinson, M.B.A., Business and Operations Manager, Community Health, Boonshoft School of Medicine, effective September 30, 2016.

Amy D Johnson, M.Ed., Associate Director Graduate Admissions, Graduate School, effective November 30, 2016.

Rita S. Johnson, Acquisitions Unit Coordinator, P.L. Dunbar Library, effective September 30, 2016.

Jing Po Kau, Senior Programmer Analyst, Computing and Telecommunications Services, effective November 30, 2016.

Steven B. Kiss, M.S., Human Factors Engineer, Wright State Research Institute, College of Engineering and Computer Science, effective September 6, 2016.

Steven R. Knapp, M.A., System Analyst, Computing and Telecommunications Services, effective November 30, 2016.

Robert L. Kretzer, Director, Parking and Transportation, effective November 30, 2016.

John W. McCance, B.A., Advisor to the Executive Vice President, Office of the President, effective September 21, 2016.

Aaron N. Miller, B.A., Director of Outreach, Wright State Research Institute, College of Engineering and Computer Science, effective November 28, 2016.

Mark A. Miller, Capture and Start Up Manager, Wright State Research Institute, College of Engineering and Computer Science, effective September 6, 2016.

Iris L Mirelez, M.Ed., Associate Director Student Enrollment Services, Raider Connect, Enrollment Management Division, effective October 10, 2016.

Katherine W. Morris, M.A., Associate Vice President for Student Affairs, Student Affairs, effective September 30, 2016.

Colin J. Morrow, M.A., Director of C41SR and Cyber, Wright State Research Institute, College of Engineering and Computer Science, effective October 31, 2016.

Jennifer Penick, M.Ed., Administrative Assistant, Dayton Regional STEM School, College of Education and Human Services, effective September 23, 2016.

Simone G. Polk, J.D., Assistant Vice President, Student Affairs, effective October 31, 2016.

Terence G. Rapoch, B.S.C., Chief Technologist, Wright State Research Institute, College of Engineering and Computer Science, effective September 6, 2016.

Chad E. Reiter, Ph.D., Research Scientist, Wright State Research Institute, College of Engineering and Computer Science, effective September 7, 2016.

Hazel G. Rountree, J.D., University Ombudsperson, Office of the President, effective September 30, 2016.

Barbara J. Schaper, B.S., Library Associate, P.L. Dunbar Library, effective September 30, 2016.

Cynthia Schisler, M.A., Sr. HR Training and Development Specialist, Human Resources, effective November 30, 2016.

Jack E. Smith, M.A., EMT-P, Associate Director of Emergency Management and Response Operations, Wright State Research Institute, College of Engineering and Computer Science, effective September 6, 2016.

Stuart M. Snow, Th.D., C.F.S.P., Mortician, Anatomical Gift Program, Boonshoft School of Medicine, effective November 30, 2016.

Tess A. Spector-Prague, M.S., Academic Advisor, College of Nursing and Health, effective November 10, 2016.

Robert M. Stallsworth, Emergency Communications Center Supervisor, University Police Department, effective September 30, 2016.

Robin J. Suits, B.A., Associate Director of Electronic Communications, Marketing and Communications, Boonshoft School of Medicine, effective November 30, 2016.

Richard J Thomas, M.S.E.E., Sr. Software Engineer, Wright State Research Institute, College of Engineering and Computer Science, effective November 15, 2016.

Shawn P. Tovey, B.A., Director of IT Systems Administration, Wright State Research Institute, College of Engineering and Computer Science, effective September 8, 2016.

Jeffrey L. Trick, B.S., Director, Physical Plant, effective September 30, 2016.

Patricia A. Vendt, B.S., Systems Programmer, Postmaster, Computing and Telecommunications Services, effective September 30, 2016.

Steven E. Warden, B.A., Director, Development WSU Presidential Debate Initiatives, Office of the President, effective September 21, 2016.

Pamela K. Wheeler, Senior Executive Assistant to the Provost, Office of the Provost, effective September 30, 2016.

Jamie Wiggins, M.Ed, Academic Advisor, University College, effective November 18, 2016.

Valita F. Wilhoite, M.Ed., Assistant Director, Student Activities, effective September 30, 2016.

Amanda L. Wilson, B.S., Senior Library Technical Assistant, P.L. Dunbar Library, effective September 30, 2016.

Classified New Hires

Brian E. Carr has been appointed Custodial Floor Care Technician, Environmental Services, Physical Plant, effective November 7, 2016.

Justin P. Chubner has been appointed Maintenance Worker, Facilities Operations, Physical Plant, effective November 7, 2016.

Tiffinnie Y. Reed, A.A.A.S., has been appointed Financial Aid Coordinator, Financial Aid, effective November 7, 2016.

James V. Slusher, Jr. has been appointed Police Officer, University Police Department, effective November 21, 2016.

Classified Promotions

Willie E. Hayden has been appointed Casualty Prevention Worker, Lead, Facilities Operations, Physical Plant, effective October 1, 2016.

Lesli R. Middlestetter has been appointed Account Clerk 3, Office of the Bursar, effective August 27, 2016.

Linda S. Warren, M.R.C., has been appointed Administrative Specialist, Management, Raj Soin College of Business, effective August 29, 2016.

Classified Separations

Donald E. Allen, Custodial Services Worker, Environmental Services, Physical Plant, effective September 30, 2016.

Robert E. Brookey, Materials Handler 1, Materials Management, Physical Plant, effective September 30, 2016.

Caressa L. Brown, B.S., Administrative Specialist, Psychiatry, Boonshoft School of Medicine, effective November 4, 2016.

Marcinna I. Brown, Vending Route Driver, Office of the Bursar, effective October 31, 2016.

Sarah E. Burdette, Custodial Services Worker, Environmental Services, Physical Plant, effective September 30, 2016.

Beverly K. Conner, Production Scheduler, Computing and Telecommunications Services, effective September 30, 2016.

Kelly L. Cooley, Office Assistant 2, Student Academic Success Center, University College, effective September 29, 2016.

Duane B. Cooper, Vending Coordinator, Office of the Bursar, effective September 30, 2016.

Jennifer Michelle Cox, Sr. Database Coordinator, Office of the Registrar, effective November 4, 2016.

Darrell Davis, Delivery Worker, Materials Management, effective September 30, 2016.

Diana S. Ebert, Administrative Specialist, Student Affairs and Admissions, Boonshoft School of Medicine, effective September 30, 2016.

Maegan N. Gillogly, Records Technician 2, University Center for International Education, effective September 7, 2016.

Mark R. Hartman, Grounds Maintenance Worker, Lead, Grounds Maintenance, Physical Plant, effective September 30, 2016.

Jackie L. Hockett, Grounds Maintenance Supervisor, Grounds Maintenance, Physical Plant, effective September 30, 2016.

Holly R. Hodges, B.S., Office Assistant 2, Marketing, Raj Soin College of Business, effective September 30, 2016.

Sara L. Hohne, Records Technician 2, Parking and Transportation, effective September 30, 2016.

Gregory E. Johnson, Parking Facilities Lead, Parking and Transportation, effective September 30, 2016.

Mary L. Kelly, Custodial Services Worker, Environmental Services, Physical Plant, effective September 30, 2016.

James C. Lichtenfels, Image Scanning Specialist, Computing and Telecommunications Services, effective September 30, 2016.

Michael R. McGirr, Casualty Prevention Worker, Lead, Facilities Operations, Physical Plant, effective September 30, 2016.

Deborah A. McNeely, Records Technician 2, Student Affairs and Admissions, Boonshoft School of Medicine, effective October 28, 2016.

Scott R. Miller, Parking Facility Attendant, Lead, Parking and Transportation, effective September 30, 2016.

Michael J. Moloney, Casualty Prevention Worker, Facilities Operations, Physical Plant, effective October 16, 2016.

Pamela J. Mondini, Administrative Support Coordinator, Center for Teaching and Learning, effective September 30, 2016.

Sandra R. Musick, Sr. Database Coordinator, Advancement Services, University Development, effective September 30, 2016.

Cheryl A. Nickoson, Programs Facilitator, Research and Sponsored Programs, effective September 30, 2016.

Carolyn J. Peterson, B.S., Customer Services Representative, Physical Plant, effective October 12, 2016.

Janice E. Power, Program Facilitator, Research and Sponsored Programs, effective September 30, 2016.

Lewis B. Robinson, Custodial Floor Care Technician, Environmental Services, Physical Plant, effective September 30, 2016.

Gwendolyn S. Rose, Computer Operator 3, Computing and Telecommunications Services, effective September 30, 2016.

Pamela J. Scheidt, A.A., Grants and Contract Specialist, Community Health, Boonshoft School of Medicine, effective September 30, 2016.

Martin W. Smith, Materials Handler 2, Materials Management, Physical Plant, effective September 30, 2016.

Debra L. Thomas, HR Operations Analyst, Human Resources, effective November 30, 2016.

Steve E. Wynn, B.A., Library Associate, P.L. Dunbar Library, effective September 30, 2016.

Raymond P. Yates, Water Treatment Facility Operator, Physical Plant, effective September 30, 2016.

Joanne Zemanek, Image Scanning Specialist, Computing and Telecommunications Services, effective September 30, 2016.

RESOLUTION 17-28

RESOLVED that the academic and administrative appointments, changes, retirements, departmental reporting, resignations and terminations submitted to this meeting be, and the same hereby are approved.

Ms. Ramos moved for approval. Dr. Goyal seconded, and the resolution was approved (7-0-1 with Mr. Bridges abstaining) by roll call vote.

D. Report of Investments

Since the last Board meeting, investments reports for October 2016 have been received. These reports have been distributed to the trustees and will be filed with the official Board of Trustees' records.

E. Ratification of Contracts and Grants

Wright State University has recorded \$45,937,268 in external funding for 196 awards for the time period of July 1, 2016 through October 31, 2016.

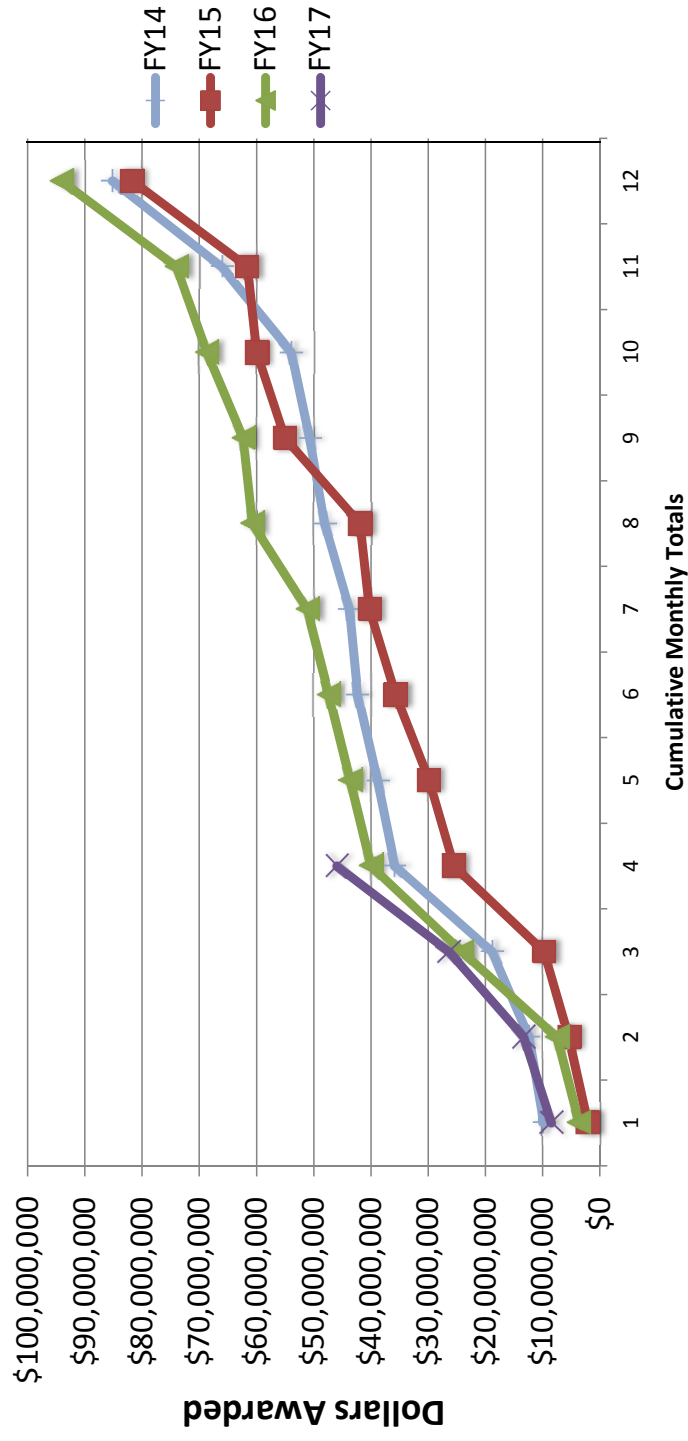
Recent funding received by the University includes \$208,283 from the U.S. Department of Health and Human Services' Substance Abuse and Mental Health Services Administration to Dr. Nicole Kinzeler (Department of Population and Public Health, BSOM) to address the substance abuse and HIV challenges for African American college students. Additionally, the University's Center of Excellence for Command, Control, Communications Computing Intelligence Surveillance and Reconnaissance (C4ISR), led by Dr. Brian Rigling (Department of Electrical Engineering, CECS) received initial, incremental funding in the amount of \$600,000 from the Ohio Federal Research Network's second cycle competition in support of one two-year project: Human-Centered Big Data, an effort to improve the overall effectiveness of human-in-the-loop Big Data analytic systems (PIs: Dr. Michael Raymer, Computer Science, CECS; Dr. Brandon Minnery, Wright State Research Institute).

RESOLUTION 17-29

RESOLVED that the contracts and grants submitted to this meeting be, and the same hereby are ratified.

Mr. Fecher moved for approval. Dr. Goyal seconded, and the resolution was approved (5-0-2 with Mr. Bridges and Ms. Broner abstaining) by roll call vote.

WRIGHT STATE UNIVERSITY
Cumulative Grant and Contract Awards
Comparison with Previous Three Fiscal Years through October



FY17 through 10/31/16: \$45,937,268
FY16 through 10/31/15: \$40,007,603
FY15 through 10/31/14: \$25,502,766
FY14 through 10/31/13: \$35,814,443

**WRIGHT STATE UNIVERSITY
GRANT AND CONTRACT AWARDS**

**PREPARED FOR
BOARD OF TRUSTEES MEETING
December 16, 2016***

TYPE	NEW AWARDS		ONGOING AWARDS**		TOTAL AWARDS	
	Number	Dollars	Number	Dollars	Number	Dollars
Research	34	\$5,203,980	32	\$4,510,867	66	\$9,714,847
Instruction	1	\$25,000	7	\$485,460	8	\$510,460
Institutional Support	0		1	\$30,000	1	\$30,000
Public Service	2	\$41,092	9	\$4,454,071	11	\$4,495,163
Student Aid	2	\$32,076	5	\$9,780,326	7	\$9,812,402
TOTAL	39	\$5,302,149	54	\$19,260,724	93	\$24,562,872

* Figures include total support for awards made since the October 2016 Board of Trustees Meeting.
 ** Ongoing awards include renewals, continuations, supplements and amendments.
 This report was prepared by the Office of Research and Sponsored Programs.

**December 16, 2016
Wright State University
Grants and Contracts Awarded
Since the October 7, 2016 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Supplement Educ. Inst. Subagreement	Collaborative Center in Multidisciplinary Sciences (CCMS)	02/05/2009 12/05/2016	Virginia Polytechnic Institute and State University	Grandhi, Ramana V.	\$17,007	The principal contributions to the project will be theoretical and applied research in multidisciplinary uncertainty analysis, with key applications targeted to improve the design and pace of development of 1) joined wing sensor aircraft, 2) flapping micro-air vehicles, and 3) supersonic long range strike aircraft.
Supplement Industrial Agreement	Biopsy Study	10/26/2014 10/26/2017	Devicor Medical Products, Inc.	Boivin, Gregory	\$4,939	Wright State University will support the testing of biopsy devices.
Continuation Educ. Inst. Contract	Dayton Regional Science, Technology, Engineering, and Mathematics School Services Agreement	07/01/2016 06/30/2017	Dayton Regional Science, Technology, Engineering, and Mathematics (STEM) School	Keferl, Joseph E.	\$3,049,259	These funds will support 2016/2017 salaries and fringe benefits of STEM school personnel who are paid through WSU.
Amendment Educ. Inst. Subagreement	Non-Contact, THz Sensing of Corneal Hydration	09/01/2016 06/30/2017	University of California, Los Angeles	Brown, Elliott	\$22,468	The WSU researcher will develop electromagnetic models to accurately describe and predict the THz electromagnetic properties of corneas.
Supplement Industrial Contract	Versartis Skeletal Maturity Contract	09/01/2016 12/31/2017	Versartis, Inc.	Towne, Bradford	\$51,500	The Lifespan Health Research Center will provide radiograph assessments of hand/wrist x-rays with determination of skeletal age.

December 16, 2016
Wright State University
Grants and Contracts Awarded
Since the October 7, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Amendment Federal Grant	Theory and Research Unifying Social/Game- Theoretical/Ecological/ Cognitive & Computational Approaches to Trust Dynamics (TRUSTE- CC)	07/15/2014 07/14/2017	DoD, Air Force Office of Scientific Research	Juvina, Ion	\$156,201	The project team will conduct a series of field studies to understand trust dynamics in transparent and non-transparent fields.
Amendment Non-Profit Grant	Hybrid Forecasting Competition	07/15/2014 07/14/2017	Wright State Applied Research Corporation	Juvina, Ion	\$156,201	The researchers will develop a flexible methodology for combining machine and human forecasting.
Continuation Federal Grant	Trending: Social Media Analysis to Monitor Cannabis and Synthetic Cannabinoid Use	08/01/2016 07/31/2017	DHHS, National Institute on Drug Abuse	Daniailaitye, Raminta Carlson, Robert G. Nahhas, Ramzi Sheth, Amit Thirunakaran, Krishnaprasad	\$460,736	The overall goal of this study is to apply cutting edge information processing techniques for semi-automated processing of real-time social media data to identify emerging trends in cannabis and synthetic cannabinoid use in the U.S.
Continuation Non-Profit Grant	NCI Award Under DCOP Fiscal Agency Agreement	08/01/2016 07/31/2017	Dayton Clinical Oncology Program	Nevels, Dieter	\$855,000	WSU will continue to serve as the fiscal agent for Dayton Clinical Oncology Program (DCOP) funding in FY2016/2017 per the agreement (with an effective date of December 23, 2001).
Continuation Non-Profit Agreement	Miscellaneous Awards Under DCOP Fiscal Agency Agreement	08/01/2015 07/31/2016	Dayton Clinical Oncology Program	Paul, Kimberly A.	\$9,770	This amendment will allow supplemental funding for WSU to act as the fiscal agent for the Dayton Clinical Oncology Program (DCOP) for managing Non-NIH NCI funds per master agreement Addendum #1 with an effective date of May 12, 2005.

December 16, 2016
Wright State University
Grants and Contracts Awarded
Since the October 7, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Continuation Non-Profit Agreement	Miscellaneous Awards Under DCOP Fiscal Agency Agreement	08/01/2016 07/31/2017	Dayton Clinical Oncology Program	Nevels, Dieter	\$10,112	This amendment will allow supplemental funding for WSU to act as the fiscal agent for the Dayton Clinical Oncology Program (DCOP) for managing Non-NIH NCI funds per master agreement Addendum #1 with an effective date of May 12, 2005.
Continuation Federal Grant	Effects of Virtual Reality Simulation on Worker Emergency Evacuation of Neonates	09/30/2016 09/29/2017	DHHS, Agency for Healthcare Research and Quality	Farra, Sharon L.	\$242,330	The PI will examine the differences in learning outcomes among healthcare workers who undergo virtual reality simulation emergency evacuation training of NICU to those who receive only web-based training.
Amendment Industrial Contract	CT: RSV	11/17/2014 11/30/2017	Gilead Sciences, Inc.	Zoz, III, Donald F.	\$1,615	This study is a phase IIb, randomized, double-blind, placebo-controlled multi-center study evaluating antiviral effect, pharmacokinetics, safety and tolerability of the drug GS-5806 in hospitalized adults with respirator syncytial virus (RSV) infection.
Amendment Non-Profit Subagreement	High Impact Technologies	01/01/2017 09/30/2017	Dayton Area Graduate Studies Institute	Wolff, J. Mitch Sharpe, Jacob A.	\$21,744	The researchers will study the loss reduction techniques related to turbomachinery.
Continuation Federal Grant	Collaborative Research: IUCRC Center for Surveillance Research, Phase II	08/01/2016 07/31/2017	NSF, Industry/University Cooperative Research Grants	Rigling, Brian D.	\$184,400	This funding will support the graduation of the Phase I Center for Surveillance Research (CSR) founded in 2010 to Phase II and present a plan for expanding the Center through the addition of two Phase I sites.

December 16, 2016
Wright State University
Grants and Contracts Awarded
Since the October 7, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Supplement Federal Grant	Intergovernmental Personnel Act (IPA) assignment of Dr. Tamera Schneider from Wright State University to the National Science Foundation	08/10/2015 08/09/2017	NSF, Miscellaneous	Schneider, Tamera	\$4,187	The assignee will serve as Program Director for the Social Psychology Program, Division of Behavioral and Cognitive Sciences, Directorate of Social, Behavioral, and Economic Sciences at the National Science Foundation.
Amendment Multiple Source Contract	Collaborative Center for Surveillance Research, Phase II	08/01/2016 07/31/2017	More Than One Source of Support	Rigling, Brian D.	\$25,000	These funds represent Brilliant Solutions' CSR membership fees for Year 2.
Amendment Multiple Source Contract	Collaborative Center for Surveillance Research, Phase II	08/01/2016 07/31/2017	More Than One Source of Support	Rigling, Brian D.	\$50,000	These funds represent Leidos' CSR membership fees for Year 2.
Supplement Industrial Subagreement	Phase-Cancelled, Broadband, Graphene-based Impedance Sensor (Phase II)	08/25/2015 11/15/2017	Advratech, LLC	Huang, Hong	\$147,399	The goal of this project is to develop a novel RF/microwave graphene-based impedance chemical gas sensor (GIM-Sensor).
Continuation Federal Grant	Integrated SBIRT Training for Medical, Nursing, Counseling, and Clinical Psychology Students and Residents	09/30/2016 09/30/2017	DHHS, Substance Abuse and Mental Health Services Administration	Hersberger, Paul J. Bricker, Dean Allen, Jeffrey B. Smith, Sherrill Jeanne Huber, Mary Josephine Wilson, Josephine F.	\$314,460	The researchers will develop and implement SBIRT (Screening, Brief Intervention, Referral to Treatment) training programs across multiple disciplines, including medicine, nursing, counseling, and clinical psychology. Didactic training in the classroom will be supplemented and enhanced by direct clinical skills-building and practice at the Five Rivers Health Center.

December 16, 2016
Wright State University
Grants and Contracts Awarded
Since the October 7, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Amendment Industrial Agreement	Novel Signal Processing for Airborne Passive Synthetic Aperture Radar - Phase II SBIR	08/25/2015 08/24/2017	Systems & Technology Research	Rigling, Brian D.	\$75,000	Wright State University will work with the sponsor to research various algorithmic techniques to simulate, plan collections of, and develop algorithms for multi-source passive synthetic SAR imaging for use in automatic target recognition (ATR).
New Industrial Subagreement	CT: CORAIL	07/30/2015 05/31/2019	INC Research LLC	Pickoff, Arthur S.	\$60,756	The primary objective of this project is to determine a difference in progression-free survival between lurbinedectin and pegylated liposomal doxorubicin or topotecan in platinum-resistant ovarian cancer patients according to the response evaluation criteria in solid tumors.
New Industrial Subagreement	CT: RESET	08/31/2015 08/30/2018	Parexel International, LLC	Pickoff, Arthur S.	\$35,357	This study is designed to evaluate the efficacy and safety of rivipansel as treatment for Vaso-Occlusive Crisis in hospitalized subjects with Sickle Cell Disease.
Supplement Non-Profit Contract	Mindfulness Program Evaluation	07/01/2016 06/30/2017	Interact for Health	Kinzeler, Nicole Wilson, Josephine F.	\$7,700	Wright State University will work with Interact for Health and Jen Wright to plan and implement the evaluation of two mindfulness pilot grants, Mindful Yoga Therapy (MYT) and Self-care and Resilience (SCaR).
Amendment Non-Profit Subagreement	Center for Excellence for Human Performance and Health Science: LVC/SAPHYRE/Micro-Robot Teams	02/01/2016 01/31/2019	Wright State Applied Research Corporation	Broderick, Timothy J. Hodge, Douglas C. Ganapathy, Subhashini Reiter, Ali	\$355,406	The funding for these projects will support AFRL in the areas of airman performance, human machine teaming (HMT), autonomy, and education, and training.

December 16, 2016
Wright State University
Grants and Contracts Awarded
Since the October 7, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Supplement Federal Grant	Supplemental Educational Opportunity Grant Program (SEOG) 2016/2017	06/01/2016 06/30/2017	U.S. Department of Education	Barnhart, Amy	\$2,764	These funds support SEOG grants for students.
Continuation Federal Grant	PELL Grant Program 2016/2017	04/01/2016 06/30/2017	U.S. Department of Education	Barnhart, Amy	\$9,681,383	These funds support PELL grants for students.
New Industrial	CT: ACTION II	03/17/2016 03/16/2018	Biogen Idec MA Inc.	Terry, John B.	\$101,716	These funds will support a multicenter, double-blind, placebo-controlled, randomized, parallel-group, dose-ranging study to evaluate the safety and efficacy of intravenous Natalizumab in acute ischemic stroke.
New Non-Profit Subagreement	Visualization of Particulate Data	04/11/2016 04/10/2017	Henry M. Jackson Foundation	Wischgoll, Thomas	\$59,995	The researchers will develop an interactive software interface to incorporate ventilation simulations, real-time air quality data, and video feed of operations and human activity.
Amendment Industrial Contract	Technical Services for Evaluation of Twitris	02/18/2016 11/17/2016	Ikove Capital Partners, LLC	Sheth, Amit	\$10,028	The Kro.e.sis center will provide Twitris access and support so that Ikove can evaluate the technology and potentially conduct trials to evaluate its commercialization potential.
Amendment Industrial Subagreement	Cognitive Performance Research	02/19/2016 03/01/2019	InfoSciTex	Sherwood, Matthew Scott	\$4,700	The purpose of this project is to provide support for MRI data collection and modeling.

**December 16, 2016
Wright State University
Grants and Contracts Awarded
Since the October 7, 2016 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Supplement State Grant	Healthy Campus Partners	05/30/2016 06/30/2017	Ohio Department of Higher Education	Fruth, Jason D. Miracle, Tessa L. Huber, Jon-Michael	\$1,600	The Healthy Campus Partners consortium will provide multi-site support for implementing each of the Ohio Department of Higher Education's five recommendations for preventing and responding to sexual violence through training, events, peer leaders, and media campaigns, and will sustainably operate through ongoing support from the Healthy Campus Partner Leadership Committee, the Healthy Campus Partner Advisory Board, the individual Sexual Assault Response Teams (SART), and the Montgomery County Prevention Coalition.
Renewal Industrial Contract	SOPP Practicum: CompDrug FY2017	07/01/2016 06/30/2017	CompDrug	Schultz, Michelle S.	\$8,320	The sponsor will provide direct client services training for one SOPP doctoral student.
New Educ. Inst. Contract	SOPP Practicum: UD Counseling Center FY2017	08/01/2016 05/30/2017	University of Dayton	Schultz, Michelle S.	\$12,400	The sponsor will provide direct client services training for two SOPP practicum students.
New State Subagreement	NASA Lunar Mining Robot - Senior Design Team	08/01/2015 06/30/2016	Ohio Space Grant Consortium	Thomas, Scott Keith Potts, Marc David	\$5,000	The WSU researchers will design and fabricate a lunar mining robot that will compete in the NASA Robotic Competition in May, 2017.
Supplement Educ. Inst. Subagreement	Updating Skeletal Maturity Methods for U.S. Children	03/01/2016 07/31/2017	University of Missouri	Doom, Travis E.	\$23,921	The primary goal of this study is to provide up-to-date race-specific models to the FELS method for skeletal maturity assessment.

December 16, 2016
Wright State University
Grants and Contracts Awarded
Since the October 7, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Continuation Educ. Inst. Subagreement	Community Health Workers First	07/01/2016 06/30/2017	Ohio State University	Cauley, Katherine L.	\$364,676	This project focuses on encouraging more community colleges to offer an Ohio Board of Nursing authorized community health worker certificate program, recruiting and training students to enroll in and complete the CHW certificate program, and be part of a team in primary care ambulatory facilities servicing a high volume of Medicaid patients.
New Educ. Inst. Subagreement	Community Health Worker Conference	07/01/2016 06/30/2017	Ohio State University	Cauley, Katherine L.	\$20,000	Wright State University will plan and implement a statewide Community Health Worker Conference by December 2016.
Continuation Educ. Inst. Subagreement	Preparing the Workforce for Ohio's Medicaid Population: Addressing the Needs of the Young and the Old	07/01/2016 06/30/2017	Ohio State University	Lawhome, Larry Wayne Weston, Christina G. Swedlund, Steven K.	\$527,318	The MEDTAPP SFY 2016 - 2017 funds offer Wright State University Boonshoft School of Medicine an opportunity to address the needs of vulnerable populations at opposite ends of the life continuum.
New Federal Grant	Aerospace Medicine Training for the Era of Pioneering a Journey to Expanding Human Space Flights Beyond ISS and LEO	10/01/2016 09/30/2021	National Aeronautics and Space Administration	Olson, Dean M.	\$30,000	The purpose of the project is to provide and maintain a residency training program in the field of Aerospace Medicine with the intent of graduating physicians becoming Board certified, therefore qualifying to be employed by NASA as flight surgeons to care for the astronaut population. The Division maintains a residency in Aerospace Medicine as well as a Master Degree program that are needed in order to achieve the desired outcome and that are to be partially funded by the desired educational grant.

December 16, 2016
Wright State University
Grants and Contracts Awarded
Since the October 7, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Industrial Subagreement	Empirical Optimization of Physical Properties in SLM Ti-6Al-4V via Layer-Wise, Multi-Modal, in-Process Data Collection	06/10/2016 06/09/2017	Advratech, LLC	Gockel, Joy E.	\$58,841	The purpose of this project is to construct an empirical black box to quantify additive manufacture (AM) process uncertainty.
New Federal Grant	Precision High Intensity Training through Epigenetics (PHITE)	10/01/2016 09/30/2017	DoD, Office of Naval Research	Broderick, Timothy J. Kadakia, Madhavi P. Raymer, Michael L.	\$1,508,485	Consistent with Defense Science Board 2030 recommendations for warfighter performance, the PHITE program will explore the link between physical training and epigenetics.
New Federal Grant	Sisterline: Substance Abuse Treatment and HIV Prevention for African-American Women at High Risk for HIV/AIDS in Montgomery County, OH	09/30/2016 09/29/2017	DHHS, Substance Abuse and Mental Health Services Administration	Wilson, Josephine F.	\$495,750	The Substance Abuse Resources and Disability Issues (SARDI) Program at Wright State University will implement the Sisterline Project in partnership with Mount Olive Baptist Church, two African American-owned and operated behavioral health treatment agencies (Day-Mont and Cornerstone), the Public Health Department of Montgomery County, and Equitas Health (the largest HIV treatment agency in the state).
New Industrial Contract	Energy Absorbing Lattice Development	08/01/2016 12/31/2016	G.E. Aviation	Mian, Ahsan Akm	\$20,223	The researchers will develop optimized lattice configurations for additive manufacturing to 3D print and test.

December 16, 2016
Wright State University
Grants and Contracts Awarded
Since the October 7, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Continuation State Grant	Professorship of Rural Psychiatry: Ohio Department of Mental Health and Addiction Services	07/01/2016 06/30/2017	Ohio Department of Mental Health and Addiction Services	Gilling, Paulette M.	\$10,000	This funding will continue to support a partnership with the WSU Department of Psychiatry to improve the quality of clinical services in rural areas across the state, improve the numbers of medical professionals joining the rural public mental health sector, and complete the Department's Community Psychiatry curriculum with particular emphasis on rural communities.
Continuation State Grant	Support for Director of Child and Adolescent Psychiatry	07/01/2016 06/30/2017	Ohio Department of Mental Health and Addiction Services	Weston, Christina G.	\$35,000	These funds will continue to support a partnership to improve the quality of clinical services in child and adolescent psychiatry, including training and a portion of the salary for a resident in Child and Adolescent Psychiatry.
Continuation State Grant	Adult Professorship of Community Psychiatry: Ohio Department of Mental Health and Addiction Services	07/01/2016 06/30/2017	Ohio Department of Mental Health and Addiction Services	Dunsieth, Neal W.	\$15,000	This funding will continue the Professorship of Community Psychiatry partnership with the Ohio Department of Community Health to improve the quality of clinical services in the region and enhance the training programs in public sector psychiatry.
Continuation State Grant	Community Psychiatry Training Program	07/01/2016 06/30/2017	Ohio Department of Mental Health and Addiction Services	Welton, Randon S.	\$15,000	The Principal Investigator will coordinate psychiatric residency services training through Good Samaritan Hospital. Funding will partially replace psychiatry resident stipends lost as a result of Twin Valley Behavioral Healthcare (TVBH) closure.

**December 16, 2016
Wright State University
Grants and Contracts Awarded
Since the October 7, 2016 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Industrial Subagreement	Towards Understanding Nanoscale Failure Mechanisms in Multifunctional Composite Materials	08/15/2016 05/15/2017	Universal Technology Corporation	Pavel Sizemore, Ioana E.	\$17,217	The goal of this research effort is to further understand both the onset of damage, as well as the failure mechanism, of multifunctional composites at the nanoscale.
Continuation State Subagreement	Passport to Future Year Two	07/01/2016 06/30/2017	Ohio Department of Education	Watchorn, Chad L.	\$84,701	The goal of this program is to create a socioeconomic and culturally diverse mentoring program to service diverse, low-income youth in the Miami Valley Area.
Continuation State Subagreement	Ohio Space Grant Consortium Undergraduate Scholarship - 2016-2017	08/19/2016 08/18/2017	Ohio Space Grant Consortium	Wolff, J. Mich	\$5,000	The 2016/2017 Education Scholarship Program funding supports three students in the College of Engineering and Computer Science.
New Industrial Subagreement	Electrical and Optical Characterization	09/01/2016 05/19/2021	Wyle Laboratories	Look, David C.	\$142,677	The purpose of this project is to provide electrical and optical characterization of materials and devices of interest to the Sensors Directorate of the AFRL.
New Educ. Inst. Contract	Wittenberg University Strategic Planning: Consultative and Facilitative Support	03/30/2016 02/28/2017	Wittenberg University	Dockery, Jane L.	\$8,160	The Project Director will provide strategic planning, consultation, and facilitation services to Wittenberg University as that institution develops its strategic plan, an essential component of its re-accreditation process.
New Other Gov't Subagreement	Comprehensive Needs Assessment for Region	08/23/2016 12/31/2016	Montgomery County Commissioners	Dockery, Jane L. Murray, Carol S.	\$32,932	Wright State University will serve as the subcontractor to the Montgomery County Human Services Planning and Development Department to provide a quantitative analysis pertaining to child maltreatment.

December 16, 2016
Wright State University
Grants and Contracts Awarded
Since the October 7, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Educ. Inst. Contract	Clark State Community College Internship 2016 - 2017	08/29/2016 04/21/2017	Clark State Community College	Patlu, Carol Logan	\$19,676	Funds will be used to support stipend and tuition for a graduate internship at Clark State Community College for one year.
Continuation Non-Profit Grant	Antioxidants and Retinal Gene Expression Profiles	09/15/2016 09/14/2017	Ohio Lions Eye Research Foundation	Organisciak, Daniel T.	\$23,000	The goal of this project is to define circadian mechanisms of light induced retinal damage.
New Industrial Subagreement	Deep Level Transient Spectroscopy (DLTS)	07/01/2016 06/30/2017	SelectTech Services Corporation	Look, David C.	\$30,000	The purpose of the project is to process samples using Deep Level Transient Spectroscopy (DLTS).
New Non-Profit Grant	Advance Directives: Application to Clinical Scenarios	07/01/2016 06/30/2017	Bioethics Network of Ohio	Marco, Catherine Mozeleski, Eric M. Post, Allina Michelle Downs, Tony A. Bolbrook, Michael B. Anderson, April Tantillo	\$500	This study will be undertaken to identify patient perspectives regarding the application of advance directives in a variety of clinical scenarios, including trauma.
Renewal State Subagreement	Ohio's Coordinating Center of Excellence in Mental Health/Intellectual Disability	07/01/2016 06/30/2017	Ohio Department of Mental Health and Addiction Services	Gentile, Julie P.	\$85,500	This project provides statewide educational programming, coordination of community Dual Diagnosis Intervention Teams throughout the state, and administrative services to improve mental health care for individuals with co-occurring mental illness and intellectual disabilities.
Continuation Other Gov't. Contract	CNI-TOTS 2017	07/28/2016 06/30/2017	Montgomery County Family and Children First Council	Subban, Jennifer	\$16,000	A consultation will be provided by UD and WSU for evaluation services for the Comprehensive Neighborhood Project (Taking Off to Success) that supports the Human Services Planning and Development Department.

December 16, 2016
Wright State University
Grants and Contracts Awarded
Since the October 7, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Supplement Federal Grant	Enhancing ICS Project with Montgomery County Syringe Exchange Program	09/30/2016 09/29/2017	DHHS, Substance Abuse and Mental Health Services Administration	Ford, JoAnn	\$82,500	The FY 2016 Program Supplement for Minority AIDS Initiative Continuum of Care Pilot – Syringe Services Programs (MAI-CoC: SSP), will be used to enhance the current MAI-CoC program by linking the syringe exchange program offered by Public Health Dayton and Montgomery County with comprehensive behavioral health services and HIV and hepatitis prevention and medical care.
Renewal State Contract	REEP: Research and Evaluation Enhancement Program	07/01/2016 06/30/2017	Ohio Commission on Minority Health	Winfrey, LaPearl L.	\$75,000	The purpose of this project is to provide technical assistance and evaluation support to the Ohio Commission on Minority Health's demonstration projects.
Continuation Educ. Inst. Subagreement	Comparing Interventions for Opioid Dependent Patients Presenting in Medical EDs	09/01/2016 08/31/2017	New York University School of Medicine	Rapp, Richard C.	\$48,514	The WSU researcher will participate in developing and implementing the overall study with an emphasis on the part of the study relating to strengths-based case management.
Continuation Federal Grant	Evaluating the Effectiveness of Online, Portal-Based Vocational Rehabilitation Services	09/30/2016 09/29/2017	DHHS, Administration for Community Living	Wilson, Josephine F. Ford, JoAnn Williams, Julie L.	\$199,990	SARDI will evaluate the effectiveness of online, portal-based vocational rehabilitation (VR) services by comparing the outcomes and cost effectiveness of online to VR services with the outcomes and cost effectiveness of traditional VR services offered in Ohio, Illinois, and Kentucky.
Continuation Federal Grant	Online VR Assessment and Service Protocol to Enhance Employment of Individuals Who Are Deaf	09/30/2016 09/29/2017	DHHS, Administration for Community Living	Wilson, Josephine F.	\$489,998	The goal of this project is to improve vocational rehabilitation (VR) services and enhance employment outcomes for individuals who are deaf.

December 16, 2016
Wright State University
Grants and Contracts Awarded
Since the October 7, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Federal Grant	Peer Movement Project (PMP)	09/30/2016 09/29/2017	DHHS, Substance Abuse and Mental Health Services Administration	Kinzler, Nicole	\$208,283	To address the substance abuse and HIV challenges for African American college students, the SARDI program will collaborate with community partners to create the Peer Movement Project (PMP) with a goal to use a multi-level approach to prevent the onset and reduce substance use, HIV and viral hepatitis C infection in African American college students ages 18 to 24.
New State Grant	PCMH Curriculum Development	10/01/2016 09/30/2017	Ohio Department of Higher Education	Conway, Katharine M.	\$25,000	The funds will support the reworking of the existing didactic schedule for third year Family Medicine clerkship students to carve out sessions dedicated to topics of PCMH/QI introduction.
New Non-Profit Subagreement	Aerobic Cometabolic Biodegradation of Dilute Concentrations of Carbamazepine and Diclofenac Using Ammonium-Oxidizing and Methane-Oxidizing Bacteria	08/10/2016 08/09/2017	RTI International	Agrawal, Abinash	\$14,800	The main objective of this study is to evaluate the feasibility of the sustainable removal of Endocrine Disrupting Chemicals (EDCs) via aerobic bioremediation at bench-scale.
New Federal Grant	Regulated Sialylation Modulates Cardiac Excitability and Conduction	10/01/2016 04/30/2017	NSF, Miscellaneous	Bennett, Eric S.	\$354,569	The goal of this project is to test whether and how cardiac excitability and conduction are modulated by changes in the ability of the heart to add sugars to the proteins responsible for electrical signaling.
New Industrial Contract	Computation Fluid Dynamics in Industrial Applications	08/29/2016 08/27/2016	Cradle North America Inc.	Huang, George	\$16,783	The project will involve the use of Cradle commercial software in different industrial applications.

December 16, 2016
Wright State University
Grants and Contracts Awarded
Since the October 7, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Continuation State Subagreement	Ohio SBIRT	07/01/2016 06/30/2017	Ohio Department of Mental Health and Addiction Services	Kinzler, Nicole	\$195,508	WSU/SARDI will provide training and supervision of workers across the state for the Ohio Screening, Brief Intervention and Referral to Treatment (SBIRT) program.
New Industrial Subagreement	Modeling Cranial Sutures During the First Year of Life	08/01/2016 01/31/2017	Dayton Children's Hospital (Dayton)	Rigling, Brian D.	\$17,907	The researcher will support the creation of software using retrospective medical imaging data to characterize the geometry of cranial sutures and the cortex around those sutures, including growth curves for the first year of life, the goal of which is to more quickly identify individuals who will need surgery.
New Industrial Subagreement	Low Cycle Fatigue Behavior of Additively Manufactured Iconel 718 Due to Inherent Process Induced Defects	09/01/2016 06/27/2017	Universal Technology Corporation	Gockel, Joy E.	\$20,311	The researchers will take a two-pronged approach to investigate the LCF response of additively manufactured IN 718 due to bulk (internal) and surface (external) failure mechanisms.
New Non-Profit Subagreement	Environmental Compensation Algorithms for Real-time Air Quality Sensors	09/15/2016 09/14/2017	Henry M. Jackson Foundation	Garber, Fred D.	\$175,031	There is currently a lack of appropriate sensing mechanisms within a pilot's breathing air stream for risk prevention of physiological incidents. The researchers propose using ion mobility spectrometry (IMS), modeling and compensating for changes relative to variations in the breathing air environment with the goal of improving a signal analysis and algorithmic compensation package leveraging sensor studies in support of future efforts involving integration of IMS into a next generation platform.

December 16, 2016
Wright State University
Grants and Contracts Awarded
Since the October 7, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Educ. Inst. Subagreement	Urgent Response to the Current Cyanobacterial Bloom in Lake Okeechobee: Community Ammonium Dynamics	07/01/2016 06/30/2017	University of Florida	McCarthy, Mark J.	\$9,998	The WSU researchers will conduct urgent sampling of toxic cyanobacterial blooms from Lake Okeechobee in Florida that have caused a State of Emergency. The results will be used to assist the water resource managers in the South Florida Water Management District.
New Educ. Inst. Subagreement	Contact-Free, Antenna-Free CW THz Optoelectronic Probe	09/01/2016 09/30/2017	University of Notre Dame	Brown, Elliott	\$71,579	This project will investigate the effects of negative differential resistance in GaN tunneling devices using a new type of non-contact integrated circuit probe based on photomixing. It will also investigate the switching and oscillation behavior of GaN resonant tunneling diodes both experimentally and by modeling.
New Industrial Subagreement	SBIR Phase I Topic 80	07/12/2016 04/12/2017	Advratech, LLC	Gockel, Joy E.	\$24,971	At the end of Phase I the research team will produce an ICBM component with integrated radiation shielding to complete a hardware demo of a functionally graded alloy system on a part relevant to ICBM programs.
Continuation Educ. Inst. Subagreement	Modeling Social Behavior for Healthcare Utilization and Outcomes in Depression	07/01/2016 06/30/2017	Cornell University	Sheth, Amit Thirunakaran, Krishnaprasad	\$230,854	The WSU researchers will implement an analytical platform integrating Web search, social media, environmental conditions, and healthcare data.
Continuation Educ. Inst. Subagreement	Ohio LSAMP Alliance	09/01/2016 08/31/2017	Ohio State University	Klingbeil, Nathan W.	\$71,000	As a member of the Ohio Alliance, WSU faculty will help regional high school students and graduates expand STEM skills to enhance their success in a college experience.

December 16, 2016
Wright State University
Grants and Contracts Awarded
Since the October 7, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Federal Grant	Telomere Length Dynamics in Relation to Changes in Adiposity and Metabolic Risk	09/01/2016 08/31/2017	DHHS, National Institute of Diabetes and Digestive and Kidney Diseases	Lee, Miryoung Czerwinski, Stefan Aleksander Kadakia, Madhavi P. Towne, Bradford	\$658,770	The proposed study aims to explore the longitudinal relationships between telomere length, telomerase activity and changes in body composition, and metabolic health outcomes in adults.
New Industrial Subagreement	Support for TAVERN (Task Analysis Visualization Environment Needs Requirements)	06/10/2016 12/09/2016	Charles River Analytics Inc.	Shalin, Valerie L.	\$12,000	The Wright State PI will support the identification of requirements for a task analysis tool to support the design of a work environment for long-term space travel.
New Industrial Subagreement	Contested Environment Radio Frequency Exploitation and Research (CERFER)	08/01/2016 04/30/2017	Matrix Research & Engineering	Rigling, Brian D.	\$95,000	Wright State University will provide contractor support to survey state-of-the-art literature, conduct basic and applied research, develop novel algorithms, test equipment, and evaluate hardware and software performance.
New Federal Grant	Dayton Veterans Affairs Medical Center IPA Agreement	07/01/2016 06/30/2019	Veterans Affairs Medical Center	Van Meeveren, Stephanie Jean	\$34,382	The PI will coordinate key elements of grant transfer, application and on-going compliance and will coordinate with the Clinical Manager to maintain subject milestones.
New Federal Grant	Dayton Veterans Affairs Medical Center IPA Agreement	08/05/2016 06/30/2019	Veterans Affairs Medical Center	Baker-Nolan, Julie	\$200,078	This is a VA-funded research study that will use functional MRI in order to look at the brain function of three groups of people: those who gamble frequently, those who use cocaine/crack, and healthy controls.

December 16, 2016
Wright State University
Grants and Contracts Awarded
Since the October 7, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Industrial Subagreement	Leveraging Emerging Accelerator Technologies toward Developing Acoustic Imaging Reconstruction Capabilities for Object Detection and Identification	09/01/2016 08/31/2017	Engility Corporation	Rigling, Brian D.	\$64,409	Acoustic image reconstruction is emerging as a way to safely identify improvised explosive devices (IEDs) using echos from a chirp to a microphone. This project will accelerate a new multiple channel algorithm, meaning multiple chirpers and/or microphones working together, the goal of which is to make the device work faster in accurately identifying IEDs.
New Industrial Subagreement	Performance Understanding for Layered Sensing Exploitation: Rigorous Assessment of Technologies for Exploitation	09/01/2016 09/01/2016	InfoSciTex	Rigling, Brian D. Mossing, John C.	\$35,000	The primary goal of this program is to develop fundamental research tools in the areas of sensor exploitation algorithm performance understanding and performance prediction.
Amendment Federal Contract	Interactions with Semi-Autonomous Remotely Piloted Aircraft (RPA)	01/01/2012 10/14/2019	DoD, Air Force, Air Force Research Laboratory	Gross, David C.	\$590,000	The focus of this extension is to use the Vigilant Spirit Control Station to research, develop, integrate, and evaluate advanced controls and displays which enable a single operator to control multiple RPAs.
New Non-Profit Subagreement	C4ISR: Ohio Federal Research Network, Cycle II: Forward and Reverse Engineering Tool and Workforce Development, Human-Centered Big Data, and Persistent Location with Spectrum Sensing	09/19/2016 09/19/2016	Wright State Applied Research Corporation	Rigling, Brian D. Raymer, Michael L. Minnery, Brandon S.	\$600,000	This funding will be used to support the administrative costs of the Center of Excellence for Command, Control, Communications Computing Intelligence Surveillance and Reconnaissance (C4ISR) and the technical costs of one project.

**December 16, 2016
Wright State University
Grants and Contracts Awarded
Since the October 7, 2016 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Federal Subagreement	VA Study	09/30/2016 09/29/2017	Veterans Affairs Medical Center	Travers, Jeffrey B.	\$24,911	Dr. Travers will maintain breeding colonies for his VA study.
New Educ. Inst. Subagreement	Anti-TNF Monotherapy versus Combination Therapy with Low Dose Methotrexate in Pediatric Crohn's Disease (COMBINE)	07/18/2016 10/31/2016	University of North Carolina at Chapel Hill	Saeed, Shehzad	\$8,681	The goal of this project is to assess if combination therapy with an immunomodulator medication (methotrexate) plus biologic therapy vs. monotherapy with biologic therapy alone results in better and sustained outcomes in children with Crohn's disease.
Amendment Industrial Subagreement	Design and Fabrication of an External Combustor for a JetCat Turbojet Engine	09/01/2016 05/31/2017	Universal Technology Corporation	Roberts, Rory A.	\$3,156	Wright State University (WSU) will be creating a team of undergraduate mechanical and materials engineering students to participate in an Aerospace Propulsion Outreach Program (APOP). The program will consist of designing and fabricating an external combustor for a JetCat P80SE gas turbine engine.
Continuation State Subagreement	FY17 Alternative Teacher Preparation and Retention Grant	10/03/2016 06/30/2017	Ohio Department of Education	Davis, Stephanie	\$25,000	The goal of this grant is to transition second career workforce professionals with at least five years of full-time documented work experience to become exemplary Career Tech educators that help their high school students prepare for the workforce and/or post secondary education.
Continuation Educ. Inst. Grant	Student Athlete Opportunity Funds 2016-2017	09/01/2016 08/31/2017	Horizon League	Brown, Joylynn M. Hill, Sara Jane	\$82,859	The SAOF fund is intended to provide direct benefits to student athletes or their families as determined by conference offices.
Total Funded					\$24,562,872	

XI. REPORTS OF THE COMMITTEES OF THE BOARD

A. Academic Affairs Committee

Mrs. Broner called the meeting to order and read the conflict of interest statement.

- **Provost Report**

Dr. Tom Sudkamp, provost, updated the Board on a variety of topics.

- **Accreditation:**

The Department of Kinesiology and Health hosted a site visit last week by the Commission on Accreditation of Athletic Training Education. Dr. Sudkamp recognized the efforts of chair Drew Pringle and Rebecca Bower and indicated that results are due out later in the year.

The Boonshoft School of Medicine has submitted their self-study and is making updates and preparing for a March 2017 site visit from the Liaison Committee on Medical Education. Dean Parmalee and Ruth Paterson are leading these preparations.

- **Distance Learning:**

Online learning holds the potential for increased enrollment and allows Wright State University to offer courses to a national audience. Over the last year Wright State offered 870 online courses and 247 hybrid courses with an enrollment of over 14,000 students including students who took multiple courses. Fifteen graduate degrees, one undergraduate degree, and two certificate programs are offered entirely online.

Last year Wright State joined the National Council for State Authorization Reciprocity Agreements (SARA). Prior to this collaborative initiative, universities were required to seek individual reciprocity agreements with each of the fifty states to offer on-line courses to their students. Membership in SARA grants reciprocity agreements with 44 individual states which greatly reduces the efforts and expense needed to satisfy individual state standards. Wright State has also secured individual agreements with the remaining six states.

- **State Initiatives**

Duplicative Programs

Under Section 3345.35 of the Ohio Revised Code, Wright State was required to file a report with the state outlining all low enrollment courses and offer recommendations to consolidate, collaborate or eliminate those that did not meet minimum levels of enrollment. The state is now asking for a review of low enrollment programs with the same goal of eliminating redundancy and creating cost savings.

A tentative timeline for the project includes a March 2017 identification of programs, a progress update in September, and a final implementation report due by December 31, 2017. According to the state's designated regions, Wright State falls within the south-west region and would collaborate with Central State University to reduce duplication of programs.

Co-requisite Remediation

Wright State is leading the state in creating Co-requisite remediation in English Composition. This means that students are no longer taking developmental courses prior to enrolling in college level classes in English composition. Instead, they are dually enrolled in the college level class and a remedial support class, if needed, taught by the same instructor.

Funding from the Ohio Department of Higher Education and the Provost office will be used to duplicate this success with quantitative mathematics courses. A pilot program with three sections will begin in the spring.

1. **Emeritus Request**

The following resolution was offered for approval.

RESOLUTION 17-30

WHEREAS, faculty members who have served ten or more years as fully-affiliated and full-time members at Wright State University will automatically be granted the emeritus title upon retirement and upon written request by the faculty member to the provost; and

WHEREAS, Stephen McDonald, Professor of Internal Medicine, served the University from July 1, 1991 in a fully-affiliated and full-time status and has requested emeritus status; and

THEREFORE, BE IT RESOLVED that the request for emeritus status for the aforementioned faculty member, as submitted to this meeting be, and the same hereby is endorsed.

Mrs. Broner moved for approval. Dr. Goyal seconded, and the resolution was unanimously approved by roll call vote.

2. Approval of Tuition Discounts

Dr. Sudkamp outlined three tuition reduction requests before the Board for approval. These requests are designed to enhance student enrollment.

Under Ohio law, once Board approval is secured, the Chancellor of the Ohio Department of Higher Education must then approve tuition waiver requests for state-assisted institutions.

RESOLUTION 17-31

**Agreement between Academic Partners and
Wright State University**

WHEREAS, 375.30.30 of Am. Sub. H.B. 119 of the 127th General Assembly requires any waiver of tuition for a particular student or any class of students not otherwise permitted by law at a state-assisted institution of higher education to be approved by the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Directive 2009-011 signed by the Chancellor of the Ohio Department of Higher Education on April 17, 2009, established procedures for institutions to follow when requesting to waive standard tuition rates; and

WHEREAS, this resolution is contingent upon the approval of the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Wright State University wishes to provide a fee waiver of \$100 per course for the online graduate programs offered by the Department of Leadership Studies in Education and Organizations in the College of Education and Human Services; and

WHEREAS, the fee waiver is designed to increase enrollment in these online graduate programs; and

WHEREAS, Wright State University is requesting a fee waiver of \$100 off of each course through Spring semester 2017 contingent on the General Assembly renewing the authority of the Chancellor of the Ohio Department of Higher Education to approve waivers of tuition for a student or class of students not otherwise permitted by law at a state-assisted institution of higher education; therefore be it;

RESOLVED that the administration of Wright State University is authorized to offer a tuition reduction of \$100 off of each course; and therefore be it;

FURTHER RESOLVED that the administration of Wright State University will submit a request to the Chancellor of the Ohio Department of Higher Education to review and approve the tuition reduction.

Mrs. Broner moved for approval. Dr. Goyal seconded, and the resolution was unanimously approved by roll call vote.

RESOLUTION 17-32

Tuition Waiver Recommendation for Montgomery County Educational Service Center (MCESC) Students Entering the Wright State University (WSU) College of Education and Human Services (CEHS) Reading Endorsement Program

WHEREAS, 375.30.30 of Am. Sub. H.B. 119 of the 127th General Assembly requires any waiver of tuition for a particular student or any class of students not otherwise permitted by law at a state-assisted institution of higher education to be approved by the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Directive 2009-011 signed by the Chancellor of the Ohio Department of Higher Education on April 17, 2009, established procedures for institutions to follow when requesting to waive standard tuition rates; and

WHEREAS, this resolution is contingent upon the approval of the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Wright State University has entered into an agreement between the Wright State University's (WSU) College of Education

and Human Services (CEHS) and the Montgomery County Educational Service Center (MCESC); and

WHEREAS, students are entering a Reading Endorsement, five course graduate program; and

WHEREAS, this MOU covers the time from Spring Semester 2017 through Summer Semester 2018; and

WHEREAS, students in this Reading Endorsement program must meet the Wright State University admissions criteria for graduate students; and

WHEREAS, Wright State University hopes to enroll at least twenty-five students to start this program in Spring Semester 2017; and

WHEREAS, Wright State University is requesting a fee waiver of 33% of the posted in-state graduate tuition rate for students accepted into this Reading Endorsement program and is requesting the waiver for Spring Semester 2017 through Summer Semester 2018, contingent on the General Assembly renewing the authority of the Chancellor of the Ohio Department of Higher Education to approve waivers of tuition for a student or class of students not otherwise permitted by law at a state-assisted institution of higher education; therefore be it

RESOLVED that the administration of Wright State University is authorized to offer a tuition reduction of 33% of the posted in-state graduate tuition rate for MCESC students accepted into the Readership Endorsement graduate program in the Wright State University CEHS; and therefore be it

FURTHER RESOLVED that the administration of Wright State University will submit a request to the Chancellor of the Ohio Department of Higher Education to review and approve the tuition reduction.

Mrs. Broner moved for approval. Ms. Ramos seconded, and the resolution was unanimously approved by roll call vote.

RESOLUTION 17-33

Tuition Waiver Recommendation for Taiyuan University of Technology (TUT) Students Entering the Wright State University (WSU) College of Engineering and Computer

Science (CECS) Graduate Programs

WHEREAS, 375.30.30 of Am. Sub. H.B. 119 of the 127th General Assembly requires any waiver of tuition for a particular student or any class of students not otherwise permitted by law at a state-assisted institution of higher education to be approved by the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Directive 2009-011 signed by the Chancellor of the Ohio Department of Higher Education on April 17, 2009, established procedures for institutions to follow when requesting to waive standard tuition rates; and

WHEREAS, this resolution is contingent upon the approval of the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Wright State University has entered into a Memo of Understanding (MOU) between the Wright State University's College of Engineering and Computer Science (CECS) and Taiyuan University of Technology (TUT); and

WHEREAS, the MOU with TUT is for a graduate program whereby students with a bachelor's degree from TUT are accepted into a CECS graduate program; and

WHEREAS, the term of this MOU covers the time from June 6, 2011 through June 6, 2016; and

WHEREAS, a student from TUT began the program before the termination date of June 6, 2016; and

WHEREAS, the courses taken at TUT have been reviewed and approved by Wright State University faculty in the CECS; and

WHEREAS, students transferring from TUT must meet the Wright State University admissions criteria for international students; and

WHEREAS, Wright State University hopes to enroll more students into this program in future academic years,

WHEREAS, Wright State University is requesting a fee waiver of 20% of the posted non-resident tuition rate for students accepted into a CECS graduate program under the MOU with TUT and is requesting the waiver for Spring Semester 2017 through June 30, 2019, contingent on the General Assembly renewing the authority of the Chancellor of the Ohio Department of Higher Education to

approve waivers of tuition for a student or class of students not otherwise permitted by law at a state-assisted institution of higher education; therefore be it

RESOLVED that the administration of Wright State University is authorized to offer a tuition reduction of 20% of the posted non-resident tuition rate for students from TUT accepted into a graduate program in the Wright State University CECS; and therefore be it

FURTHER RESOLVED that the administration of Wright State University will submit a request to the Chancellor of the Ohio Department of Higher Education to review and approve the tuition reduction.

Mrs. Broner moved for approval. General Moore seconded, and the resolution was unanimously approved by roll call vote.

- **Program Name Changes**

Several academic programs have requested and received Faculty Senate approval for name changes. While the Board approval is not required for these changes, state approval is necessary.

The B.A. program in Classical Humanities will now be known as a B.A. in Classical Languages and Cultures. Two associate degrees have requested changes. The Office Information Systems has become Implied Business Technologies while Graphic Design and Visual Media will be known as Graphic Design and Multimedia Design.

- **Student Success**

Last summer, Dr. Sudkamp requested that the Deans prepare a three-year strategic plan outlining new markets for program creation and identifying existing programs with the potential for enrollment growth. These enrollment strategies have been incorporated into Enrollment Management recruitment initiatives as Wright State responds to the needs of the future.

Mr. Tim Littell, executive director of student success and associate dean of the University College, discussed key student success initiatives that fall under “The Completion Roadmap” for 2016-2017. The Student Success Center provides a centralized campus location for foundation studies, First-Year Programs, academic advising and the academic success centers.

Foundation Studies includes both the “Raider Academy” (a two-week summer bridge program) and an Accelerated Learning Program (ALP) built on a co-requisite remediation model. The English Composition co-requisite program has increased completion rates when compared to the tradition model where students take remediation coursework followed by college level courses.

The academic advising area has been enhanced. University College advisors are becoming certified in Appreciative Advising and a pilot is underway to assign Career Advisors to undecided and exploring students. The Raider Academic Progress System (RAPS) web-based system has been adopted to monitor and support students at risk.

Students continue to take advantage of the Tutoring Services, Math Learning Center and University Writing Center. Supplemental Instruction with embedded peer instructors has proven to be a very successful program to enhance student learning and success.

B. Building and Grounds Committee

Dr. Goyal called the meeting to order, read the conflict of interest reminder and offered the following comments.

- **Comments from the Chair**

The nature of facilities management at a university is the management of projects. Today we will hear about projects that have been completed, projects that are underway and projects that may come before us in the future.

Everything within the purview of the Building and Ground’s Committee works to support our mission – teaching, research, service, community engagement and our people. To that end, we plan, we build, and we operate.

- **Project Updates**

Mr. Dan Papay, associate vice president of facilities management and services, offered an update on current projects. The Creative Arts project is wrapping up. The final step, replacement of the skylight in the Commons, has been postponed until year end and will be accomplished over break to minimize disruption.

Life Safety projects which include the addition or replacement of several emergency generators, replacement of the fire shutters

between the Library and the Library Annex, and the addition of new evacuation signage in campus buildings are continuing as planned.

The project to renovate the 2nd and 3rd floors of the Student Union is currently in the design phase with construction bidding to go out after the first of the year.

All Phase III renovations of general classrooms in the Classroom Modernization project have been completed and were opened Fall Semester. The final phase of the project is targeted for finish by summer 2017.

SPGB Architects have been named as the architect of record for the Lake Campus Ag Building and the design phase is underway. The project timeline shows bid solicitation in February with construction completion scheduled for Fall semester 2017.

Mr. Greg Sample, chief real estate officer, discussed some changes at Lake Campus including the addition of 38 acres of land recently purchased by Double Bowler. Lake Campus has begun a process to review and refresh their nearly 10-year old Lake Campus Master Plan. Dr. Albayyari, Dean of the Lake Campus, is leading the effort.

1. Creation of a Permanent Conservation Easement

The U.S. Fish and Wildlife Service directed the University to create a permanent conservation easement related to the construction of the Salt Storage Facility.

Resolution 17-34

RESOLUTION OF THE BOARD OF TRUSTEES TO AUTHORIZE THE CREATION OF A PERMANENT 15-ACRE ENVIRONMENTAL COVENANT LOCATED WITHIN THE WOODED PROPERTY OF WRIGHT STATE UNIVERSITY (“THE WOODS”)

WHEREAS, Wright State University owns certain parcels of real property located in Bath Township, Fairborn, Ohio, as generally reflected on Exhibit A which is attached hereto and incorporated into this Resolution herein (the “Woods”); and

WHEREAS, as part of the planning and construction of a shared-services maintenance facility and salt barn (the “Salt Barn”) in March of 2014, the U.S. Fish and Wildlife Service (USFWS) directed the

University to create a permanent conservation easement or “environmental covenant” of at least fifteen acres, to be located within the old-growth portion of the Woods; and

WHEREAS, the University’s Woods Conservancy Committee subsequently identified an area of old growth forest of approximately 15 acres within the Woods as a potential suitable location for the creation of the 15-acre conservation easement, as reflected on attached Exhibit A; and

WHEREAS, the USFWS has indicated that this option would be an acceptable location for the environmental covenant; and

WHEREAS, upon due consideration, it is the recommendation of University officials that the location identified as Conservation Area on the attached Exhibit A would be the optimal approximate location for the University’s creation of the environmental covenant; and

WHEREAS, the Trustees have determined that the proposed Conservation Area does not fall within the University’s future strategic plans for development and that creation of such an environmental covenant in that location would be and is consistent with the University’s mission and in the University’s best interests; and

WHEREAS, a land survey shall be conducted forthwith to establish the precise coordinates and perimeter of the environmental covenant; and

WHEREAS, once precisely defined by survey, the environmental covenant shall be delineated and defined in an appropriate legal document which shall be filed with Greene County, Ohio, no later than December 31, 2016;

NOW THEREFORE,

BE IT RESOLVED, that the Trustees hereby authorize: (a) the creation of a permanent environmental covenant of 15 acres in the approximate location identified as Conservation Area on Exhibit A (located in the Written Appendix, Section F at the end of this document), to be surveyed and precisely defined as expeditiously as possible; and (b) the creation and filing of an appropriate legal instrument to document said environmental covenant with Greene County; and

BE IT FURTHER RESOLVED, that the Trustees authorize the President or his delegee(s) to take all actions necessary and proper to complete the creation, documentation, and filing of the environmental covenant in a timely fashion by December 31, 2016.

Dr. Goyal moved for approval. Mrs. Broner seconded, and the resolution was unanimously approved by roll call vote.

- **Updates**

Mr. Greg Sample, chief real estate officer, informed the Board that a purchase agreement has been executed with Miami Township for the sale of approximately 2 acres of land in Yellow Springs for \$350,000. The sale is expected to close by year-end. Several parties are also interested in the remaining parcel of land.

Under the current budget remediation, the University has no plans to enter into any construction, replacement, or expansion projects unless they are fully funded through state or federal funds. Should an unforeseen circumstance arise such as a boiler replacement, there will be discussion with Business and Finance to determine how to handle the expense.

As a result of the recent administrative reorganization, both the Nutter Center and Parking & Transportation will report to Facilities Management and Services.

2. **Locally Administered Projects**

The Ohio Revised Code specifies that anytime a university receives funds from a capital bill and wants to locally administer the capital projects, the Board of Trustees must pass a resolution and notify the Chancellor of their intent.

The following resolution was presented for approval.

RESOLUTION 17-35

WHEREAS, Pursuant to Ohio Revised Code 3345.50 Wright State University may administer any capital facilities projects for the construction, reconstruction, improvement, renovation, enlargement, or alteration of a public project improved under its jurisdiction for which the total amount per project does not exceed \$4 million, and

WHEREAS, Wright State University will comply with the guidelines established pursuant to section 153.16 of the Ohio Revised Code

and all laws that govern the selection of consultants, preparation and approval of contract documents, receipt of bids, and award of contracts with respect to the projects, and

WHEREAS, the University Board of Trustees shall notify the chancellor of higher education of its intent to administer the capital facilities projects after the general assembly makes an appropriation; therefore be it

RESOLVED, the University shall locally administer the projects in SB 310 as listed below:

<u>Project</u>	<u>State Appropriation</u>
Campus-wide Instructional Laboratory Modernization	\$3,000,000
IT Disaster Recovery Site at OHU's Data Center	\$1,250,000
Campus-wide Elevator Upgrades	\$2,500,000
Envelope Upgrades	\$2,000,000
Wellfield Remediation	\$1,500,000
Electrical Infrastructure	\$1,500,000
Laboratory Animal Research Renovations	\$314,500
Lake Campus - Infrastructure projects	\$975,000
Lake Campus - Connector Building	\$2,525,000

Dr. Goyal moved for approval. Mr. Fitzpatrick seconded, and the resolution was unanimously approved by roll call vote.

- **Executive Session**

The Building and Grounds Committee, by majority voted, elected to go into Executive Session during their meeting at 8:22 a.m. in the 3rd Floor Conference Room of the Foundation Building.

Committee members in attendance:

Present

Eloise Broner
Sean Fitzpatrick
Anuj Goyal

Absent

Trustees in Attendance:

Present

Douglas Fecher
Grace Ramos

Absent

Michael Bridges
William Montgomery
C.D. Moore

RESOLUTION 17-24

RESOLVED that the Wright State University Building and Grounds Committee of the Board of Trustees agreed to hold a Special Executive Session on Friday, November 18, 2016; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

- Purchase or sale of property
- Personnel matters

Mrs. Broner moved for approval. Mr. Fitzpatrick seconded, and the resolution was unanimously approved by roll call vote.

The meeting adjourned at 9:00 a.m.

The Building and Grounds Committee returned to the Foundation Board Room from Executive Session and adjourned the Committee meeting at 9:02 a.m.

C. Compliance and Audit Committee

General Moore called the meeting to order with the reading of the Conflict of Interest Statement.

• **Comments from the Chair**

The Compliance and Audit Committee has the responsibility to periodically review the Universities established policies and operating procedures to determine if changes and/or updates are required.

General Moore, chair of the Compliance and Audit Committee, outlined the order of business for the meeting.

- First, a review of the Board's expectations for implementation of the recently approved policy on Affiliated Entities and introduction of the new Compliance Officer. In addition, there

will be a discussion of the Board's expectations regarding the establishment of an implementation plan to insure that all University affiliates are in compliance with the new policy.

- Second, the Committee will review the recently completed Audit Report covering several important University functions and organizations and have requested Mr. Peter Cheng, university auditor, to highlight key findings and recommendations from the February 1st to July 31, 2016 report.
- Finally, the Committee will discuss the status of the University's Contracting Policy to insure planned updates to the policy are in line with the Board expectations for adequacy of controls, process discipline, and transparency.
- **Introduction of the Director of Compliance and Implementation of the Affiliated Entity Policy**

During the past year, the Board passed a resolution establishing a University-Wide Director of Compliance position and a University-Wide Compliance Program. Furthermore, the Board of Trustees in cooperation with the Administration, determined that the implementation of the Affiliated Entity Policy be the responsibility of the new Director of University Compliance. One of the first actions expected of this Director was the establishment of an implementation plan to insure the most efficient process for accessing and insuring the compliance by the University's affiliated entities.

Ms. Kelli Tittle, director of compliance, was introduced and outlined her initial thoughts for the implementation plan. She intends to establish a small group to review and finalize the list of affiliated entities, determine whether or not to maintain the current affiliated entity status and develop a memorandum of agreement (MOA) clarifying the relationship, and lastly, to review submitted documentation from the affiliated entities and create a schedule for subsequent reviews to maintain ongoing compliance.

The Committee discussed the development of a phase-in timeline, the need to prioritize which entities to review first, and the creation of a process to identify and mediate conflicts between Wright State's affiliated entity policies and internal policies practiced by affiliated entities. General Moore requested an implementation plan progress report be delivered at the next Committee Day in January 2017.

- **Internal Audit Report**

Mr. Peter Cheng, assistant vice president for university audit and consulting services, briefed the Board on a review of parking and transportation. The Department of Parking has a strong service level, shows a positive financial return and offers the consumer the lowest fee structure among in-state and national peers. In the area of transportation, the University maintains more than one hundred University-owned vehicles which could potentially benefit from consolidation into a service pool model.

The Nutter Center demonstrates excess capacity with an opportunity for increased sales and lease back potential.

A review of Family Educational Rights and Privacy Act (FERPA) compliance showed that compliance is an on-going factor of continuous training and education for those responsible for student records since new employees continue to come on-board.

Ms. Lora Bragg Sidor, assistant director of university audit and consulting services, reviewed the activity report, staffing levels, and a list of project workloads for the upcoming fiscal year. After discussion, the committee requested a report be delivered in January prioritizing the audit workload and exploring further how to match staffing to work levels needed.

- **Contracting Office**

Mr. Ulliman gave an update on the makeup of the Office of Contract Management and the work that has been done to formalize a contracting policy.

To mitigate risk and more formally standardize and centralize the procurement process, changes have been made both with the structure of the purchasing areas and with the oversight of contracts.

A formal contracting office was recently created within Business Services and a search is underway for a Director of Business Services who will manage procurement, contracting, and materials management. The Office of Contract Management will assist departments with the contracting process, review contracts, and coordinate legal and risk aspects.

A Signatory Authority Policy was recently created to define contract parameters and clarify who is authorized to enter into contracts on the University's behalf. Work is being done to revise or develop procurement procedures and to educate the campus community on

applicable policies, controls, and compliance aspects in relation to contracts. Templates have been created for standardized contracts and the use of a computerized-contract-tracking system is being explored.

- **Good of the Order**

General Moore outlined several projects for the Committee moving forward which include progress checks on the affiliated entities implementation plan and compliance with the contracting policy, followed by an update of the Trustees' By-Laws.

D. Finance Committee

Mr. Fecher reminded the Trustees of their duty to avoid any potential conflicts of interest and invited several campus representatives to participate in the Finance Committee meetings. Mr. Fecher introduced Ms. Connie Bajek, president of the Classified Staff Advisory Council, and Mr. Jerry Hensley, president of the Unclassified Staff Advisory Council and welcomed their perspective.

- **Comments from the Chair**

It's no secret that the finances of the University are at an urgent level. The purpose of the more frequent Finance Committee meetings is to stay closer to the actual financial results as the year unfolds. The start of the year has been disappointing. We projected revenue and expenses at one level. However, enrollment numbers are not as high as expected, which has resulted in decreased revenue. Cash outlays and expenses in some areas have exceeded projections. Again, by holding more frequent meetings, we hope to make the timely adjustments needed to our financial plans.

Several Trustees and I recently attended the State's Trustees' Conference in Columbus and heard the Chancellor of the University of Maryland's System discuss the top strategic issues challenging boards. The number one issue was the "business model for funding higher education," especially as it relates to state public institutions like Wright State. Not just in Ohio, but across the country, state funding is flat or down and is not likely to come back in any significant way. Tuition increases have become a third rail. The public won't tolerate it, our state legislature hasn't allowed it, and the legislature is not likely to permit tuition increases in the next state budget.

More than 80% of our revenue comes from tuition and state support. In addition, we have demands for higher quality and higher

graduation rates, all of which serve to increase costs. So in essence, according to this keynote speaker, universities all across the country, and in the state of Ohio, are facing a kind of perfect storm financially because of the factors I just raised. All of these challenges we face here as a University.

In the Trustee Conference, enrollment was also discussed. You heard myself, and others, say that the one revenue source we have to control here at Wright State is enrollment and retention. We get paid by the state based on the number of students we have who complete courses and get to the finish line with graduation. To the extent we can increase enrollment and get additional students paying tuition dollars, we can better manage our budget. However, the future of enrollment according to the speaker is also going to be quite a challenge. These are his numbers not mine. Sixty percent of admissions directors across the country report having challenges meeting enrollment targets. The headcount in Ohio high school classrooms is on the decline which decreases the pool of our incoming students. High school enrollment in Ohio is expected to decline by almost 6% between 2012 and 2022. These are challenges we all have to face financially and together.

We have been discussing informally with President Hopkins, Provost Sudkamp, and with Chairman Bridges, campus-wide efforts to look at strategies for increasing enrollment because it is the one thing that we control. The fact of the matter is this: we cannot cut our way to prosperity. We also have to focus on the revenue side of things. Now we happen to be in a situation with our cash position today that cuts are unavoidable. And I don't think anybody around this table, or in the entire community, is more sorry to hear that; but it is a fact. But if we don't focus relentlessly on enrollment growth, retention, and strategies to develop them, cuts will become a way of life here. I am hoping that the University's focus on enrollment, retention, and bringing more students to this great University will succeed. We can then get past these budget issues we are facing sooner rather than later and begin moving this University forward to the greatness that I think lies in front of us.

- **Financial Performance Measurement and Reporting**

- **Cash Forecast Report:**

Mr. Jeff Ulliman, vice president of business and finance and CFO, discussed the Cash Forecast report which monitors and forecasts cash flow. The revenue has stayed constant over the last few months with an annualized negative variance in tuition and fees of \$7 to \$8 million dollars due to enrollment declines. Foundation support is up

due to the hard work of the Rise. Shine. Campaign and donor support for the Creative Arts Center and the NEC. Not listed, but anticipated, is revenue of \$350 thousand for the sale of the Yellow Springs property.

On the expenditure side, there is an anticipated increase in payroll related costs due to payouts attributed to the Voluntary Retirement Plan (VRIP). From an operating cost standpoint, we are projecting a decrease in expenses. Debt service is the same. Other operating disbursements (cash disbursements funded by legacy gifts not yet received for construction, capital project overruns and life safety projects) are higher than budgeted for 2016.

Wright State needs to focus on revenue growth and the President and others are reexamining overall plans to see if other measures need to take place. Cash flow is very tight. The original budget projection called for the use of \$15.6 million in reserves and this Cash Forecast projection as of this meeting is utilizing almost \$41 million.

Trustee Fecher explained that cash is the safety net. If you spend more money than you take in, you have an operating loss and it comes out of cash. Under more normal times with healthier reserves a university can tolerate that for a year or two as you put plans in place to reverse the operating loss. However, the situation we face at Wright State University is those cash funds are getting precipitously low.

Last month the Board approved an additional allocation of funds for roof repairs on the Russ Engineering Building. It was hoped that this expense might be covered by state capital funds. Mr. Ulliman reported that state funds will cover this outlay.

- **Cash and Investment Income Activity Report**

The Cash and Investment Income activity report projects the monthly cash and investment balance for investments to be \$25 million as of June 30, 2017 with the majority of this balance in non-liquid investments.

There was considerable discussion on strategies to manage reserve depletion, the impact of the VRIP and attrition on the 2017 and 2018 budgets, and the importance of raising the reserve balances to improve Wright State's financial ratios and financial stability.

- **Wright State Budget Report and Budget Variance Report**

The reasons behind our current financial situation are many including

cuts in state support, enrollment decline, over spending, and cost overruns. This report compares current spending to the beginning operating budget.

Mr. Ulliman said that there are two items in revenue that show variances from the original budget; one is tuition and fees with an approximate \$7-8 million negative variance and the other is the Debate. We had \$7.5 million in revenue budgeted for the Debate and have realized \$400,000 resulting in a negative variance of \$7.1 million.

On the expenditure side, the Debate was projected at \$5 million in expenses which have been reduced to \$2.7 for a favorable variance of \$2.3 million. Scholarship expense is estimated to be down due to lower enrollment numbers; while VRIP expenses have pushed up compensation expenses. Overall, between revenue and expenses, the net budget variance is a negative \$12 million.

Mr. Keith Ralston, associate vice president, financial and business operations, explained how the state determines the State Share of Instruction (SSI). In early spring, the state requests an estimation from all universities of course completions and graduation. The state then projects a preliminary amount of support based on an aggregate of all reported institutions for the three-year cycle. In September institutions report their actual course completions and graduate numbers back to the state and the state reviews and issues a final determination of payment in late November.

- **FY16 Financial Statement Review**

Ms. Tina Heigel, university controller, reviewed the statement of net position; the statement of revenues, expenses and changes in net position; and the statement of cash flows as reflected in the draft financial statements which have been submitted to the State for fiscal year 2016. This marks the last year in the audit cycle with Crowe Horwath.

- **Board Financial Policy / Senate Bill 6**

Mr. Keith Ralston reported on Wright State University's compliance with the Board's financial policy and with the state's Senate Bill 6 ratios.

1. **Contracts for Approval \$500,000 and Above**

The following project was brought to the Board for approval.

Vendor	Description of Services	Contract Amount	Term of Contract
To be determined	Disaster Recovery Storage Project: Library Annex and Ohio University	Cost of project not to exceed \$600,000	To be determined. Funding would come from State capital funds.

RESOLUTION 17-36

WHEREAS, in order for the University to conduct business on an on-going basis, and provide products and services in a timely manner, purchases must be made; and

WHEREAS, these expenditures may exceed \$500,000; therefore, be it

RESOLVED that authorization is granted for the accompanying contracts now before the Board of Trustees be, and hereby are approved.

Mr. Fecher moved for approval. Mrs. Broner seconded, and the resolution was unanimously passed by roll call vote.

E. Student Affairs Committee

- **Student Government Report**

Student Government Association (SGA) President Lukas Wenrick and Vice President Koty Johnson provided updates on SGA's major initiatives for the current year. SGA has met with several college deans to learn more about the budget remediation process and examine ways to eliminate waste. SGA is also working with student government associations across Ohio to coordinate lobbying efforts for the benefit of all students at the state level.

Building on a successful initiative from last year, SGA is working to expand its alternative spring break program. SGA members are also actively building their external presence through staffing information tables, conducting student surveys, and through the creation of an extensive social media presence. In an ongoing effort to increase school spirit, SGA has created the Rowdy Raiders Spirit Squad, and has recruited over 250 students to participate.

Finally, SGA is engaging in partnerships with various campus departments to work on issues including the offering of smoking cessation classes, a review of the student health insurance plan for International Students, and gender neutral housing options.

- **Vice President's Report**

Dr. Gary Dickstein provided updates on the organizational structure of the Division of Student Affairs. New departments were welcomed to the Division and plans are underway with them to build synergy, share resources, and collaborate on student programs and services in new ways. Student Affairs is also embarking on new initiatives to build more collaborative partnerships with academic units. An internal search for an Interim Associate Vice President will soon begin, and the search for the Director of Latino Affairs will conclude in the very near future.

Dr. Tom Sudkamp reported that moving the Identity Centers to Student Affairs, along with other student-serving units, will allow the new Chief Diversity Officer to focus on campus climate issues.

The Chief Diversity Officer will oversee the Office of Equity and Inclusion and two councils: the Faculty and Staff Diversity Council and the Student Diversity Council.

- **Updates**

Dr. Robert Rando, assistant vice president for student affairs and director of counseling and wellness services, and Ms. Destinee Biesemeyer, coordinator of health promotions for Counseling and Wellness Services, provided information on a grant received from the Ohio Attorney General's Victims of Crime Act program. The \$157,000 grant will fund the design and implementation of an app to provide education and outreach to victims of sexual assault, and assist them in obtaining survivor services. The grant will also fund a victim services graduate assistant and administrative services. The program will assist students in building bridges for their recovery by helping them obtain more information where they might otherwise be uncomfortable seeking assistance.

Dr. Seth Gordon, director of the veteran and military center (VMC), provided information on the mission and goals of the department. Moving the VMC out of the President's Office as a presidential initiative and into the Division of Student Affairs provides a sense of permanency for the unit. The Veteran and Military Center operates on a sequential support structure, focusing first on financial stability,

followed by medical and mental health, social support and community engagement, academic success and advocacy, and career employment. Veterans seeking services comprised 5.5% of Wright State's overall population in spring, 2016. The VMC serves both veterans who use GI benefits and those who do not, as well as dependents of veterans who have benefits.

Major programs offered by the VMC include peer advising, programming for women veterans, The Veterans' Voices Oral History project, Veterans Ball, and VMC Ambassadors. The VMC also processes all GI Bill benefits, employs students using VA funds, and offers a quiet place for students to study as well as socialize.

Mr. Tony Ortiz, associate vice president for Latino Affairs, provided an overview of the programs and services offered by the Office of Latino Affairs. The Office of Latino Affairs was created as a presidential initiative to increase the Latino population at Wright State. Latino Affairs exists to assist the university with recruiting and retaining Latino students, build connections between our students and our faculty and staff, as well as to build a bridge to the community. Ohio's Latino population has increased by 63.4% since 2000, with 12,177 in Montgomery County. Since the Office of Latino Affairs was created, Wright State's Latino population has increased from 220 to 550 students.

Through the Amigos Latinos Gala and partnerships with community businesses, thousands of dollars are raised for scholarships each year. The Office of Latino Affairs will award \$12,000 in scholarships by the end of December this year alone. El Puente Learning Center, which is supported by the Office of Latino Affairs, also raises \$50,000 to \$60,000 each year to fund its operation and services to the community.

Dr. Dickstein thanked Mr. Ortiz for his years of service in light of his retirement in December 2016.

Dr. Dickstein passed out a list of achievements highlighting a few of the successes departments within the Division of Student Affairs have accomplished since September.

F. Student Trustees' Report

Ms. Jordan Large, student trustee, highlighted several of the more than two hundred student organizations on Wright State's campus.

Raiderthon is a philanthropic organization dedicated to developing a

tradition of giving on Wright State's campus. Every year Raiderthon throws a fifteen-hour dance marathon to raise money for Dayton Children's Hospital. In its fourth year, Raiderthon had 536 members of the Raider community participate and raised \$40,000. We should all be very proud of what Raiderthon and our Raider community has accomplished.

The University Activities Board (UAB) is the primary planning organization on Wright State's campus. These students plan and host some of the best and most enjoyable events including Fall Fest, Homecoming Week, the Drew Lynch Comedy show, "Dive-In" movie night, and "Cupcakes and Canvases".

Student Government hosted its annual tunnel-painting event in October. Student organizations paint their logos on the walls of the tunnel between Med-Sci and Fawcett Hall while enjoying cotton candy, games, and music. Ms. Large remarked that "this is one of my favorite Wright State traditions because whenever I walk down that hall I can't help but be proud to be a Raider. The now gigantic mural of different paintings continually reminds students of how much our university has to offer."

In speaking about all of the students graduating tomorrow, Ms. Large said that "It is clear that Wright State University is an institution that develops students with due diligence, passion for innovation, and attitudes of generosity. The world is about to be gifted with 1,826 graduates who have been transformed by their time as a Raider."

G. Faculty President's Report

Dr. Carol Loranger, faculty president, offered highlights of the Fall Semester activities of the Senate. The full report is contained in the written reports appendix. Twenty-one new courses have been approved and seventy-eight modifications accepted. Five new programs were accepted, modifications to seventeen programs were approved, five programs had name changes, and six programs were deactivated.

The Senate approved an Online Terminology Policy that defines and standardizes instruction modalities into five categories (face to face, partially online, mostly online, online with set meeting time, and online with no set meeting time.) A Credit Hour Policy was also adopted that defines a semester credit hour to be 750 minutes of formalized instruction with an additional expectation of 1,500 minutes of out of classroom assignments.

The Vote of Confidence Procedure mentioned at the last meeting has been approved on an interim basis and will go through the formal approval process once the Senate completes their constitutional review process in the spring.

In light of proposed changes to Ohio's concealed-carry law outlined in House Bill 48, Wright State's Faculty Senate passed the following resolution on December 12, 2016 by a roll call vote of 31-1.

Handguns on Wright State's Campuses

WHEREAS, the free and open exchange of ideas is a fundamental component of the mission of public higher education in the State of Ohio and such exchanges are facilitated by environments that are violence-free;

WHEREAS, an understanding that individuals engaged in these exchanges could legally possess handguns would significantly and negatively impact the dynamic of those discussions and the value of higher education in Ohio;

WHEREAS, Ohio House Bill 48 would allow concealed-carry permit holders to carry handguns in currently restricted places including college campuses;

WHEREAS, the current law has served the state well and has contributed to an atmosphere on college campuses that allows the free and open exchange of ideas that is a fundamentally important component of higher education's mission;

WHEREAS, the Ohio Faculty Council is recognized by the Chancellor and the Ohio Department of Higher Education and represents the faculty at all of the four-year public universities in the State of Ohio;

WHEREAS, the Ohio Faculty Council has adopted a resolution that respectfully asks State Legislators and the Governor of Ohio to not modify State law in a way that would allow concealed-carry permit holders to carry handguns on college campuses; now

THEREFORE, BE IT

RESOLVED, the Wright State Faculty Senate recommends that in the event that Ohio's law is changed in a way that would allow concealed-carry permit holders to carry handguns on college campuses that the Wright State University Board of Trustees not

allow concealed-carry permit holders to carry handguns on the Wright State University campuses.

XII. PRESENTATION AND POLICY DISCUSSIONS

Cassie Barlow, Ph.D., Director
Center for Workforce Development
Wright State Research Institute

“Workforce Development”

Colonel Cassie Barlow spoke about the Center for Workplace Development at Wright State and how it contributes to the development of a highly-trained workforce for the region and the state. The Center is made up of two state-funded programs; namely, the Aerospace Professional Development Center (APDC) and the Regional STEM Collaborative (RSC).

With Wright Patterson Airforce Base as the region’s largest employer, the Center for Workforce Development is working to meet the demand here, and with other businesses, for skilled workers in aerospace, manufacturing and information technology. Through the RSC, it is developing a pipeline of students who have the interest, internship opportunities, and necessary skills to get their degrees and support the needs of employers.

The Business Solutions Center is a one-stop operation in Montgomery County that serves as the front door to the University for local businesses and is staffed on a daily basis with representatives from the APDC, RSC, Raj Soin College of Business, College of Engineering and Computer Science, College of Liberal Arts, Veterans and Military Center, the Applied Policy Research Center and the Lake Campus. What this allows, is for those individuals to build a richer understanding internally of how to collaborate and cooperate across disciplines while providing seamless access to all of the assets of Wright State University by the larger community.

XIII. UNFINISHED BUSINESS

None

XIV. NEW BUSINESS

1. Commencement- December 17, 2016, Wright State University Nutter Center Arena
2. Beaver Creek Night – January 5, 2017, 5:30 p.m., McLin Gym, WSU Nutter Center
3. Board of Trustees’ Committee Day – January 20, 2017, Foundation Board

- Room, Foundation Building
4. Raider Country Night – January 20, 2017, 5:30 p.m. McLin Gym, WSU Nutter Center
 5. President’s Lecture Series will present Dan Rather on January 31, 2017
Public Reception 5:30 p.m., Lecture 7:00 p.m.
 6. Fairborn Night – February 9, 2017, 5:30 p.m., McLin Gym, WSU Nutter Center
 7. Board of Trustees’ Executive Session – February 16, 2017
 8. Board of Trustees’ Public Session – February 17, 2017

XV. ADJOURNMENT

The meeting adjourned at 10:11 a.m.

XVII. APPENDIX (WRITTEN REPORTS)

- A. Advancement Report
- B. Building & Grounds Report Campus Update
- C. Communications Report
- D. Enrollment Management Report
- E. Marketing Report
- F. Faculty Senate Activity Summary Report – Fall Semester 2016

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES**

**Advancement Committee Report
October 2016**

1. Alumni Relations Report
2. Wright State Foundation Financial Report
3. Development Report
4. Comprehensive Campaign Report

Advancement Committee Report

Alumni Relations Report

October 2016

Updates:

Alumni Survey

In June 2016, the Wright State Alumni Association sent an alumni survey via e-mail to more than 43,600 alumni across the country and abroad. The survey was active for 60 days, closing on August 1, 2016. The survey was personalized to three specific constituent groups: alumni residing in Raider Country (the 16-county region in Ohio anchored by Wright State's two campuses); alumni residing outside Raider Country (including all other counties in Ohio, all 50 states and more than 75 countries outside the U.S.); and all Lake Campus alumni, regardless of residence. The overall response rate was just over 3%, totaling more than 1,300 responses from alumni. The last survey conducted by the Wright State Alumni Association was in 2010 through an external vendor.

Homecoming 2016

- Homecoming 2016 continued to build in tradition and attendance at Wright State. Over 1,000 people attended alumni events held during the weekend. This year, the annual Alumni Leader Conference was held Friday morning and afternoon. Twenty-six network and society leaders joined us from around the country.
- Highlights of the weekend include the annual Alumni Achievement Awards, for which Tom Hanks was recognized as an Honorary Alumnus, many reunions/affinity events, and the ever growing annual Homecoming Festival hosted for the entire Wright State community.

Legacy Scholarship Golf Outing, August 29

- 100 attendees, over \$18,000 raised for the Legacy Scholarship Golf Outing

Life After Wright State '17 Senior Series

The "Life After Wright State" (LAWS) series is a series of professional development, educational, networking, and social events that are designed to help our soon-to-be graduates transition from student to alumnus. Although not all the dates have been set for the LAWS '17 series, here's a sneak peak of what programs will be offered this spring:

- Welcome Back Happy Hour at the Wandering Griffin (January)
- Professional Development Fair (Early February)
- WSU Themed Canvas Painting event (Week of February 20th)
- NYT Bestselling author, Kelly Williams Brown (March 8th)
- Student/Alumni Speed Networking (Week of April 27th)
- Annual Senior Sendoff Picnic (Thursday, April 13th)
- Finals Week Happy Hour @ Fox & Hound (Tuesday, April 25th)
- 3rd Annual President's Champagne Toast (Thursday, April 27th)

Upcoming Wright State Alumni Events: (Find more information at wrightstatealumni.com)

- Nov. 5 – Alumni Beer Crawl brought to you by GOLD and FSAS
- Nov. 8 – RENT! Featuring alumna Jasmine Easler '16 (8 tickets left)
- Nov. 13 – California Alumni Brunch
- Dec. 7 – FSAS Wine and Chocolate Scholarship fundraiser

Upcoming Events 2017

- Jan. 7 – Wright State Annual Beer Tasting, post-Men's BB game
- Feb. 3 – COAA dinner
- Feb. 24 – CEHS Night at the Raider Men's BB game
- Feb. 24 – Alumni Day at the Game
- Feb. 25 – Rowdy Gras
- May/June – Alumni Domestic Trip (Vineyards, IN, KY)
- July 23 – Wright State Kings Island Day
- Aug/Sept. – Alumni Domestic Trip (Bourbon Trail Tour)
- Sept. 29 – Oct. 1 – Homecoming 2017 Wright State 50th Anniversary
- Oct. – Domestic Trip (DC, History tour)

**Advancement Committee Report
Wright State University Foundation Report
October 2016**

Returns for the first quarter of fiscal year 2017 reversed course from the previous fiscal year with each of the three months in the quarter reporting positive results. For the quarter, the endowment portfolio returned 3.46% on an absolute basis, outperforming its composite benchmark by 34 basis points. On a longer-term horizon, the portfolio's 1-, 3-, 5- and 10-year returns were 6.73%, 3.85%, 7.02% and 4.29%, respectively. All asset classes reported positive returns during the quarter, led by equities (+4.83%) and alternative strategies (+4.36%). The highest performing alternative asset was our Energy Debt fund, which returned 10.16% for the quarter. In the equities space, emerging markets also returned over 10% for the quarter with small cap outperforming large cap in the domestic markets (+6.14 vs. +5.31). High yield fixed income investments provided the best returns in the bond allocation with a 6.08% uptick for the quarter. Our endowment portfolio ended September with a value of \$76.7 million, up \$0.6 million since the last report (includes a \$2 million capital withdrawal). Asset allocations remained stable during the period and within tolerances established by the Foundation's investment policy statement.

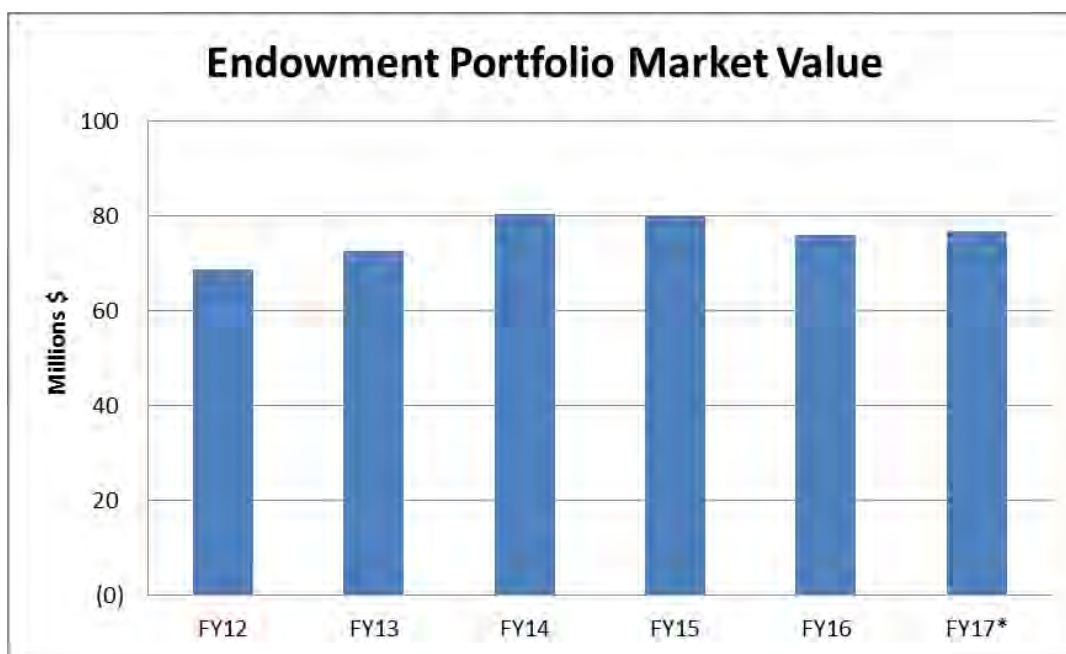
Investment gains described above contributed to a slight increase in the Foundation's reserve position. The Foundation's unrestricted net assets balance (which we use as proxy for our reserve) ended the quarter at \$5.9 million, up \$0.7 million (or 13%) over the end of the previous fiscal year. The reserve continues to be lower than we would like due to the Foundation's recent support of the University's fund-raising campaign, branding initiative and special events such as the Tom Hanks visit.

The Foundation's current endowment target allocation, actual allocation, and market values as of September 30, 2016, are presented below:

Endowment Portfolio Composition

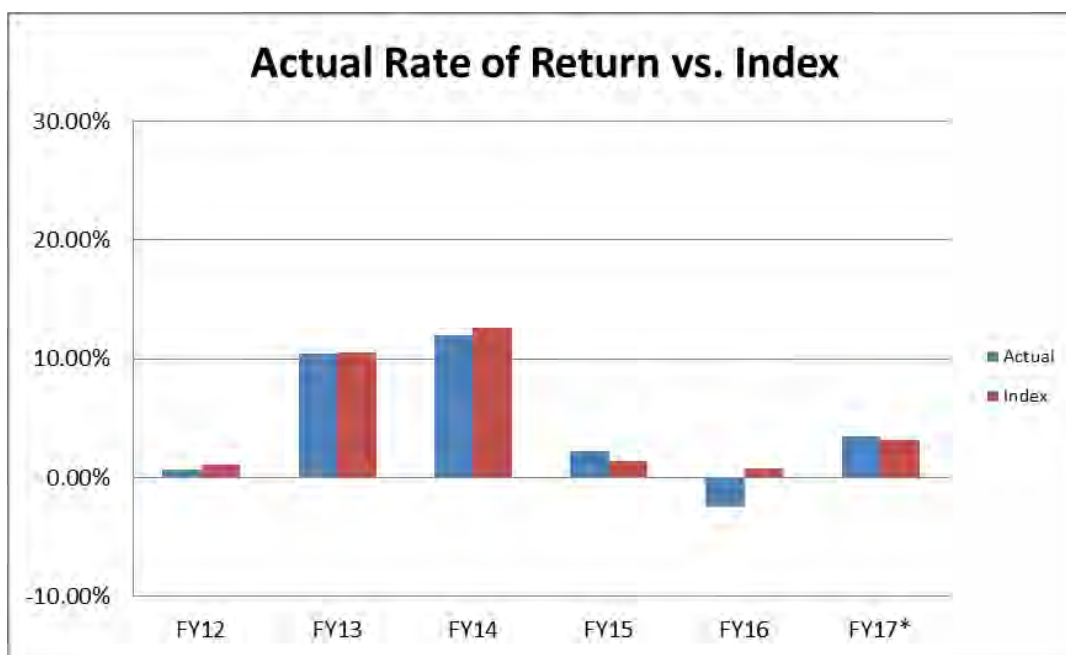
Asset Class	Target Allocation	Actual Allocation	Market Value September 30, 2016
Equity	52%	54%	\$41,241,501
Fixed income	28%	28%	21,604,496
Hedge funds	8%	8%	5,813,913
Private equity	8%	6%	4,551,757
Energy Debt	4%	4%	3,231,569
Cash & equivalents	0%	0%	251,828
Totals	100%	100%	\$76,695,064

Endowment Value



* Through September 30, 2016

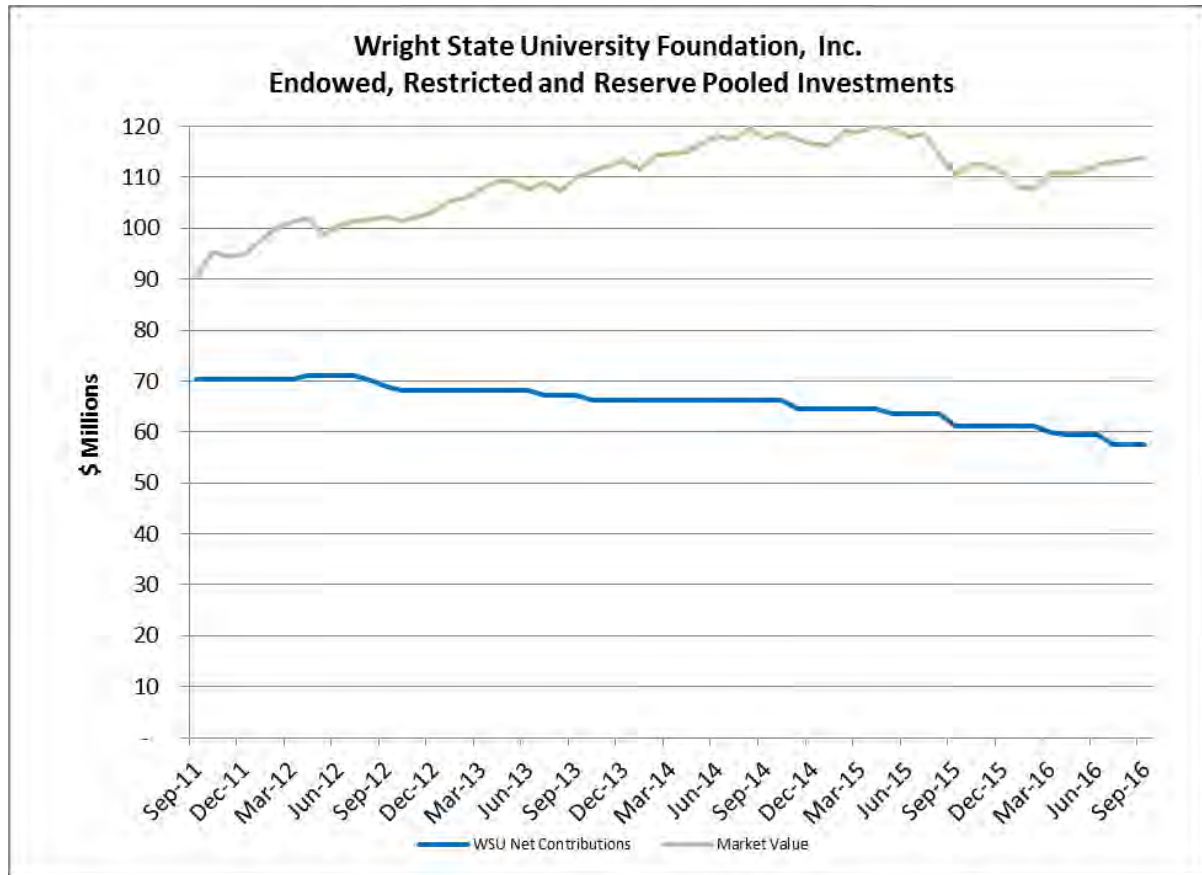
Endowment Historical Rates of Return



* Through September 30, 2016

The index is composed of various market indices of like asset classes in the same proportion as the Foundation's approved asset allocation as defined in its Investment Policy Statement (IPS).

All Portfolios Value vs. Contributions



WRIGHT STATE UNIVERSITY FOUNDATION, INC.

Report of Total Receipts: Cash and Gifts-in-Kind For the Month Ended October 31, 2016 and 2015

MONTH-TO-DATE

GIFT SOURCE	OCT 2016		OCT 2015		PCT. CHANGE	
	DONORS	DOLLARS	DONORS	DOLLARS	DONORS	DOLLARS
Alumni	320	\$77,970	706	\$89,720	-55%	-13%
Corporations	31	408,278	26	107,822	19%	279%
Foundations and Organizations	9	54,046	9	647,874	0%	-92%
Friends	343	50,126	489	116,719	-30%	-57%
<i>SUBTOTAL CASH RECEIPTS</i>	703	\$590,420	1,230	\$962,135	-43%	-39%
Gifts-in-kind	2	479	3	19,782	-33%	-98%
<i>TOTAL ALL RECEIPTS</i>	705	\$590,899	1,233	\$981,917	-43%	-40%

FISCAL-YEAR-TO-DATE

GIFT SOURCE	FY2017		FY2016		PCT. CHANGE	
	DONORS	DOLLARS	DONORS	DOLLARS	DONORS	DOLLARS
Alumni	706	\$376,401	1,171	\$603,474	-40%	-38%
Corporations	88	625,416	91	1,070,981	-3%	-42%
Foundations and Organizations	28	374,872	21	735,518	33%	-49%
Friends	711	244,830	908	373,636	-22%	-34%
<i>SUBTOTAL CASH RECEIPTS</i>	1,533	\$1,621,519	2,191	\$2,783,609	-30%	-42%
Gifts-in-kind	10	137,046	10	1,370,619	0%	-90%
<i>TOTAL ALL RECEIPTS</i>	1,543	\$1,758,565	2,201	\$4,154,228	-30%	-58%

WRIGHT STATE UNIVERSITY FOUNDATION, INC.

Report of Fundraising Totals By Source and Unit

Fiscal Year-to-Date to October 31, 2016

(including totals from prior fiscal year)

BY SOURCE

SOURCE	CASH ¹	PLEDGES ²	IRREVOCABLE DEFERRED GIFTS ³	GIFTS OF PROPERTY ⁴	REVOCABLE DEFERRED GIFTS ⁵	CURRENT FYTD TOTALS	PRIOR FYTD TOTALS
Alumni	\$265,486	\$34,000	\$0	\$3,150	\$950,000	\$1,252,636	\$3,074,187
Corporations	237,999	18,000	0	131,817	0	387,816	2,062,676
Foundations and Organizations	345,672		0	0	0	345,672	765,159
Friends	178,036	11,075	0	2,079	0	191,190	319,540
CURRENT FYTD TOTALS	\$1,027,193	\$63,075	\$0	\$137,046	\$950,000	\$2,177,314	
PRIOR FYTD TOTALS	\$956,590	\$1,207,353	\$0	\$1,370,619	\$2,687,000		\$6,221,562
% CHANGE FROM PRIOR FISCAL YEAR	7.4%	-94.8%	N/A	-90.0%	-64.6%	-65.0%	

BY UNIT

UNIT	CASH ¹	PLEDGES ²	IRREVOCABLE DEFERRED GIFTS ³	GIFTS OF PROPERTY ⁴	REVOCABLE DEFERRED GIFTS ⁵	CURRENT FYTD TOTALS	PRIOR FYTD TOTALS
Boonshoft School of Medicine	\$84,924	\$1,000	\$0	\$0	\$0	\$85,924	\$232,152
College of Education & Human Services	6,089	0	0	0	0	6,089	16,340
College of Engineering & Computer Science	113,959	10,000	0	0	0	123,959	106,964
College of Liberal Arts	63,868	12,550	0	13,680	0	90,098	142,073
College of Nursing & Health	1,820	10,000	0	4,466	0	16,286	218,260
College of Science & Math	83,221	0	0	0	250,000	333,221	3,389,917
Curriculum & Instruction	11,575	0	0	0	0	11,575	4,248
Enrollment Management	9,670	0	0	0	0	9,670	15,577
Intercollegiate Athletics	143,991	0	0	0	0	143,991	161,342
Lake Campus	0	18,000	0	2,000	0	20,000	810,355
Other	370,101	11,500	0	116,500	0	498,101	809,686
Raj Soin College of Business	75,007	0	0	0	450,000	525,007	260,935
School of Professional Psychology	9,730	0	0	0	100,000	109,730	4,670
Student Affairs	34,213	0	0	400	150,000	184,613	44,398
University College	0	0	0	0	0	0	100
University Libraries	19,025	25	0	0	0	19,050	4,545
CURRENT FYTD TOTALS	\$1,027,193	\$63,075	\$0	\$137,046	\$950,000	\$2,177,314	
PRIOR FYTD TOTALS	\$956,590	\$1,207,353	\$0	\$1,370,619	\$2,687,000		\$6,221,562
% CHANGE FROM PRIOR FISCAL YEAR	7.4%	-94.8%	N/A	-90.0%	-64.6%	-65.0%	

¹ Cash, checks, credit cards, electronic transfers, matching gifts, insurance premiums, etc.

² Conditional, deferred, irrevocable and revocable pledges.

³ Charitable gift annuities, charitable lead trusts (CLTs), charitable remainder trusts (CRTs), life estates, pooled income funds, Foundation-owned insurance policies, etc.

⁴ Gifts-in-kind, real property (land and buildings), tangible personal property (vehicles, equipment, books, art, auction items, etc.), intangible personal property (patents, copyrights, etc.), etc.

⁵ Bequest intentions, donor-owned insurance policy beneficiary, donor-owned retirement asset beneficiary, etc.

Advancement Committee Report Development Report October 2016

Planned Giving Update

Results for Quarter 1 of FY2017 (as of 9/30/16):

Six new planned gift commitments have been secured with a projected gift value of \$1,550,000. All are documented bequest intentions.

An additional seven planned gifts are in discussion with an estimated projected value of \$1,185,000. There are 34 additional potential planned gifts that are in early stage discussion.

In early September, a direct mail piece was sent to constituent's age 70½ and older promoting the facility and benefits of making an IRA Rollover gift to the University. This was followed up by an email sent to the same constituents with a like promotion in October.

Annual Giving Update

Annual gift solicitation (gifts of up to \$10,000) will be more significant during the broad-base appeals made during the public phase of the Rise. Shine. Campaign. Besides enabling the broad constituency base to participate in the Campaign and build toward reaching its overall financial goal, this effort will build the platform for future fundraising efforts by engaging more donors, increasing current individual giving levels, and identifying new major gift prospects.

Fall Direct Mail Appeal

The annual fall direct mail appeal will begin on November 1 and include 12 unique segments. It will be customized with students in each academic or interest area. The appeal will be expanded this fall to include friends. Historically, friends were not solicited as part of our fall direct mail, however, with the suspension of Phonathon due to the reductions in the Advancement budget, it is important that we take new measures to reach our friend donors in the fall.

Initiatives include:

- Encourage donors to move up to the next giving society
- Strategic donor amounts suggested based on their previous giving history
- College priority funds and the WSU Excellence Fund are highlighted as funds for designation of gifts
- Decrease the non-donor segment in an effort to increase ROI

Fall Appeal – Multi-Channel Strategy

Introducing a new Student Development Officer, multi-channel, integrated marketing approach. Seven segments have an SDO that will be featured in the direct mail piece. In addition, there is a video email campaign integrated into the direct mailer. A teaser email will be sent 3-5 days prior to the arrival of the mailer, followed by a second video email featuring a 90 second video of the student highlighting them and their story and, last, a third video email serving as a thank you.

CSIC Retiree Phonathon Campaign

Over the last two years, we have called our Retirees who have not contributed yet in the calendar year. With the absence of Phonathon this year, we will continue to conduct this calling campaign utilizing our SDOs, who were previous Phonathon callers. These calls will take place in the month of November.

#GivingTuesday

We will once again participate in #GivingTuesday to increase student philanthropy and education of philanthropy for Wright State. #GivingTuesday will take place on Tuesday, November 29, with a similar approach to 2015. An Alumni giving campaign and an on campus special event targeted towards the philanthropic education of our students will be the focus of lunch on the 29th.

Advancement Committee Report
Rise. Shine. *The Campaign for Wright State University*
October 2016

Comprehensive Campaign Activity

- Gifts and pledges of \$161,299,251 have been recorded as of 9/30/2016
- Tracking of the four donor classifications includes these totals:

Alumni	\$32,572,764	20.2%
Friends	\$38,449,938	23.8%
Corporations	\$75,496,054	46.8%
Foundations	\$14,780,494	9.2%

- Gifts have been committed in these three areas:

Individuals	\$47,343,651	(students and their success)
Environments	\$67,428,516	(capital projects)
Innovations	\$46,527,083	(programmatic investments)

- Types of gifts:

Gifts of cash	\$35,892,326
5-year pledges	\$38,451,759
Planned gifts	\$37,713,391
Gifts in kind	\$49,241,776

Campaign Conclusion: December 2016

Campaign Impact to Date:

- Nine states outside of Ohio recorded gifts of \$1 million plus to *Rise. Shine.*
- 264 alumni made gifts of \$10,000 and above.
- Total of new alumni donors to *Rise. Shine.* – 5,032.

Campaign Emphasis:

- Refining strategic initiatives for continuation following formal close of *Rise. Shine.*
- Conducting a final approach to include prospective donors who haven't made a gift
- Preparing to share the transformative impact of *Rise. Shine.* by sharing donor and student stories in the first half of calendar year 2017.

Building and Grounds Campus Update:

Creative Arts Center. Replacement of the skylight in the Commons has been postponed until after the school year in the interest of safety and the least amount of disruption to building occupants. This is the last portion of the project remaining to be completed.

Life Safety Projects. A number of life safety projects were initiated last spring and remain in construction. These include the addition or replacement of several emergency generators; replacing the fire shutters separating the Library and Library Annex; and new evacuation signage in all campus buildings.

Student Union 2nd/3rd Floor Renovations. The project is in the design phase with architect/engineer Jerome Scott. Changes in scope to remain within budget are still in review. Tentative construction bidding after the first of the year.

Classroom Modernization. All Phase III renovations, including finishes, technology and classroom furniture upgrades in a number of general classrooms around campus, were completed and opened for Fall semester. The final phase of the project will conclude by summer 2017.

Lake Campus Ag Building. SPGB Architects has been selected as the architect of record and design work is ongoing at an accelerated rate. Project is scheduled to be bid in February with construction complete by Fall semester 2017.

Communications Report October 2016

Office of Communications

Public relations, media relations and internal communications play a vital role in university operations and branding. Communications staff view interactions in each of these disciplines as invaluable opportunities to strengthen how people view Wright State. Our strategy is to build our brand largely through aggressive and sustained brand journalism. This strategy is supported by the creation of materials that can be used to create repeated positive mentions in the external news (earned media), and increase university-wide awareness and brand advocacy through sharing and posting on internal channels (owned media).

Public Relations & Media Relations

Office of Communications staff fulfill this role in large part by highlighting brag points and feel-good stories through writing high-quality articles that are posted to the [Wright State Newsroom](#) and distributed across university websites and on university social media channels. Newsworthy stories are identified by staff and leveraged as pitch tools to external media.

Data:

The August 19 – October 28, 2016 public relations metrics are as follows:

Total

- *Media Clips: 397*
- *Positive Media Clips: 280*
- *Positive Advertisement Value: \$439,866.3*
This number was largely driven by: day-to-day placement of numerous stories that get less coverage but account for the bulk of this total, coverage of the presidential search process that has been overwhelmingly positive, WSU students headed to Hofstra debate, election/politics-related expert usage, and Move-in Day.
- *Verbatim clips: During this period, 23 times stories were placed exactly as Communications staff wrote them. Their portion of the positive advertisement value total is \$53,117.19.*
- *Negative Media Clips: 117*
- *Negative Advertisement Value: -\$178,503.83*
This number was largely driven by: demonstrations over the painting of the rock, students demonstrating because of budget remediation choices, students complaining

about parking, former tennis players denying sexual misconduct, Ron Wine filing suit against the university, news that the WSARC settled a lawsuit with Ryan Fendley, and that the university was eliminating 23 jobs held by current employees.

Media clips: Defined as stories about Wright State (most often) or stories that mention Wright State.

Positive Advertisement value: Media coverage that results in positive exposure for Wright State's brand; the value of which is derived by the amount in dollars that Wright State would have had to pay to advertise in the same space or time that our clips were used in the news. (Provided by contracted vendor Vocus/Cision)

Negative Advertisement value: The inverse of Positive Advertisement value. Media coverage that is unquestionably negative for Wright State's brand, the value of which is derived by the amount in dollars that Wright State would have had to pay to advertise in the same space or time that our clips were used in the news. (Provided by contracted vendor Vocus/Cision)

Verbatim clips: Stories or videos written/produced by Communications staff that were printed or broadcast by external news sources exactly as they were created by us.

Communications (internal)

Communications staff members write, edit and post hundreds of Newsroom stories each year that post to websites across campus. Stories are also shared through university social media channels. The office also distributes campus-wide email messages from the administration, crime warnings and emergency messages, among many others.

Data:

The Office of Communications sent 61 campus-wide email communications from August 19, — October 28, 2016. Forty of those messages were on behalf of colleges, units and other campus organizations. The rest of the messages were sent on behalf of the president, administration or police.

University Initiative Participation

The Office of Communications is an active participant in university-wide initiatives including the Wright State University Presidential Search & Screening Advisory Committee, Tobacco Free Campus Committee, Emergency Management Committee, Enterprise Print Initiative, Total Compensation Advisory Committee, Internal Communications Working Group and the Horizon League Ad Hoc Strategic Messaging Group.

Formerly, Communications staff were members of the 2016 Presidential Debate Planning Committee, Debate Operations Committee, Debate Media Relations Working Group and the Debate Media Advisory.

WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES

Enrollment Management Report
November 18, 2016

1. Early College High School Programs

- (805) students were enrolled in College Credit Plus this Fall on the ODHE 14th day report; now (585) are in Dayton classes; (225) in Lake classes. This is an increase of (299) (59%) over last fall. The average high school GPA of these students is nearly 3.7. (297) of the Dayton students are attending Wright State courses in their high school through CCP school partnerships.
- Early College Programs hosted an ACT Workshop on October 5th for high school administrators and counselors. The workshop focused on college readiness, the new state wide ACT for juniors, and College Credit Plus. Over (68) local administrators and counselors attended the workshop.
- The Greene County College Partnership Americorp workers have been busy meeting with seniors at Fairborn High School and the Greene County Career Center to assist with college applications, registering for the ACT and filling out the FAFSA. Fairborn High School will be participating in a Campus Caravan to Wright State on October 26th.

2. Undergraduate Admissions Recruitment

- An upcoming Raider Open House is scheduled for Saturday, November 5. New to Raider Open House this fall, we are including transfers students and have added a transfer track to the Raider Open House to make the event more inclusive to all incoming undergraduate students.
- Thus far, the Undergraduate Admissions-Recruitment team has visited (242) high schools this fall to date as compared to (169) high schools within the same time frame last year.
- A guidance counselor luncheon was held after the ACT Workshop (mentioned above) at the Nutter Center in the Berry Room on Wednesday, October 5. With (23) guidance counselors in attendance, each academic college was represented, along with our Transfer and Non-Traditional Office, Honors, Raider Connect, Lake Campus, Residential Life and Pre-Health Programs and our guests received an updated FAFSA presentation by Mike Griest from Raider Connect. The evaluations from the event were great!

3. Enrollment Processing & Financial Aid

- The 2017-2018 FAFSA (Free Application for Federal Student Aid) is now available for students to file, as of October 1. This is a large change from previous years when students could start filing the FAFSA on January 1. In the first two weeks of filing for the 17-18 academic year, WSU has received (2,632) FAFSA's! The Financial Aid Office will begin communicating to students about financial aid requirements in early November, and will begin making awards to new students on December 15. Continuing students will begin to receive awards in February.
- Academic Performance Scholarships are being made to new students for the 2017-2018 academic year. The first awards were made during the first week of October. As of today's date, (180) new students who are admitted for the fall semester 2017 have been awarded an Academic Performance Scholarship, and (52) have accepted the scholarship award.
- Ms. Jennifer McCamis has been promoted to Director of Admissions/Enrollment Processing effective November 1, 2016. Ms. McCamis will lead the enrollment operations team who processes undergraduate admission applications, inquiry processing, communication planning and execution, and CRM administration for Enrollment Management.

4. Transfer and Nontraditional Student Center (TNT Center)

- On October 6, we attended the Lorain County Community College Transfer Fair for the first time and spoke with (6) prospective transfer students. That evening we spoke with about (20) prospective direct from high school students.
- Since September 1, we have finalized a total of (15) articulations. (6) are brand new agreements — (5) with Rhodes Community College and (1) with Sinclair College.
- In September, staff conducted two Clark State Gateway orientations for (22) new participants.
- For Fall 2016, (182) Gateway partnership students are registered at Clark State and (589) Double Degree partnership students are registered at Sinclair College.
- In the months of September and October, staff will have conducted over (40) college and corporate recruitment visits.

5. Orientation

- Created and facilitated a “Collegiate Conference” during the First Friday afternoon of Fall Orientation. The conference included (12) educational breakout sessions with a total attendance of over (600) new students.
- Provided and staffed Welcome and Information Tents on the Quad during Fall Fest as well as the first day of classes.
- Developed and publicized a comprehensive listing of all Wright State Fall Orientation Programs including Graduate School, International, Departmental Orientations and others.
- Designed (and in the process of scheduling) a focus group for Transfer and Non-Traditional students to enhance the Transfer and Non-Traditional Orientation and Transition Experience.

6. Raider Connect

- Raider Connect has already completed (17) high school FAFSA information nights and completion workshops since the 2017-18 FAFSA was released on October 1, 2016. With an additional (31) events scheduled in (7) counties, we are on pace to increase high school outreach initiatives by (13) events or more than (27%).
- Raider Connect will host (5) free FAFSA workshops on campus that are open to both current and prospective Wright State Students. We have marketed widely to local schools and community agencies, and partnered with Undergraduate Admissions to raise the profile and scope of these events. The first of (5) workshops is planned for October 27, 2016.

Marketing Report October 2016

I. PUBLICATIONS HIGHLIGHTS

UNDERGRADUATE ADMISSIONS

Since late August, the Office of Marketing has completed more than 130 publications projects. For Undergraduate Admissions, our department continued to produce pieces in the Pioneers of Potential campaign, including the Indiana Tuition, Main Campus Tuition, Majors, and Student Life displays; the Lake Campus and Travel teasers; the Laker mascot and Rowdy Raider die-cut cards; the Admitted Student To-Do List; the Financial Aid Award Notice piece; seven postcards; and a variety of custom envelopes.

COLLEGE HIGHLIGHTS

For SOPP, the Office of Marketing produced brochures for their HRN Emphasis, Forensic Emphasis, Child Emphasis areas; flyers for required prerequisites, Internship Sites, and Faculty Interest; and the reprint of a large folder.

For CoLA, we produced Minors and Certificate Brochures; graphics, templates, and layouts for the Destination Arts series; and brochures and postcards for CLASS' Center for Workforce Development Student Networking event.

EVENTS PUBLICATIONS

Our office developed and produced original work for a number of events during this reporting period, including the annual ArtsFair postcard, and a number of print ads and social media graphics for ArtsGala. For the CELIA Shakespeare conference, we produced a television spot, T-shirts, and specialty stickers, signage, and the printed event program. Additionally, we produced the CELIA Certificate in Arts Management promotional card. Miscellaneous event pieces included display graphics for Capitol Steps; Welcome Weeks T-shirt and poster designs; a program for the Multicultural Millennium Conference; framed host gifts for the Debate held at Hofstra; Tri-State Honor Band Festival poster and envelope; Heritage Societies event invitation; CLASS Majors and Careers event signage; layouts for the fall Faculty Coffee Hour Save the Date, email header, pull-up banner, and coasters; the CaTS Tech Fair event posters; and photo booth accessories for an event hosted by the Career Center. For the Presidential Lecture Series, the office produced tent cards, posters, Four Winds graphics, and event programs for Margaret O'Mara and Alexander Heffner lectures.

DIGITAL GRAPHICS

The publications team produced digital graphics, including several email headers, social media profiles, and graphics for colleges, departments, and units, and specialty screens for Four Winds displays.

Miscellaneous publications produced by the Office of Marketing included brochures for Disability Services, the Women's Center, Nursing Administration, UCIE Study Abroad, CEHS, and University College.

SIGNAGE

The Office of Marketing designed and produced the permanent signage to mark the Berry Auditorium in the Student Success Center, as well as an invitation and program for its dedication ceremony. We also provided specialty signage for the bookstore and the Wellness Center.

BRANDING AND LICENSING

The Office of Marketing continues to drive the rebranding process, devoting much time and resources to making it a success. This includes working to educate the Wright State community on the branding process, working with Printing Services to make sure proper branding is being produced, and continuing to refine the branding guidelines and prepare them for final approval by the administration.

Of 168 requests to license our branding on promotional items and apparel for distribution through the bookstore and external venues, our office approved 136 items and rejected 32, but 21 of those were resubmitted with improvements and approved.

II. ADVERTISING HIGHLIGHTS

From mid-August through October 28, the Office of Marketing developed and placed 15 print ads, one television campaign, two digital campaigns, and one paid social media campaign to support the university's recruiting goals and to enhance the university's image among alumni, donors, and community leaders.

UNDERGRADUATE ADMISSIONS RECRUITING—PIONEERS OF POTENTIAL CAMPAIGN

Indianapolis NACAC College Fair Guide Half-page *Pioneers of Potential* undergraduate recruiting ad (September 16)

Cleveland Decision 2016 College Guide Half-page ad in *Triumph* magazine, 25,000 copies distributed to high schools and retail locations in greater Cleveland African American communities (September 15).

Cincinnati NACAC College Fair Guide Full-page *Pioneers of Potential* undergraduate recruiting ad (September 20).

Central Ohio Gannett Media Network Half-page ads in the special college sections of the following newspapers: Bucyrus, Chillicothe, Coshocton, Fremont, Lancaster, Mansfield, Marion, Newark, Port Clinton, Zanesville,

Emails Targeted to 10,000 families with college-aged students in these regions. (September 18 print, October 5 emails)

Marietta Times Half-page print ad Mid-Ohio Valley College Night (September 27)

ADDITIONAL RECRUITING ADS

College of Education and Human Services Full-page print ad Masters of Science in Organizational Leadership Full-page ad *Dayton Business Journal* (October 21)

College of Engineering and Computer Science Digital ads morning and evening email editions promoting the college's 11 master's degree programs *Dayton Business Journal* (October 19–23)

College of Liberal Arts Full-page ad in the Dayton Contemporary Dance Company program emphasizing the value of a liberal arts degree and over 100 programs offered by Wright State (October 15–15, November 4, March 4–5 programs)

Graduate School Open House Full page print ad (October 28) and afternoon edition digital banner ads *Dayton Business Journal* (October 24–November 4)

COMMUNITY ENGAGEMENT, AWARENESS, AND SPONSORSHIPS

Air Force Marathon Program 15,000 race participants and 35,000 visitors with a full-page ad on the back cover. The ad emphasized our degree programs, graduate programs scholarships for Wright-Patterson personnel, and military-friendly support services. The ad was also been available in the online program. (September 17).

College of Liberal Arts ArtsGala

Half-page ad promoting the value of supporting the ArtsGala ad. Pro bono ad (October 7)
Full-page program ad in Wright State's Theatre Season program (throughout the theatre season)

College of Liberal Arts Workforce Development Full-page ad promoting the value of hiring Wright State's liberal arts interns and graduates *Dayton Business Journal* (October 14)

College of Liberal Arts ThinkTV spots promoting two Collaborative Education, Leadership, and Innovation in the Arts (CELIA) events:
Encountering Shakespeare Conference and Gala September 30–October 13
Flapper Ball October 1–15

NAACP Annual Freedom Fund Banquet Full-page program ad promoting Wright State's academic programs and nationally recognized community engagement and service-learning utilizing the Pioneers of Potential campaign (October 28)

Power 50 Influential Women Leaders Full-page ad congratulating Cassie Barlow, Executive Director, Wright State Aerospace Professional Development Center, and Joanne Li, Dean, Raj Sooin College of Business. *Dayton Business Journal* (September 16)

Presidential Lecture Series Half-page ad promoting the year-long series. *Dayton Daily News* (August 28)

Society of Professional Journalists Ohio's Best Journalism Awards A half-page congratulatory ad recognizing Office of Communications staff members, Jim Hannah and Kris Sproles, for their coverage of Wright State University. The state-wide awards luncheon program (August 27)

ThinkTV Documentary, "As Ohio Goes" documentary sponsorship supported by the College of Education and Human Services and the Office of the President. Premier October 17. Airing on all Ohio PBS stations through October and early November

United Rehabilitation Services Rubber Duck Regatta

The Office of the President and Office of Disability Services sponsorship and logo recognition on 75,000 adoption forms, 15 billboards throughout the Dayton region, print media and T-shirts, recognition during the on-air tele-thon, the regatta, a pre-regatta events (September 16)

Veterans of Influence Half-page ad emphasizing Wright State's Veteran and Military Center, military-friendly national recognition, and academic programs *Dayton Business Journal* (October 28, 2016)

UPCOMING ADVERTISING AND SPONSORSHIPS

Undergraduate Recruiting Raider Open House campaign: Two Facebook ad campaigns targeted to the following segments:

- students in high school: ages 13–18, parents and moms of high school students; high schools that generated 14 or more first-time, degree seeking undergraduate students at Wright State;
- transfer students and adult learners: some college, ages 19–35, school designated as one of the top community colleges or universities that generate students who transfer to Wright State (October 27–November 4, noon).

College of Engineering and Computer Science: Awareness campaign package including a 30 and 60 second video about Wright State and the college's tradition of innovation. The campaign also includes a full–page ad in *Vanity Fair* featuring Wright State women in engineering and computer science Reach: American Airlines 5,000 flights, 160K passengers; US Airways 2,000 flights, 30K passengers; CNN Airport Network 59M viewers; Bloomberg TV 62M viewers (October–November)

College of Education and Human Services: Full-page advertorial. Interview with Dean Keferl in the "State of the Schools" special edition *Dayton Business Journal* (December 2)

Lake Campus: Television recruiting campaign, Lima DMA (November)

Raj Soin College of Business:

Master of Information Systems Half-page recruiting ad *Dayton Business Journal* (November 4)
Business of the Year Supporting Sponsorship and quarter-page print ad *Dayton Business Journal* (November 10)

Master's Programs Recruiting Print and digital ads in the Dayton, Cincinnati, and Columbus markets to promote a January 7, 2017, information session and master's degrees in accountancy, MIS, supply chain management, and social and applied economics (December)

Fairborn Chamber of Commerce Annual print and online ad (November)

Wright-Patterson Base Relocation Guide

Pioneers of Potential recruiting ads for graduate and undergraduate programs (November).

III. WEB HIGHLIGHTS

CLOUD MIGRATION

- www and all college websites were migrated to Acquia's cloud hosted environment on Amazon's AWS
- Significant develop was completed to optimize costs in our new cloud environment
- Extensive cleanup of old URL and server structures will ensure easier management going forward
- Performance of sites has greatly increased for end users
- Dynamically scalable environment capable of handling high traffic loads on our public websites
- Full disaster recovery capabilities should the current location go offline
- Reduced risk if we lose technical staff as Acquia could be contracted for development until replaced

MAPS

- Entirely new campus maps for Dayton and Lake developed on the CampusBird platform
 - Worked with Enrollment Management to develop virtual campus tours
 - Worked closely with facilities and other campus organizations to ensure meticulous accuracy
 - Graphically appealing and highly interactive interface makes exploring campus fun
 - Continued refinement of the extended content the new maps now facilitate
- <http://www.wright.edu/maps>
<https://lake.wright.edu/maps>

PRESIDENTIAL SEARCH

- Worked closely with the S-SAC committee to develop a web presence for the presidential search
 - Focused site toward prospective candidates and transparency of communications to internal audiences
 - Developing ongoing content for news, events, timelines, and promotional materials
 - A video was developed for the prospective candidates along with the Presidential Search Profile
- <http://www.wright.edu/presidential-search>

ABOUT

- Complete redesign and development of the About section of our top-level web pages
- Colleges and Schools page developed with new copy and videos for each college
- Facilities page developed to highlight our campus features

- Extensive reworking of content on the main About page

<http://www.wright.edu/about>

<http://www.wright.edu/about/explore-wright-state/colleges-and-schools>

<http://www.wright.edu/about/explore-wright-state/campus-and-facilities>

RESEARCH

- Updated the top-level research landing page with new content and design standards

<http://www.wright.edu/university-research>

ADVERTISING LANDING PAGES

- A new landing page for Indiana reciprocity audience focused toward prospective students in eastern Indiana counties

<https://www.wright.edu/audience/indiana>

ADMISSIONS

- Continued refinement and theming of the new application portal (Salesforce)
- Event site development, integration and theming (Salesforce)
- Continued migration of prospective student facing request for information forms (RFI's) to pass data directly to Salesforce and Enrollment Management

https://wright.force.com/Portal_Login

<https://wrightstate.secure.force.com/?eventId=70137000000MVfi&t=returnDetail>

COMBINED CAMPAIGN

- Updated site for this year's combined campaign

<http://www.wright.edu/event/combined-campaign>

CaTS

- Continued work to clean of legacy development environments
- Worked with multiple vendors to update branding on integrated third-party platforms to new branding standards

SOCIAL MEDIA GRAPHICS

- Ongoing work to create new graphics that are in brand for social media profiles

COSM

- Developed a new site for the event Configural.org

<http://www.wright.edu/event/configural-processing-consortium>

CEHS

- Developed new branded emails for multiple initiatives

IV. SOCIAL MEDIA

MAJOR LinkedIn CHANGE

LinkedIn has begun the process of eliminating its Education pages, forcing any universities using these profiles to merge them with their Company pages. At Wright State, this affected the main

Wright State Education page, which had 59,602 followers at the start of 2016 and had grown to 68,304 followers at the time of the merger. The university has managed to transfer most of that group to our Company page, which has grown from 9,795 followers at the start of 2015 to 70,613 followers as of October 26, 2016.

GROWTH

The university's main accounts have grown to 136,933 fans, connections, and followers. Due to LinkedIn's account mergers, our net growth, including the loss of the LinkedIn Company page, is 9.6 percent. Excluding the LinkedIn accounts, our growth rate YTD in 2016 is 18.3 percent, on track to achieve an adjusted 20 percent growth rate.

BRANDING AND SOCIAL MEDIA MANAGERS GROUP

Wright State now has 255 members in our Social Media Managers Group (SMMG). On September 20, we invited the SMMG to attend a presentation about branding for social media. The Office of Marketing presented a new way of branding social media accounts through a common, customizable 'W' profile picture to establish and promote the university's brand. This was well received, and as of October 26, we have had 26 offices, services, programs, and colleges transition to the new 'W' channel identifiers. Social media administrators can request their new profile pictures through the Office of Marketing, and they are provided at no charge to our campus partners.

The SMMG will also be the first cross-section of the university to review the new university branding website at the next SMMG meeting on November 16.

SPROUT SOCIAL METRICS

Wright State now has 211 social media profiles connected to our social media management enterprise system, which enables users to schedule content, monitor any mentions of brand keywords, engage with those mentions, and to track engagement rates and response time.

August 1–October 25, Year Over Year

	2015	2016	Change
Impressions	17,455,115	18,908,010	+ 8%
Engagements	221,374	356,420	+ 61%
Link Clicks	98,571	120,600	+ 22%
Sent Messages	7,386	10,853	+ 47%

Definitions

- Impressions: Number of times content was served to users on Twitter, Facebook, and LinkedIn. This metric is currently not available for Instagram.
- Engagements: Total number of engagements across Twitter, Facebook, Instagram, and LinkedIn.
- Link Clicks: The number of clicks on links within content on Twitter, Facebook, and LinkedIn. This metric is currently not available for Instagram.
- Sent Messages: Total number of messages sent from Twitter, Facebook, Instagram, and LinkedIn.

SOCIAL MEDIA ADVERTISING

The Office of Marketing is now managing social media advertising internally, allowing us to be more agile and make regular adjustments as needed. Testing of this process with the College of Nursing and Health military program Facebook and Instagram advertising proved to be very successful, greatly improving the institutional ROI for these platforms.

V. PHOTOGRAPHY AND VIDEO

The photography staff completed 133 photo sessions for university clients.

In addition, the following major video projects were also completed:

Pioneers of Potential Recruiting 13 Videos

The Office of Marketing web and video staffs, and the Office of Communications finalized development of 13 videos for the Pioneers of Potential campaign. Each college is featured in an individual video along with additional videos on Wright State's inclusivity, campus life, and student success.

Videos have been embedded in all college home pages and key landing pages and have resulted in great interaction on social media platforms. New branding standards and keys were also developed and included in the videos.

https://www.youtube.com/playlist?list=PLbeMT23Eo_ZR-CQvm0gA_2EvEfGkt4Ix3

Alumni of the Year Ann Weisgarber award recipient video

<https://www.youtube.com/watch?v=oLkMNeLrrIA>

Athletics Student Recruiting 15 videos to recruit student athletes via social channels

President's Awards for Excellence Adapted the Pioneers of Potential marketing campaign to create individual videos and a group video for the President's Awards for Excellence.

https://www.youtube.com/watch?v=0CWZU1pZW4c&list=PLbeMT23Eo_ZTsPYkidrjaqNMI6fmLN1_D&index=2

<https://www.youtube.com/watch?v=oLkMNeLrrIA>

Conservation Area – Exhibit 'A'



**Faculty Senate Activity Summary Report
Fall Semester 2016**

Course Inventory Requests Approved

New Courses: 21

Modified Courses: 78

Program of Study Requests Approved

New Programs: 5

Early Childhood Generalist Endorsement
Diversity and Social Inequality Certificate
Marketing Entrepreneurship BSB
Marketing Entrepreneurship Minor
Neuroscience BS

Modified Programs: 17

Art Studio BA
Communication Studies BA
Crime and Justice Studies BA
English Creative Writing BA
English: Language Arts BA
English Language Arts ED BA
English Literature BA
English Professional Writing BA
English TESOL BA
French Minor
German Minor
Marketing BSB/Consumer Insight
Non-profit Administration Minor
Political Science Honors Program
Social Science Education BA
Spanish Minor
Urban Affairs Minor

Program Name Change: 5

Classical Humanities/Languages and Cultures BA
Classical Humanities/Languages and Cultures Minor
Graphic Design and Visual Media/Graphic Design and Visual Multimedia AAB
Mass Communications/Media Studies
Office Info Systems/Applied Business Technologies AAB

Program Deactivations: 6

Biological Sciences Biology Education
Biological Sciences Life Science Education
Nursing BEACON
Public and Social Service Trans Certificate
Technical Study ATS/Management
Technical Study ATS/Marketing

Memorandum of Understanding Agreements Reviewed:

Manipal/WSU Agreement
YMCA/WSU Junior Leadership Dayton Agreement

University Academic Policies Approved:

Online Terminology Policy (formerly Distance Education Terminology)
Credit Hour Policy

College Academic Policy Approved:

LEAP Enrollment Policy

Procedures Adopted:

Votes of Confidence Procedures

2016 Summer/Fall Graduates Approval:

Undergraduate Dayton (Main) Campus: 1,066
Undergraduate Lake Campus: 33
Graduate: 668
Doctorates: 59

Total: 1,826

Resolutions:

CaTS Resolution (Exemplary Service)
WSU Resolution to House Bill 48 (Carry Concealed Weapon)

Council Reports Received:

Athletics Council
Graduate Council
Research Council

Committee Updates:

International Education Advisory Committee (formerly Ad Hoc International Programs Oversight Committee).

- Sub Committees to Report to IEAC:
 - International Student Services Committee
 - International Program Collaboration Committee
 - International Recruiting Outreach Committee

Committee Reports Received:

Academic and Conduct Panels
Commencement Committee
Faculty Budget Priority
International Education Advisory
Library of Future Taskforce
Undergraduate Academic Policies
Undergraduate Curriculum
Undergraduate Curriculum Review
Undergraduate Student Petitions
Undergraduate Student Success
University Building and Grounds

Recommendations:

Select Committee on Research Initiatives
International Programs Oversight Committee/International Services External Review Report
Undergraduate Student Success Recommendations

Ad Hoc Committees:

Quadrennial Review Committee

Other Activities:

Senator Travis Doom was elected to replace Vice President Doug Petkie for 2016-17 (Vice President Petkie accepted another position with an out-of-state university)

Senator David Bright was elected to replace Senator James Hamister as RSCOB representative (Senator Hamister is on sabbatical)

Senator Steve Peddler was elected to replace Senator Mark Cubberley as Lake Campus representative (Senator Cubberley accepted Associate Dean Position at Lake Campus)

Senator Michael Raymer was elected to replace Senator Travis Doom as CECS representative (Senator Doom Elected to serve as Vice President)

Faculty Senate Handbook moved to the University Policies Website

Participation in the Presidential Search Committee

Participation in the 50th Anniversary Committee

/cr

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES
OFFICIAL PROCEEDINGS OF THE
THREE HUNDRED AND FORTIETH MEETING**

December 9, 2017

I. CALL TO ORDER

The meeting of the Wright State Board of Trustees was called to order by Mr. Douglas Fecher, chair, on Saturday, December 9, 2017, 9:00 a.m., in the Second Floor Conference Room, 2455 Presidential Drive, Wright State University. Mr. Larry Chan, secretary to the Board of Trustees, called the roll:

Present:

Michael Bridges
Douglas Fecher
Sean Fitzpatrick
Anuj Goyal
Stephanie Green
Bruce Langos
William Montgomery
C.D. Moore
Jordan (Large) Kingsley
Austin Rains

Absent

Grace Ramos

II. PROOF OF NOTICE OF MEETING

Mr. Fecher reported that the meeting was called by written notification and a quorum was present.

III. CONFLICT OF INTEREST STATEMENT

Mr. Fecher read the conflict of interest statement and requested that the Trustees bring any conflict they were aware of to his attention as the meeting proceeded.

Mr. Fecher stated that the Wright State University Board of Trustees is a public body subject to the Ohio Open Meetings Act. It operates on a fixed agenda available to those attending the meeting. Persons wishing to address the Board in its Public Session should submit a written request to the Board of Trustees' office 72 hours in advance of the meeting in order to be placed on the agenda. However, all persons address the Board at the invitation of the Board and are

subject to time limitations and other guidelines established to maintain the good order of the meeting.

IV. BOARD TRAINING

Mr. Larry Chan, vice president for legal affairs and secretary to the Board of Trustees, presented training for the Board on what constitutes a public record and an understanding of the Ohio Open Meetings Act.

V. CHAIR'S COMMENTS

Chairman Fecher offered the following remarks.

Our objective today is for the Board to discuss, and provide direction, to President Schrader regarding the creation of a long term strategic plan for the university which is one of our top goals. As I said, we do want to talk about what Wright State wants to be in the future and I am sure we will get into all kinds of topics as this plays out. Questions like “what is it that we now do very, very well?” “what is it that we will have to do very, very well in the future?”, which frankly may be different than what we do today. And hardest of all when it comes to strategy, the hardest strategic decisions are deciding what not to do.

After three or four years on the Board, what I have come to find out is there are lots of constituencies at any university; not just this one, with all different ideas on what we should be good at and what we shouldn't be good at. That's why the Board is ultimately charged with the responsibility of making the determination what the University should do in the future.

We do have a mission and vision, but perhaps we should be looking at that mission and vision today to see if it still serves us well. We also have a strategic plan, and if you want to see it, I think it's available on our website, but the notion is it's not a particularly actionable or measurable plan and it might not suffice to take us into the future.

I think in strategic planning we'll be talking about what types of students will be most important for us to serve. What do we have to do to attract those students; although I believe this is a sensitive topic especially when I talk with members of our faculty. I personally look at students as customers in a sense that they have a choice of where to go to school and they don't have to choose Wright State University. Once they get here and come under the tutelage of our faculty that might be a little bit different story but we compete in a world of higher education that is changing very, very rapidly not just through online and distance education learning issues but even within the state of Ohio.

Our presidential finalists, including Dr. Schrader, talked about how the number of high school graduates in the state of Ohio is dropping which means that just among our public universities in the state, we'll be competing more for students among a smaller and smaller pool. These are all challenges that we should take a hard look at and that's another reason why this strategic planning process is going to be so important.

I think at the end, we need to arrive at strategies that insure Wright State University remains a top public university in Ohio; that we deliver a result not delivered by any other state school. If you can do something differently than anyone else does, then you have a real solid strategy. I am also a believer that if your strategy can be easily copied by somebody else, it isn't much of a strategy. If they can copy it then your strategic advantage might just have gone away.

We want to be a great value to our students, but frankly we also want to be a great value to the state of Ohio; by being able to meet the workforce and research needs. That's how we become indispensable not just to our students but to a major funder of our university, which is the state of Ohio.

So, in the end, our strategic plan needs to address those two issues since most of our funding comes from tuition, therefore, we need to be a great value to our students. The rest of our funding comes from the state so we serve those needs and do it in a way that makes us noticeably different than the other state universities and not easy to copy. This puts us on the path to long term success.

I want to set aside our strategic planning discussion to talk about our financial challenges because frankly, one way or the other, we will emerge from these challenges at some point in the future, sooner rather than later. What we really need to do is put in place a plan that will set us up for long term institutional success on behalf of our students, but also on behalf of the state of Ohio, because we are one of their most important public universities and plan to remain so.

VI. STRATEGIC PLANNING, PROCESS AND TIMELINE

President Schrader presented her ideas and plans for Wright State's Strategic Planning process and broke them down in sections which included understanding the context; exploring vision, mission and values; the components of strategy; customer (investors) and key needs; brainstorming strategic opportunity areas; and a discussion of the process and timeline.

A. Understanding the Context

In discussing the need for strategic planning, President Schrader remarked that the challenge universities face is not the lack of uniquely

valuable assets, but lies in differentiating and sustaining their efforts with a clear core strategy focused on reducing administrative and support costs while freeing up resources to strategically invest in priorities and innovation.

The Ohio Department of Higher Education Board of Trustees Annual Conference defined higher education student outcomes as a function of

- Who is able to enroll at an institution
- How institutions serve their enrolled students, and
- How institutions prepare students for the future.

To rethink the traditional model of education, institutions are encouraged to innovate by providing greater access to support student success, by enhancing the student experience through the use of a digital ecosystem, and by collaborating with industry partners to enhance career preparation.

The Trustees participated in a brainstorming exercise to identify many of the trends affecting higher education.

B. Vision, Mission and Values

Wright State's current vision, mission and values statements were developed some time ago and may, or may not, adequately reflect where the institution sees itself headed over the next fifty years.

The Board explored some of the emerging themes and strategic imperatives developed from the campus responses received for the visioning question:

"Imagine it is 10 years from now and Wright State has met its most important goals. What does the University look like and how is it different from today?"

There was a discussion about how vision, mission and values should provide a direction and framework for success and should support and enhance the strategic plan as opposed to being lofty words that are not actionable or meaningful.

Concurrent with the strategic planning process, these documents will undergo stakeholder dialogue sessions and be reviewed and revised as needed through input from various constituents.

C. The Components of Strategy

President Schrader defined strategy as a plan for organizing finite resources to achieve a specific objective. Strategy is made up of three

discrete building blocks which include

- The presence of an **OBJECTIVE** that will drive the organization for the next seven years that is specific, measurable and time-bound.
- Having a description of **SCOPE** that defines the offering or customer, the geographic location, and the level of vertical integration, and
- Possessing a distinct customer **ADVANTAGE** that specifies a value proposition and the unique activities that allow the organization alone to deliver it.

Looking at the University's guiding documents, the vision defines where we are going, the mission explains why we exist, the values innumerate what we believe in and how we will behave, and the strategy is our competitive game plan for getting there.

D. Customers (Investors) and Key Needs

The Board spent some time identifying Wright State's many stakeholders and prioritizing an extensive list into key stakeholder groups. They then began to brainstorm what these various groups are looking to receive through their association with the University. It is not enough to guess what stakeholders are seeking but it is important to truly understand their needs and how they can or cannot be addressed. It is not possible for any organization to be "all things to all people" given time, money, energy and resource constraints.

E. Brainstorm Strategic Opportunity Areas

The Board was unable to delve into this area given time constraints for the meeting.

F. Discuss Strategic Planning, Process and Timeline

President Schrader offered a summary of how vision, mission and values define where Wright State is going, why we exist, and what we believe in. She indicated that strategy is the game plan to define our unique advantage and how we can best serve our stakeholders. Strategy can be broken down into projects or initiatives. Progress on these goals and objectives can be measured with metrics.

To insure transparency and keep the campus community updated on progress, a website will be created for the Strategic Planning process.

A draft timeline was shared with the Board outlining the stages, activities, output and participants needed to achieve the strategic planning process.

In January, there will be meetings with University leaders and the planning committee to identify trends in higher education, primary jobs, and opportunities. The Board of Trustees will receive regular progress updates at their meetings and the campus community's input and feedback will be part of the strategic planning process.

The Board was energized and eager to engage with what they heard about the approach and the process.

VII. NEW BUSINESS

Mr. Fecher offered some highlights of upcoming events.

1. Board of Trustees Executive Session, 9:30 a.m., and Public Meeting 11:00 a.m., December 15, 2017, James F. Dicke Hall, Wright State Lake Campus
2. Dayton Campus Commencement - December 16, 2017, Wright State University Nutter Center Arena
3. Winter Break – December 23, 2017 to January 1, 2018 -University Closed
4. Adventure Summit – Friday, February 9, 2018 beginning at 5:00 p.m. to Saturday, February 10, 2018 ending at 5:00 p.m.

VIII. ADJOURNMENT

The meeting was adjourned at 2:03 p.m.

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES
OFFICIAL PROCEEDINGS OF THE
THREE HUNDRED AND TWENTY-FOURTH MEETING**

February 16 and 17, 2017

<u>Resolution</u>	<u>Page</u>	<u>Resolution</u>
I. CALL TO ORDER	1	
II. CONFLICT OF INTEREST STATEMENT	1	
III. PROOF OF NOTICE OF MEETING	1	
IV. DISPOSITION OF PREVIOUS MINUTES	2	
V. EXECUTIVE SESSION	2	17-44
VI. RECESS	2	
VII. RECONVENE	2	
VIII. REPORT OF THE CHAIR	3	
A. Written Reports – WSU Board of Trustees January 20, 2017	3	
B. Disposition of Previous Minutes	3	
IX. REPORT OF THE PRESIDENT	3	
A. Confirmation of Academic & Administrative Appointments & Changes	3	17-45
B. Appointing Authority	11	17-46
C. Report of Investments	11	
D. Ratification of Contracts and Grants	12	17-47
X. REPORTS OF THE COMMITTEES OF THE BOARD	34	
A. Academic Affairs Committee	34	
1. Emeritus Requests (David Reynolds, William Feld, Roger Gilpin, Nancy Mack, Richard Mercer, James Olson, Kenneth Turnbull, Marguerite Veres, Marcia Wendeln, Ronald Taylor, Tony Ortiz, Mel Goldfinger, and Joanne Dombrowski)	34	17-48

2. Posthumous Degree Requests	36	
• Mr. Gregory Karjala, Master of Science In Physics	36	17-49
• Mr. Joshua Merrick Weaver, Bachelor of Science	37	17-50
3. Tuition Discounts	37	
• Tuition Waiver Recommendation for Summer Tuition Reduction for Eligible Wright State University Students	38	17-51
• Tuition Waiver Recommendation for Chemical, Biological, Radiological & Nuclear (CBRN) Defense Program	39	17-52
4. New Programs	41	
• Bachelor of Science, Neuroscience Major	41	17-53
• Bachelor of Science in Business, Entrepreneurship Major	42	17-54
B. Building and Grounds Committee	44	
1. B & G Committee Executive Session	46	17-38
C. Compliance and Audit Committee	47	
D. Finance Committee	49	
1. Contracts for Approval \$500,000 and Above	54	17-55
E. Student Affairs Committee	55	
F. Student Trustees' Report	57	
G. Faculty Senate President's Report	58	
XI. PRESENTATIONS	58	
Gretchen McNamara, D.M.A. Lecturer, School of Music		
Marie Thompson, Ph.D. Associate Professor, Department of Communication		
Noeleen McIlvenna, Ph.D. Professor, Department of History		

XII. PRESENTATIONS AND POLICY DISCUSSIONS 59

Ms. Kelli Tittle
Director of Compliance

Compliance Plan Implementation Update

XIII. UNFINISHED BUSINESS 59

None

XIV. NEW BUSINESS 59

- A. Spring Break – February 27 to March 4, 2017
- B. Ted X Youth – March 3, 2017
- C. Presidential Lecture Series will present Jonathan Capehart on March 30, 2017. Public reception 5:30 p.m., Lecture – 7:00 p.m., WSU Nutter Center
- D. Board of Trustees' Committee Day- April 7, 2017
- E. ArtsGala – April 8, 2017
- F. Next Board Meeting – Executive Session, April 27, 2017
- G. Public Session – April 28, 2017
- H. Commencement – April 29, 2017, WSU Nutter Center
- I. Budget Presentation – June 8, 2017

XV. ADJOURNMENT 60

XVI. APPENDIX – WRITTEN REPORTS 60

- A. Advancement Report
- B. Communications Report
- C. Enrollment Management Report
- D. Marketing Report
- E. Affiliate Entity Implementation Plan

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES
OFFICIAL PROCEEDINGS OF THE
THREE HUNDRED AND TWENTY-FOURTH MEETING**

February 16 and 17, 2017

I. CALL TO ORDER

The meeting of the Wright State Board of Trustees was called to order by Mr. Michael Bridges, chair, on Thursday, February 16, 4:08 p.m., in the Wright Brothers Room, Student Union. Ms. Debbie Kimpton, acting secretary to the Board of Trustees, called the roll:

Present:

Absent:

Michael Bridges
Eloise Broner
Douglas Fecher
Anuj Goyal
Sean Fitzpatrick
William Montgomery
C.D. Moore
Grace Ramos
Jordan Large
Ryan Pignatiello

II. CONFLICT OF INTEREST STATEMENT

Mr. Bridges read the following conflict of interest statement:

It is of utmost importance to ensure that all university decisions are free from any real or perceived conflicts of interest.

Therefore, please be mindful of all obligations with which you have been charged as a Trustee of Wright State University; and take the steps you deem appropriate to perform your duties fairly and impartially.

III. PROOF OF NOTICE OF MEETING

Mr. Bridges reported that the meeting was called by written notification and a quorum was present.

IV. DISPOSITION OF PREVIOUS MINUTES

Mr. Bridges deferred the approval of minutes to the Public Session on February 17, 2017.

VI. EXECUTIVE SESSION

In accordance with the Ohio Open Meetings Law, the Board, after a majority of a quorum, determined to hold an Executive Session by offering the following resolution:

RESOLUTION 17-44

RESOLVED that the Wright State University Board of Trustees agreed to hold an Executive Session on Thursday, February 16, 2017; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

A. Personnel matters

Mr. Bridges moved for approval. General Moore seconded, and the resolution was unanimously approved by roll call vote.

VII. RECESS

The meeting adjourned at 6:50 p.m.

VIII. RECONVENE - ROLL CALL

The Wright State University Board of Trustees reconvened on Friday, February 17, 2017, 8:30 a.m., in the Berry Room of the Nutter Center. Ms. Kimpton called the roll:

Present

Michael Bridges
Eloise Broner
Sean Fitzpatrick
Anuj Goyal
William Montgomery
C.D. Moore
Grace Ramos
Jordan Large
Ryan Pignatiello

Absent

Douglas Fecher

Mr. Bridges stated that the Wright State University Board of Trustees is a public body subject to the Ohio Open Meetings Act. It operates on a fixed agenda available to those attending the meeting. Persons wishing to address the board in its Public Session should submit a written request to the Board of Trustees' office 72 hours in advance of the meeting in order to be placed on the agenda. However, all persons address the board at the invitation of the board and are subject to time limitations and other guidelines established to maintain the good order of the meeting.

IX. REPORT OF THE CHAIR

A. Written Reports – Wright State University Board of Trustees January 20, 2017

Advancement, Communications, Enrollment Management, and Marketing Reports as presented to this meeting be, and the same hereby accepted. The reports are contained in the appendix at the end of the script.

B. Disposition of Previous Minutes

General Moore moved to approve the December 15 and 16, 2016, January 20, 2017, February 3, 2017, February 5, 2017, and February 7, 2017 minutes as submitted. Mrs. Broner seconded, and the resolution was unanimously approved by voice vote.

X. REPORT OF THE PRESIDENT

A. Confirmation of Academic and Administrative Appointments and Changes

Faculty New Hires

Elizabeth A. Gramza, M.S.N., has been appointed Clinical Instructor, Lake Campus, effective January 1, 2017.

Michael P. Matott, Ph.D., has been appointed Assistant Professor, Neuroscience, Cell Biology, and Physiology, Boonshoft School of Medicine, effective December 1, 2016.

Laura V. Rouhana, Ph.D., has been appointed Instructor and Lab Coordinator, Biological Sciences, College of Science and Mathematics, effective January 1, 2017.

Faculty Promotions

Jason A. Deibel, Ph.D., has been appointed Chair of Physics, Physics, College of Science and Mathematics, effective January 9, 2017.

Christopher N. Wyatt, Ph.D., has been appointed Associate Dean, College of Science and Mathematics, effective January 1, 2017.

Faculty Separations

Sherman J. Alter, M.D., Professor, Pediatrics, Boonshoft School of Medicine, effective December 31, 2016.

Jimmy Chesire, M.A., Senior Lecturer, English Language and Literatures, College of Liberal Arts, effective December 31, 2016.

Audrey Choh, Ph.D., Research Assistant Professor, Community Health, Boonshoft School of Medicine, effective December 31, 2016.

Merrilee Cox, M.D., Assistant Professor, Pediatrics, Boonshoft School of Medicine, effective December 31, 2016.

Michael N. Dohn, M.D., Associate Professor, Center for Global Health, Boonshoft School of Medicine, effective December 31, 2016.

Joanne M. Dombrowski, Ph.D., Professor, Mathematics and Statistics, College of Science and Mathematics, effective December 31, 2016.

Samuel Dzodzomenyo, M.D., Associate Professor, Department of Pediatrics, Boonshoft School of Medicine, effective December 31, 2016.

William A. Feld, Ph.D., Professor, Chemistry, College of Science and Mathematics, effective December 31, 2016.

Roger K. Gilpin, Ph.D., Professor, Chemistry, College of Science and Mathematics, effective December 31, 2016.

Melvyn Goldfinger, Ph.D., Associate Professor, Neuroscience, Cell Biology, and Physiology, College of Science and Mathematics, effective December 31, 2016.

Vladimir Katovic, Ph.D., Professor, Chemistry, College of Science and Mathematics, effective December 31, 2016.

Inder P. Khera, Ph.D., Professor, Marketing, Raj Soin College of Business, effective December 31, 2016.

Brian M. Kruger, Ph.D., Associate Professor, Psychology, College of Science and Mathematics, effective December 31, 2016.

Miryoung Lee, Ph.D., Associate Professor, Community Health, Boonshoft School of Medicine, effective December 31, 2016.

Nancy J. Mack, Ph.D., Professor, English Language and Literatures, College of Liberal Arts, effective December 31, 2016.

Richard Mercer, Ph.D., Associate Professor, Mathematics and Statistics, College of Science and Mathematics, effective December 31, 2016.

Marvin E. Miller, M.D., Professor, Pediatrics, Boonshoft School of Medicine, effective December 31, 2016.

James E. Olson, Ph.D., Professor, Emergency Medicine, Boonshoft School of Medicine, effective December 31, 2016.

Luis A. Ortiz, M.Ed., Lecturer and Associate Vice President of Latino Affairs, Office of the President, effective December 31, 2016.

James R. Rick, M.D., Associate Professor, Pediatrics, Boonshoft School of Medicine, effective December 31, 2016.

Kenneth Turnbull, Ph.D., Professor, Chemistry, College of Science and Mathematics, effective December 31, 2016.

Marcia Wendeln, B.A., Senior Lecturer, Biological Sciences, College of Science and Mathematics, effective December 31, 2016.

Melissa L. Whitmill, M.D., Assistant Professor, Surgery, Boonshoft School of Medicine, effective January 31, 2017.

Unclassified New Hires

Aroosa A. Barech, B.P.H., has been appointed Research Assistant II, School of Professional Psychology, effective January 9, 2017.

Larry A. Blank, Ph.D., has been appointed Postdoctoral Scientist, Physics, College of Science and Mathematics, effective December 1, 2016.

Valerie A. Boyle, B.A., has been appointed Associate Director for Advancement, Office of Advancement, School of Medicine Admin, effective January 9, 2017.

Angela R. Clements, C.P.A., has been appointed Assistant Vice President for Advancement, Boonshoft School of Medicine, effective January 1, 2017.

Katherine A. Dean, M.P.A., has been appointed Administrator for Ohio Guaranteed Transfer Pathways, Ohio Articulation and Transfer Network, Office of the Associate Provost, effective January 1, 2017.

Kenton R. Dover has been appointed Service Desk Analyst, Computing and Telecommunications Services, effective January 3, 2017.

Cheryl C. Eskew, B.B.A., has been appointed Student Services Coordinator, Dayton Regional STEM School, effective January 3, 2017.

Jessie M. Fernandes, M.S., has been appointed Programmer Analyst II, Computing and Telecommunications Services, effective January 23, 2017.

Jill G. Frey, BSN, MSN, has been appointed RN Research Coordinator, Dayton Clinical Oncology Program, Boonshoft School of Medicine, effective November 21, 2016.

Stephen N. Gossard, B.S., has been appointed Assistant Strength and Conditioning Coach, Intercollegiate Athletics, effective January 3, 2017.

Gilbert L. Gwinnup, B.A., has been appointed Manager, Materials and Logistics, Materials Management, effective January 9, 2017.

Michael R. Hall has been appointed Electronics Design Technician, College of Science and Mathematics, effective January 3, 2017.

Dentong Huang, Ph.D., has been appointed Research Associate, Biochemistry and Molecular Biology, College of Science and Mathematics, effective January 13, 2017.

Kylie D. Matraw has been appointed Technical Support, Lake Campus, effective January 9, 2017.

Marion F. Morel, Ph.D., has been appointed Postdoctoral Researcher, Biochemistry and Molecular Biology, Boonshoft School of Medicine, effective January 2, 2017.

Martin Paczynski, Ph.D., has been appointed Cognitive Neuroscientist, Wright State Research Institute, College of Engineering and Computer Science, effective January 23, 2017.

Wendy M.K. Peters, Ph.D., has been appointed Postdoctoral Research Fellow, Population and Public Health Sciences, Boonshoft School of Medicine, effective November 21, 2016.

Rhys G. Powell has been appointed Service Desk Analyst, Computing and Telecommunications Services, effective January 3, 2017.

Adam B. Randolph, B.A., has been appointed Senior Library Technical Assistant for Public Service, P.L. Dunbar Library, effective January 17, 2017.

Colin A.E. Taylor, M.S.C.E.G., has been appointed Software Engineer, Wright State Research Institute, College of Engineering and Computer Science, effective January 9, 2017.

Jill R. Tussing, M.A., has been appointed Director University Writing Center, University College, effective January 3, 2017.

Unclassified Promotions

Emi M. Boehm, B.S., has been appointed Research Assistant, Population and Public Health Sciences, Boonshoft School of Medicine, effective December 14, 2016.

Kevin G. Evans, B.A., has been appointed HR Operations Manager, Human Resources, Office of the President, effective December 1, 2016.

Erika A. Gilles, M.B.A., has been appointed Assistant Director for Graduation and Administration, Graduate School, effective December 1, 2016.

Andrew G. Koesters, Ph.D., has been appointed Postdoctoral Researcher, Neuroscience, Cell Biology and Physiology, Boonshoft School of Medicine, effective December 1, 2016.

Lisa M. Lewandowski, B.A., has been appointed Associate of Graduate Admissions, Graduate School, effective December 1, 2016.

Tessa L. Miracle, B.S., B.A., has been appointed Program Director SPF Rx Workshop, Teacher Education, College of Education and Human Services, effective January 1, 2017.

Amanda C. Shannon, M.A., M.S.L.S., has been appointed Head of Reference and Instruction, P.L. Dunbar Library, effective November 1, 2016.

Emily E. Stamas, M.P.A., has been appointed Director of Marketing and Communications, Office of Advancement, Boonshoft School of Medicine, effective December 1, 2016.

Nita L. Teeters, M.S.Ed., has been appointed Assistant Registrar, Office of the Registrar, effective November 8, 2016.

Unclassified Separations

Anthonie N. Arbino, M.Ed., Academic Advisor, University College, effective November 18, 2016.

Mary Lou Baker-Jones, M.A., M.L.S., Librarian, University Libraries, effective November 30, 2016.

Ying Chen, M.S., Statistical Consultant, Mathematics and Statistics, College of Science and Mathematics, effective January 5, 2017.

Ruth M. Darrow, A.A., Research Associate, Biochemistry and Molecular Biology, Boonshoft School of Medicine, effective December 31, 2016.

Vicky L. Davidson, Associate Vice President, Office of the Provost, effective January 12, 2017.

Ralph DeVelvis, M.S., Systems Engineer, Wright State Research Institute, College of Engineering and Computer Science, effective January 17, 2017.

Byron K. Duvall, B.A., Web Programmer, Computing and Telecommunications Services, effective January 2, 2017.

Teresa L. Evanoff, AA, AND, Clinical Research Nurse, Wright State Research Institute, College of Engineering and Computer Science, effective January 13, 2017.

D.R. Fannin, M.S., Director, Center for Economic Education, Raj Soin College of Business, effective January 18, 2017.

Danielle Heeter, M.S., Director of Undergraduate Admissions, Recruitment, Enrollment Management Division, effective January 31, 2017.

Emma Jane Hovarter, B.S., Athletics Ticket Sales Account Associate, Intercollegiate Athletics, effective January 13, 2017.

Karen L. Laycock, B.A., Business Manager, College of Science and Mathematics, effective December 31, 2016.

Raymond G. Loeser, B.S., Head Softball Coach, Intercollegiate Athletics, effective December 1, 2016.

Richard A. Maresca, J.D., WBI Associate Director and Director of Regional Programs, Wright State Research Institute, College of Engineering and Computer Science, effective December 27, 2016.

Erin M. Nash, M.Ed., Medical Student Clinical Experience Coordinator, Student Affairs and Admissions, Boonshoft School of Medicine, effective December 30, 2016.

Jack R. Pence, III, M.S.Ed., Assistant Director, Student Activities, effective November 30, 2016.

Sasanka V. Prabhala, Ph.D., Executive Director of Strategic Information and Business Intelligence, Computing and Telecommunications Services, effective January 2, 2017.

Mary J. Raider, IDS Service and Reserve Manager, P.L. Dunbar Library, effective November 30, 2016.

Rebecca K. Salay, M.A., Director of Student Retention, College of Liberal Arts, effective January 31, 2017.

Eric J. Saunders, M.S., Intelligence/Cyber Engineer, Wright State Research Institute, College of Engineering and Computer Science, effective December 12, 2016.

Aaron Smith, B.A., Academic Technology Analyst, Academic Affairs, Boonshoft School of Medicine, effective December 31, 2016.

Fernando Alexander Smith, M.B.A., Managing Director of Online Programs, Raj Soin College of Business, effective November 30, 2016.

Jeffrey M. Wehmeyer, Librarian, University Libraries, effective September 30, 2016.

Jennifer N. Weinle, B.A., Information Commons Specialist, P.L. Dunbar Library, effective January 3, 2017.

Jacqueline A. Wickerham, Assistant to the Dean, Dean's Office, Raj Soin College of Business, effective November 30, 2016.

Melissa A. Wilson, M.S., Intern and Career Advisor, Career Services, effective December 16, 2016.

Cynthia D. Young, B.F.A., Assistant Vice President for Advancement, Marketing and Communications, Boonshoft School of Medicine, effective November 30, 2016.

Classified New Hires

Andrea D. Browning has been appointed Custodial Services Worker, Environmental Services, Physical Plant, effective November 28, 2016.

Justin P. Chubner has been appointed Maintenance Worker, Facilities Operations, effective November 7, 2016.

Donald B. Miller has been appointed Custodial Services Worker, Environmental Services, Physical Plant, effective November 21, 2016.

Tiffinnie Y. Reed, A.A.A.S., has been appointed Financial Aid Coordinator, Enrollment Management Division, effective November 7, 2016.

Crystal L. Wisecup has been appointed Custodial Services Worker, Environmental Services, Physical Plant, effective November 28, 2016.

Benjamin P. Zemanek has been appointed OMR/Imaging Scanning Technician, Computing and Telecommunications Services, effective December 5, 2016.

Classified Promotions

Carmon Baker has been appointed HR Operations Analyst, Human Resources, effective November 28, 2016.

Mildred Ann Culbreath has been appointed Administrative Specialist, Marketing, Raj Soin College of Business, effective December 7, 2016.

Tony J. Elzey has been appointed Vending Route Driver, Business Services Administration, effective December 12, 2016.

Mindy A. Louderback has been appointed Administrative Support Coordinator, University College, effective January 14, 2017.

Richard D. Montgomery has been appointed Casualty Prevention Worker, Facilities Operations, Physical Plant, effective December 31, 2016.

Jennifer L. Sheets has been appointed Administrative Support Coordinator, English Language and Literatures, College of Liberal Arts, effective December 1, 2016.

Classified Separations

Jessica C. Adams, B.A., Administrative Specialist, Dayton Clinical Oncology Program, Boonshoft School of Medicine, effective January 20, 2017.

Nancy L. Beaty, Account Clerk 1, Student Union, effective November 30, 2016.

James P. Buschur, Custodial Services Worker, Environmental Services, Physical Plant, effective January 3, 2017.

Whitney A. Cleeton, B.S., Administrative Support Coordinator, Faculty and Clinical Affairs, Boonshoft School of Medicine, effective January 19, 2017.

Donna Gimmison, Administrative Specialist, Accountancy, Raj Soin College of Business, effective November 30, 2016.

Barbara J. Halabi, B.A., Student Services Coordinator, Career Center, Vice President for Student Affairs, effective January 11, 2017.

Tanya A. Ledesma, Medical Student Education Coordinator, Family Medicine, Boonshoft School of Medicine, effective November 28, 2016.

Leanne E. Moeller, Department Support Supervisor, English Language and Literatures, College of Liberal Arts, effective November 30, 2016.

A. Evelyn Roberts, Administrative Specialist, Marketing, Raj Soin College of Business, effective November 30, 2016.

RESOLUTION 17-45

RESOLVED that the academic and administrative appointments, changes, retirements, departmental reporting, resignations and terminations submitted to this meeting be, and the same hereby are approved.

General Moore moved for approval. Ms. Ramos seconded, and the resolution was unanimously approved by roll call vote.

B. Appointing Authority

State statute requires the University to have an officially approved appointing authority in place at all times. Due to a change in personnel in the Human Resources department, the following resolution was presented for the Board's approval.

RESOLUTION 17-46

WHEREAS, pursuant to the authority granted in the Administrative Code and Section 2/01L of the University Code of Regulations, Shari Mickey-Boggs, associate vice president and chief human resources officer, continues to serve as appointing authority, and Emily Hamman, human resources business partner and staff labor relations director, as her alternate with respect to all positions in the classified services, therefore be it

RESOLVED that any reduction in workforce, classifications, suspensions, or removals shall be reviewed by the President before being placed into effect by the appointing authority; and be it further

RESOLVED that this resolution supersedes Resolution 14-19, dated February 14, 2014.

Mr. Bridges moved for approval. Mrs. Broner seconded, and the resolution was unanimously approved by roll call vote.

D. Report of Investments

Since the last Board meeting, investment reports for December 2016 and

the Quarterly Investment Review for the Fourth Quarter 2016 have been received. These reports have been distributed to the trustees and are filed with the official Board of Trustees' records.

E. Ratification of Contracts and Grants

Wright State University has recorded \$52,172,953 in external funding for 268 awards for the time period of July 1, 2016 through December 31, 2016.

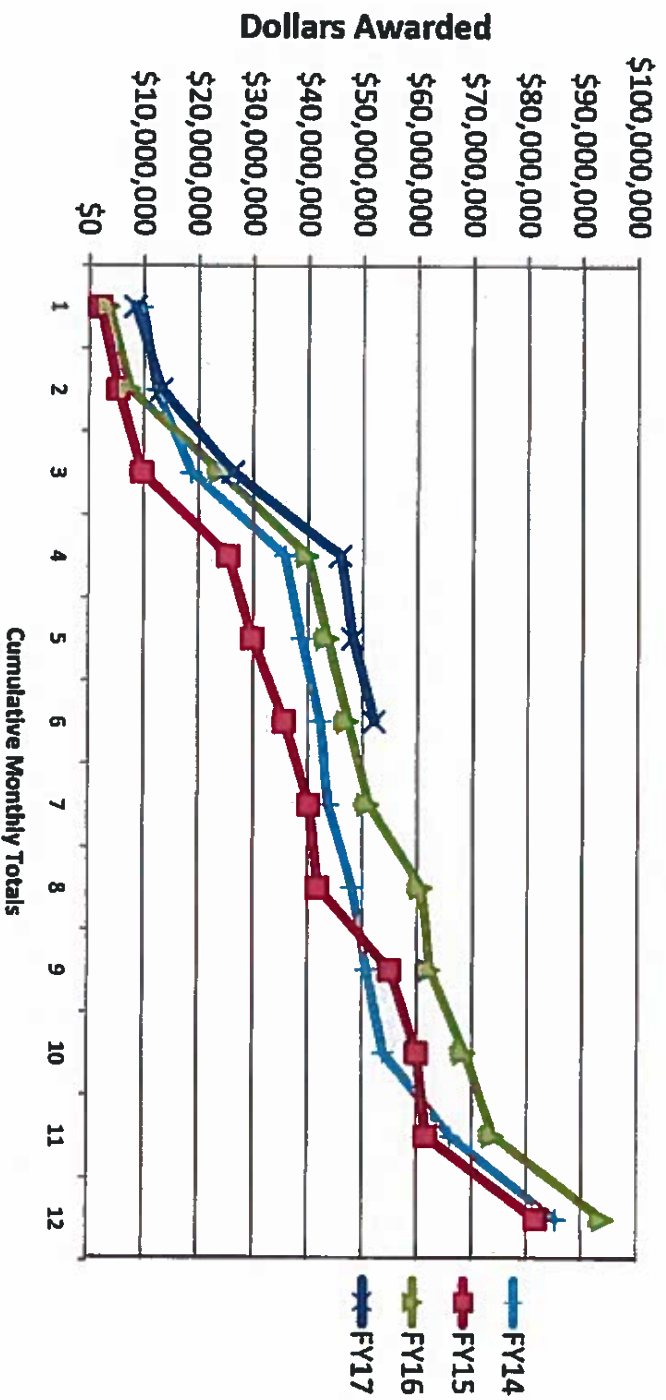
Recent funding received by the University includes \$205,975 from the Alcohol, Drug Addiction and Mental Health Services Board (ADAMHS) of Montgomery County to Dr. Jason Fruth (Teacher Education, CEHS) to deliver the trauma-informed universal classroom-based preventive intervention, the PAX Good Behavior Game, to Montgomery County schools. Additionally, Dr. David Gross (Wright State Research Institute) received \$587,508 from the Ohio Federal Research Network to create the capability to test and evaluate autonomous systems for trustworthiness with a focus on safety and security. And Dr. Kwang-jin Cho (Biochemistry and Molecular Biology, BSOM) was awarded \$249,000 from the National Cancer Institute-NIH-DHHS in order to develop a new approach to block oncogenic K-Ras signaling, which could be a starting point for developing novel anti-cancer therapies.

RESOLUTION 17-47

RESOLVED that the contracts and grants submitted to this meeting be, and the same hereby are ratified.

Ms. Ramos moved for approval. General Moore seconded, and the resolution was passed (6,0,1).

WRIGHT STATE UNIVERSITY **Cumulative Grant and Contract Awards** **Comparison with Previous Three Fiscal Years through December**



FY17 through 12/31/16: \$52,172,953
 FY16 through 12/31/15: \$47,330,300
 FY15 through 12/31/14: \$35,691,005
 FY14 through 12/31/13: \$42,286,519

February 17, 2017
Wright State University
Grants and Contracts Awarded
Since the December 16, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Basic Research						
Continuation Federal Agreement	Dayton Veterans Affairs Medical Center IPA Agreement	10/01/2016 06/30/2017	Veterans Affairs Medical Center	Romer, Eric J.	\$14,838	The PI will be responsible for the experimental design and execution of experiments related to the project.
Continuation Federal Agreement	Dayton Veterans Affairs Medical Center IPA Agreement	10/01/2016 06/30/2017	Veterans Affairs Medical Center	Rapp, Christine M.	\$14,838	The PI will assist in growing keratinocytes and measuring cytokines from cell and murine tissues.
Continuation Federal Agreement	Veterans Affairs Medical Center IPA Agreement	10/01/2016 06/30/2017	Veterans Affairs Medical Center	Zhang, Wenfeng	\$9,297	The PI will be assist in growing keratinocytes and measuring cytokines from cell and murine tissues.
New Federal Grant	K-Ras Plasma Membrane Interactions: A Tractable Therapeutic Target	12/02/2016 11/30/2017	DHHS, National Cancer Institute	Cho, Kwang-jin	\$249,000	The researcher will develop a new approach to block oncogenic K-Ras signaling, which could be a starting point to develop novel anti-cancer therapies that specifically target K-Ras driven cancers.
New Non-Profit Grant	AUGS Quality Improvement and Outcomes Research Network	10/25/2016 10/24/2019	American Urogynecologic Society	Yalcic, Jerome Lumetta	\$4,350	The goal of this project is to seek further knowledge and best practices within the urogynecology specialty through collaboration and participation in benchmarking and quality initiatives.
Supplement Industrial Agreement	Biopsy Study	10/25/2016 10/26/2017	Devicor Medical Products, Inc.	Bolvin, Gregory	\$4,928	Wright State University will support the testing of biopsy devices.

Boonshoft School of Medicine

February 17, 2017
Wright State University
Grants and Contracts Awarded
Since the December 16, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Applied Research						
Continuation Non-Profit Agreement	Miscellaneous Awards Under DCOP Fiscal Agency Agreement	08/01/2016 07/31/2017	Dayton Clinical Oncology Program	Nevels, Dieter	\$10,071	This amendment will allow supplemental funding for WSU to act as the fiscal agent for the Dayton Clinical Oncology Program (DCOP) for managing Non-NIH NCI funds per master agreement Addendum #1 having an effective date of May 12, 2005.
New Industrial Agreement	CT: ENTERPRISE	06/17/2016 06/30/2017	Codman Neuro	Terry, John B.	\$204,329	The primary objectives of this study are to evaluate the safety and effectiveness of ENTERPRISE when used in conjunction with endovascular coil embolization of unruptured wide-neck intracranial saccular anterior circulation aneurysms in a prospective, multi-center, single-arm clinical study.
New Educ. Inst. Subagreement	Clozapine for Cannabis Use Disorder in Schizophrenia	04/01/2016 12/31/2016	Dartmouth College	Lehrer, Douglas S.	\$120,884	The primary goal is to provide evidence to support a shift in clinical practice toward increased clozapine use, and, thus, toward improved outcome for these individuals.
New Industrial Contract	CT: Intisept	04/22/2016 08/31/2017	Intimax Corporation	Ekeh, Akpofure P.	\$67,095	This clinical study will compare the Intisept system versus standard of care on the prevalence of surgical site infection in patients with abdominal trauma or acute surgical abdomen.
New Industrial Subagreement	CT: DALF-PS-1029	01/05/2016 06/09/2016	Acorda Therapeutics Inc.	Terry, John B.	\$16,128	This study will evaluate the long term safety, tolerability and efficacy of dalfampridine extended-release tablets for the treatment of chronic post-ischemic stroke walking deficits.
Supplement Federal Subagreement	Mice Care Laboratory Animal Resources	09/30/2015 09/29/2016	Veterans Affairs Medical Center	Travers, Jeffrey B.	\$5,142	The PI will maintain breeding colonies of several lines of mice for his VA study.

**February 17, 2017
Wright State University
Grants and Contracts Awarded
Since the December 16, 2016 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Instruction						
New Other Gov't Contract	Child Psychiatric Placements	07/01/2016 06/30/2017	Montgomery County ADAMH Services Board	Weston, Christina G.	\$75,000	This project provides support of stipends for residents (fellows) in Child and Adolescent Psychiatry. These residents train, serve, and provide programmatic support in community mental health settings.
New Other Gov't Contract	ID/MI Professorship for FY 2017	07/01/2016 06/30/2017	Montgomery County ADAMH Services Board	Gentile, Julie P.	\$30,000	This funding will provide FY2017 funds to support a faculty position for training in psychiatric services to the intellectually disabled.
Public Service						
Continuation State Grant	Ohio's Telepsychiatry Project	07/01/2016 06/30/2017	Ohio Department of Developmental Disabilities	Gentile, Julie P. Cowan, Allison Harper, Bethany L. Mast, Ryan C. Merrill, Brian M.	\$225,000	This project will expand the existing tele-psychiatry program to serve Medicaid-eligible individuals with intellectual disability and co-occurring mental illness throughout Ohio.
Continuation Non-Profit Grant	Practice Improvement to Address Adolescent Substance Use (PIAASU)	10/01/2016 09/30/2017	American Academy of Pediatrics	Duby, John C.	\$50,000	The PI will provide direction on the overall design of the chapter quality network practice improvement to address adolescent substance use project by collaborating in the development of project charter, goals and measures and key drivers.
Continuation Non-Profit Subagreement	45417 MHFA Project	10/01/2016 09/30/2017	Mt. Olive Baptist Church	Wilson, Josephine F.	\$12,500	Evaluation services will be provided to Mt. Olive Baptist Church for their SAMHSA-funded mental health first aid project.
Continuation Non-Profit Subagreement	Mental Health First Aid Training in Hamilton County	10/01/2016 09/30/2017	Mental Health America	Wilson, Josephine F.	\$12,500	Evaluation services will be provided for a SAMHSA-funded project that will present mental health first aid training to parties who work with youth in Hamilton County.

February 17, 2017
Wright State University
Grants and Contracts Awarded
Since the December 16, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Educ. Inst. Contract	Sinclair Community College Matching Funds CY2016	10/01/2016 09/30/2017	Sinclair Community College	Cauley, Katherine L.	\$32,000	Sinclair Community College provides approximately 50% FTE salary and fringe benefits as matching funds for the Program Coordinator for the Community Health Advocate Program.
New Non-Profit Subagreement	Refugee Centered Medical Home - PCMH Working Better for Our Newest Neighbors	08/01/2016 04/30/2017	Michigan Public Health Institute	Conway, Katharine M.	\$14,999	Project personnel aim to better understand the health perspectives of Ohio's refugee populations.

February 17, 2017
Wright State University
Grants and Contracts Awarded
Since the December 16, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
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College of Education and Human Services

Public Service

New Other Gov't Contract	Expanding Prevention in Montgomery County Schools	07/01/2016 06/30/2017	Montgomery County ADAMH Services Board	Fruth, Jason D.	\$205,975	This project seeks to deliver the trauma-informed universal classroom-based preventive intervention, the PAX Good Behavior Game, to Montgomery County Schools.
New Educ. Inst. Contract	Trauma-Informed Prevention in Bradford Schools	12/01/2016 06/01/2017	Bradford Exempted Village Schools	Fruth, Jason D.	\$20,611	This project seeks to deliver the trauma-informed universal classroom-based preventive intervention, The PAX Good Behavior Game (PAX GGG), to Bradford Schools.

February 17, 2017
Wright State University
Grants and Contracts Awarded
Since the December 16, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
College of Engineering and Computer Science						
Basic Research						
Amendment Federal Contract	SIRCUS TO2: Comprehensive Learning Objectives for Warfighter Needs (CLOWN)	03/31/2016 07/01/2019	DoD, Air Force, Air Force Research Laboratory	Rigling, Brian D. Garber, Fred D. Saville, Michael Shaw, Arnab K. Wischgoll, Thomas Rizki, Maileen M.	\$205,500	The WSU team will undertake a multi-year effort to explore the development of methods to advance the state of the art in a variety of sensor exploitation research areas.
Amendment Industrial Subagreement	Target Recognition and Adaption in Contested Environments (TRACE)	07/14/2015 10/30/2017	Systems & Technology Research	Rigling, Brian D.	\$125,020	Wright State University will provide innovative SAR feature extraction algorithms, discriminative modeling algorithms, and real-time embedded computing trade studies to the sponsor for incorporating into an overall TRACE ATR system solution. The Wright State research team will support the sponsor in integrating and evaluating the TRACE software and hardware applications and support its program management activities.
Amendment Educ. Inst. Subagreement	Collaborative Research: A Cellworks Optimization Method for Air Vehicle Design	03/01/2015 02/28/2017	University of Hawaii at Manoa	Grandhi, Ramana V.	\$67,703	This project focuses on the development and demonstration of a biologically inspired methodology for the automated, multi-disciplinary and multi-objective design of air vehicles.
Amendment Multiple Source Contract	Collaborative Center for Surveillance Research, Phase II	08/01/2016 07/31/2017	More Than One Source of Support	Rigling, Brian D.	\$50,000	These funds represent the Boeing Company's CSR membership fees for Year 2.
Amendment Educ. Inst. Subagreement	A Cryogenic Palletized Directed Energy System	08/16/2015 08/15/2017	Purdue University	Roberts, Roy A.	\$50,000	A Cryogenic Palletized Directed Energy System

February 17, 2017
Wright State University
Grants and Contracts Awarded
Since the December 16, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Amendment Educ. Inst. Subagreement	Dynamic Modeling and Simulation of a Three Stream Engine for Vehicle Power and Thermal Management	08/18/2015 08/15/2017	Purdue University	Roberts, Rory A.	\$50,000	The WSU researchers will investigate the design of a palletized cryogenic LNG based power and thermal management system.
Amendment Industrial Subagreement	Design and Fabrication of an External Combustor for a JetCat Turbojet Engine	09/01/2016 05/31/2017	Universal Technology Corporation	Roberts, Rory A.	\$4,734	Wright State University (WSU) will be creating a team of undergraduate mechanical and materials engineering students to participate in an Aerospace Propulsion Outreach Program (APOP). The program will consist of designing and fabricating an external combustor for a JetCat P80SE gas turbine engine.
Continuation Industrial Subagreement	Performance Understanding for Layered Sensing Exploitation: Rigorous Assessment of Technologies for Exploitation	09/01/2016 02/28/2017	InfoSciTex	Rigling, Brian D. Mossing, John C.	\$50,000	The primary goal of this program is to develop fundamental research tools in the areas of sensor exploitation algorithm performance understanding and performance prediction.
New Non-Profit Subagreement	C2PNT FRN Cycle II: Intelligent Channel Sensing	09/19/2016 09/18/2017	Wright State Applied Research Corporation	Wu, Zhiqiang	\$292,676	This multi-university project focuses on secure relays in a global communications network, exploiting channel sensing, cognitive networking, machine learning, and established relationships with multiple federal agencies and Ohio-based industry to boost the amount of space intelligence delivered to the Earth-end stations, while creating new job opportunities and training manpower.

February 17, 2017
Wright State University
Grants and Contracts Awarded
Since the December 16, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Educ. Inst. Subagreement	Low Cost Manufacturing for Limited Production Aircraft Composite Structures	09/19/2016 08/18/2018	University of Dayton	Gockel, Joy E.	\$50,000	The researchers will work to reduce the fabrication time and cost of limited production aircraft composite structures by 25 percent through the use of innovative composite processing and fabrication techniques.
New Industrial Subagreement	Training for Resilient Systems Design	08/15/2016 05/15/2017	Tier 1 Performance Solutions	Bryant, Adam R.	\$44,999	The purpose of this project is to research technologies and techniques to train students and practitioners on how to build security into the design of a complex system during the design and development phases.
New Industrial Subagreement	Blood Flow Velocimetry Using Digital Subtraction Angiography	08/01/2016 06/30/2017	Radiation Monitoring Devices, Inc.	Yang, Zifeng	\$44,829	The objective of this project is to develop a high-frame-rate X-ray velocimetry system for accurate assessment of the blood velocity inside human vascular systems.
New Industrial Subagreement	Electron Optics Analyses Towards Fundamental Understanding of Functional Thin Film Materials and Devices	09/01/2016 06/12/2017	Universal Energy Systems, Inc.	Huang, Hong	\$28,000	The purpose of this project is to develop fundamental understanding of thickness, defects, interface of functional thin film structures, and their relationships with the behaviors of devices.
Supplement Federal Grant	A Methodology to Protect Classified Technical Documents: The Diagram Modification Approach	03/01/2015 02/28/2018	DoD, Office of Naval Research	Bourbakis, Nikolaos G.	\$187,198	The goal of this project is the protection of classified real technical documents that are vulnerable to theft through "valid" alterations.
Applied Research						
New Industrial Grant	Transitioning ShadowBox to the COP Community	09/01/2016 06/30/2017	Center for Operator Performance	Gallimore, Jennie J.	\$70,122	The goal of this project is to develop a user manual and train the trainer for ShadowBox training methodology for use in the petrochemical industry.

February 17, 2017
Wright State University
Grants and Contracts Awarded
Since the December 16, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Industrial Grant	Mental Models	11/01/2016 12/31/2017	Center for Operator Performance	Gallimore, Jennie J.	\$54,600	The goal of this project is to generate an efficient methodology that extracts the trainee's subjective representation of the system, reveals critical deficiencies, and provides useful information for trainers to facilitate more accurate mental models.
New Industrial Grant	Alarm Tones	12/01/2016 06/30/2017	Center for Operator Performance	Gallimore, Jennie J.	\$24,038	The objective of the research project on control room auditory alarms is to develop a guidance document for specifying alarm design parameters that best convey the information required in a given event scenario.

February 17, 2017
Wright State University
Grants and Contracts Awarded
Since the December 16, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
College of Liberal Arts						
Applied Research						
New Non-Profit Contract	The Impact of Young Adult Literature on Highly "At-Risk" Teenagers' Cognitive, Affective, and Aesthetic Responses	01/09/2017 06/30/2018	Assembly on Literature for Adolescents of NCTE (ALAN)	Johnson, Angela	\$1,500	The purpose of this study is to examine the impact of reading young adult literature in enhancing students' understanding of literature, their emotional connections to literature, and their analysis of the work of literature as art.
Public Service						
New Other Gov't Subagreement	Community Health Assessment Support to Greene, Miami and Preble Counties	09/21/2016 08/30/2017	Greene County Combined Health District	Dockery, Jane L. Murray, Carol S.	\$80,349	Wright State's Applied Policy Research Institute will provide quantitative and qualitative research support to four health departments so they may meet one set of accreditation standards.
New Educ. Inst. Subagreement	Southeast Ohio Diabetes Survey	10/01/2016 01/31/2017	Ohio University	Murray, Carol S.	\$40,571	APRI proposes to conduct 2000 completed telephone interviews with households in Athens, Hocking, Meigs, Morgan, Perry, Vinton and Washington Counties, OH and Wood County, WV. The final deliverable is a de-identified response set or database.
New Other Gov't Subagreement	Madison County Community Health Improvement Plan	01/01/2017 06/31/2017	Madison County/London City Health District	Dockery, Jane L.	\$11,316	Wright State's Applied Policy Research Institute (APRI) will provide facilitation and research support to the Madison County - London City Health District toward the development of a community health improvement plan, which is a requirement for accreditation. The Health District was awarded a grant from ODH for this work.

February 17, 2017²⁴
Wright State University
Grants and Contracts Awarded
Since the December 16, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Continuation State Contract	General Operating Support: Art Galleries	07/01/2016 06/30/2017	Ohio Arts Council	Cortes, Tess	\$6,677	This grant will continue to provide partial support for the operation of the University Art Galleries.
	Academic Support					

February 17, 2017
Wright State University
Grants and Contracts Awarded
Since the December 16, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
College of Science and Mathematics						
Basic Research						
Amendment Educ. Inst. Subagreement	Facilitating Transfer of Mathematical Knowledge from Classroom to Real Life	09/01/2014 08/31/2017	Ohio State University	Kaminski, Jennifer A.	\$133,004	This project will examine students' acquisition of basic fraction arithmetic and basic probability knowledge.
Amendment Educ. Inst. Subagreement	MAVEN Mission	07/01/2011 01/18/2017	University of Colorado	Fox, Jane Lee	\$26,234	The WСУ Principal Investigator will participate in additional activities during Phase E for the Mars Atmosphere and Volatile Evolution (MAVEN) mission.
Amendment Educ. Inst. Subagreement	All Solid-State Lithium Electrochemical Technology	02/15/2016 12/31/2018	University of Dayton	Feld, William A.	\$20,000	This study is a continuation of work focused on the creation of an all solid-state lithium-ion battery with high energy density which lacks flammable components.
Amendment Federal Contract	Electrochemically Controlling the Ring Size and Molecular Topology of Cyclic Polyesters	05/01/2016 01/31/2017	DoD, Army Research Office	Arumugam, Kuppuswamy	\$16,004	The PI will investigate synthesis and characterization of several nheterocyclic carbine (NHCS) adducts of metal bis (dithiolene), including monotopic and multitopic NHCS.
Amendment Federal Grant	The Role of Dynamic Representational Networks in Expertise in Visual Scene Recognition	09/01/2016 08/31/2019	DoD, Office of Naval Research	Harel, Assaf	\$15,000	The goal of the present study is to elucidate the mechanisms underlying the acquisition of expertise in scene analysis, and to establish the importance of changes in structure and dynamics of neural representations over multiple spatiotemporal scales as novel markers of expertise.
Amendment Multiple Source Contract	Mercury Analysis of Environmental Samples	01/01/2015 08/30/2017	More Than One Source of Support	Hammerschmidt, Chad R.	\$7,590	The Principal Investigator will provide mercury analysis of environmental samples for various sponsors.

February 17, 2017
Wright State University
Grants and Contracts Awarded
Since the December 16, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Amendment Non-Profit Grant	Topological Graph Theory and Matroid Theory	09/01/2012 08/31/2017	Simons Foundation	Siliaty, Daniel C.	\$7,000	The PI will host experts in topological graph and matroid theories.
Continuation Federal Grant	TRPM7 and Cellular pH	12/01/2016 11/30/2017	DHHS, National Institute of Allergy and Infectious Diseases	Kozak, Juliusz Asht	\$370,000	The main goal of this study is to investigate the function of TRPM7 kinase in leukocytes using a novel transgenic mouse model where TRPM7 has been replaced with its kinase-dead mutant form.
Continuation Industrial Subagreement	Electrical and Optical Characterization	09/01/2016 05/19/2021	Wyly Laboratories	Look, David C.	\$80,000	The purpose of this project is to provide electrical and optical characterization of materials and devices of interest to the Sensors Directorate of the AFRL.
New Federal Coop. Agmt.	Algorithms on Generalized Networks	10/24/2016 09/30/2017	DoD, Defense Advanced Research Projects Agency	Siliaty, Daniel C.	\$99,620	Generalized networks are used to model a broad range of optimization problems. The PI will develop new algorithms for finding solutions to such optimization problems.
New Educ. Inst. Subagreement	Host vs Alternate Host Tree Oviposition Attractants for Female Emerald Ash Borers	09/01/2016 08/31/2017	Pennsylvania State University	Cipollini, Donald F.	\$45,000	The principle objective is to develop improved attractants for female emerald ash borer (EAB), <i>Agilus planipennis</i> beetles, based on attractant and oviposition cues that female beetles use to discriminate between susceptible and resistant host ash trees. Additionally, volatile organic compounds (VOC) that attract EAB females to oviposit on an alternate host, white fringe tree, will be identified and tested as EAB female attractants.
New Industrial Subagreement	Development of Robust Compact Sources for Alkali Atom Systems	11/01/2016 08/31/2017	Universal Energy Systems, Inc.	Kozlowski, Gregory	\$35,500	The objective of this effort is to develop materials which are chemically inert to the specific alkali elements under the conditions dictated by Air Force systems of interest.

February 17, 2017
Wright State University
Grants and Contracts Awarded
Since the December 16, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Industrial Subagreement	TAHMT Task Order 001	07/14/2016 03/24/2019	Systems Research and Applications International	Schneider, Tamara	\$25,012	Wright State University will support research and development activities that are intended to advance the overall mission of the Human Trust and Interaction Branch, Human Insight and Trust (HIT) Team to foster human-robot learning, methods to calibrate trust, and methods to foster transparency in human-machine contexts.
New Non-Profit Grant	Genetic Insight of Last Surviving Snow Leopard Population of Pakistan Employing Next Generation Sequencing for It's Improved Conservation and Management	12/09/2016 12/08/2017	Panthera Corporation	Rooney, Thomas	\$20,000	This study will develop and optimize next generation DNA sequencing protocols for snow leopard identification, and then apply this protocol to identify individuals from environmental DNA sources and assess inbreeding, population genetic structure, population size, and home range movements.
Applied Research						
New Industrial Contract	Continuation of Ground Water Protection and Monitoring for Compliance with Zoning of Southwestern Quarry Operations for Xenia, Beavercreek, and Bath Townships in Greene County, Ohio	01/01/2017 12/31/2017	Cemex	Rizi, Jr., Robert W.	\$10,000	The PI will perform data collection and statistical analysis characterizing natural variations in ground water levels and chemistry in the Silurian carbonate aquifer system surrounding future CEMEX quarry operations.

February 17, 2017
Wright State University
Grants and Contracts Awarded
Since the December 16, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New State Subagreement	Wright State University and Sinclair Community College	09/01/2016 11/01/2017	Ohio Department of Higher Education	Sahin, Ayse Arzu Litrell, Timothy Jason Kelly, Peggy Ann Wellinghoff, Lisa Jean Otto, Ray J. Farrell, Ann M.	\$20,750	The Department of Mathematics and Statistics at Wright State University (WSU) and the Department of Mathematics at Sinclair Community College (SCC) will collaboratively develop co-remediation pathways to enhance student success in completing mathematics gateway courses, and also to align the content of their pathways as closely as possible to facilitate student transfer between the two institutions.
	Collaborative Co-Requisite Remediation Design					

February 17, 2017
Wright State University
Grants and Contracts Awarded
Since the December 16, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
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School of Professional Psychology

Public Service

Continuation Other Gov't Subagreement	Children Matter! Montgomery County (CMMC) Project	10/01/2016 09/30/2017	Montgomery County ADAMH Services Board	Warfield, Janece	\$98,255	The purpose of the project is to conduct prevention groups for children pre-selected by the Montgomery County Juvenile Court and identified with Serious Emotional Disturbance (SED), as well as their parents and siblings.
Continuation Other Gov't Subagreement	PECE-PACT: Parents Early Childhood Education/Positive Action Choices Training	07/01/2016 06/30/2017	Montgomery County ADAMH Services Board	Warfield, Janece	\$69,288	The FY2017 PECE-PACT program will continue to provide a comprehensive range of services to Head Start youngsters and their families in order to develop child and parent resiliency skills.

Student Services

New State Subagreement	Initiative to Improve Quality and Access to Information and Services for Sexual Assault Victims	10/01/2016 09/30/2017	Ohio Office of the Attorney General	Biesemeyer, Destinee N. Rando, Robert A.	\$156,550	The project is intended to support the method in which students who have experienced sexual assault are connected with the resources available to them. This includes reforming the process by which an individual gets information for themselves and how resource information is shared from person to person.
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February 17, 2017
Wright State University
Grants and Contracts Awarded
Since the December 16, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New State Grant	Transforming Campus Climate with Bystander Empowerment and Engagement	11/01/2016 01/31/2018	Ohio Department of Higher Education	Biesemeyer, Destinee N.	\$7,900	Sponsor funds will bolster the launch of WSU's bystander empowerment program titled "Got a Minute?" with promotional items, informational material, and training support. Receiving these funds will help WSU meet state and federal mandates for sexual assault prevention by hastening campus-wide exposure to the program and supporting sustainability with additional trainers.
Student Aid						
New Other Gov't Contract	Practicum Training: ADAMHS Board, FY2017	07/01/2016 06/30/2017	Montgomery County ADAMH Services Board	Schultz, Michelle S.	\$62,000	This practicum traineeship program is designed to provide SOPP doctoral students with experience in working with people who are severely mentally disabled, with children who are severely emotionally disturbed, and with those persons who are substance abusers.
New Industrial Contract	SOPP Practicum: Court Clinic Site FY2017	07/01/2016 06/30/2017	Central Clinic	Schultz, Michelle S.	\$18,000	The sponsor will provide direct client services training for one SOPP practicum student.
New Industrial Contract	SOPP Practicum: Central Clinic, Adult Services FY2017	07/01/2016 06/30/2017	Central Clinic	Schultz, Michelle S.	\$16,000	The sponsor will provide supervision, and direct and indirect client services training for two doctoral students.
New Non-Profit Contract	SOPP Practicum: Hillcrest Academy FY2017	07/01/2016 06/30/2017	Hillcrest Academy	Schultz, Michelle S.	\$14,000	The sponsor will provide direct client services training for two SOPP doctoral students.

February 17, 2017
Wright State University
Grants and Contracts Awarded
Since the December 16, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Universitywide						
Continuation Federal Contract	ACHIEVE: A Chance to Have and Improve the Experience and Value of Education	10/01/2016 09/30/2017	U.S. Department of Education	Martin, Bryan M.	\$182,081	The renewal project will continue to increase access to postsecondary education for low- income student parents through the provision of child care services at Mini University.
				Student Aid		

February 17, 2017
Wright State University
Grants and Contracts Awarded
Since the December 16, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
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VP for Research and Dean of the Graduate School

Basic Research

Amendment Non-Profit Subagreement	Human Performance and Human Sciences: Ohio Federal Research Network; Cycle II: Motion Sickness Interactions with Spine Disorders (MOSSD) and Advanced Cognitive and Physical Sweat Biosensing	09/19/2016 09/18/2018	Wright State Applied Research Corporation	Broderick, Timothy J.	\$1,215,253	This funding will be used to support administrative costs of center and technical costs of two projects.
Amendment Federal Contract	Hemodynamic Response to Hypoxia	10/26/2016 04/25/2017	Naval Medical Research Unit Dayton	Parker, Jason G.	\$79,000	Naval airmen encounter significantly decreased oxygen concentrations during operations which can affect their cognitive and physical abilities. This work will study how the brain attempts to redirect much needed oxygen during low oxygen conditions to parts of the brain most necessary for survival.
New Educ. Inst. Subagreement	Test and Evaluation of Autonomous Systems (TEAS)	09/19/2016 09/18/2017	Ohio University	Gross, David C.	\$587,508	Test & Evaluation of Autonomous Systems (TEAS) is an Ohio Federal Research Network project to create capability to test and evaluate autonomous systems for trustworthiness with a focus on safety and security.

February 17, 2017
Wright State University
Grants and Contracts Awarded
Since the December 16, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Applied Research						
Continuation Industrial Subagreement	Extended Scene	10/31/2016 01/30/2018	Invertx Corporation	Schmitz, James L.	\$29,925	The researcher will investigate new algorithms for the production of new products using data obtained from a non-imaging sensor
New Industrial Subagreement	FY15 GEOINT MS&E Support - Algorithm Bank	02/10/2016 09/09/2016	Invertx Corporation	Schmitz, James L.	\$0	The researcher's effort will assist in automating signal extraction from large data sets through providing users a set of web-enabled algorithms.
Total Funded					\$5,405,789	

XI. REPORTS OF THE COMMITTEES OF THE BOARD

A. Academic Affairs Committee

Mrs. Broner reported on the Academic Affairs committee meeting of January 20, 2017.

- **Provost Report**

Enrollment: Week 1 enrollment numbers showed undergraduate enrollment down 1.2% compared to same time last year. Graduate enrollment is down 4.8%. Overall there was a 2.1% decrease in University headcount. Domestic enrollment increased almost 1%, however, International enrollment decreased 25% which is reflective of the national decrease in International student enrollment.

Wright State is completing a search for a Senior International Officer to aid in recruitment. Candidates will be on campus in February.

Personnel: Dean Rosalie Mainous, College of Nursing and Health, will be leaving Wright State on January 31st to become the Director of Academic Nursing Development for the American Association of Colleges of Nursing. Dr. Deborah Ulrich will be the interim dean. Dr. Kristin Sobolik, College of Liberal Arts, is moving to Missouri to become the Provost at the University of Missouri, Saint Louis.

Academic Updates: A new minor has been created in Entrepreneurship and the Faculty Senate has approved an Early Childhood Generalist Endorsement.

1. **Emeritus Requests**

The following resolution was presented to the Board for approval.

RESOLUTION 17-48

WHEREAS, faculty members who have served ten or more years as fully-affiliated and full-time members at Wright State University will automatically be granted the emeritus title upon retirement and upon written request by the faculty member to the provost; and

WHEREAS, David Reynolds, Associate Professor of Biomedical, Industrial and Human Factors Engineering, served the university from 1980 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, William Feld, Professor of Chemistry, served the university from 1972 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Roger Gilpin, Professor of Chemistry, served the university from 1996 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Nancy Mack, Professor of English Language and Literatures, served the university from 1988 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Richard Mercer, Associate Professor of Mathematics and Statistics, served the university from 1980 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, James Olson, Professor of Emergency Medicine, served the university from 1986 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Kenneth Turnbull, Professor of Chemistry, served the university from 1980 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Marguerite Veres, Senior Lecturer of Leadership Studies in Education & Organizations, served the university from 2001 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Marcia Wendeln, Senior Lecturer of Biological Sciences, served the university from 1994 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Ronald Taylor, Senior Lecturer of Computer Science, served the university from 1997 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Tony Ortiz, Senior Lecturer of Kinesiology and Health, served the university from 1985 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Mel Goldfinger, Associate Professor of Neuroscience, Cell Biology and Physiology, served the university from 1983 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Joanne Dombrowski, Professor of Mathematics and Statistics, served the university from 1973 in a fully-affiliated and full-time status and has requested emeritus status; therefore be it

RESOLVED that the requests for emeritus status for the aforementioned faculty members, as submitted to this meeting be, and the same hereby are endorsed.

Mrs. Broner moved for approval. Dr. Goyal seconded, and the resolution was unanimously approved by roll call vote.

2. Posthumous Degree Requests

The policy for eligibility for posthumous degrees stipulates that the student must be within one year of degree completion, be recommended by their department chair, dean or provost, and the request must be approved by the Board of Trustees.

Dr. Jason Deibel, chair of the Department of Physics, spoke on behalf of Mr. Gregory Karjala.

Posthumous Degree for Mr. Gregory Karjala

RESOLUTION 17-49

WHEREAS, Wright State University shares with the family and friends in the loss of Mr. Gregory Karjala; and

WHEREAS, Mr. Karjala's progress toward his Master of Science degree in Physics was nearly complete at the time of his death; and

WHEREAS, the Chair of the Department of Physics and the Dean of the Graduate School have recommended that Mr. Karjala be granted a posthumous degree; and

WHEREAS, the Provost has reviewed the recommendation and supports the granting of a posthumous degree to Mr. Karjala; therefore be it

RESOLVED, that the Wright State University Board of Trustees hereby approves granting a posthumous Master of Science degree to Mr. Gregory Karjala.

Mrs. Broner moved for approval. General Moore seconded, and the resolution was unanimously approved by roll call vote.

Posthumous Degree for Mr. Joshua Merrick Weaver

Dr. David Goldstein, chair of the Department of Biological Sciences, spoke on behalf of Mr. Joshua Merrick Weaver.

RESOLUTION 17-50

WHEREAS, Wright State University shares with the family and friends in the loss of Mr. Joshua Merrick Weaver; and

WHEREAS, Mr. Weaver was a senior Biological Sciences major at Wright State University who maintained a cumulative 4.0 grade point average; was a talented student whose contributions to the science field would have been significant; and

WHEREAS, the Chair of the Department of Biological Sciences and the Dean of the College of Science and Mathematics have recommended Mr. Weaver be granted a posthumous degree; and

WHEREAS, the Provost has reviewed the recommendation and supports the granting of a posthumous degree to Mr. Weaver, therefore be it

RESOLVED, that the Wright State University Board of Trustees hereby approves granting a posthumous Bachelor of Science degree to Mr. Joshua Merrick Weaver.

Mrs. Broner moved for approval. Ms. Ramos seconded, and the resolution was unanimously approved by roll call vote.

3. Tuition Discounts

Dr. Sudkamp presented two recommendations for tuition discounts.

The first tuition reduction request was a follow-up to the state's 5% Challenge issued last year whereby institutions were asked to develop ways to enhance affordability for students and increase timely graduation rates. Wright State is offering a 20% reduction on the first three credit-hours of Summer Semester tuition for students who have completed 24 credit-hours or more of instruction during the preceding Fall and Spring semesters.

**Tuition Waiver Recommendation for
Summer Tuition Reduction for Eligible
Wright State University (WSU) Students**

RESOLUTION 17-51

WHEREAS, 375.30.30 of Am. Sub. H.B. 119 of the 127th General Assembly requires any waiver of tuition for a particular student or any class of students not otherwise permitted by law at a state-assisted institution of higher education to be approved by the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Directive 2009-011 signed by the Chancellor of the Ohio Department of Higher Education on April 17, 2009, established procedures for institutions to follow when requesting to waive standard tuition rates; and

WHEREAS, this resolution is contingent upon the approval of the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, college affordability continues to be an important issue for students and their families as well as state and federal governments; and

WHEREAS, under House Bill 64 369.600 all Ohio public colleges and universities were required to develop plans to reduce costs for higher education by 5%; and

WHEREAS, Wright State University, under the leadership of Wright State University Provost Thomas Sudkamp, developed a plan that was approved by the WSU Board of Trustees in October 2015 and was submitted to the Chancellor of the Ohio Department of Higher Education;

WHEREAS, a tuition reduction for summer semesters for eligible students was part of the cost reduction plan approved by the Wright State University Board of Trustees and submitted to the Chancellor of the Ohio Department of Higher Education in October, 2015,

WHEREAS, Wright State University is requesting approval of this tuition reduction for summer semesters for eligible students lasting through Summer 2019, contingent upon the Chancellor's further authority to approve,

WHEREAS, the tuition reduction request is for 20% of the posted undergraduate tuition for Summer semesters, up to 3 credit hours,

for Ohio resident, Wright State University students who successfully earned a minimum of 24 credit hours during Fall 2016 and Spring 2017 semesters combined. This reduction will be available to students at the Dayton and Lake Campuses. Standard undergraduate, in-state tuition for Summer 2017 at the Dayton campus for a 3 credit hour course is \$1182 (\$394 per credit hour). Students in this waiver program would pay \$946 for a 3 credit hour course. This is a waiver of \$236 for a 3 credit hour course (\$79 waiver per credit hour). Standard undergraduate, in-state tuition for Summer 2017 at the Lake campus for a 3 credit hour course is \$795 (\$265 per credit hour). Students in this waiver program would pay \$636 for a 3 credit hour course. This is a waiver of \$159 for a 3 credit hour course (\$53 waiver per credit hour).

RESOLVED that the administration of Wright State University is authorized to offer a tuition reduction of 20% of the posted undergraduate tuition for Summer 2017, up to 3 credit hours, for Ohio resident, Wright State University students who successfully earned a minimum of 24 credit hours during Fall 2016 and Spring 2017 semesters combined; and therefore be it

FURTHER RESOLVED that the administration of Wright State University will submit a request to the Chancellor of the Ohio Department of Higher Education to review and approve the tuition reduction.

Mrs. Broner moved for approval. Dr. Goyal seconded, and the resolution passed (6-1).

Tuition Waiver Recommendation for Chemical, Biological, Radiological, & Nuclear (CBRN) Defense Program

The second tuition reduction request was for a three course online certificate program in Chemical, Biological, Radiological and Nuclear Defense. The tuition reduction would target out of state federal employees and allow them to take courses at in-state rates with a \$10 surcharge. The goal was to increase student enrollment for the program and attract out-of-state students. The following resolution was presented to the Board for approval.

RESOLUTION 17-52

WHEREAS, 375.30.30 of Am. Sub. H.B. 119 of the 127th General Assembly requires any waiver of tuition for a particular student or any class of students not otherwise permitted by law at a state-assisted

institution of higher education to be approved by the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Directive 2009-011 signed by the Chancellor of the Ohio Department of Higher Education on April 17, 2009, established procedures for institutions to follow when requesting to waive standard tuition rates; and

WHEREAS, this resolution is contingent upon the approval of the Chancellor of the Ohio Department of Education; and

WHEREAS, Wright State offers the Chemical, Biological, Radiological, and Nuclear Defense Certificate Program (CBRN) in the Department of Pharmacology and Toxicology in the Boonshoft School of Medicine; and

WHEREAS, the CBRN program consists of three courses: 1) *PTX 8100: Applications to Medical, Chemical, Radiological, and Nuclear Defense*; 2) *PTX 8210: Applications to Medical Biological Defense*; and 3) *PTX 8120: Case Studies for CBRN Defense*; and

WHEREAS, students must meet the university application requirements and the program requirements of 1) a B.S. degree in a science or health-related field and 2) a 3.0 minimum Grade Point Average; and

WHEREAS, students applying for this program must meet the Wright State University Graduate School admissions criteria; and

WHEREAS, Wright State University is requesting a tuition reduction for out-of-state federal employees accepted into the CBRN program whereby they pay the in-state tuition rate and a \$10 surcharge fee;

WHEREAS, Wright State University hopes to provide this tuition reduction beginning Summer Semester 2017 and lasting through June 30, 2019, contingent upon the Chancellor's further authority to approve; and

WHEREAS, the courses taken at Wright State University Department of Pharmacology & Toxicology have been reviewed and approved by Wright State University faculty in the Boonshoft School of Medicine and the Wright State University Graduate Council; and

WHEREAS, Wright State University hopes to enroll six or more students into this program annually beginning Summer Semester 2017; and

BE IT RESOLVED that the administration of Wright State University is authorized to offer a tuition reduction for federal employees accepted into the CBRN program in the Wright State University Boonshoft School of Medicine (BSOM) whereby they pay the in-state tuition rate and a \$10 surcharge fee; and

BE IT FURTHER RESOLVED that the administration of Wright State University will submit a request to the Chancellor of the Ohio Department of Higher Education to review and approve the tuition reduction.

Mrs. Broner moved for approval. Dr. Goyal seconded, and the resolution passed (6-1).

- **Rationale for Tuition Discounts**

The Trustees held a lengthy discussion concerning the rationale for tuition discounts and the question of when reductions in fees help attract students. Trustee Broner asked Provost Sudkamp to develop a report for presentation at the April Academic Affairs Committee meeting to review previously approved tuition discounts. The report will outline “cost versus benefits” and impact on revenue attainment.

Trustee Bridges inquired about online courses and out-of-state surcharges. Since online courses do not have the associated “brick and mortar” overhead charges of on-site courses, when does a tuition reduction for online courses make sense to attract new students? The Committee would like to have a report reviewing online costs and the benefits of discounting at a subsequent meeting.

4. **New Programs**

Bachelor of Science, Neuroscience Major

Dr. Eric Bennett, chair of the Neuroscience, Cell Biology and Physiology department, thanked Dr. Patrick Sonner and Dr. Kathy Engisch, and recognized them for their efforts and hard work to develop the Bachelor of Science in Neuroscience program. Dr. Sonner, instructor and director of the Neuroscience Program, outlined the program, detailed how it supports Wright State’s mission, and highlighted the goals and benefits for students.

Before being sent to the Chancellor of the Ohio Department of Higher Education for approval, the following resolution was before the Board for consideration.

Resolution 17- 53

WHEREAS, Wright State University is proposing a new Bachelor of Science program, Neuroscience, within the Department of Neuroscience, Cell Biology and Physiology and the College of Science and Mathematics; and

WHEREAS, the Bachelor of Science in Neuroscience will complement Wright State University's Bachelor of Science in Psychology-Behavioral Neuroscience Concentration, the Master of Science Physiology and Neuroscience, and the Ph.D. in Biomedical Sciences-Neuroscience and Physiology Concentration; and

WHEREAS, the interdisciplinary curriculum will engage students in applying physics, chemistry, biology, and mathematics to key concepts of neuroscience; and

WHEREAS, Wright State University is committed to creating additional opportunities to students to enter health care and health science professions; and

WHEREAS, the program has been approved by the Faculty Senate and the Provost; therefore, be it

RESOLVED that the Bachelor of Science, Neuroscience major as submitted to the meeting be, and the same hereby is endorsed.

Mrs. Broner moved for approval. General Moore seconded, and the resolution was unanimously passed by roll call vote.

Bachelor of Science in Business, **Entrepreneurship Major**

Dr. Kendall Goodrich, chair of the Marketing Department, reviewed the proposed undergraduate degree in Entrepreneurship. To satisfy market demands from people who wish to start and own their own business, the program offers a B.S. in Business with Entrepreneurship as the major. The six required courses encourage innovation, out-of-the-box thinking, and experiential learning with area partners such as the Wright State Research Institute and the Air Force Research Laboratory. The following resolution was presented to the Board of Trustees for approval.

RESOLUTION 17-54

WHEREAS, Wright State University is proposing a new Bachelor of Science in Business program, Entrepreneurship, within the Department of Marketing and the Raj Soin College of Business; and

WHEREAS, the Entrepreneurship major is a multidisciplinary program designed to provide students with the skills necessary to start a business; and

WHEREAS, the demand for courses in entrepreneurship at Wright State has increased by over 50% in the past three years; and

WHEREAS, the Entrepreneurship major aligns with the Raj Soin College of Business mission of providing leadership and innovation to business majors; and

WHEREAS, the program has been approved by the Faculty Senate and the Provost; therefore, be it

RESOLVED that the Bachelor of Science in Business, Entrepreneurship major as submitted to the meeting be, and the same hereby is endorsed.

Mrs. Broner moved for approval. General Moore seconded, and the resolution was unanimously approved by roll call vote.

- **Periodic Review of New Programs**

The Trustees discussed tracking the progress of newly implemented programs both in terms of enrollment targets and revenue projections, as well as student retention and course completion rates. Mr. Fecher requested that each new program submit a yearly report for three years following Board approval to the Academic Affairs Committee outlining the program's progress with student enrollment and revenue targets. Trustee Broner requested the format of the report be standardized for consistent comparison.

- **State Duplicative Program Report**

The Academic Affairs committee meeting was behind schedule and in the interest of time, Dr. Sudkamp recommended moving this report to the April meeting.

- **Student Recruiting Strategies**

Ms. Mary Ellen Ashley, vice president for enrollment management, highlighted some of the methods used by Enrollment Management to recruit students to Wright State. A new enrollment management software program called Customer Relationship Management System, or CRM, has been implemented to centralize the recruitment and application process. Planned CRM enhancements include a cloud-based system to individualize marketing and email relationships and enhanced ability for perspective students to register online for campus tours, campus visits, open houses, and orientation.

Working with the Office of Marketing, Enrollment Management has developed targeted campaigns for high school juniors and seniors. Tools being used include a new “view book”, direct mail, advertising, billboards, radio, and social media.

Successful recruitment efforts are research based and understand what students are looking for and what geographic areas they are coming from. Wright State is partnering with various corporate and community partners, as well as the surrounding counties, to attract new students while supporting the area’s educational and workforce needs.

B. Building and Grounds Committee

Dr. Goyal reported on the Building and Grounds Committee meeting for January 20, 2017.

- **Comments from the Chair**

Dr. Goyal read the conflict of interest statement and offered the following remarks.

Welcome to the first committee meeting of 2017. More importantly, welcome to the first committee meeting of our 50th anniversary year. In the brief time that we have been a part of this industry of higher education, we’ve been pioneers of many aspects of university life that are now best practices.

We were the first university to have a service dog park. Our Creative Arts Center is one of the finest in the country. We created one of the first neuroscience engineering collaborative facilities linking medical success and engineering. One of the aspects of Wright State University for which I am proudest is that we were ADA compatible 27 years before the ADA and I believe our public-private partnership for housing has become a standard practice.

All of these things I just mentioned were initiatives that would have come through prior Building and Grounds committees. I want to thank those trustees for their bold vision and strong leadership. I hope you are like me and look forward to the next 50 years with great anticipation. Now let's get to work.

- **Project Updates**

Mr. Greg Sample, chief real estate officer, introduced Mr. Rob Thompson, university architect, and Mr. Javan Conley, construction administrator, and defined their capital project management roles.

Mr. Thompson and Mr. Conley offered updates on Wright State's capital funded projects presently in the design phase and those currently under construction. Wright State has received state appropriations for a classroom laboratory modernization project. A review is currently underway with Provost Sudkamp and faculty to identify, and prioritize, the classroom labs most in need of updating and technology enhancement.

Other state capital allocations include \$1.5 million for a campus-wide electrical infrastructure upgrade, \$2 million in funding for the Envelope Repair project to repair windows, doors, roofs and thermal barriers, and \$2.5 million for cable replacements/safety upgrades for campus elevators. A need assessment will be done to prioritize the elevator work.

Wright State also received \$1.25 million for an Information Technology Disaster Recovery project to upgrade the University's computer servers cooling system and to enhance the off-site disaster recovery storage facility.

The design phase is nearing completion for the Lake Campus Agriculture Education and Water Quality building. Bids have been received and have all come in over estimates.

Projects nearing completion include the Creative Arts Center. The 187,000 square foot (sq. ft.) renovation has been completed with the exception of the repairs to the skylight which have been deferred to May 1st when classes are out and building traffic can be redirected for safety reasons. The 26,000 sq. ft. addition is finished and presently undergoing final punch-out modifications with the builder. An Open House was held on November 9th and was very well attended.

There was a follow-up discussion on managing project cost overruns. Projects are awarded with a set budget including a contingency reserve fund of 9-11% for unforeseen issues. It is expected that projects will be delivered on time and at, or below, budget with the reserves being unspent. Since renovations projects are more likely to uncover hidden problems needing repairs, there may need to be a higher contingency established for renovation projects.

The Finance Committee is reviewing the University's Finance Policy and, as part of their revision, has drafted a provision whereby if a capital project is expected to exceed its budget by 5% or more, the Board of Trustees would be notified and spending approval would be obtained.

Mr. Sample indicated that there were updates to discuss relative to the Yellow Springs property and other relevant real estate matters. The Building and Grounds Committee moved to go into Executive Session to hear those updates.

1. **Building and Grounds Committee Executive Session**

The Building and Grounds Committee, by majority voted, elected to go into Executive Session at 8:27 a.m. in the 3rd Floor Conference Room, Foundation Building.

The following Committee members were present:

Present

Eloise Broner
Sean Fitzpatrick
Anuj Goyal

Absent

Trustees in Attendance:

Present

Michael Bridges
Douglas Fecher
Jordan Large
Ryan Pignatiello

Absent

William Montgomery
C.D. Moore
Grace Ramos

RESOLUTION 17-38

RESOLVED that the Wright State University Building and Grounds Committee of the Board of Trustees agreed to hold a Special Executive Session on Friday, January 20, 2017; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

- Purchase or sale of property

Dr. Goyal moved for approval. Mrs. Broner seconded and the resolution was approved by roll call vote.

The meeting was adjourned at 9:00 a.m.

The Building and Grounds Committee returned to the Foundation Board Room, Foundation Building and adjourned the Committee meeting at 9:01 a.m.

C. Compliance and Audit Committee

General Moore reported on the Compliance and Audit committee meeting of January 20, 2017.

- **Comments from the Chair**

General Moore called the meeting to order with the reading of the Conflict of Interest Statement.

Trustee Moore indicated that the Compliance and Audit Committee has the responsibility to periodically review established policies and operating procedures to determine if changes and/or updates are required.

General Moore outlined the four-fold focus of the meeting.

1) As a follow-up to the last Committee Day in November and the December Board Meeting, the Committee reviewed the plan to ensure effective compliance with the board-approved Affiliate Entity policy. We heard from Ms. Tittle, the University's new compliance officer regarding her time-phased plan to work with each affiliate entity to ensure timely and effective Affiliate Entity policy implementation.

2) We had a follow-up discussion with Mr. Peter Cheng and Ms. Lora Sidor regarding project workloads and resource limitations in the upcoming year. Specifically, the Committee requested a follow-up report to address prioritization of audit workload and further exploration of options to best match staffing levels to workload requirements.

3) In addition, we addressed the way ahead for updating the University's By-Laws of the Board of Trustees. The Committee heard from a group of graduate students from the Department of Accountancy regarding a project partnership with the Board of Trustees to assist in the update of our By-Laws. Again, I'd like to personally thank Dr. Susan Lightle and her five graduate students who have volunteered to work on this project over the upcoming semester.

4) Finally, we heard a response from Mr. Chan on an action from the last Board Meeting regarding a Trustee "wearing two hats" associated with participation and action on Affiliate Entity Boards.

- **Compliance Plan Implementation Update**

Ms. Kelli Tittle, university compliance officer, briefed the Committee on the Affiliated Entity Policy Implementation plan. The Committee had asked Ms. Tittle to present her timeline and prioritization plan to the full Board so you will be hearing from her later today during the Public Session presentation.

- **Audit Plan for 2017**

At the November Compliance and Audit Committee meeting, Mr. Cheng, vice president for university audit and consulting services, outlined the audit plan for 2017. With a significant number of audits proposed and a finite number of staff available to handle the workload, the Committee asked Mr. Cheng to explore options to prioritize and best match staffing levels to workload requirements.

Mr. Cheng returned to the January meeting and presented a re-prioritized audit plan for the 2017 calendar year that ensures the audit of the most critical University operating areas. Several of the lower priority areas, and those that had more recent audits, will be accomplished in early 2018. Mr. Cheng highlighted that one additional auditor is required to complete the revised, prioritized 2017 audit plan.

- **Board of Trustee' By-Laws**

General Moore welcomed Ms. Tyler Mills, Mr. Tyler Davis, Mr. Kevin Munch, Ms. Christine Krebs and Mr. Nate Jenkins; students from the Master of Accountancy Graduate program who will be partnering with the Board on the review of its By-Laws.

The students presented a project plan designed to help the Board of Trustees update the current (2003) Wright State University Board of

Trustees By-Laws. The students will conduct research, stakeholder interviews, gap analysis, and provide update recommendations with associated justification (rational/research) at the spring Board of Trustees meeting.

- **Update from Mr. Larry Chan on the “Dual Hat” Question**

The question was raised at the last Committee meeting regarding Board of Trustee members who also sit on Affiliate Entity Boards and how to best manage wearing “Dual Hats”. The Board requested that Mr. Larry Chan, vice president for legal affairs and general counsel, conduct a legal and ethical review and report back his findings.

Mr. Chan informed the Committee of situations where there could possibly be a conflict of interest with a Trustee member also participating as a board member on a Wright State University Affiliate Entity. If the Affiliate is supporting the vision of the University and doing “business of the University”, a conflict is not likely. However, each board member should be aware of the perception and work closely with Wright State’s legal counsel if there are ever questions about potential conflicts of interest, particularly with financial decisions affecting the Affiliate and the University.

- **Good of the Order**

General Moore outlined the agenda for the next Compliance and Audit Committee meeting on April 7, 2017. The Committee will hear updates on the By-Law revision project as well as a progress report on the Affiliate Entity Implementation plan. In addition, there will be a discussion on the Contracting Policy, specifically, how effectively it is capturing the desired attributes of right controls, process discipline and transparency in light of the University’s budget challenges.

D. Finance Committee

Mr. Fitzpatrick reported on the Finance committee meeting of January 20, 2017.

- **Comments from the Chair**

Mr. Fecher called the meeting to order and reminded the Trustees to be aware of any conflict of interest and take the steps they deem appropriate.

Trustee Fecher thanked everyone for attending the Finance Committee meeting and offered the following remarks.

The University's current financial status has been well documented and we continue to work together through a difficult financial remediation plan. Part of that financial remediation plan is more frequent meetings of this committee to provide timely oversight and reporting of the university's financial position throughout the year. All of us are eager to exit the financial remediation plan as a stronger institution.

While it is easy to focus on the very real challenges we face, I would urge the committee to pause and reflect on the progress we've made in strengthening internal controls and processes. And while it is too soon for these changes to be reflected in our financial results, the truth is we are laying important groundwork to help us return to financial stability and ensure this type of urgent financial situation does not occur again.

Some of the work we've done together to strengthen financial oversight and control include:

- Holding Finance Committee meetings more frequently throughout the year and requiring a review of changes in cash position against projections and a review of revenues and expenses, also against projections, at every meeting;
- Inviting representatives from the Faculty Senate, and from Classified and Unclassified staff to be part of our committee to offer perspective from these important constituencies;
- The Board of Trustees has adopted a new policy on Affiliated Entities that requires higher standards of financial performance and annual reporting of financial performance from these entities as it relates to financial support provided by the university; and
- Making interim revisions to our Investment Policy Statement to reduce risk in investment portfolios and conserve cash.

We have more work to do. Today we will discuss our plans for revising the Board's financial governance policy (adopted and last updated in 2003) and for using a graduate finance class to help us review and revise, as appropriate, the university's Investment Policy Statement.

We will also receive the most recent updates on cash position, revenues, and expenses and review current investment updates. Dr. Hopkins will discuss with us strategies for replenishing reserves, and we will look at expenditures exceeding \$250,000 and seek a motion to forward expenditures exceeding \$500,000 to the Board of Trustees as required by current policy.

- **Annual Investment Performance Review for Calendar Year 2016**

Mr. J.P. Cavaliere, representative from S.E.I. Investment, reviewed the Fourth Quarter 2016 investment report and the Yearly Summary investment report as of December 31, 2016 for the Board.

- **Financial Performance Measurement and Reporting**

Cash Forecast Report:

Mr. Jeff Ulliman, vice president and CFO, reviewed the Cash Forecast report.

Enrollment numbers show a 1% increase in domestic students and a decrease of 434 International students (200 undergraduate & 234 graduate students) which resulted in a \$10 million loss in revenue when factoring out-of-state tuition costs. The loss of a segment of International students has had a profound impact on the University's budget both in the short and long term.

The University budgets and spends every dollar of expected revenue. When enrollment did not meet its targets, this negatively impacted the budget and resulted in a draw-down of the University's reserves. Also not initially incorporated in the University's approved budget was the costs associated with the Voluntary Retirement Incentive (VRIP).

Mr. Fecher offered a view of the University's current financial picture. Wright State has a short term budget problem whereby we are spending more than we take in. The long term budget problem is the need to diversify our revenue streams, strengthen enrollment and increase retention. Without addressing both of these problems, the University will be caught in a cycle of cuts and continue to experience financial challenges.

On a positive note, Wright State received an increase in state subsidy of \$3.2 million over the initial budget projection. Combined with the sale of the Yellow Springs property, the revenues projections this month show an improvement over last month.

Estimates for the outflow of cash continue to become better defined with improved projections of the true VRIP costs, a better understanding of the savings potential from position attrition, and a clearer picture of expenditures for employee medical.

Overall, the Cash Forecast report shows a modest deficit improvement of \$1.1 million over last month's report.

Wright State Budget Report:

This report compares the adopted budget to actual revenue receipts and actual expenses reported to date. Variations between budget and actual then offer an opportunity to revise the budget to better address current spending overages or revenue shortfalls. These are the evaluating tools for Senate Bill 6 and other measures used when the state evaluates the financial viability of the University.

The Budget Report shows that revenue projections are down roughly \$13 million which is predominately driven by the shortfall in enrollment previously discussed.

On the expense side, for accounting purposes, the full costs of the VRIP have to be reported in this budget year even though the payouts will be structured over the next three years. This change in the forecast occurred in this month's reporting. Spending relative to budget is being closely monitored centrally and if a department is making an expenditure, there must be budget to cover the expense or it will be disapproved.

Overall, this Profit and Loss report is showing a net negative variance of about \$17 million from the original budget.

- **Financial Analytics**

Provost Sudkamp discussed the progress being made with aligning expenses to revenue using data resulting from attrition and the VRIP. Almost \$10 million dollars in reductions of base salary occurred between January 2016 and January 2017.

Mr. Ulliman reviewed Wright State's rankings relative to twelve other Ohio institutions using the Ohio Department of Higher Education Basic Data Series. The OHDE Data Series is a comparison of unrestricted expenses per undergraduate student FTE between all of the Ohio four-year public institutions. In terms of revenues, Wright State's tuition ranks fourth from the bottom and 10% below the state average cost of \$9,745. However, spending for "Academic Support" is the second highest in the state or 19% above the state average of \$2,561 which is reflective of Wright State's commitment to supporting student success.

Wright State also prioritizes "Instructional and Departmental Research" and "Student Services" including support for students with

disabilities and ranks in the top 3 or 4 compared to other institutions. In terms of “Institutional Support” (administrative costs), Wright State is in the mid-range and below the state average of \$2,530.

According to the state summary of all expenses, Wright State ranks at the state average for spending per FTE while tuition is only 90% of the average tuition for Ohio schools.

Strategically, Wright State has chosen to be a lower cost provider while meeting students where they are to help them achieve academic success. By virtue of under-preparedness, some of these students require more support which contributes to a longer time to graduation, more remediation, and a lower retention rate. There was, and will continue to be, discussion on how best to manage the complicated problem of controlling costs while increasing retention and graduation rates and insuring access for all students.

- **Rebuilding Reserve Funding**

Dr. Hopkins offered historical background on strategic decisions made in 2011-2012. During this time, the State of Ohio identified Centers of Excellence at various institutions. Wright State was selected for Centers in Human Performance, Neuroscience, and Celia (the Creative Arts). Concurrently, Ohio changed the State Share of Instruction (SSI) funding to a formula model based on payment for student retention and completion.

With healthy reserves in place and plans for the Rise. Shine Fundraising Campaign, the University elected to front-load \$20 million in capital investments for the Centers and student success initiatives anticipating an increase in revenue from these initiatives.

Fundraising was targeted to replenish the “borrowed” reserves. To date, \$15.7 million has been raised spread between cash payments, 5-year pledges and planned gifts. The pledges and planned gift payments will be received in the future according to structured payment schedules.

Other payments are currently coming in from Foundation expense reimbursements to the University from donors who elected to cover program costs associated with the CAC, NEC and student success initiatives.

Dr. Hopkins highlighted a four-fold approach to supplement or replace University reserves. These include the Foundation reimbursements mentioned previously, one-time funds from

public/private partnerships, debt repayments, and asset monetization. The debt repayments cited are reimbursing the support that the University loaned to the Wright State Applied Research Corporation and for funds advanced for the state's Research Development Capitalization Project. Asset monetization is the sale of assets such as the Yellow Springs property no longer needed by the University.

1. Contracts for Approval \$500,000 and Above

Mr. Keith Ralston, associate vice president for Financial and Business Operations, presented contracts over \$500,000. The following contracts were presented for approval.

<u>Vendor</u>	<u>Description of Services</u>	<u>Current Contract Amount</u>	<u>Previous Contract Amount</u>	<u>Term of Contract</u>
DPL Energy Retail	Electricity Generation Service	\$2,525,683	\$2,750,000	3/01/17 – 2/28/18
Pomeroy IT Solutions	Computer Purchases	\$500,000	\$1,500,000	1/1/17 – 12/31/17
Anthem	Medical and Prescription Insurance	\$17,355,091	\$34,385,625	1/1/17 – 12/31/17

RESOLUTION 17-55

WHEREAS, in order for the University to conduct business on an on-going basis, and provide products and services in a timely manner, purchases must be made; and

WHEREAS, these expenditures may exceed \$500,000; therefore, be it

RESOLVED that authorization is granted for the accompanying contracts now before the Board of Trustees be, and hereby are approved.

Mr. Fitzpatrick moved for approval. Mr. Montgomery seconded, and the resolution was unanimously approved by roll call vote.

• **Report of Contracts \$250,000-\$499,999**

Mr. Ralston presented contracts between \$250,000 and \$499,999. No action of the Board was required.

<u>Vendor</u>	<u>Description of Services</u>	<u>P.O. Amount</u>
RoundTower Technologies	EMC Storage	\$252,390
SciQuest	Procurement Software	\$270,675

- **Board Financial Policy and Investment Policy Statement**

Trustee Fecher gave an informational update to the Committee on the status of projects to revise the University's Finance Policy and the Investment Policy Statement.

Wright State's Board Financial Policy was last updated in 2003. Work is currently underway to add more rigor to the Board's oversight of the financial operations of the University. An early draft will be completed mid-February. Key stakeholders such as Faculty Senate, USAC, CSAC, Student Government, the administration and the Finance Department will be asked to review the draft and offer comments. The post-comment document will then come back to the Finance Committee for distribution to the Board for their input. The final policy is targeted for Board adoption and approval in May or June.

The University's Investment Policy Statement is also under review. Dr. Fall Ainina will be supervising a group of Finance students in the Master's program while the students conduct research on risk tolerance, time horizon, and best investment practices. A report on their findings will be presented to the Finance Committee by the end of the semester.

At the Public Session, Mr. Bridges remarked that he and the Board came across statistics for the state of Ohio showing that International enrollment was up at institutions across the state with the exception of Ohio University which was down 40 students and Wright State which was down 400 students. Mr. Bridges has asked Mrs. Broner, chair of the Academic Affairs committee, and Mr. Fecher, chair of the Finance committee to look into this to try to determine if there is something systemic or something that needs to be repaired in our process.

E. Student Affairs Committee

Ms. Ramos reported on the Student Affairs committee meeting of January 20, 2017.

Mr. Sean Fitzpatrick called the meeting to order and read the conflict of interest statement.

- **Student Government Report**

Student Government Association (SGA) president Lukas Wenrick and vice president Koty Johnson provided updates on SGA's major initiatives for the current year. One of SGA's most successful initiatives has been increasing its student awareness. This year Student Government collected applications from over 300 students wishing to participate in committee/leadership roles. Student Government's social media engagement has increased by 500% and SGA members have received positive feedback from numerous deans, vice presidents and departments across campus.

SGA has also begun to live stream their weekly meetings and hosted open forums in an effort to provide more access and transparency to the student body. Of note was the recent Budget Forum featuring President Hopkins, Provost Sudkamp, and CFO Jeff Ulliman, which was attended by over 75 students and live streamed to over 1,500 viewers.

In the upcoming weeks, Student Government will be holding a student referendum where students can vote on initiatives that they would like to see brought to the attention of the University administration. This process allows for the student body to have input in the future of Wright State and its operations. Finally, SGA elections will be held the week of March 19 – 23, with the results being announced on March 24.

Updates

Mr. Eric Corbitt, director of the Student Union and Campus Recreation, presented updates on an initiative to create a more bicycle-friendly campus. Wright State Way is currently part of the Nation's Largest Continuous Paved Trail System (330 miles), but it has not translated to a more bicycle-accessible campus. By pursuing this initiative, potential benefits include a decrease in parking congestion, a reduction of our carbon footprint, and the ability to improve the overall health of the campus.

Mr. Corbitt suggested implementing a campus bike coordinator and advisory board to move the initiative forward. Infrastructure updates such as signage and enhanced bike parking will also help in achieving a bicycle-friendly campus.

Mr. Drew Corbett, associate director of Campus Recreation, spoke about the services and benefits of the Campus Recreation department. The adapted recreation program was a highlight in that it services 40+ students with accessibility needs as well as providing

2,000 community members with outreach programs such as disability awareness and adapted sports. The fitness and wellness program has also proven to be popular, providing 35-40 group exercise sessions that service over 8,900 participants annually.

Additionally, Campus Recreation is home to 24 active sports clubs with over 400 members. Other facets include intramural sports, outdoor recreation programs, and recreation services such as the fitness center. Annually the Fitness Center sees 173,000 visits. Research has shown that Campus Recreation programs have led to students faring better academically, providing leadership and employment opportunities, and ultimately improving student retention efforts.

F. Student Trustees' Report

Mr. Ryan Pignatiello, student trustee, offered some highlights of activities and organizations central to student life.

The Wright State Circle of Omicron Delta Kappa, the nation's most prestigious leadership society, is hosting their annual leadership conference on February 18th. Their conference theme of "50 Years of Leadership and Legacy" coincides with Wright State's 50-year anniversary celebration.

Student Government Association (SGA) has been very busy. Their highly successful SOAR program (Student Organization Achievement Recognition) has been instrumental in helping student organizations develop, grow and thrive. SGA recently established a process outlining how students could develop and pass a referendum to present to the University administration in the event that they wish to assume self-imposed student fees in support of future initiatives such as a new recreation center.

Student athlete highlights include Academic Recognition Night where 178 athletes were honored for having a cumulative GPA of 3.0 or higher. Wright State athletes have also contributed over 2,400 hours of community service to the region.

Trustee Pignatiello announced that this will be his last presentation to the Board as he has accepted a position in Washington D.C. with the Capital Police and will be starting mid-April. While too numerous to mention individually, Ryan extended his thanks to everyone who has impacted his life and future during his time here at Wright State.

F. Faculty President's Report

Dr. Carol Loranger, faculty president, reported that the Faculty Senate has held one meeting since her December report. She elected to defer her President's report for the Board until the next Public Board meeting on April 28, 2017.

The Faculty Senate is presently holding their nomination period for Senators and other open positions. Eligible faculty members were encouraged to run for office or to make a nomination.

XII. PRESENTATIONS

Gretchen McNamara, D.M.A
Lecturer, School of Music

Marie Thompson, Ph.D.
Associate Professor, Department of Communication

Noeleen McIlvenna, Ph.D.
Professor, Department of History

Dr. McNamara, lecturer from the School of Music, outlined some of the layers of impact of the recent layoffs of two music faculty members. Mr. Jonas Thoms and Dr. Thomas Lukowicz have been on yearly contracts for the last five years and teach and mentor students individually and in groups. In addition to teaching, both have performed with either the Faculty Brass Quintet or Faculty Woodwind Quintet that serves as a marketing and recruiting effort for the music program. The absence of these two faculty members means the hiring of adjunct faculty to replace their specialized skill-set and the disbanding of the Faculty Quintet groups. Dr. McNamara expressed frustration over their loss and the impact it is having on the music students and on the program.

Dr. Marie Thompson, associate professor, Department of Communication, asked for reinstatement of all the College of Liberal Arts faculty affected by the layoffs. She highlighted some of the unique contributions offered by Dr. Ike Brunner, communications instructor, and the impact his work has had on students, the community and local businesses. His public relations and social media courses have been designed into a new Health Communications Minor and a potential Digital Writing Certification program. These contemporary skill sets are needed for the future and the loss of his position will impact these programs.

Dr. Noeleen McIlvenna, professor of History and AAUP member, offered a passionate plea to the Board to rehire the five College of Liberal Arts' faculty members who did not have their contracts renewed. The central mission of the University is teaching and research and faculty are responsible for fulfilling this

mission. In light of the needs of students at risk and those that are balancing classes with employment, Dr. McIlvenna made a case for maintaining smaller class sizes and additional scheduling flexibility supported by more faculty, not less. She reminded the Board of their duty to the welfare of the University and asked them to “do the right thing”.

XIII. PRESENTATION AND POLICY DISCUSSIONS

Ms. Kelli Tittle
Director of Compliance

Compliance Plan Implementation Update

Ms. Kelli Tittle, director of compliance, highlighted the process whereby the University’s newly created Affiliated Entity Policy will be implemented. The plan consists of three different sections. The first part is a listing of all potential groups or organizations that could have an affiliated entity relationship with the University. This list has been further divided into prioritized groups with Group 1 having the most potential for an affiliate relationship.

Part two of the plan consists of a timeline establishing completion dates for each step of the process whereby the organizations in Group 1 will be reviewed. The first steps have already begun and the process is due to be completed by June 30, 2017. A project timeline will also be created for Groups 2, 3 and 4.

The third part of the plan outlines a review checklist establishing a consistent process whereby each entity will be defined, show purpose, provide governing documents, and outline their scope of activities. In addition, they will provide budget details and a business plan to help determine associated risks, Wright State’s involvement and what, if any, University resources are committed. Lastly, a memorandum of agreement will be created and signed if there is an affiliate relationship that requires the affiliate to file an annual report, specifying policies needed and other formalities. Every five years each entity will be reviewed.

The Affiliate Entity Implementation Plan is contained in the Appendix under item E of the Written Reports.

XIV. UNFINISHED BUSINESS

None

XV. NEW BUSINESS

1. Spring Break – February 27 to March 4, 2017

2. Ted X Youth – March 3, 2017
3. President's Lecture Series will present Jonathan Capehart on March 30, 2017
Public reception 5:30 p.m., Lecture – 7:00 p.m., WSU Nutter Center
3. Board of Trustees" Committee Day – April 7, 2017
4. ArtsGala – April 8, 2017
5. Next Board Meeting – Executive Session, April 27, 2017
6. Public Session – April 28, 2017
7. Commencement – April 29, 2017, Wright State University Nutter Center
8. Budget Presentation – June 8, 2017

XVI. ADJOURNMENT

The meeting adjourned at 9:49 a.m.

XVII. APPENDIX (WRITTEN REPORTS)

- A. Advancement Report
- B. Communications Report
- C. Enrollment Management Report
- D. Marketing Report
- E. Affiliate Entity Implementation Plan

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES**

**Advancement Committee Report
January 2017**

1. Alumni Relations Report
2. Wright State Foundation Financial Report
3. Development Report
4. Comprehensive Campaign Report

Advancement Committee Report Alumni Relations Report January 2017

Updates:

Alumni Networks and Societies

- Two Alumni Societies were adopted by the Alumni Association in 2016. The LGBTQ & Ally Alumni Society and the Masters of Public Administration Alumni Society
- Due to the success of the Rise.Shine. LA event in 2015 and the Los Angeles Alumni Brunch held in November hosted by Dean Sobolik and attended by 50 local alumni, a new Alumni Network will be proposed to the Alumni Board in 2017.
- The Student Alumni Engagement committee of the Alumni Association board has been enhancing how the Association builds new business with existing and prospective alumni groups. In the last year, this committee has assisted the board with evaluating areas that the Association should be investing resources whether it be geographic or affinity groups and discussing plans for how the AA board could engage alumni that don't fall into one of the existing or prospective network or societies. This committee has also started to support the board efforts to evaluate society and network annual efforts.

The 50th Anniversary of Wright State

- Many of the events that the Alumni Relations team and Alumni Association are planning this year will promote the 50th anniversary of the university. Homecoming weekend 2017 will be held Friday, September 29 – Sunday, October 1 and will feature at least 6 alumni affinity reunions, including a reunion of the founding classes (1967-1971), as well as our traditional homecoming events.

"I Love Wright State" Postcard Writing Campaign

- In collaboration with the Office of Undergraduate Admissions, the Alumni Association will launch the 2017 alumni postcard writing campaign. Over the past several years, alumni from across the country have hand written postcards to 600-1,000 high school students who have been admitted to Wright State. Students will receive their postcards around Valentine's Day.

Life After Wright State '17 Senior Series

- The Life After Wright State (LAWS) series is a series of professional development, educational, networking, and social events that are designed to help our soon-to-be graduates transition from student to alumnus. Although not all the dates have been set for the LAWS '17 series, here's a sneak peak of what programs will be offered this spring.
 - Professional Development Fair (Early February)
 - WSU Themed Canvas Painting event (Week of February 20th)

- NYT Bestselling author, Kelly Williams Brown (March 8th)
- Student/Alumni Speed Networking (Week of April 27th)
- Annual Senior Sendoff Picnic (Thursday, April 13th)
- Finals Week Happy Hour @ Fox & Hound (Tuesday, April 25th)
- 3rd Annual President's Champagne Toast (Thursday, April 27th)

Alumni Survey

Over the summer, the Wright State Alumni Association sent an all-alumni survey to more than 43,000 alumni e-mails in its database. The survey was sectioned off into the following segments:

- Raider Country: 26,065 valid e-mails
- Outside Raider Country: 16,582 valid e-mails
- Lake Campus alumni: 981 valid e-mails
- The survey closed on August 1
- The last alumni survey completed by the Association occurred in 2010
- The following are KEY findings as a result of that survey:
 - Alumni are VERY satisfied with their educational experience
 - Alumni have a GOOD overall opinion of/pride in Wright State
 - Our alumni had amazing experiences as students at Wright State
 - Majority of our alumni understand importance of giving to WSU
 - Alumni engage most by reading the WSU Magazine and alumni e-mails
 - Alumni most value communications from their college/dept/major
 - Alumni most value professional development programming/events
 - Most alumni have not been back on campus since graduation—BUT are willing to come back to campus for the right event

The Alumni Association plans to use these findings, and others not mentioned in this report, as a guide in strategic planning for 2017-2018. For any other data having to do with this most recent alumni survey, please contact Nicole Crawl in the Office of Alumni Relations.

Upcoming Wright State Alumni Events: (Find more information at wrightstatealumni.com)

Jan. 7 – Wright State Annual Beer Tasting post-Men's Basketball game
 Feb. 3 – College Outstanding Alumni Awards dinner
 Feb. 18 – Pregame Gathering in Cleveland WSU vs. CSU Basketball game
 Feb. 11 – Columbus Blue Jackets Game and gathering
 Feb. 24 – CEHS Night at the Raider Men's Basketball game
 Feb. 24 – Alumni Day at the Men's Basketball Game
 Feb. 25 – Rowdy Gras
 March 9 – CONH Alumni Society CEU credit course
 June 10-11 – Alumni Domestic Trip (Vineyards, IN, KY)
 July 23 – Wright State Kings Island Day
 Aug/Sept. – Alumni Domestic Trip (Bourbon Trail Tour)
 Sept. 29 – Oct. 1 – Homecoming 2017 Wright State 50th Anniversary
 Oct. – Domestic Trip (DC, History tour)

**Advancement Committee Report
Wright State University Foundation Report
January 2017**

Through the first five months of FY17, the Foundation's endowment portfolio has experienced positive absolute and relative earnings. The portfolio's return was 3.57% for that period, outpacing its composite index by 140 basis points (bps). All asset classes contributed positively to the overall return, although some individual funds have underperformed. Alternative investments were the strongest contributors with a total return of 9.55% (excludes private equity investments). The big winner in this space has been the Energy Debt fund which has returned 16.63% so far this year. Our hedge fund has also performed well year-to-date, something we haven't been able to say for a while. Its return for the fiscal year was just under 6% as of November 30th. Our stock investments have also performed well (+4.38%) with domestic shares outperforming international. Within the domestic space, small cap has outperformed large cap, 11.79% vs. 6.92%, respectively. Earnings on our fixed income investments are flat, with most returns coming from our high yield investment. Losses in emerging markets debt have acted to offset those gains. Longer term returns continue to reflect underperformance when compared to indices; however, the gap is narrowing. Our endowment portfolio ended November with a value of \$74.8 million, down \$1.3 million since the beginning of the fiscal year (includes \$4 million in capital withdrawals). Asset allocations remained stable during the period and within tolerances established by the Foundation's investment policy statement.

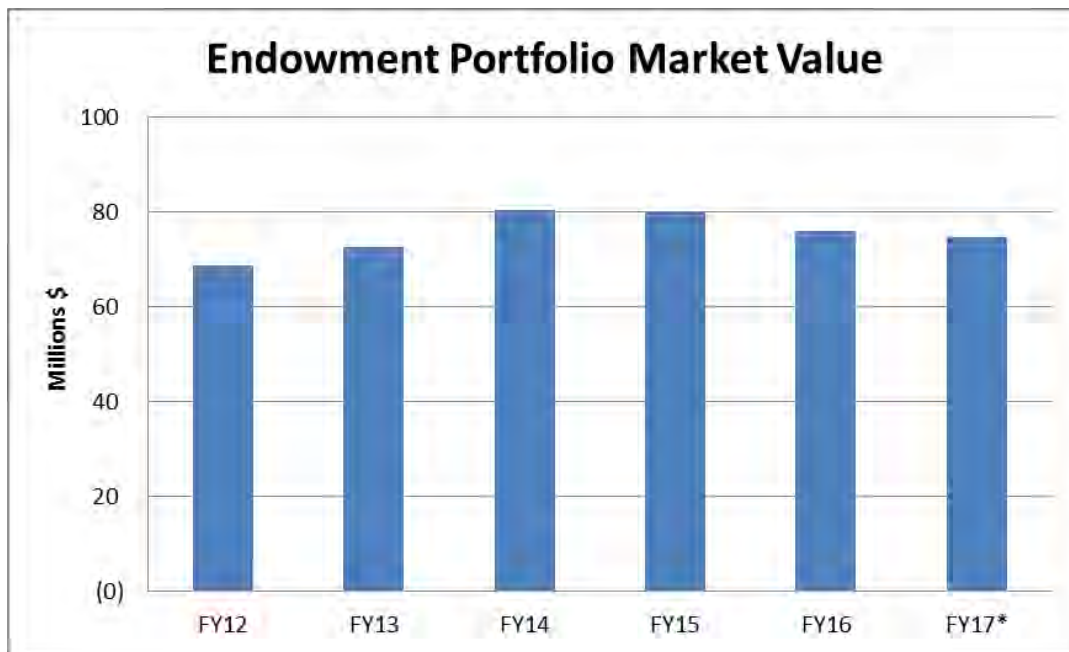
Investment gains described above contributed to a 5.2% increase in the Foundation's reserve position. The Foundation's unrestricted net assets balance (which we use as proxy for our reserve) ended the first five months of FY17 at \$5.5 million, up \$0.3 million over the end of the previous fiscal year. The reserve continues to be lower than we would like due to the Foundation's recent support of the University's fund-raising campaign, branding initiative, and special events, such as the Tom Hanks visit. A recent University decision to eliminate lease payments to the Foundation for space occupied by University units in the Foundation Building will also likely have a negative impact on the Foundation's future financial position.

The Foundation's current endowment target allocation, actual allocation, and market values as of November 30, 2016, are presented below:

Endowment Portfolio Composition

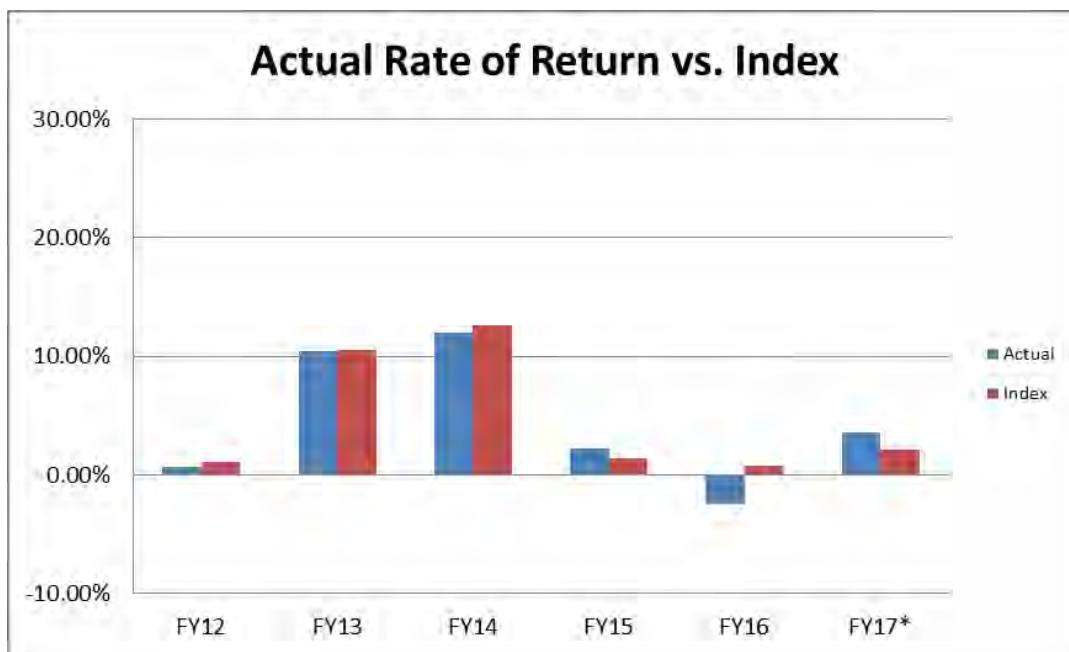
Asset Class	Target Allocation	Actual Allocation	Market Value November 30, 2016
Equity	52%	54%	\$39,976,923
Fixed income	28%	27%	20,495,210
Hedge funds	8%	8%	6,073,976
Private equity	8%	6%	4,608,368
Energy Debt	4%	5%	3,421,304
Cash & equivalents	0%	0%	251,828
Totals	100%	100%	\$74,827,609

Endowment Value



* Through November 30, 2016

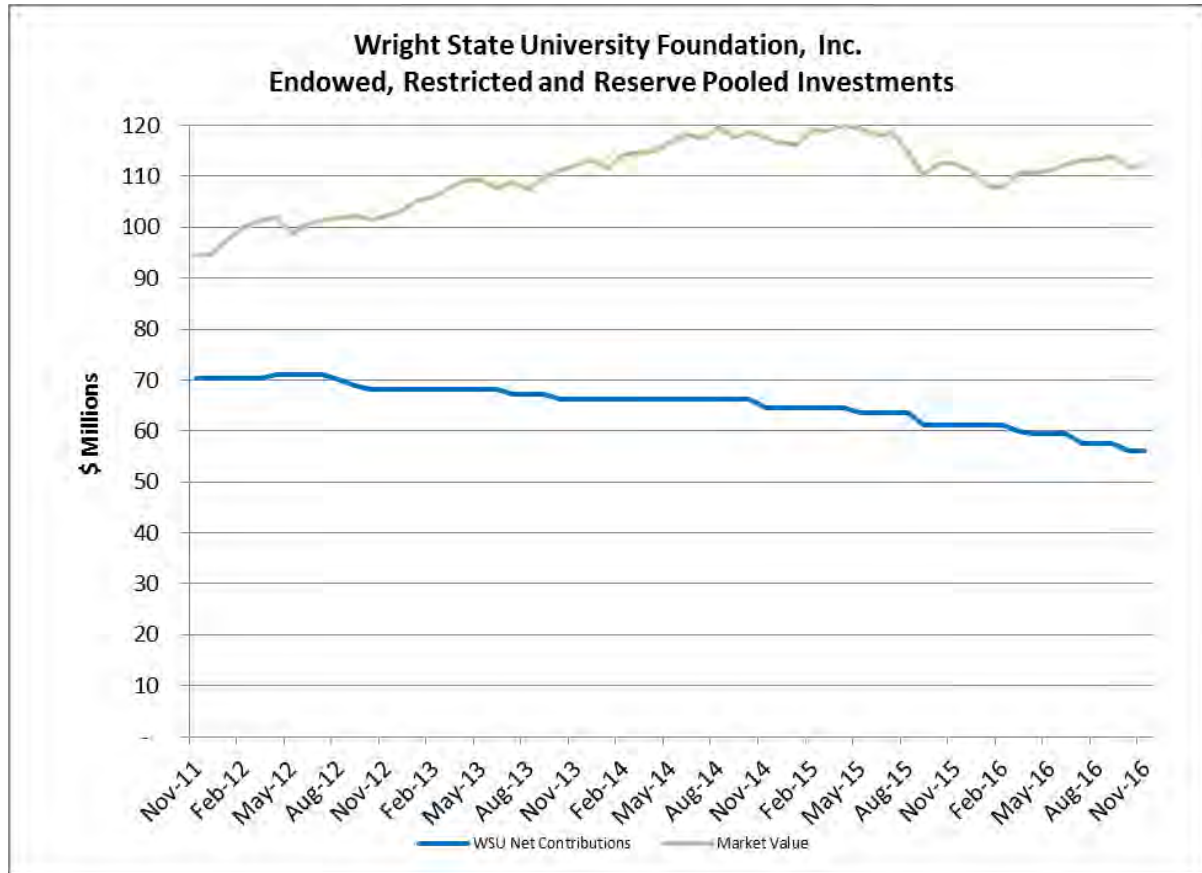
Endowment Historical Rates of Return



* Through November 30, 2016

The index is composed of various market indices of like asset classes in the same proportion as the Foundation's approved asset allocation as defined in its Investment Policy Statement (IPS).

All Portfolios Value vs. Contributions



WRIGHT STATE UNIVERSITY FOUNDATION, INC.
Report of Fundraising Totals By Source and Unit
Fiscal Year-to-Date to November 30, 2016
(including totals from prior fiscal year)

BY SOURCE

SOURCE	CASH ¹	PLEDGES ²	IRREVOCABLE DEFERRED GIFTS ³	GIFTS OF PROPERTY ⁴	REVOCABLE DEFERRED GIFTS ⁵	CURRENT FYTD TOTALS	PRIOR FYTD TOTALS
Alumni	\$301,234	\$35,555	\$0	\$3,150	\$950,000	\$1,289,939	\$3,196,366
Corporations	368,988	18,000	0	131,817	0	518,805	2,287,539
Foundations and Organizations	362,922	0	0	0	0	362,922	2,961,312
Friends	226,825	21,305	0	22,079	0	270,209	355,022
CURRENT FYTD TOTALS	\$1,259,969	\$74,860	\$0	\$157,046	\$950,000	\$2,441,875	
PRIOR FYTD TOTALS	\$1,245,572	\$3,346,363	\$0	\$1,521,304	\$2,687,000		\$8,800,239
% CHANGE FROM PRIOR FISCAL YEAR	1.2%	-97.8%	N/A	-89.7%	-64.6%	-72.3%	

BY UNIT

UNIT	CASH ¹	PLEDGES ²	IRREVOCABLE DEFERRED GIFTS ³	GIFTS OF PROPERTY ⁴	REVOCABLE DEFERRED GIFTS ⁵	CURRENT FYTD TOTALS	PRIOR FYTD TOTALS
Boonshoft School of Medicine	\$106,927	\$1,350	\$0	\$0	\$0	\$108,277	\$307,985
College of Education & Human Services	8,449	0	0	0	0	8,449	17,495
College of Engineering & Computer Science	126,559	10,000	0	0	0	136,559	170,786
College of Liberal Arts	85,033	12,975	0	33,679	0	131,687	171,945
College of Nursing & Health	7,060	10,150	0	4,467	0	21,677	272,385
College of Science & Math	85,146	9,250	0	0	250,000	344,396	3,390,867
Curriculum & Instruction	44,975	50	0	0	0	45,025	4,433
Enrollment Management	10,650	565	0	0	0	11,215	15,812
Intercollegiate Athletics	151,226	0	0	0	0	151,226	219,106
Lake Campus	20,075	18,000	0	2,000	0	40,075	885,505
Other	387,609	12,375	0	116,500	0	516,484	992,019
Raj Soin College of Business	102,237	0	0	0	450,000	552,237	281,585
School of Professional Psychology	11,230	10	0	0	100,000	111,240	6,885
Student Affairs	85,148	0	0	400	150,000	235,548	52,936
University College	0	0	0	0	0	0	2,000,100
University Libraries	27,645	135	0	0	0	27,780	10,395
CURRENT FYTD TOTALS	\$1,259,969	\$74,860	\$0	\$157,046	\$950,000	\$2,441,875	
PRIOR FYTD TOTALS	\$1,245,572	\$3,346,363	\$0	\$1,521,304	\$2,687,000		\$8,800,239
% CHANGE FROM PRIOR FISCAL YEAR	1.2%	-97.8%	N/A	-89.7%	-64.6%	-72.3%	

¹ Cash, checks, credit cards, electronic transfers, matching gifts, insurance premiums, etc.

² Conditional, deferred, irrevocable and revocable pledges.

³ Charitable gift annuities, charitable lead trusts (CLTs), charitable remainder trusts (CRTs), life estates, pooled income funds, Foundation-owned insurance policies, etc.

⁴ Gifts-in-kind, real property (land and buildings), tangible personal property (vehicles, equipment, books, art, auction items, etc.), intangible personal property (patents, copyrights, etc.), etc.

⁵ Bequest intentions, donor-owned insurance policy beneficiary, donor-owned retirement asset beneficiary, etc.

WRIGHT STATE UNIVERSITY FOUNDATION, INC.

**Report of Total Receipts: Cash and Gifts-in-Kind
For the Month Ended November 30, 2016 and 2015**

MONTH-TO-DATE

GIFT SOURCE	NOV 2016		NOV 2015		PCT. CHANGE	
	DONORS	DOLLARS	DONORS	DOLLARS	DONORS	DOLLARS
Alumni	479	\$45,694	633	\$94,635	-24%	-52%
Corporations	31	137,490	33	171,343	-6%	-20%
Foundations and Organizations	6	517,250	10	651,153	-40%	-21%
Friends	452	62,876	531	50,220	-15%	25%
<i>SUBTOTAL CASH RECEIPTS</i>	968	\$763,310	1,207	\$967,351	-20%	-21%
Gifts-in-kind	1	20,000	9	150,685	-89%	-87%
<i>TOTAL ALL RECEIPTS</i>	969	\$783,310	1,216	\$1,118,036	-20%	-30%

FISCAL-YEAR-TO-DATE

GIFT SOURCE	FY2017		FY2016		PCT. CHANGE	
	DONORS	DOLLARS	DONORS	DOLLARS	DONORS	DOLLARS
Alumni	941	\$422,094	1,509	\$698,109	-38%	-40%
Corporations	111	762,906	115	1,242,324	-3%	-39%
Foundations and Organizations	32	892,122	29	1,386,671	10%	-36%
Friends	875	307,707	1,134	423,857	-23%	-27%
<i>SUBTOTAL CASH RECEIPTS</i>	1,959	\$2,384,829	2,787	\$3,750,961	-30%	-36%
Gifts-in-kind	11	157,046	17	1,521,304	-35%	-90%
<i>TOTAL ALL RECEIPTS</i>	1,970	\$2,541,875	2,804	\$5,272,265	-30%	-52%

Advancement Committee Report Development Report January 2017

Planned Giving Update

In the first six months of the fiscal year, five new and three re-characterized planned gifts were received. Their projected value is \$1,515,000. One of the gifts was a charitable gift annuity; the remainder are bequests.

There are an additional seven planned gifts in discussion with an estimated projected value of \$1.2 million. An additional 28 possible planned gifts are in early stage discussions with unknown projected values at this time.

Annual Giving Update

Annual gift solicitation (gifts of up to \$10,000) will be more significant during the broad-base appeals made during the public phase of the Rise. Shine. Campaign. Besides enabling the broad constituency base to participate in the Campaign and build toward reaching its overall financial goal, this effort will build the platform for future fundraising efforts by engaging more donors, increasing current individual giving levels, and identifying new major gift prospects.

Fall Direct Mail Appeal

The annual fall direct mail appeal began on November 1 and included 12 unique segments. It was customized with students in each academic or interest area. The appeal was expanded this fall to include friends. Historically, friends were not solicited as part of our fall direct mail, however, with the suspension of Phonathon due to the reductions in the Advancement budget, it is important that we take new measures to reach our friend donors in the fall.

Initiatives include:

- Encourage donors to jump up to the next giving society
- Strategic donor amounts suggested based on their previous giving history
- College priority funds and the WSU Excellence Fund are highlighted as funds to designate gifts to
- Decrease the non-donor segment in an effort to increase ROI

Fall Appeal – Multi-Channel Strategy

Introduced a new Student Development Officer (SDO) multi-channel, integrated marketing approach. Seven segments had an SDO featured in the direct mail piece. In addition, there was a video email campaign integrated into the direct mailer. A teaser email was sent 3-5 days prior

to the arrival of the mailer, followed by a second video email featuring a 90 second video of the student highlighting them and their story and, last, a third video email serving as a thank you.

Fall Appeal Results

30 day results FY17	\$36,560	248 gifts
30 day results FY16	\$24,147	220 gifts

#GivingTuesday

We once again participated in #GivingTuesday to increase student philanthropy and education of philanthropy for Wright State. #GivingTuesday took place on Tuesday, November 29 with a similar approach to 2015. An e-solicitation campaign targeted at alumni giving was initiated and an on campus fun event was held during the lunch period on the 29th, targeted towards the education of philanthropy with our students.

#GivingTuesday Results

2016 (CY)	\$10,717, 129 donors
2015 (CY)	\$7,800, 75 donors

2016 CSIC – Campus Scholarship and Innovation Campaign

FY16 results \$508,903, a slight decrease compared to FY15 at the end of the fiscal year. In addition, at the end of the fiscal year 2016, participation was 48% from full time faculty and staff.

November 2016, \$663,483 with 50% participation and as of November 2015, \$634,800 with 57% participation. 2016 CSIC results will be calculated through December 31, 2016.

Advancement Committee Report
Rise. Shine. *The Campaign for Wright State University*
January 2017

Comprehensive Campaign Activity

- Gifts and pledges of \$161,723,398 have been recorded as of 11/30/2016
- Tracking of the four donor classifications includes these totals:

Alumni	\$32,653,823	20.2%
Friends	\$38,569,063	23.8%
Corporations	\$75,763,722	46.8%
Foundations	\$14,826,789	9.2%

- Gifts have been committed in these three areas:

Individuals	\$47,552,261	(students and their success)
Environments	\$67,460,996	(capital projects)
Innovations	\$46,710,141	(programmatic investments)

- Types of gifts:

Gifts of cash	\$36,264,539
5-year pledges	\$38,483,212
Planned gifts	\$37,713,391
Gifts in kind	\$49,262,255

Campaign Conclusion: June 30, 2017 (extended from 12/31/16 to record all gifts in current discussion)

Campaign Impact to Date:

- Rise. Shine. received gifts from alumni and friends in all 50 states and 13 countries!
- Faculty/staff/retiree giving during the campaign was \$11,584,248!
- Total first-time donors to Wright State University 16,783!

Campaign Emphasis:

- Refining strategic initiatives for continuation through the end of the fiscal year (6/30/17)
- Focusing on finishing gift discussions for inclusion in Rise. Shine.
- Identifying ideas for continuation as mini-campaigns following the conclusion of the campaign.

Office of Communications Report January 2017

Public relations, media relations and internal communications play a vital role in university operations and branding. Communications staff view interactions in each of these disciplines as invaluable opportunities to strengthen how people view Wright State. Our strategy is to build our brand largely through aggressive and sustained brand journalism. This strategy is supported by the creation of materials that can be used to create repeated positive mentions in the external news (earned media), and increase university-wide awareness and brand advocacy through sharing and posting on internal channels (owned and social media).

Public Relations & Media Relations

Office of Communications staff fulfill this role in large part by highlighting brag points and feel-good stories through creating high-quality articles and videos that are posted to the [Wright State Newsroom](#) and distributed across university websites and on university social media channels. Newsworthy stories are identified by staff and leveraged as pitch tools to external media.

Data:

The October 28 — January 4, 2016 public relations metrics are as follows:

Total

- *Media Clips: 407*
- *Positive Media Clips: 323*
- *Positive Advertisement Value: \$377,230.22*
This number was largely driven by: the National Guard scholarship announcement, WSU presidential search, WSU political experts during the election season, tobacco free campus announcement, Raidersgiving, WSU emergency preparedness following OSU attack, WSU summer rebate announced again, holiday gift programs, finals fuzz therapy.
- *Verbatim clips: During this period, at least 27 times stories the media used stories and videos exactly as Communications staff created them. Their portion of the positive advertisement value total is estimated to be \$25,113.79.*
- *Negative Media Clips: 84*
- *Negative Advertisement Value: -\$114,439.38*
This number was largely driven by: WSU seeking dismissal of ex-tennis player's lawsuit, campus crime report of inappropriate touching, 23 layoffs will not benefit budget much until 2017, another tennis players sues, WSU denies claims in Wine suit,

university budget realignment, HB48 could allow state auditor to audit universities—WSU on short list for audit, disagreement about best way to use WSU Nutter Center, campus crime at the Province, campus crime cell phone theft.

Media clips: *Defined as stories about Wright State (most often) or stories that mention Wright State.*

Positive Advertisement value: *Media coverage that results in positive exposure for Wright State's brand, the value of which is derived by the amount in dollars that Wright State would have had to pay to advertise in the same space or time that our clips were used in the news. (Provided by contracted vendor Vocus/Cision)*

Negative Advertisement value: *The inverse of Positive Advertisement value. Media coverage that is unquestionably negative for Wright State's brand, the value of which is derived by the amount in dollars that Wright State would have had to pay to advertise in the same space or time that our clips were used in the news. (Provided by contracted vendor Vocus/Cision)*

Verbatim clips: *Stories or videos written/produced by Communications staff that were printed or broadcast by external news sources exactly as they were created by us.*

Communications (internal)

Communications staff members write, edit, and post hundreds of Newsroom stories each year that post to websites across campus. Stories are also shared through university social media channels. The office also distributes campus-wide email messages from the administration, crime warnings and emergency messages, among many others.

Data:

The Office of Communications sent 64 campus-wide email communications from October 28 — January 4, 2016. Forty-three of those messages were on behalf of colleges, units and other campus organizations. The rest of the messages were sent on behalf of the president, the Board of Trustees, the administration or police.

University Initiative Participation

The Office of Communications is an active participant in state associations and university-wide initiatives including the Inter-University council of Ohio public relations committee, Wright State University Presidential Search & Screening Advisory Committee, Tobacco Free Campus Committee, Emergency Management Committee, Enterprise Print Initiative, Total

Compensation Advisory Committee, Internal Communications Working Group and the Horizon League Ad Hoc Strategic Messaging Group.

WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES

Enrollment Management Report
January 20, 2017

1. Early College High School Programs

- College Credit Plus registration is underway for Spring Semester. There will be more courses offered in the high schools with new partner schools added this spring. We are expecting over (100) more students in the program; had (805) in Fall.
- The new online application for College Credit Plus for the next academic year went live on December 1. Students are now applying and attending the CCP information sessions held at all local high schools. We are expecting a larger number of students participating in CCP next year.

2. Undergraduate Admissions Recruitment

- Our fall Raider Open House was held on Saturday, November 5. New to Raider Open House this fall, we included transfer students and also a transfer track to make the event more inclusive to all incoming new undergraduate students. (344) students attended the Raider Open House, with (43) students being transfer and/or non-traditional.
- The Undergraduate Admissions-Recruitment team has completed (485) high school visit outreach opportunities as of November 23, 2016.
- Road Raiders continues to be a popular opportunity for current WSU students that are interested in returning to their hometown high schools, sharing their WSU stories, and helping others make the WRIGHT choice during their college search. Training, messaging and marketing materials are provided by the Admissions Office.
- In the last week, the Undergraduate Admissions-Recruitment team has called (218) students to encourage them to apply for admission.

3. Financial Aid

- Through a collaboration with Wright-Patt Credit Union, a pilot financial literacy challenge named the Respect Your Money Rowdy Challenge was launched. The program ran for (10) weeks, from September 12 through November 17. This program was a pilot to gauge student interaction and to assess student financial wellness knowledge after the program ended. More than (300) undergraduate students participated in the challenge. Students

earned points for each financial wellness challenge completed. For every (15) points earned, students were entered into a drawing to earn prizes at the conclusion of the challenge. The final assessment is underway at this time, and a final report will be released in January.

- More than (12,000) FAFSA's have been received for the 17-18 academic year. This is on par with prior years for (10) weeks after the launch of the FAFSA. This year the FAFSA was launched (3) months early on October 1 for the 17-18 academic year, and students were required to use tax information from 2015 to complete the FAFSA. The new FAFSA process was launched due to a change in legislation from the U.S. Department of Education upon executive order from President Obama.
- Award notices to new undergraduate students will be sent out starting on December 15. The award notices will include need-based financial aid and any scholarships earned at this time. Continuing undergraduate students, graduate students, etc. will begin to receive award notices in early February. This change is in response to the updated FAFSA process that was launched on October 1.

4. Enrollment Processing

- Started Phase II of our Targeted Application Generation program reaching out to more than (20,000) high school seniors via email, direct mail and phone calls.
- Started Phase I of the Junior search campaign with outreach via email and direct mail to more than (19,000) high school juniors from Ohio, Indiana and Illinois.

5. Transfer and Nontraditional Student Center (TNT Center)

- In November, staff finalized and posted (1) new and (5) updated articulation agreements.
- On December 9, we received our first list of Edison PASS partnership participants with (43) names, to which we have since added (4) more.
- In the months of November and December, staff conducted (19) college recruitment visits.
- On November 19, two staff members attended the Ohio National Guard Education Fair in North Canton, Ohio.

6. Orientation

- Enhanced the Spring Orientation Program to include a Transfer and Nontraditional Student Track designed to build on a Transfer Student's prior experience. Offered two dates for this program, one in December for students who were anxious to complete their tasks, and one in January for our last minute admits. This program contained a course

advising and registration component to ensure that students were registered for Spring Semester. The December program has 40 student registrations to date, with 2/3 of those being Transfer and Nontraditional Students.

- Developed an abbreviated evening Transfer and Nontraditional Transition program as an option to connect students to the institution who would not choose a comprehensive daytime program. Ensured that each Academic College would be in attendance to make certain Transfer students received information about Internships, research with faculty, and upper-level College requirements.
- Coordinated with other departments on campus to design and publish a comprehensive list of all Finals Preparation Programs taking place at the University. Created a flyer that was sent to each First-Year student via email, and a poster that was hung on each Residence Hall Floor and in public spaces on campus. This project was initiated by discussions with the First-Year Student Advisory Board.
- Added a permanent Spring Orientation section to the New Student Orientation Website. Redesigned the Transfer and Nontraditional Student Orientation page to reflect our new Transfer and Nontraditional Orientation and Transition options.
- Presented “Go Beyond Breaking the Ice – the Art of Fostering Real Relationships at Orientation” to a packed room at the National Orientation Director’s Annual Conference.

7. Raider Connect

- Raider Connect partnered with the College of Liberal Arts and the College of Science and Math to provide (8) sessions educating students and their families about the 2017-18 competitive Foundation scholarship application. Students received instruction on how to apply for scholarships at WSU, and were also warned about proprietary outside scholarship contests. More than (200) students attended these events.
- Raider Connect has also developed a brief orientation for new students who are veterans of the armed services, in conjunction with the Veterans and Military center. The session, facilitated by one of two veterans on the Raider Connect staff, focuses on balancing benefits and financial aid, along with an introduction to our office. Spring will be the third semester for this new joint program.

Marketing Report January 2017

I. PUBLICATIONS HIGHLIGHTS

It's been a busy 2 months since our last report, with over 80 projects completed and delivered to our university customers... nearly one and a half projects produced per day!

Business and Fiscal Affairs

- Controller 2016 Annual Report cover

College of Education and Human Services:

- Undergraduate programs recruiting brochure
- Admitted Student postcard
- 2016 CEHS Brochure updates
- Educational Leadership Online Programs brochure

College of Liberal Arts:

- Art and Art History poster
- ArtsGala "Save the Date" postcard
- ArtsGala email banner
- Civil Rights Pilgrimage promotional postcard
- Medical Humanities card
- Musical Theatre Initiative *Legacies* backdrop slide
- Musical Theatre Initiative *Legacies* email header
- Musical Theatre Initiative Rick McKay poster
- Political Science undergraduate recruiting card
- CELIA Several posters for *Flapper Ball*
- CELIA Encountering Shakespeare Print Program
- CELIA 10 directional signs for *Shakespeare Gala*
- CELIA *Pens to Pictures* poster
- CELIA *Pens to Pictures* flyers
- CELIA *Pens to Pictures* 4 Winds display
- CELIA *Pens to Pictures* alumni email
- New Media Incubator window treatment
- *Peace Lecture Committee* posters: Marilynne Robinson
- *Peace Lecture Committee* flyer: Marilynne Robinson
- School of Music email template: Music/Flute
- School of Music email template: Music/Saxophone
- School of Music Tri-State Honor Band Festival mailer

College of Nursing and Health:

- Ten master's degree recruiting brochures:
 - o Adult Gerontology Acute Care
 - o Adult Gerontology Clinical Nurse
 - o Family Nurse Practitioner
 - o Administration of Nursing
 - o Neonatal Nurse Practitioner
 - o Nursing Education

- Acute Pediatric Nurse
- Primary Pediatric Nurse
- Psychiatric/Mental Health Nurse
- School Nurse
- Holiday email
- Veteran's BSN Option recruiting brochure

College of Science and Mathematics:

- Biomedical Sciences Ph.D. recruiting brochure

The Graduate School:

- Orientation Folder

Enrollment Management:

- 2016 Viewbook
- Academics breakout postcard (teaser)
- Admissions folder
- Admitted Student To Do List update
- Admitted Student brochure
- Dayton Dragons ticket artwork
- Double-Degree brochure (Sinclair)
- FAFSA Reminder postcard
- Financial Aid Award Notice
- Juniors: Ruffalo Noel Levitz postcard
- Lake Campus Fall Open House postcard
- Letterhead

Office of the President:

- Fall 2016 Commencement program
- Pioneers of Potential Student Profile Banners for the Student Union
- Presidential Lecture Series (PLS) Margaret O'Mara Programs
- PLS Dan Rather Posters
- PLS Dan Rather 11 x 17 Posters
- PLS Dan Rather 4 x 6 Cards
- PLS Dan Rather 4 Winds Graphic
- Presidential Search brochure
- Premier *Health to the Hoops* Banner and Public Service Announcement
- University/President holiday card

Raj Sooin College of Business:

- Undergraduate Information flyer
- Business Minors trifold
- Undergraduate contact card

School of Professional Psychology:

- Donor Campaign postcard
- Internship sites flyer
- Required Pre-requisites flyer
- HRN Emphasis brochure
- Child Emphasis brochure
- Forensic Emphasis brochure
- Faculty Interest flyer
-

Student Affairs:

- Career Center pull-up banner
- Disability Services brochure
- Nutter Center pole banners

University College:

- PLS/Honors Institute—Dan Rather postcard

Learfield Licensing:

Through the Learfield portal, our office fielded 137 licensing requests, which yielded 121 approved designs now for sale. 17 requests were returned for revisions and 5 designs were rejected for brand standard violations.

II. ADVERTISING HIGHLIGHTS

From November 1, 2016 through January 7, 2017, the Office of Marketing developed and placed 17 print ads, 2 television campaigns, and 10 digital campaigns to support the university's recruiting goals and to enhance the university's image among alumni, donors, and community leaders.

UNDERGRADUATE ADMISSIONS RECRUITING—PIONEERS OF POTENTIAL CAMPAIGN

- **Raider Open House Facebook/Instagram ad campaigns** (October 27–November 4)
Three campaigns targeted to:
 - Ohio high school students: ages 13–18, parents of high school students; high schools that yielded 14 or more first-time, degree-seeking undergraduate students at Wright State University: reach=71,440; clicks = 4,375 CPC=\$.47
 - Ohio transfer students and adult learners: some college, ages 19–35; top ten community colleges and universities that yielded transfer students to Wright State University: reach=83,456; clicks=4,494; CPC=\$.23
 - Boosted post promoting the November 4 Raider Open House to followers of Wright State University: reach 44,512; engagement 1,690; cost per engagement = \$.59
- **Lake Campus** (November 8–16) Television ads: 102 spots in Lima market (ABC, CBS, NBC, and Fox affiliates); completed by the Lake Campus marketing team.
- **Lake Campus Fall Open House 5 print ads** (November 17 open house): *Times Bulletin* 1x Van Wert, *Evening Leader* St. Mary's and Wapakoneta 2x, *Daily Standard* Celina 2x)
- **College of Engineering and Computer Science:** Awareness campaign package including a 30- and 60-second video about Wright State and the college's tradition of innovation. The campaign also included a full-page ad in *Vanity Fair* featuring Wright State women in engineering and computer science Reach: American Airlines 5,000 flights, 160K passengers; US Airways 2000 flights, 30K passengers; CNN Airport Network 59M viewers; Bloomberg TV 62M viewers (October–November; Continues on American airlines March–April). <https://youtu.be/Mh3-G1HemWY>

GRADUATE PROGRAM RECRUITING ADS

- **The Graduate School November 3 Open House** Full-page ad *Dayton Business Journal* (October 26); Morning and afternoon edition run-of-site digital ads (October 30–November 5)

- **College of Engineering and Computer Science** Run-of-site digital recruiting ads for the 11 master's programs 130K impressions (November 1–30)
- **Raj Soin College of Business Recruiting Ads**
 - Five master's business programs: half-page print ad *Dayton Business Journal* (December 16)
 - Master of Information Systems and Master of Science in Supply Chain Management: Run-of-site digital ads *Cincinnati Business Courier* (December 11–31), *Dayton Business Journal*, *Columbus Business First* (December 18–31); Half-page print ads *Cincinnati Business Courier*, *Columbus Business First* (December 23)

COMMUNITY ENGAGEMENT, AWARENESS, AND SPONSORSHIPS

- **2016 Book of Lists** Full-page, back cover Pioneers ad; Sponsor letter from Dr. Hopkins, *Dayton Business Journal* (December 23)
- **College of Education and Human Services:** Full-page advertorial. Interview with Dean Keferl in the “State of the Schools” special edition *Dayton Business Journal* (December 2)
- **Raj Soin College of Business, Business of the Year Supporting Sponsorship** and quarter-page print ad *Dayton Business Journal* (November 10)
- **Fairborn Chamber of Commerce** Annual print and online ad (November).
- **Ohio Council of Teachers of English Language Arts** Conference program print ad
- **Wright-Patterson Base Relocation Guide**
Two print ads: Pioneers of Potential recruiting ads for graduate and undergraduate programs featuring Wright State's military-friendly services (November)

UPCOMING ADVERTISING AND SPONSORSHIPS

UNDERGRADUATE ADMISSIONS RECRUITING—PIONEERS OF POTENTIAL CAMPAIGN

- **Pioneers of Potential Undergraduate Recruiting Campaign Facebook/Instagram:** Ohio parents of children ages 13–18. Emphasis on Wright State's outstanding value (December 26, 2016–January 25, 2017)
- **Good Samaritan/Premier Health Flyin' to the Hoops Basketball Tournament Sponsorship:** 37 teams, 20 games over 4 days with 20,000+ fans & 200+ college coaches/media in attendance; 20 Dayton area teams; 8 states represented: OH, KY, TN, WV, FL, CA, SC & GA; Print ad, banner, logo on website, 3 public service announcements read live during the tournament (January 13–16, 2017)
- **Raider Open House March 11, 2017 Facebook and Instagram campaign** (Feb. 22–Mar. 10)

GRADUATE PROGRAMS

- College of Engineering and Computer Science: Master of Cyber Security “Table of Experts Cyber Security Forum, *Dayton Business Journal* (February 17, 2017)

III. WEB HIGHLIGHTS

College of Education and Human Services

- Complete refresh of the CEHS site
- Improved navigation structure
- Improved content
- Fully branded design
- Will be used as the model for other college site updates throughout the year
education-human-services.wright.edu/

50th Anniversary

- 50th logo added to header and footer
- Launched site to celebrate our 50th year
- Content will evolve on the site throughout the year
- Worked with 50th committee to develop content and the Libraries/archives staff to implement timeline wright.edu/50th

Student Affairs

- Reorganized Student Affairs sites to be a single integrated site
- Integrated all MACE sites into the new Student Affairs
- Improved branding
- Improved navigation and accessibility standards for users
wright.edu/student-affairs

Cloud Migration

- people.wright.edu is now on our cloud host
- All public sites are now hosted in the cloud
- Improved disaster recovery standards
- Worked with CaTS to clean up previous production and test environments

Service Now

- Transitioned web ticketing system CaTS Service Now
- Worked with CaTS to migrate to develop feature parity

Office of Marketing

- Launched new site for our office with all new content
- Large section detailing our brand standards
- New blog features
- Fully in brand
wright.edu/marketing

About Our Region

- new page highlighting the Dayton region
wright.edu/about/explore-wright-state/about-our-region

Raj Soin College of Business Landing Page

- Open house landing page for digital advertising campaigns in Dayton, Columbus, and Cincinnati business press for the master's in supply chain and information systems programs
business.wright.edu/event/taste-your-masters

Midwest DNA Repair Symposium—Boonshoft School of Medicine

- New event site for an upcoming event in May 2017
wright.edu/event/midwest-dna-repair-symposium

Career Center

- Reworked landing page for employers on career center for advertising campaign
wright.edu/career-center/get-started/employers

Tobacco Free

- Published new pages and policy for the Tobacco Free initiative
wright.edu/human-resources/policies-and-resources/tobacco-free-campus

Giving Tuesday

- Built pages and updated content related to Giving Tuesday
wright.edu/event/giving-tuesday

IV. SOCIAL MEDIA**Growth**

Calendar year 2016 ended with 137,705 total connections, up 12.5 percent over 2015. This includes the changes from LinkedIn, which deleted their education pages and caused a net loss of roughly 60,000 followers. The adjusted 2016 growth rate is 21.1 percent, exceeding the 20 percent growth rate projection. See attached spreadsheet for 2016 metrics.

Social Media Timeline at Wright State University

- 2008: Began official Wright State account on MySpace
- 2009: Added official Wright State account on Facebook on June 23
- 2010: Hit 6,000 followers on Facebook; MySpace removed as an official channel
- 2011: Hit 8,900 followers on Facebook
- 2012: Surpassed 10,000 followers on Facebook; accumulated enough fans/followers to begin to collect meaningful data
- 2013: Added Twitter and LinkedIn; began using Sprout Social individual accounts in the Offices of Marketing and Communications on December 4
- 2014: Added more Twitter accounts; added Vine, Instagram, Pinterest, Tumblr, YouTube, and Google+; began using Sprout Social Enterprise on December 1
- 2015: Created full-time social media director position with student team; surpassed 100,000 total fans/followers
- 2016: LinkedIn dropped education pages; added Snapchat; ended year with 137,705 connections
- 2017: Vine, Tumblr removed as official channels

Social Media Managers Group

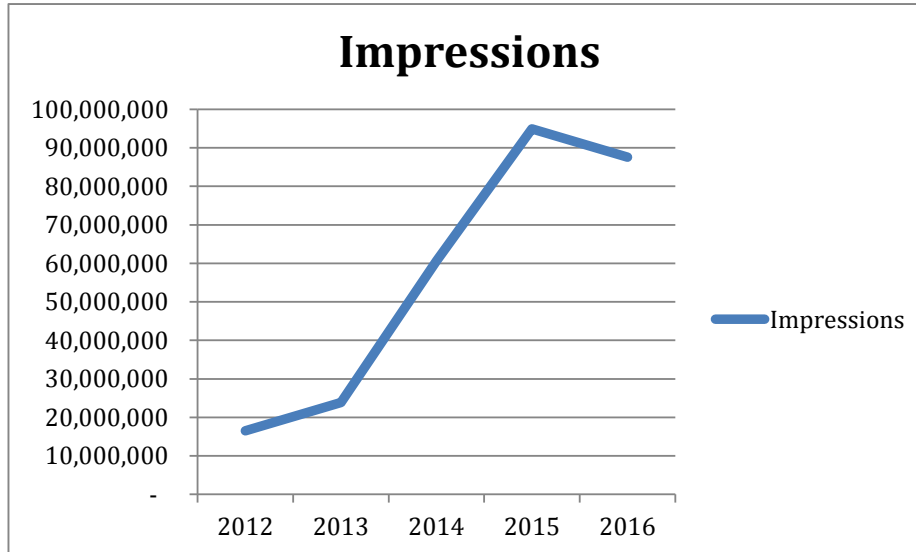
The Social Media Managers Group (SMMG) now consists of 258 university professionals who manage one or more social media profiles on behalf of Wright State. The SMMG includes members from every college, school, and division.

Sprout Social

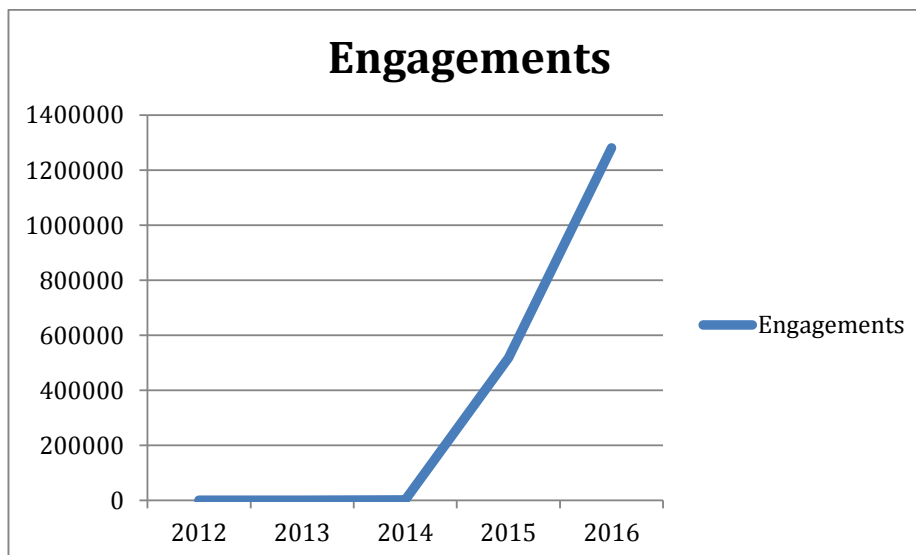
Wright State now has 213 social media profiles connected to our social media management enterprise system, Sprout Social. Our 12-month contract with Sprout Social will expire at the end of the current fiscal year.

Now that there are additional competitors capable of this service, an ITN is recommended to open our social media management platform up to bids. This process should begin as soon as possible to ensure a seamless transition over the summer.

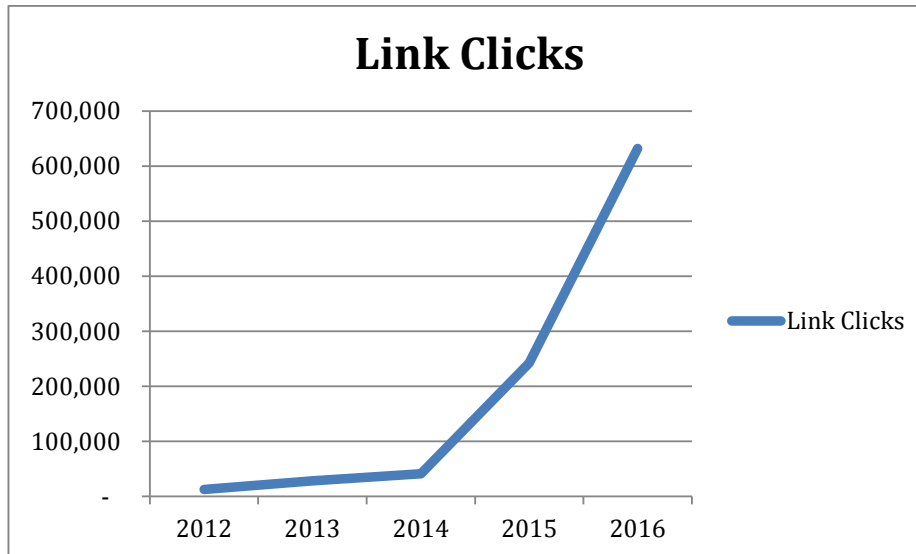
Growth Charts



Impressions: Number of times our content was served to users on Twitter, Facebook, and LinkedIn. This metric is currently not available for Instagram, where we have seen the most growth. The decrease over the last year is attributed to the lack of available data from Instagram and Snapchat and the decrease in Facebook organic reach.



Engagements: Total number of engagements across Twitter, Facebook, Instagram, and LinkedIn.



Link Clicks: The number of clicks on links within our content on Twitter, Facebook, and LinkedIn. This metric is currently not available for Instagram, which does not permit clickable links in the photo descriptions.

Tabular Data

	Jan 1–Dec 31, 2016	Jan 1–Dec 31, 2015	Change
Impressions	87,619,864	94,965,440	-8%
Engagements	1,281,573	517,530	148%
Link Clicks	632,038	242,108	161%

	Jan 1–Dec 31, 2015	Jan 1–Dec 31, 2014	Change
Impressions	94,965,440	60,678,178	57%
Engagements	517,530	1,059	48770%
Link Clicks	242,108	40,761	494%

	Jan 1–Dec 31, 2014	Jan 1–Dec 31, 2013	Change
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Impressions	60,678,178	23,857,411	154%
Engagements	1,059	71	1392%
Link Clicks	40,761	27,824	46%

	Jan 1–Dec 31, 2013	Jan 1–Dec 31, 2012	Change
Impressions	23,857,411	16,539,878	44%
Engagements	71	0	N/A
Link Clicks	27,824	12,291	126%

Impressions: Number of times our content was served to users on Twitter, Facebook, and LinkedIn. This metric is currently not available for Instagram.

Engagements: Total number of engagements across Twitter, Facebook, Instagram, and LinkedIn.

Link Clicks: The number of clicks on links within our content on Twitter, Facebook, and LinkedIn. This metric is currently not available for Instagram.

V. PHOTOGRAPHY AND VIDEO

The Office of Marketing completed the following projects in November–December:

- 72 location photo shoots
- 24 studio portraits
- 26 digital files, 2 prints, and 1 poster

Three video projects were completed:

- 4 College of Education and Human Services donor and scholarship recipient videos (in final review with client)
- Year in Review video emailed to Wright State University alumni <https://youtu.be/Mh3-G1HemWY>
- Pioneers of Potential recruiting video: available on the university website, Wright State University YouTube channel, and official social media channels <https://youtu.be/dutBfFCYBrY>

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES
OFFICIAL PROCEEDINGS OF THE
THREE HUNDRED AND FORTY-SECOND MEETING**

February 15 and 16, 2018

INDEX

<u>Resolution</u>	<u>Page</u>	<u>Resolution</u>
I. CALL TO ORDER	1	
II. CONFLICT OF INTEREST STATEMENT	1	
III. PROOF OF NOTICE OF MEETING	1	
IV. DISPOSITION OF PREVIOUS MINUTES	2	
V. EXECUTIVE SESSION	2	18-30
VI. RECESS	2	
VII. RECONVENE	2	
VIII. CONFLICT OF INTEREST STATEMENT	3	
IX. REPORT OF THE CHAIR	3	
A. Chair's Comments	3	
B. Written Reports – WSU Board of Trustees January 19, 2018	7	
C. Deferred Compensation Plan	7	18-31
X. REPORT OF THE PRESIDENT	8	
A. University Update		
B. Confirmation of Academic & Administrative Appointments & Changes	10	18-32
C. Report of Investments	16	
D. Ratification of Contracts and Grants	16	18-33
XI. REPORTS OF THE COMMITTEES OF THE BOARD	36	
A. Academic Affairs and Enrollment Committee	36	
1. Textbook Sales Tax Exemption	37	18-34
2. B.S. Degree in Information Technology and Cybersecurity	38	18-35

B. Finance, Audit and Infrastructure Committee	42	
1. Approval of Expenditures over \$500,000	46	18-36
• Executive Session on January 19, 2018	47	18-28
2. Furlough Leave Policy	48	18-37
C. Governance and Compliance Committee	49	
1. Request for Exception to the Affiliated Entity Policy: Double Bowler Properties' Corp.	50	18-38
2. Adoption of Trustee Onboarding Process Policy	53	18-39
D. Student Affairs and Athletics Committee	54	
E. Student Trustee's Report	57	
F. Faculty Senate President's Report	57	
XII. PRESENTATIONS	59	
<p>Dan Slilaty, Ph.D. Professor of Mathematics Bargaining Unit Faculty Member Member of AAUP-WSU</p> <p>David M. Bukovinsky, Ph.D. Professor of Accountancy Bargaining Unit Faculty Member Member of AAUP-WSU</p> <p>Noeleen McIlvenna, Ph.D. Professor, Department of History</p>		
XIII. PRESENTATION AND POLICY DISCUSSIONS	60	
<p>Dr. David Bright Chair of the Department of Management and International Business</p> <p>Mr. Michael Wiehe Director of the Applied Policy Research Institute</p> <p><i>"Update on Wright State University's Strategic Planning Process"</i></p>		

XIV. UNFINISHED BUSINESS	61	18-40
1. Honorary Degree: Ms. Margaret Evelyn Peters		
XV. NEW BUSINESS	63	
1. Alumni Association Rowdy Gras – February 24, 2018, 6:00 p.m., McClintock Gym		
2. ArtsGala – March 24, 2018 Creative Arts Center, 6:00 p.m.		
3. Board of Trustees' Committee Day April 6, 2018		
4. Board of Trustees' Executive Session- April 26, 2018		
5. Board of Trustees' Public Session-April 27, 2018		
6. Commencement – April 28, 2018 Wright State Nutter Center Arena		
7. Budget Presentation for Board of Trustees June 8, 2018, Apollo Room, Student Union		
XVI. EXECUTIVE SESSION	63	18-41
XVII. ADJOURNMENT	63	
XVIII. APPENDIX – WRITTEN REPORTS	64	
A. Advancement Report	65	
B. Communications Report	77	
C. Marketing Report	80	

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES
OFFICIAL PROCEEDINGS OF THE
THREE HUNDRED AND FORTY-SECOND MEETING**

February 15 and 16, 2018

I. CALL TO ORDER

The meeting of the Wright State University Board of Trustees was called to order by Mr. Douglas Fecher, chair, on Thursday, February 15, 2018, 6:35 p.m. in the Wright Brothers Room, Student Union. Mr. Larry Chan, secretary to the Board of Trustees, called the roll:

Present

Douglas Fecher
Sean Fitzpatrick
Stephanie Green
Anuj Goyal
Bruce Langos
William Montgomery
C.D. Moore
Grace Ramos
Jordan (Large) Kingsley
Austin Rains

Absent

Michael Bridges

II. CONFLICT OF INTEREST STATEMENT

Mr. Fecher read the following conflict of interest statement and asked if there were any conflicts to be aware of. None were offered.

It is of utmost importance to ensure that all university decisions are free from any real or perceived conflicts of interest.

Therefore, please be mindful of all obligation with which you have been charged as a Trustee of Wright State University; and take the steps you deem appropriate to perform your duties fairly and impartially.

III. PROOF OF NOTICE OF MEETING

Mr. Fecher reported that this meeting was called by written notification and a quorum was present.

IV. DISPOSITION OF PREVIOUS MINUTES

Mr. Fecher moved to approve the minutes from December 9, 2017 and December 14 and 15, 2017 as submitted. Without objection, the minutes were approved.

V. EXECUTIVE SESSION

In accordance with the Ohio Open Meetings Law, the Board, after a majority of a quorum, determined to hold an Executive Session by offering the following resolution:

RESOLUTION 18-30

RESOLVED that the Wright State University Board of Trustees agreed to hold an Executive Session on Thursday, February 15, 2018; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

- Pending or imminent court action
- Personnel matters

Mr. Fecher moved for approval. Dr. Goyal seconded and the motion was unanimously approved by roll call vote.

VI. RECESS

The meeting recessed at 7:30 p.m.

VII. RECONVENE - ROLL CALL

The Wright State University Board of Trustees reconvened on Friday, February 16, 2018, 8:30 a.m., in the Berry Room of the Nutter Center. Mr. Chan called the roll:

Present

Douglas Fecher
Sean Fitzpatrick
Stephanie Green
Anuj Goyal
Bruce Langos
William Montgomery
C.D. Moore
Grace Ramos
Jordan (Large) Kingsley
Austin Rains

Absent

Michael Bridges

Mr. Fecher stated that the Wright State University Board of Trustees is a public body subject to the Ohio Open Meetings Act. It operates on a fixed agenda available to those attending the meeting. Persons wishing to address the Board in its Public Session should submit a written request to the Board of Trustees' office 72 hours in advance of the meeting in order to be placed on the agenda. However, all persons address the Board at the invitation of the Board and are subject to time limitations and other guidelines established to maintain the good order of the meeting.

VIII. CONFLICT OF INTEREST STATEMENT

Mr. Fecher read the conflict of interest statement and asked the Trustees if there were any conflicts the Board should be aware of. None were offered.

IX. REPORT OF THE CHAIR

A. Chair's Comments

Mr. Fecher welcomed everyone and offered the following comments:

Wright State University is now just more than halfway through the 2017-2018 academic year – a year that has been challenging to say the least. Thanks to all of those who have worked so hard to remediate our university out of a difficult financial situation. While we have made progress in many areas, the reality is this progress is welcome but not yet enough to establish a path to sustainability.

The University continues to be in a tenuous financial situation. Overspending over the past several years, combined with declining revenues and enrollment has required hard decisions and millions in unpopular and painful expense reductions. And while we continue to hope for the best, we must recognize that we are still operating on an austerity budget – I call it an emergency budget- with no margin for error if we are to reach our goals for this year.

I want to make sure that we as Trustees, along with University leadership, remain vigilant and honest with ourselves regarding the financial status of the University if we are to re-establish long term financial sustainability. The truth is Wright State still faces uncertainties which could derail the hard-won progress made to date and we are in no position to let up on our management of the budget.

Our revenues for the year are now largely known – no significant new revenues will be received the rest of this year and we know that the total revenues for the year will be lower than originally budgeted. This is disappointing and mandates that we increase our vigilance on enrollment

and revenue programs starting now to give ourselves the best chance for revenue growth in the coming year.

On the expense side, we cannot be lax about the potential for unexpected costs cropping up during the last five months of the year. For example, we already know health care costs for the year will exceed budget by at least two million dollars, and could be six million, and indications for the remaining five months are these costs may end up substantially higher. I mention this not to be alarmist but to recognize the reality that we are not out of the woods by any stretch. We must continue with austerity measures put in place last year even as we focus on building revenues, and must take action to transition from an emergency budget to a sustainable budget that supports the lofty ideals of our mission.

Yet despite the economic realities I just described, we have much to be proud of at Wright State University. Students, alumni, faculty, and staff are working hard; under sometimes difficult conditions, and we should recognize their accomplishments. Here are just a few:

- Wright State student Stephanie Patino-Garfias is in the middle of a 2017 Newman Civic Fellowship, a prestigious national program that seeks to develop a new generation of leaders who can build relationships and bridge differences to address inequality and polarization in our nation's communities.

Patino-Garfias has met with immigrants from Guatemala, El Salvador, and the former Burma, now known as Myanmar. One of the projects that developed from her mentorship was an outreach effort for migrant farmworkers in Ohio. She accompanied an immigration attorney into the fields and spoke with the farmworkers about their legal rights. She also created her own outreach program and went into schools to talk about immigration rights.

- On January 27th, Men's Basketball players and coaching staff volunteered at the Life Enrichment Center in East Dayton to wash people's feet and pass out 200 pairs of new athletic sneakers to those in need. This effort was part of Samaritan's Feet, a global humanitarian organization, that provides shoes for children around the world.
- Both the Men's and Women's Basketball teams participated in community service during an earlier road trip in January. Between games, the Wright State women's team played basketball with children at the Boys and Girls Club, and on January 6th the men's team visited the Children's Hospital of Michigan and created activity packets for pediatric patients to use during their time in the hospital.

- Wright State University 2014 alumna Jacquelyn Weaver recently spend 17 months as a volunteer with the Peace Corps in the West African nation of Senegal. Weaver holds degrees in religion and political science.
- After years of practicing internal medicine at a Veterans Affairs medical center in Virginia, Dr. Kyle Horton (class of 2008), began to see how the health care system was failing veterans. Armed with a business degree earned through the Wright State University Boonshoft School of Medicine's Physician Leadership Development Program, she has decided to run for Congress to try and fix the system.

Our faculty and staff at Wright State also make our university proud.

- Travis Doom, professor and associate chair of Wright State's department of Computer Science and Engineering, was named recipient of the 2018 Computer Science and Engineering Undergraduate Teaching award by the IEEE Computer Society.
- Professor Amit Sheth was elected a Fellow of the Association for the Advancement of Artificial Intelligence (AAA). Sheth is the LexisNexis Ohio Eminent Scholar, professor of Computer Science and Engineering, and executive director of Kno.e.sis.
- Brian Rigling, chair of Electrical Engineering at Wright State and director of Sensor Systems Research at the Wright State Research Institute, was named an IEEE Fellow for his contributions to synthetic aperture radar imaging.
- Wright State Chief of Police David Finnie launched a new series of campus events intended to build a better connection between his department and students, faculty and staff called "Coffee and Donuts with the Chief". Finnie plans to continue quarterly meetings to encourage discussion between students and police officers.
- Staff from the Wright State Knitting and Crocheting Circle donated 378 free scarves, hats, and other winter gear to Wright State students at their third annual "Scarf Frenzy".
- U.S. News and World Report ranked Wright State's Raj Soin College of Business' online Master of Information Systems and Master of Science in Logistics and Supply Chain Management programs 19th among the 165 schools responding to the magazine's surveys. This marked the first time the program ranked among the Top 20. Wright State's online Master of Education program offered by the College of

Education and Human Services was ranked 46th among those of the 309 respondents.

Last, but certainly not least, a pilot project at Wright State University called Inclusive Courseware that promises to dramatically reduce the cost of textbooks and/or online access content for students, has saved students more than \$56,000, an average savings of 40% per student.

Clearly there is much to celebrate at Wright State University when you consider the many other examples I could have mentioned here. This is why it is critical for our university to pull together despite our differences and work towards our common goals and dedication to mission.

In other words, we must together be realists while maintaining our passion for this university. The economic reality we face has changed us, and in some ways these changes may be permanent. We simply do not have access to the same level of resources as in the past. But while we can no longer afford what we once could, we also cannot afford to go backwards. Our ability to deliver a world class educational experience while living within our means is eminently possible, and absolutely critical. But to do so requires all of us working together for the future of Wright State.

So, I say my next words with all sincerity and urgency. The fact is we, all of us together, face a choice at Wright State University. We can choose to continue debating the past, engaging on what divides us or what got us here, or we can choose to focus on the future and what it will take to reinvent the Wright State University of the future.

We can choose to continue with the kind of public rhetoric that highlights our differences, or we can make the courageous choice to come together despite our differences towards a path of growth and sustainability that will lift us all.

We can choose to play a zero-sum game where to have winners there must be losers, or we can acknowledge that, despite our differences, all of us, and especially our students, have more to gain by working with each other than we can ever hope to achieve working against each other.

The economic situation continues to demand hard choices and shared sacrifice. Terribly difficult decisions remain, must be made, and then must be put behind us because living in the past is not way to step smartly into the future. While our financial reality means we can no longer afford all we had in the past, we have no choice but to learn how to afford new ideas for the future.

Again, and with all sincerity and due respect to the many constituencies within the Wright State community, I believe we have it in us to rise above

our differences and lead this institution to a new era of prosperity. This is important. We need to set aside the past and come together, side-by-side, figure out our difference, and get this thing moving forward. This is the choice I hope we make starting today.

**B. Written Reports - Wright State University Board of Trustees
January 19, 2018**

The Advancement, Communications, and Marketing Reports as presented to this meeting be, and the same, are hereby accepted. The reports are contained in the Appendix.

C. Deferred Compensation Plan

In fulfillment of President Schrader's contract calling for deferred compensation, the Board was asked to approve the deferral mechanism, an IRD approved Section 415(m) plan, to facilitate the deferral as specified in her contract.

The following resolution was presented to the Board for approval.

RESOLUTION 18-31

WHEREAS, the Internal Revenue Code of 1986, as amended (the "Code"), imposes certain limits on contributions that may be made to various qualified retirement plans, including the State Teachers Retirement System ("STRS"), the Ohio Public Employees Retirement System ("OPERS"), the Alternative Retirement Plan, and 403(b) plans (collectively the "Retirement Plans"); and

WHEREAS, the Code also permits Wright State University (the "University"), as a governmental employer, to adopt a Supplemental Qualified Retirement Plan (the "SQRP") that will permit the University's Board of Trustees (the "Board") or any person delegated by the Board to make discretionary retirement contributions on behalf of designated University employees; and

WHEREAS, the Code also permits the University, as a governmental employer, to adopt a Supplemental 415(m) Retirement Plan (the "415(m) Plan") that will provide for contributions that otherwise would have been made to the ARP or SQRP had the applicable limits under the Code not been in effect; and

WHEREAS, the Board believes it is in the best interest of the University to adopt an SQRP and a 415(m) Plan.

RESOLVED that the Board hereby adopts the Wright State University Supplemental Qualified Retirement Plan in substantially the form attached hereto and as may be amended with the advice of counsel; and be it further

RESOLVED that the Board hereby adopts the Wright State University Supplemental 415(m) Retirement Plan in substantially the form attached hereto and as may be amended with the advice of counsel; and be it further

RESOLVED that the appropriate officers of the University, in carrying out this resolution, are hereby authorized and empowered to make any changes to the SQRP and 415(m) Plan as may be required to ensure compliance with the provisions of the Code, the Ohio Revised Code, and any related rules and regulations now in effect or as hereafter amended; and be it further

RESOLVED that the appropriate officers of the University are directed to take such action as may be necessary, appropriate, or advisable to implement this Resolution and administer the SQRP and 415(m) Plan without further ratification or action by this Board.

Mr. Fecher moved for approval. Dr. Goyal seconded and the motion was unanimously approved by roll call vote.

X. REPORT OF THE PRESIDENT

A. University Update

President Schrader greeted everyone and offered the following remarks:

The last time we all gathered together for a Public Session was in December at our Lake Campus. I recently had the pleasure of returning to the Lake Campus for a ribbon cutting ceremony for the new Agriculture and Water Quality Center. This state of the art facility will cement the Lake Campus' role as a leader in agriculture education and the study of water quality. I encourage everyone to stop by and visit the Center the next time you are at the Lake Campus. It is a remarkable facility and it is quite exciting to think the innovative research, the learning and the outreach that will be taking place there.

During my visit at the Lake Campus we also held the first of many community dialogues that will take place during the initial phase of our Strategic Planning process. These forums provide a wonderful opportunity for faculty, staff, students, alumni and community to reconnect with one another and to engage in dialogue with our partners. Now I ask that each of you try to participate in one of these forums as your schedule allows because your input as trustees is critically important.

Later this morning you will be updated on the strategic planning process by David Bright who is the chair of the department of Management and International Business and Michael Wiehe who is director of the Applied Policy Research Institute. These gentlemen have joined me as co-leads for the Strategic Planning Steering Committee. The committee is made up of thirty-three members who were nominated by their peers and selected from over two-hundred nominations. We are especially pleased that Trustee Michael Bridges is serving on the Strategic Planning Steering Committee on behalf of the Wright State Board of Trustees.

Now I must say that this is the first time in my history of working with groups that everyone who received an invitation to join has agreed to participate. That really says something about the connection that Wright State develops with people.

Our strategic planning process will guide Wright State University into the future by creating a vision and focus that directly aligns resources with our community's values, strengths and the strategy that we build around them. The planning process will be continuous and will put Wright State in a position to thrive in higher education's changing environment. It will help the University achieve financial sustainability and foster a campus atmosphere that provides our graduates with opportunities to excel in fields that define the future. I look forward to working with each of you throughout our strategic planning process.

I'd like to conclude my remarks today with a few words about some upcoming searches for key members of the University's leadership team. Greenwood Asher and Associates, Inc. will be helping lead the search for our next provost and I appointed our search committee this week. I do want to thank Faculty Senate president Travis Doom and Trustee Stephanie Green who have agreed to co-chair this search. Our timeline is aggressive as we plan to conduct on campus interviews with candidates in April. I must emphasize that this process is completely confidential until our finalists are announced and ideally, we would like to welcome our new provost to the Wright State family in July. Our nationwide searches for the next Vice President for Research and the Dean of the Raj Soin College of Business will also get underway in the months ahead. We are looking at a Fall 2018 timeline for filling these positions so that our new provost will have the ability to provide input on these important hires and so that the candidates will be able to interface with the person with whom they will be reporting.

Finally, I would like to encourage everyone to attend ArtsGala on Saturday, March 24th. I have heard nothing but rave reviews for this premier event and my family and I are looking forward to experiencing it for the very first time. Over the last 18 years, ArtsGala has raised more than \$2.5 million dollars for scholarships for our incredibly talented students in the fine and performing arts and I hope to see all of you there.

B. Confirmation of Academic and Administrative Appointments and Changes

Faculty New Hires

Mark A. Ernst, M.S., has been appointed Instructor, Lake Campus, effective January 1, 2018.

Andrea Jordan, M.A., M.S.W., L.S.W., has been appointed Instructor, Social Work, College of Liberal Arts, effective January 1, 2018.

Nasim Nosoudi, Ph.D., has been appointed Instructor, Biomedical, Industrial, and Human Factors Engineering, College of Engineering and Computer Science, effective January 1, 2018.

Kelly Ann Rabah, MSW CPHQ CPHRM SSGB, has been appointed Director of Patient Safety and Quality Improvement, Assistant Professor, OB/GYN and Geriatrics, Faculty Affairs, Boonshoft School of Medicine, effective January 1, 2018.

Weisong Wang, Ph.D., has been appointed Assistant Professor, Lake Campus, effective January 1, 2018.

Faculty Promotions

Jo Ann Ford, M.A., has been appointed Instructor and Director, Substance Abuse Resources and Disabilities Issues Program (SARDI), Boonshoft School of Medicine, effective January 1, 2018.

Faculty Separations

Mamle Anim, M.D., Associate Professor, Internal Medicine, Boonshoft School of Medicine, effective January 26, 2018.

Christopher D. Beck, Ph.D., Instructor, History, College of Liberal Arts, effective January 10, 2018.

Jeanine M. Bochenek, DNP, RN, NCSN, Clinical Assistant Professor and Director School Nursing Concentration, College of Nursing and Health, effective December 31, 2017.

Yongjun Choi, Ph.D., Assistant Professor, Management, Raj Soin College of Business, effective December 31, 2017.

Chinonye O. Chukwu, M.F.A., Assistant Professor, Theatre Arts, College of Liberal Arts, effective December 31, 2017.

David R. Hopkins, Ph.D., Professor, Kinesiology and Health, College of Science and Mathematics, effective January 31, 2018.

Luping Huang, M.D., Ph.D., Research Assistant Professor, Neuroscience, Cell Biology, and Physiology, College of Science and Mathematics, effective January 7, 2018.

Sally A. Lamping, Ph.D., Professor, English Language and Literatures, College of Liberal Arts, effective November 30, 2017.

Richard T. Laughlin, M.D., Professor, Orthopedic Surgery, Boonshoft School of Medicine, effective January 3, 2018.

Teri Lynn Piatt, Ph.D., Lecturer, Electrical Engineering, College of Engineering and Computer Science, effective January 8, 2018.

Unclassified New Hires

Ryan M. Centini, D.V.M., has been appointed Clinical Veterinarian, Research Affairs, Boonshoft School of Medicine, effective January 8, 2018.

Amanda M. Coffman, B.T.A.S., has been appointed Enrollment Services/Admissions Advisor, Lake Campus, effective January 1, 2018.

Kimberly E'Vette Demmings, B.S., has been appointed Administrative Assistant, Women's Basketball, Intercollegiate Athletics, Intercollegiate Athletics, effective November 21, 2017.

Christopher Dupont, B.A., has been appointed Research Technician, Neuroscience, Cell Biology, and Physiology, Boonshoft School of Medicine, effective January 10, 2018.

Kimberly M. Ferguson-Scott, Ph.D., has been appointed Interim Associate Vice President, Student Affairs, effective January 8, 2018.

Jessica Lynn Gorman, M.A., has been appointed Assistant Softball Coach, Intercollegiate Athletics, effective December 22, 2017.

Jason S. Greanya, M.S., has been appointed Software Engineer III, Wright State Research Institute, Engineering and Computer Science, effective January 15, 2018.

Amelie Pauline Marie Gyrard, Ph.D., has been appointed Postdoctoral Researcher, Kno.e.sis Center, College of Engineering and Computer Science, effective January 8, 2018.

Michelle L. Kinney, BSN, has been appointed Research Coordinator, Dayton Clinical Oncology Program, Boonshoft School of Medicine, effective February 5, 2018.

William Dwight Long has been appointed Research Program Assistant 1, Population and Public Health Sciences, Boonshoft School of Medicine, effective December 4, 2017.

Seyed Abolfazl Maki, M.B.A., has been appointed WSARC Chief Financial Officer, Wright State Research Institute, College of Engineering and Computer Science, effective December 29, 2017.

Jeanette Kay Manger, Ph.D., has been appointed Research Manager, Medical Education, Boonshoft School of Medicine, effective January 2, 2018.

Alexandra C. Matters, M.S., has been appointed Head Volleyball Coach, Intercollegiate Athletics, effective February 5, 2018.

Henry Van Dkye Parunak, Ph.D., has been appointed Senior Research Scientist, Wright State Research Institute, Engineering and Computer Science, effective December 27, 2017.

Shaelyn Renee Taylor, M.I.S., has been appointed Student Data Analyst I, Office of the Registrar, effective January 22, 2018.

Unclassified Promotions

Julia E. Acosta, M.Ed., has been appointed Director, Latino, Asian, and Native American Center, VP for Student Affairs, effective January 1, 2018.

Lindsey R. Allison, B.S., has been appointed Manager of Curriculum, Medical Education, Boonshoft School of Medicine, effective December 1, 2017.

Eric S. Corbitt, M.Ed., has been appointed Director, Student Union and Campus Recreation, Student Union, effective December 1, 2017.

Colleen M. Hayden, M.S., has been appointed Director, Medical Education and Accreditation, Medical Education, Boonshoft School of Medicine, effective December 1, 2017.

Scott A. Kremer has been appointed Manager, Computer Operations, Computing and Telecommunications Services, effective January 1, 2018.

Amanda E. Marker, B.A., M.S., has been appointed Financial Support Analyst, Clinical Trials Research Alliance-SOM, Boonshoft School of Medicine, effective December 1, 2017.

Rose-Ann Prince, B.A., has been appointed IRB Compliance Coordinator, Faculty Affairs, Boonshoft School of Medicine, effective November 4, 2017.

Elizabeth Styers has been appointed CEHS Resource Center Librarian, Educational Resource Center, College of Education and Human Services, effective January 1, 2018.

Dedra J. Vencill, R.N., has been appointed Director, Research Quality, Dayton Clinical Oncology Program, Boonshoft School of Medicine, effective November 1, 2017.

Lindsay Campbell Wight, J.D., has been appointed Director, Office of Equity and Inclusion, effective February 1, 2018.

Amanda L. Windle, B.S., has been appointed Regulatory Affairs Manager, Clinical Trials Research Alliance-SOM, Boonshoft School of Medicine, effective December 1, 2017.

Unclassified Separations

Renee F. Aitken, Ph.D., Assistant Vice President, Education Effectiveness and Institutional Accreditation, Office of the Provost, effective January 16, 2018.

Hugh K. Bolton, M.S., Senior Cyber and Intelligence Fellow, Wright State Research Institute, College of Engineering and Computer Science, effective February 5, 2018.

Susan E Clements, M.A., Head Women's Volleyball Coach, Intercollegiate Athletics, effective December 1, 2017.

Ryan William Cupp, B.A., Administrator, Career Tech Credit Transfer Initiatives, Office of the Associate Provost, effective December 31, 2017.

Pamela Kay Dellinger, MSN, Registered Nurse, CONH Student Health, College of Nursing and Health, effective January 3, 2018.

Caye D Elmore, Director of Budget Planning and Resource Analysis, Budget Planning and Resource Analysis effective January 31, 2018.

Naum Gershenzon, Ph.D., Research Associate 2, Earth and Environmental Sciences, College of Science and Mathematics, effective November 30, 2017.

Lee Gene Guild, Berry Room and Special Events Coordinator, Nutter Center, effective December 29, 2017.

Jacquelynn Karen Heath, B.F.A., Assistant to the Executive Director, Nutter Center, effective January 15, 2018.

Kara J Helmann, M.S., Associate Head Volleyball Coach, Intercollegiate Athletics, effective December 15, 2017.

Brenda S. Howard, Regulatory Coordinator, Faculty Affairs, Boonshoft School of Medicine, effective December 15, 2017.

Holly A. Jackson, M.A., M.L.I.S., Humanities Librarian, P.L. Dunbar Library, effective January 3, 2018.

Timothy C. Judge, M.F.A., Technical Director, Theatre Arts, College of Liberal Arts, effective December 31, 2017.

Lurie Kathleen S, Assistant Director of Resource Analysis, Budget Planning and Resource Analysis, effective December 1, 2017.

Matthew Kauffman, Senior Service Desk Analyst, Computing and Telecommunications Services, effective January 26, 2018.

Sarah Jane Mault, B.S., Disability Resources Specialist, Office of Disability Services, effective December 8, 2017.

Lucas A. Miller, B.S., Community Director, Lake Campus, effective December 1, 2017.

Nan-c Moss, M.P.A., Director of Scholarship Initiatives, University Development, effective December 15, 2017.

John Charles Mossing, Ph.D., Senior Research Engineer, Electrical Engineering, College of Engineering and Computer Science, effective December 14, 2017.

Bradley Scott Muse, M.A., A.T., A.T.C., Coordinator of Athletic Training, Intercollegiate Athletics, effective December 29, 2017.

Swapna Radakrishna Nair, M.S., M.B.A., Director of International College and Graduate Programs, College of Engineering and Computer Science, effective December 31, 2017.

Mai T. Nguyen, M.S., Director, Asian, Hispanic, and Native American Center, effective November 24, 2017.

Erin R. O'Brien, M.S., Director of Training, ATIC/APDC, Wright State Research Institute, College of Engineering and Computer Science, effective January 10, 2018.

Megan Ann O'Toole, M.Ed., Undergraduate Admissions Representative, Undergraduate Admissions, Enrollment Management Division, effective December 13, 2017.

Martin Paczynski, Ph.D., Cognitive Neuroscientist, Wright State Research Institute, College of Engineering and Computer Science, effective January 17, 2018.

William Dow Palmer, MS, CSP, CHMM, Radiation Safety and Environmental Compliance Officer, Environmental Health and Safety, Facilities Management and Services, effective November 30, 2017.

Laura Pleasance Rapoch, M.B.A., Director Strategic Initiative and Special Projects, Dean's Office, College of Engineering and Computer Science, effective January 5, 2018.

Shannon H. Romer, Ph.D., Postdoctoral Researcher, Biological Sciences, College of Science and Mathematics, effective December 1, 2017.

Saeedeh Shekarpour, Ph.D., Postdoctoral Fellow, Kno.e.sis Center, College of Engineering and Computer Science, effective December 31, 2017.

Sheila Shellabarger, M.L.S., University Librarian, University Libraries, effective December 31, 2017.

Eemone'y K. Stewart, Prevention Educator, Population and Public Health Sciences, Boonshoft School of Medicine, effective November 24, 2017.

David J Wynkoop, B.A., Athletics Marketing Program Director, Intercollegiate Athletics, effective December 30, 2017.

Classified New Hires

Kevin Obie Belcher has been appointed Custodial Floor Care Technician, Custodial Services, Physical Plant, effective January 8, 2018.

Kathy S. Brake has been appointed Office Assistant II, Lake Campus, effective January 2, 2018.

Tierre Tashawn Carter, B.S., has been appointed Assistant Laboratory Animal Technician, Research Affairs, Boonshoft School of Medicine, effective December 4, 2017.

Michael L. Coyle, B.S., has been appointed Parking Attendant, Parking and Transportation, effective January 8, 2018.

Douglas Patrick Harlow, B.A., has been appointed HVAC Boiler Operator Technician, Facilities Operations, Physical Plant, effective January 8, 2018.

Stephen E. Layton has been appointed HVAC Boiler Operator Tech, Facilities Management and Services, effective December 4, 2017.

Classified Promotions

Ileene Archer has been appointed Customer Care Center Supervisor, Facilities Management and Services, effective December 8, 2017.

Thomas C. Bellew has been appointed Stationary Engineer, Plant Operations and Maintenance, Facilities Management and Services, effective December 16, 2017.

Classified Separations

James E. Calloway, Custodial Floor Care Technician, Environmental Services, Physical Plant, effective January 4, 2018.

Martha H. Cool, B.S., Assistant Lab Animal Technician, Lab Animal Research, Boonshoft School of Medicine, effective December 29, 2017.

Crystal L. de Souza, Custodial Services Worker, Physical Plant, effective January 23, 2018.

Barbara J. Gullett, Human Resources Operations Analyst, Human Resources, effective January 19, 2018.

Hatta Hazel Hall, M.S.A., Administrative Specialist, Human Services, College of Education and Human Services, effective January 30, 2018.

Nicole L. Manns, A.A.S., Administrative Support Coordinator, School of Professional Psychology, effective January 3, 2018.

Gregory J. Phillipp, Maintenance Supervisor, Physical Plant, effective January 31, 2018.
Joshua J. Rogers, A.A.S., Police Officer, University Police Department, effective December 7, 2017.

Laurie Schoettinger, Administrative Specialist, Pharmacology and Toxicology, Boonshoft School of Medicine, effective December 29, 2017.

Frances M. Spence, A.A., Administrative Support Coordinator, University Advancement, effective December 31, 2017.

Catalleya K Storm, B.A., Custodial Services Worker, Environmental Services, Physical Plant, effective January 4, 2018.

RESOLUTION 18-32

RESOLVED that the academic and administrative appointments, changes, retirements, departmental reporting, resignations and terminations submitted to this meeting be, and the same hereby are approved.

Mr. Fecher moved for approval. General Moore seconded and the motion was unanimously approved by roll call vote.

C. Report of Investments

Since the last Board meeting, investment reports for December 2017 and the Quarterly Investment Review for the Fourth Quarter 2017 have been received. These reports have been distributed to the Trustees and will be filed with the official Board of Trustees' records.

D. Ratification of Contracts and Grants

Wright State University has recorded \$54,996,444 in external funding for 268 awards for the time period of July 1, 2017 through December 31, 2017.

Recent funding received by the University includes \$139,619 from the University of Missouri/National Endowment for the Humanities to Dr. Crystal Lake (English Language and Literatures, COLA) to digitize and create an innovative scholarly archive housing a series of large, highly

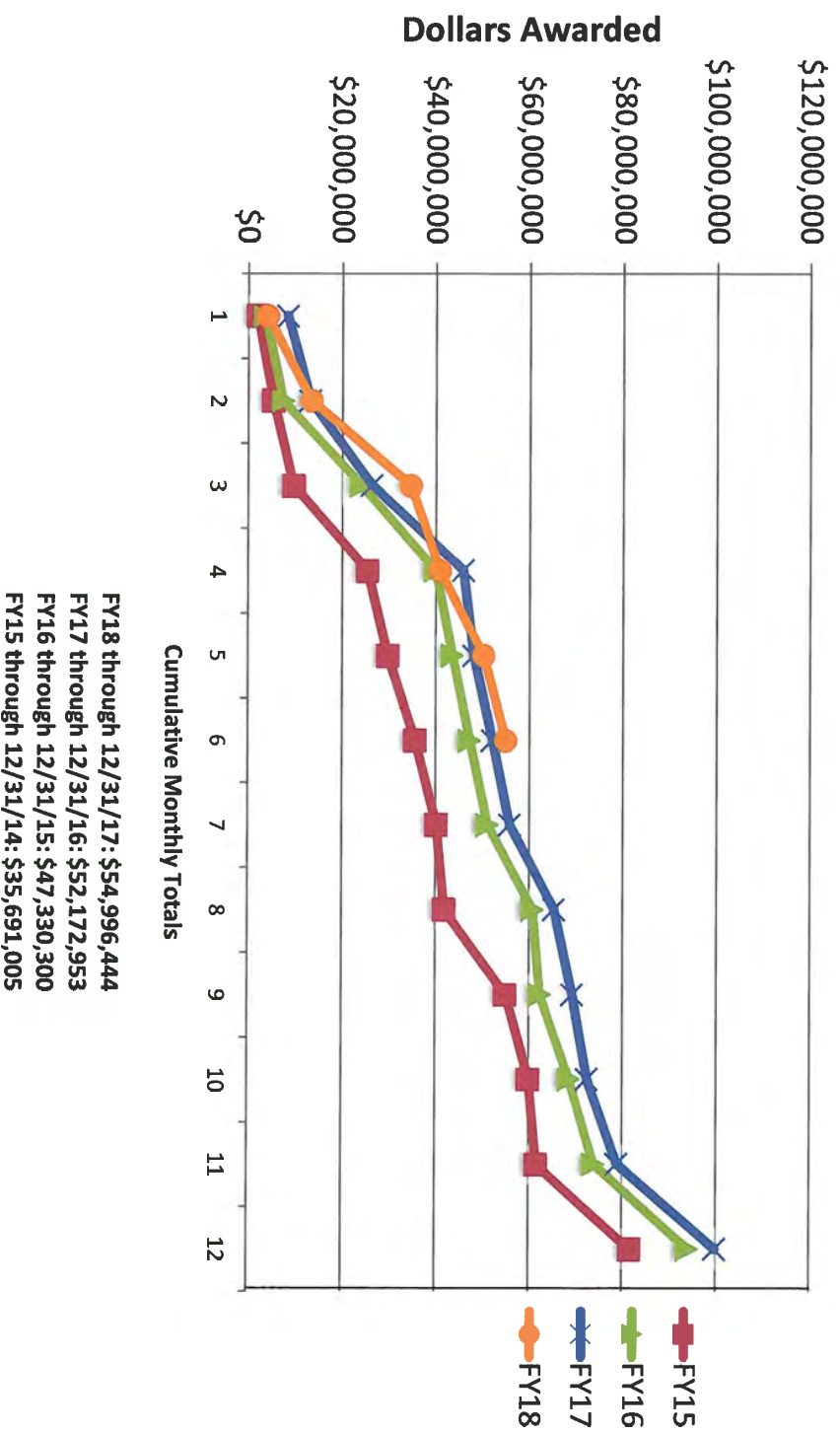
detailed images depicting at-risk antiquities. Ms. Destinee Biesemeyer (Counseling and Wellness Services, Student Affairs) received \$297,071 from the US Department of Justice to continuously revise and improve access to resources for survivors of sexual assault, domestic violence, dating violence, and stalking among college students.

RESOLUTION 18-33

RESOLVED that the contracts and grants submitted to this meeting be, and the same hereby are ratified.

Mr. Fecher moved for approval. Dr. Goyal seconded, and the motion was unanimously approved by roll call vote.

WRIGHT STATE UNIVERSITY Cumulative Grant and Contract Awards Comparison with Previous Three Fiscal Years through December



**WRIGHT STATE UNIVERSITY
GRANT AND CONTRACT AWARDS**

**PREPARED FOR
BOARD OF TRUSTEES MEETING
February 16, 2018***

TYPE	NEW AWARDS		ONGOING AWARDS**		TOTAL AWARDS	
	Number	Dollars	Number	Dollars	Number	Dollars
Research	9	\$926,877	28	\$3,552,260	37	\$4,479,137
Instruction	2	\$482,529	0	\$0	2	\$482,529
Institutional Support	0		2	\$502,585	2	\$502,585
Public Service	5	\$306,342	3	\$75,000	8	\$381,342
Student Aid	2	\$1,090,000	4	\$618,460	6	\$1,708,460
TOTAL	18	\$2,805,748	37	\$4,748,305	55	\$7,554,053

* Figures include total support for awards made since the December 2017 Board of Trustees Meeting.
 ** Ongoing awards include renewals, continuations, supplements and amendments.
 This report was prepared by the Office of Research and Sponsored Programs.

February 16, 2018
Wright State University
Grants and Contracts Awarded
Since the December 15, 2017 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Boonshoft School of Medicine						
Basic Research						
Continuation Federal Grant	K-Ras Plasma Membrane Interactions: A Tractable Therapeutic Target	12/01/2017 11/30/2018	DHHS, National Cancer Institute	Cho, Kwang-jin	\$249,000	The researcher will develop a new approach to block oncogenic K-Ras signaling, which could be a starting point to develop novel anti-cancer therapies that specifically target K-Ras driven cancers.
Continuation Non-Profit Grant	Chloride-Regulated Insulin Secretion	01/01/2018 12/31/2018	American Diabetes Association - National	Di Fulvio, Mauricio	\$115,000	The researcher will address molecular, cellular and functional mechanisms that will further understanding of the insulin secretory response to nutrients that may provide the basis for the design of new drugs that effectively stimulate insulin secretion from beta-cells.
Continuation Non-Profit Grant	Therapeutic Role of miR-126 Over-Expressing EPC-MVs for Ischemic Stroke in Diabetes	01/01/2018 12/31/2018	American Diabetes Association - National	Bihl, Ji Chen Chen, Yanfang Jacobs, Bradley S.	\$115,000	The researchers hypothesize that miR-126-EPC-MVs will have therapeutic effects on ischemic stroke in diabetes by protecting ECs/EPCS/neurons/ astrocytes against ischemic and inflammatory injury and promoting angiogenic/neurogenic repair via miR-126 downstream pathways.
Continuation Other Gov't. Subagreement	East Dayton AWARE Project	09/30/2017 09/29/2018	Montgomery County ADAMH Services Board	Wilson, Josephine F.	\$12,500	Eastway and ADAMHS of Montgomery County will partner to provide Mental Health First Aid training in east Dayton. The SARADI program in the Department of Community Health in the Boonshoft School of Medicine at Wright State University will serve as evaluator for the project.

February 16, 2018
Wright State University
Grants and Contracts Awarded
Since the December 15, 2017 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Educ. Inst. Subagreement	Telomere Length Dynamics in Relation to Changes in Adiposity and Metabolic Risk	01/01/2017 08/31/2017	University of Texas Health Science Center at San Antonio	Towne, Bradford Kadakia, Madhavi P.	\$398,013	This project will investigate the use of chromosomal telomere length and telomerase activity as biomarkers of human body composition, adiposity, and as overall metabolic risk factors.
Applied Research						
Continuation Non-Profit Agreement	Miscellaneous Awards Under DCOP Fiscal Agency Agreement	08/01/2014 07/31/2018	Dayton Clinical Oncology Program	Nevels, Dieter	\$5,225	This amendment will allow supplemental funding for WSU to act as the fiscal agent for the Dayton Clinical Oncology Program (DCOP) for managing Non-NIH NCI funds per master agreement Addendum #1 having an effective date of May 12, 2005.
Public Service						
Continuation Non-Profit Subagreement	45417 MHFA Project	10/01/2017 09/30/2018	Mt. Olive Baptist Church	Wilson, Josephine F.	\$12,500	Evaluation services will be provided to Mt. Olive Baptist Church for their SAMHSA-funded Mental Health First Aid project.
Continuation Non-Profit Subagreement	Mental Health First Aid Training in Hamilton County	10/01/2017 09/30/2018	Mental Health America	Wilson, Josephine F.	\$12,500	Evaluation services will be provided for a SAMHSA-funded project that will present Mental Health First Aid training to parties who work with youth in Hamilton County.
New Other Gov't Contract	Kinship Navigator Consortium FY 2018	10/01/2017 12/31/2018	Montgomery County Department of Job and Family Services	Duby, John C.	\$111,392	Continued funding of the Kinship Navigator Program in Montgomery County.
New Non-Profit Subagreement	Refugee Centered Medical Home - PCMH - Working Better for Our Newest Neighbors (Tier II)	08/01/2017 07/31/2018	Trailhead Institute	Conway, Katharine M.	\$25,000	The PI will host mixed focus groups to bring together refugees with health care providers, hospital administration, state Medicaid insurance representatives, public health professionals, students and faculty of health professional schools.

February 16, 2018
Wright State University
Grants and Contracts Awarded
Since the December 15, 2017 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Other Gov't. Subagreement	Justice and Mental Health Collaboration Project	10/01/2017 09/30/2018	City of Sharonville, Ohio	Kinzler, Nicole	\$19,950	Wright State University has been subcontracted for facilitation of the planning process and evaluation. WSU will be responsible for collecting data, evaluating current Crisis Intervention Team (CIT) efforts within the Sharonville Police Department, and creating a strong evaluation plan for the Sharonville Police Department that can be utilized by other departments in the future.
Academic Support						
Amendment Federal Grant	Aerospace Medicine Training for the Era of Pioneering a Journey to Expanding Human Space Flights Beyond ISS and LEO	10/01/2016 09/30/2021	National Aeronautics and Space Administration	Jarnot, Thomas F.	\$205,514	The purpose of the project is to provide and maintain a residency training program in the field of Aerospace Medicine with the intent of graduating physicians becoming Board certified, therefore qualifying to be employed by NASA as flight surgeons to care for the astronaut population. The Division maintains a residency in Aerospace Medicine as well as a Master Degree program that are needed in order to achieve the desired outcome and that are to be partially funded by the desired educational grant.
Student Aid						
New State Agreement	Ohio Innovation Partnership Choose Ohio First Scholarship Program	07/01/2017 06/30/2021	Ohio Department of Higher Education	Dunn, Margaret M.	\$1,080,000	This multi-site project seeks to increase the number of primary care physicians in the State of Ohio. The sites will work with the Chancellor of Higher Education to develop a detailed plan for spending curriculum enrichment grant funds.

February 16, 2018
Wright State University
Grants and Contracts Awarded
Since the December 15, 2017 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
College of Engineering and Computer Science						
Basic Research						
Amendment Federal Contract	Sensor and Information Research Center for Understanding Systems (SIRCUS)	02/27/2015 03/30/2021	DoD, Air Force, Air Force Research Laboratory	Rigling, Brian D. Garber, Fred D. Saville, Michael Ash, Joshua Noel Wischgoll, Thomas Rizki, Mateen M.	\$680,000	The WSU team will undertake a multi-year effort to explore the development of methods to advance the state of the art in a variety of sensor exploitation research areas.
Amendment Federal Contract	SIRCUS TO2: Comprehensive Learning Objectives for Warfighter Needs (CLOWN)	03/31/2016 07/01/2019	DoD, Air Force, Air Force Research Laboratory	Rigling, Brian D. Garber, Fred D. Saville, Michael Shaw, Arnab K. Wischgoll, Thomas Rizki, Mateen M.	\$273,000	The WSU team will undertake a multi-year effort to explore the development of methods to advance the state of the art in a variety of sensor exploitation research areas.
Amendment Multiple Source Contract	Collaborative Center for Surveillance Research, Phase II	08/01/2017 07/31/2018	More Than One Source of Support	Rigling, Brian D.	\$175,000	These funds represent annual CSR membership fees from Boeing, Brilligent, Leidos, and SRC.
Amendment Non-Profit Subagreement	High-Fidelity Multi- Physics for Aerospace Vehicle Design Optimization	10/01/2017 09/30/2018	Dayton Area Graduate Studies Institute	Grandhi, Ramana V.	\$60,185	The researcher will be developing methods for realizing innovative aerospace vehicle configurations using multi-fidelity complex physics.
Amendment Industrial Subagreement	Growth and Characterization of Multiferroic Materials	01/01/2016 10/31/2019	Azimuth Corporation	Zhuang, Yan	\$34,595	This project will explore the use of ferroelectric (FE), ferromagnetic (FM), and multiferroic ceramic materials for potential use in the development of tunable components for the production of next generation mobile communication systems to simultaneously support multiple frequency bands or communication standards.

February 16, 2018
Wright State University
Grants and Contracts Awarded
Since the December 15, 2017 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Amendment Industrial Subagreement	Electron Optics Analyses towards Fundamental Understanding of Functional Thin Film Materials and Devices	01/01/2018 12/31/2018	Universal Energy Systems, Inc.	Huang, Hong	\$34,000	The purpose of this project is to develop fundamental understanding of thickness, defects, interface of functional thin film structures, and their relationships with the behaviors of devices.
Amendment Educ. Inst. Subagreement	Updating Skeletal Maturity Methods for U.S. Children	08/01/2017 07/31/2018	University of Missouri	Doom, Travis E.	\$24,938	The primary goal of this study is to provide up-to-date race-specific models to the FELS method for skeletal maturity assessment.
Amendment Industrial Subagreement	Aeromechanical Investigation of Turbine Engine High Speed Compressors- Phase I/Phase II	06/01/2016 04/30/2018	Universal Technology Corporation	Wolff, J. Mitch	\$13,230	The focus of this project is research into the aeromechanics of high speed compressors to enable better compressor design that will be less likely to have blade break.
Amendment Industrial Subagreement	Design and Fabrication of an External Combustor for a JetCat Turbojet Engine	08/01/2017 06/30/2018	Universal Technology Corporation	Roberts, Roy A.	\$6,815	Wright State University (WSU) will be creating a team of undergraduate mechanical and materials engineering students to participate in an Aerospace Propulsion Outreach Program (APOP). The program will consist of designing and fabricating an external combustor for a JetCat P80SE gas turbine engine.
Continuation Federal Grant	SCH: INT: KHealth: A Semantic Approach to Proactive, Personalized Asthma Management Using Multimodal Sensing	07/01/2017 06/30/2018	DHHS, National Institute of Child Health and Human Development	Sheth, Amit Thirunavaran, Krishnaprasad	\$338,661	The primary hypothesis of this project is that an evidence-based approach to asthma can help doctors determine more precisely the cause, severity, and control of asthma, and can help patients take preventive measures to manage asthma.

February 16, 2018
Wright State University
Grants and Contracts Awarded
Since the December 15, 2017 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Continuation Federal Grant	Managing Dementia through a Multisensory Smart Phone Application to Support Aging in Place	09/01/2017 08/31/2018	DHHS, National Library of Medicine	Banerjee, Tanvi	\$170,236	The researchers will be addressing the central problem of deriving actionable information from health sensor data by adapting a system comprising a smart mobile application with sensors.
New Industrial Subagreement	Radio Frequency/Microwave Graphene-based Chemical/Biological Sensor	10/02/2017 08/31/2019	Universal Technology Corporation	Huang, Hong	\$205,547	The WSU researchers, in collaboration with UTC, will fabricate small, highly sensitive, electrically efficient sensors for DoD applications.
New Industrial Subagreement	Secure Engineering of Trusted Systems: Medical Android Tactical Assault Kit Sensor Integration (TO3)	12/05/2017 06/20/2019	EDaptive Computing, Inc.	Emmert, John M.	\$120,350	Wright State researchers will develop and refine technologies that help the Air Force address the needs of vulnerability assessment and the vulnerability mitigation for sensor and situational awareness analytics medical devices on board an aircraft.
New Industrial Subagreement	Design Framework and CAD Tools for Hardware Security and Trust	06/07/2017 11/01/2020	EDaptive Computing, Inc.	Emmert, John M.	\$45,000	With Global Foundries taking over IBM's Trusted Foundry, hardware security is becoming a serious issue. An integrated circuit can be designed to specification, but untrusted agents have the opportunity to add modifications with little chance of detection. This effort mitigates some of the risks and enables more trusted integrated circuits.

February 16, 2018
Wright State University
Grants and Contracts Awarded
Since the December 15, 2017 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Industrial Subagreement	Microstructure Development During Rapid Solidification: A Materials Genome Project	09/01/2017 11/30/2017	Applied Optimization, Inc.	Srinivasan, Raghavan	\$9,999	The researchers will identify thermodynamic properties that will be of relevance for modeling microstructural development during additive manufacturing, and correlate modeling results proved by sponsor to microstructural observations.
New State Subagreement	2018 SAE Mini Baja - Raider Racing	09/01/2017 06/11/2018	Ohio Space Grant Consortium	Baudendistel, Craig M. Montavon, Jason	\$5,000	These funds will support the research, design, and competition of an off-road vehicle for the SAE Baja Competition.
Applied Research						
Amendment Industrial Subagreement	Reactionary Assistance Support for Container Technology	09/01/2017 08/31/2018	Engility Corporation	Wischgoll, Thomas	\$7,500	The researchers will investigate different container technologies and their suitability for data analytics and other tasks.
Amendment Industrial Grant	Background Color II	09/01/2017 05/31/2018	Center for Operator Performance	Gallimore, Jennie J.	\$4,800	The overall objective of this project is to improve the understanding of principles involved in selecting display color palettes to increase operator effectiveness.
Instruction						
New State Grant	Center for Continuous Cybersecurity Education & Training (C3ET)	11/05/2017 11/05/2019	Ohio Department of Higher Education	Zhang, Junjie Saunders, Vance M. Xie, Jiafeng	\$278,306	The RAPIDS II project continues to focus on developing and expanding our C3ET vision, which now features cyber security curricula and infrastructure.

February 16, 2018
Wright State University
Grants and Contracts Awarded
Since the December 15, 2017 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
College of Liberal Arts						
Basic Research						
New Educ. Inst. Subagreement	Vetusta Monumenta: A Digital, Scholarly Edition	10/01/2017 09/30/2020	University of Missouri	Lake, Crystal B.	\$139,619	A digital humanities project to digitize and create an innovative, interactive scholarly edition of Vetusta Monumenta: a series of 337 large, highly-detailed images depicting at-risk antiquities, created by the Society of Antiquaries, London between 1718 and 1906.
Public Service						
New State Coop. Agrmt.	Support for the Center for Liberal Arts Student Success at Wright State University	11/02/2017 06/30/2019	Ohio Department of Higher Education	Shannon, Vaughn	\$100,000	The funds will support the operations of the Center for Liberal Arts Student Success.
Student Aid						
New Other Gov't. Contract	Greene County Records Center and Archives Student Internship	01/02/2018 12/21/2018	Greene County Records Center and Archives	Swanson, Drew A.	\$10,000	A Public History Graduate Student, Erix Infante, will serve a paid internship at the Greene County Records Center and Archives. His work will benefit the Center and its patrons, while providing him valuable archival experience and instruction.

February 16, 2018
Wright State University
Grants and Contracts Awarded
Since the December 15, 2017 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
College of Nursing and Health						
Instruction						
New State Grant	West Ohio (Dayton Region) Medical Technology Consortium	11/05/2017 11/05/2019	Ohio Department of Higher Education	Ulrich, Deborah Lee Mellon, Molly Beth Franck, Lynn Farra, Sharon L.	\$204,223	Through this consortium effort with other regional institutions, medical equipment will be purchased and used to train current students and the active workforce in the medical field.

February 16, 2018
Wright State University
Grants and Contracts Awarded
Since the December 15, 2017 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
College of Science and Mathematics						
Basic Research						
Amendment Educ. Inst. Subagreement	Facilitating Transfer of Mathematical Knowledge from Classroom to Real Life	09/01/2014 08/31/2018	Ohio State University	Kaminski, Jennifer A.	\$192,586	This project will examine students' acquisition of basic fraction arithmetic and basic probability knowledge.
Amendment Industrial Subagreement	Electrical and Optical Characterization	09/01/2016 05/19/2021	Wyle Laboratories	Look, David C.	\$100,000	The purpose of this project is to provide electrical and optical characterization of materials and devices of interest to the Sensors Directorate of the AFRL.
Amendment Non-Profit Subagreement	Integrated Sense, Assess and Augment (ISAA)	04/01/2017 04/30/2018	Wright State Applied Research Corporation	Elbasiouny, Sherif M.	\$51,550	The objective of the Integrated Sense, Assess and Augment (ISAA) program is to identify, integrate, and test specific sense, assess and augment tools and methodologies and to identify those most likely to achieve significant human performance gains in demanding Air Force mission environments.
Amendment Educ. Inst. Subagreement	Sediment Nitrogen Dynamics in the Western Basin of Lake Erie Relative to Cyanobacteria Blooms	02/01/2016 01/31/2019	Ohio State University	McCarthy, Mark J.	\$33,174	This study will provide essential information regarding the fate and transport of nitrogen within the Maumee River discharge area of Lake Erie and is a critical step in the future management of this vital water resource.
Amendment Industrial Subagreement	Terahertz Spectroscopic Chemical Sensor for Analysis of Fatigued Human Breath	02/29/2016 08/28/2018	Universal Technology Corporation	Medvedev, Ivan	\$18,605	The researcher will develop and deliver a fully integrated table top THz chemical sensor to monitor breath chemicals tentatively linked to sleep deprivation-induced fatigue from the first phase of this study.

February 16, 2018
Wright State University
Grants and Contracts Awarded
Since the December 15, 2017 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Continuation Federal Grant	TRPM7 and Cellular pH	12/01/2017 11/30/2018	DHHS, National Institute of Allergy and Infectious Diseases	Kozak, Juliusz Ashot	\$370,000	The main goal of this study is to investigate the function of TRPM7 kinase in leukocytes using a novel transgenic mouse model where TRPM7 has been replaced with its kinase-dead mutant form.
Continuation Non-Profit Contract	Establishing a Scientific Basis for Garlic Mustard Control and Eradication on Private Lands	07/01/2017 06/30/2018	Daistrymen's Foundation, Wisconsin	Rooney, Thomas	\$8,000	The WSU researchers are developing a protocol for eradicating the invasive plant garlic mustard.
Applied Research						
Amendment Educ. Inst. Subagreement	Characterizing Ammonium Dynamics Affecting Harmful Cyanobacterial Blooms in Lake Erie	02/01/2016 01/31/2019	Ohio State University	Newell, Silvia Elena	\$33,174	The researcher will characterize ammonium dynamics affecting harmful cyanobacterial blooms in Lake Erie.
Amendment Educ. Inst. Subagreement	From the Headwaters to the Littoral Zone: Using Attached Algae as Indicators of Ecosystem Impairment in the Great Lakes	02/01/2016 01/31/2019	Ohio State University	Vadeboncoeur, Yvonne	\$32,994	The researcher, using emerging biomarker techniques and enzyme activity on conjunction with stable isotopes, will develop new metrics of aquatic ecosystem impairment that rely on early responses of attached algae to nutrient pollution.

February 16, 2018
Wright State University
Grants and Contracts Awarded
Since the December 15, 2017 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Raj Soin College of Business						
Applied Research						
New Educ. Inst. Subagreement	"Ask A Librarian" Live Chat Service: A Mixed Methods Research on the Service Styles of Professional Librarians and Student Workers	11/01/2017 10/31/2018	Ohio State University	Schiller, Shu	\$3,000	The grant will enable Wright State University Libraries to develop a training plan to develop student workers and optimize resource allocations for virtual reference services.
Public Service						
New Industrial Grant	The Ascend Program	11/01/2017 10/31/2018	Fifth Third Bank	Black, Donerik G.	\$50,000	The purpose of this project is to provide additional one-on-one support to small businesses in low to moderate income areas who need business counseling.

February 16, 2018
Wright State University
Grants and Contracts Awarded
Since the December 15, 2017 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
School of Professional Psychology						
Public Service						
Continuation State Contract	Research Evaluation Enhancement Projects (REEP) - IM HUB 18 -11	12/01/2017 11/30/2018	Ohio Commission on Minority Health	Meyer, Cheryl	\$50,000	The purpose of this project is to provide overview and evaluation recommendations of Commission-funded Infant Mortality HUB grants and evaluation plans.
Student Aid						
Continuation Industrial Contract	SOPP Practicum Training: Brief Therapy FY2018	07/01/2017 06/30/2018	Brief Therapy Center	Schultz, Michelle S.	\$42,000	The sponsor will provide direct and indirect client services training for seven SOPP doctoral students.

February 16, 2018
Wright State University
Grants and Contracts Awarded
Since the December 15, 2017 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Student Affairs						
Student Services						
New Federal Grant	Building a Coordinated Community Response to Address Sexual Assault, Domestic Violence, Dating Violence, and Stalking Among College Students	10/01/2017 09/30/2020	U.S. Department of Justice	Biesemeyer, Destinee N.	\$297,071	In an effort to continuously revise and improve access to resources for survivors of sexual assault, domestic violence, dating violence, and stalking among college students, measures to bridge services between campus and community partnerships are becoming essential to the process.

February 16, 2018
Wright State University
Grants and Contracts Awarded
Since the December 15, 2017 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Universitywide						
Student Aid						
Amendment Federal Grant	College Work Study Program	07/01/2017 06/30/2018	U.S. Department of Education	Barnhart, Amy	\$14,379	These funds help support the college work-study program at WSU.
Continuation State Grant	Choose Ohio First Continuing Scholar Program FY2018	07/01/2017 06/30/2021	Ohio Department of Higher Education	Sudkamp, Thomas A.	\$380,000	Wright State University will continue to provide Choose Ohio First Scholarships to current scholarship recipients in order for them to finish their degrees within the STEM disciplines.
Continuation Federal Contract	ACHIEVE: A Chance to Have and Improve the Experience and Value of Education	10/01/2017 09/30/2018	U.S. Department of Education	Martin, Bryan M.	\$182,081	The renewal project will continue to increase access to postsecondary education for low-income student parents through the provision of child care services at Mini University.

February 16, 2018
Wright State University
Grants and Contracts Awarded
Since the December 15, 2017 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
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VP for Research and Dean of the Graduate School

Basic Research

Continuation	Test and Evaluation of	09/19/2017	Ohio University	Gross, David C.	\$392,492	Test & Evaluation of Autonomous Systems
Educ. Inst.	Autonomous Systems	09/18/2018				(TEAS) is an Ohio Federal Research
Subagreement	(TEAS)					Network project to create capability to test
						and evaluate autonomous system for
						trustworthiness with a focus on safety and
						security.
New	Travel	09/16/2016	Ohio University	Gross, David C.	\$349	Funds provided for travel to meetings.
Educ. Inst.	Reimbursement for	09/18/2018				
Subagreement	Test and Evaluation of					
	Autonomous Systems					
Total Funded					\$7,554,053	

XI. REPORTS OF THE COMMITTEES OF THE BOARD

A. Academic Affairs Committee

Ms. Green reported on the January 19, 2018 committee meeting in the absence of Mr. Bridges, chair.

Ms. Stephanie Green, in the absence of committee chair Michael Bridges, called the January 19, 2018 committee meeting to order at 2:01 p.m. and read the conflict of interest statement.

- **Provost Report**

Provost Sudkamp briefed the Board on the following updates:

- **Assurance Agreement, March 2020:**
Wright State has been informed by the Higher Learning Commission that their four-year review under the Open Pathways Accreditation Process will be take place in March 2020. In the fall, a committee will be formed to begin work on the development of the university's Assurance Argument, which provides the information needed for the review. The review will be performed by a peer review panel assessing the information provided in the assurance argument.
- **Accreditation Visits**
Social Work and Music will both receive accreditation visits this fall for their disciplinary programs.
- **2017 Remediation Report:**
Provost Sudkamp presented Wright State's 2017 Remediation Report to the committee. The report was filed in December with the state of Ohio and will be repeated on an annual basis. Information tracked in the report includes the number of entering students requiring remedial education, the cost of remedial coursework provided, the specific areas of remediation, and causes for remediation. The report showed that 53% of Wright State's direct from high school incoming students did not meet the state's remediation free standards, 50% did not meet the math remediation free standards, and 32% failed to meet the English standards.

Wright State has a number of programs are in place to help students gain academic proficiency. These include the Summer Bridge Program, the Academic Advantage program sponsored by

the College of Engineering, and a writing program offered by the department of English.

The 2017 Remediation Report can be accessed here:

<http://www.wright.edu/sites/www.wright.edu/files/uploads/2018/Jan/meeting/Wright%20State%20University%202017%20Remediation%20Report.pdf>

- **Regional Compact Agreement:**

A provision within the state budget requires the creation of regional compacts and the development of a Regional Compact Agreement. Wright State and Central State, along with community colleges: Sinclair, Edison and Clark State, make up the Western Region. Academic related tasks under review in the agreement include duplication of programs, sharing of courses, and development of pathways for student transfer. Further details will be forthcoming concerning this agreement due in December.

1. Textbook Sales Tax Exemption

Mr. Daniel Palmer, Student Government Association chief justice, briefed the committee on House Bill 337 that proposes to exempt students from paying Ohio sales on the sale of college textbooks. Since 1978, the cost of textbooks has increased 812% whereas the Consumer Price Index (a key indicator for inflation) has gone up 250%. Textbook costs have risen more than 3 times the CPI over this period. Based on Ohio's annual textbook spend of \$382 million, which averages \$1,200 per student, this bill would save students \$22 million per year if enacted.

The Academic Affairs and Enrollment Committee recommended that the full Board approve the following resolution.

RESOLUTION 18-34

**Wright State University Board of Trustees to Support
Legislative passage of HB 337 to Exempt
Post-secondary textbooks from State Sales and Use Tax**

WHEREAS, the Office of the Governor and the members of the Ohio General Assembly repeatedly requested that all possible steps be taken to lower the costs of obtaining an education at the state's universities and institutions of higher education;

WHEREAS, HB 337, introduced by Representative Michael Duffey on September 11, 2017 and which, if enacted, would exempt from Ohio sales and use tax on the sale of college textbooks to students

enrolled at a post-secondary institution is currently being considered in the Ohio House of Representatives;

WHEREAS, college and university students in Ohio paid between \$25 and \$30 million dollars in sales tax on textbook purchases during the 2015-2016 academic year;

WHEREAS, the U.S. Public Interest Research Group has found that nationwide textbook costs are approximately 26% of the cost of tuition at state universities and 72% of the cost of tuition at community colleges;

WHEREAS, many states already specifically exempt textbook purchases for secondary education from sales tax;

WHEREAS, the Wright State University Faculty Senate has passed a resolution supporting the passage of HB 337; and

WHEREAS, members of the Board of Trustees of Wright State University believe that passage of HB337 would benefit the students of the university by lowering the cost of obtaining an education;

NOW THEREFORE,

BE IT RESOLVED, the Wright State University Board of Trustees supports the passage of HB 337 by the members of the 132nd General Assembly of Ohio.

Ms. Green moved for approval. Mr. Montgomery seconded, and the motion was unanimously approved by roll call vote.

2. B.S. Degree in Information Technology and Cybersecurity

In 2012, Wright State adopted a Master of Science program in Cyber Security and implemented undergraduate feeder courses. Creating pathways for Sinclair's Network Security students, the Community College of the Air Force students, and students looking for an applied focus degree led to a strong interest in the creation of a B.S. in Information Technology and Cybersecurity. Dr. Matt Rizki, chair of computer science, presented a proposal for this new program.

A discussion ensued around the program's potential and how it could impact enrollment growth. With a limited timeframe to advertise for enrollment based on securing state approval in June, estimates predicted 10-15 incoming students for Fall. Several trustees recognized great upside potential for this program and wondered if the estimates were too conservative. They also asked if additional

resources were allocated now, would the program have more impactful growth.

This triggered a conversation about developing “reach” programs that recognize economic potential and strong likelihood for demand provided the resources are immediately enhanced versus a “safe approach” utilizing only existing resources and growing into potential. While there is no correct answer in every case, the Board indicated that they would like to have these “fun conversations” of what it takes to be great and then decide the level of support based on review of a sound business plan and projections.

Trustee Fecher remarked that the Board approves all new program requests but does not see programs leaving the university and was concerned about program bloat. Dr. Doom, faculty president, indicated that Board approval is not necessary to discontinue a program. However, the Faculty Senate does receive requests to discontinue programs and can include this information in their report to the Board.

Provost Sudkamp outlined several ways programs are evaluated which include the University’s schedule for program reviews every 5 years, yearly or as necessary department reviews, accreditations, and the upcoming Program Efficiency Review. In addition, the state now requires enrollment reviews through the Low Enrollment Program Report. Dr. Schrader indicated her support of “fun conversations” coupled with the Program Efficiency Review and the Strategic Planning Process to chart Wright State’s future with the best use of resources and talents.

The Committee presented the following resolution to the full Board for approval.

RESOLUTION 18-35

Bachelor of Science in Information Technology and Cybersecurity

WHEREAS, Wright State University is proposing a new Bachelor of Science in Information Technology and Cybersecurity major within the Department of Computer Science and Computer Engineering in the College of Engineering and Computer Science; and

WHEREAS, the Bachelor of Science in Information Technology and Cybersecurity will complement Wright State University’s undergraduate programs in computer science, computer engineering, and the Master’s degree in Cybersecurity; and

WHEREAS, the program was developed to be consistent with the accreditation requirements of Information Technology Accreditation by ABET; and

WHEREAS, the program prepares students for real-world problem solving and meeting the increasing demand for college graduates with skills in computer and information security; and

WHEREAS, Information Security is one of the in-demand professions in the State of Ohio as designated by the Ohio Department of Jobs and Family Services; and

WHEREAS, the program is aligned to articulate with associate degree programs at partner community colleges; and

WHEREAS, the program has been approved by the Faculty Senate and the Provost; therefore, be it

RESOLVED that the Bachelor of Science in Information Technology and Cybersecurity major as submitted to the meeting be, and the same hereby is endorsed.

Ms. Green moved for approval. Mr. Fitzpatrick seconded, and the motion was unanimously approved by roll call vote.

- **Enrollment and Recruiting Report**

Ms. Mary Ellen Ashley, vice president for enrollment management, reviewed the 7th Day enrollment report for Spring 2018. This was a preliminary report with final numbers to be released when the 14th Day report was issued. Spring enrollment was down a little over 1,000 students or 7%. Most of this decrease was returning students with international down about 400 students and domestic down about 600 students. Spring is not typically strong for new student starts, however, new students showed a decline of 117 students over expectations.

A full analysis of non-returning students will be done and compared to tracking data spanning the last three years to see if interventions are needed to enhance retention.

Trustee Langos asked why Wright State's enrollment appears down when Sinclair, Miami and University of Dayton are up and what is being done operationally to improve enrollment. This lead to a discussion of what is preventing growth. Trustee Fecher shared matriculation ratio's that showed the percentage of students who apply compared to those that enroll at Wright State. Questions were

raised about why students do or don't choose Wright State and what marketing efforts could be implemented to address reservations.

Dr. Schrader indicated that marketing dollars have been shifted to enhance recruitment efforts and Ms. Ashley said that applications are up for Fall and early indications are good. Across campus, six committees are working on enrollment and retention efforts.

The Board indicated they would like to better understand the answers to the questions posed and to hear about efforts and challenges from the committees and others. Dr. Schrader suggested a collaboration with Provost Sudkamp, Mr. Branson, Mr. Littell, and Ms. Ashley to develop a workshop for the Board on enrollment.

- **Research and Sponsored Programs Report**

Ms. Ellen Reinsch Friese, interim vice president for research, updated the committee on grant and contract proposal submissions, funding, and expenditure data covering year-end 2017.

Wright State faculty are conducting interesting research that is not often heard about. Dr. Tim Broderick, associate dean for research affairs and chief scientist, spoke about his team's research into precision high intensity training through the use of epigenetics. The research has potential for muscle rejuvenation or for enhanced combat training for elite fighting teams.

Dr. Nicole Kinzeler, assistant professor in the field of Population and Public Health, highlighted her work with the Substance Abuse Resources and Disability Issues (SARDI) program that uses collaborative and participatory research to develop intervention programs for women battling substance abuse. This grant funded program is showing promise for reducing HIV and substance abuse among low income African American women living in Montgomery County.

Dr. Schrader thanked Dr. Broderick and Dr. Kinzeler for their presentations and commended their research for the impact it has on people. Research like this happens all across campus and is indicative of the difference Wright State makes in the community.

- **Academic Realignment Committee (ARC)**

Wright State University last undertook an academic reorganization in 1986. Recognizing the need for a Health Sciences College, the Provost appointed Dr. Steven Berberich, associate provost, and Dr. Travis Doom, faculty president, to co-chair the Academic Review

Committee (ARC). This 22-member committee was formed in October 2017 and charged with focusing on if/how academic reorganization might:

- Enhance student retention and degree attainment
- Create programs and synergies to increase enrollment
- Facilitate multidisciplinary programs and research
- Enhance student's career preparation for critical jobs in the region

Dr. Berberich reviewed the work done by the committee to identify the various health and human services programs and degrees scattered across multiple colleges and the 3,448 students enrolled in them. The initial "best fit" model shows the School of Professional Psychology, the College of Nursing and Health, and the Human Services areas from the College of Education merging into a newly formed Health Sciences College. Also joining them would be Social Work from the College of Liberal Arts.

This new concentration creates an integrated care model and improves student retention and alignment with careers. It also would allow resources to be channeled into meeting the needs of the community for healthcare and human services workforce development as well as targeting new program development to address demand.

In reviewing the committee's timeline for delivering their final report, Dr. Goyal commented that the community has a severe shortage of health care workers and is presently using agency or out-of-state personnel to staff their facilities. He would like to see the time to implementation shortened to position Wright State to meet this need. Trustee Langos challenged the ARC committee to "be bold" with their timeline and "be disruptive" with their thinking to bring back a proposal that has the potential to succeed on a large scale.

B. Finance, Audit and Infrastructure Committee

Mr. Fitzpatrick, chair, reported on the January 19, 2018 committee meeting.

• Chair's Comments

Mr. Fitzpatrick, committee chair, called the meeting to order at 8:09 a.m., read the conflict of interest statement, and reviewed the agenda for the meeting.

- **Vice President's Comments**

Mr. Walt Branson, vice president for Finance and Operations and chief business officer, shared data on the marginal contribution per credit hour for various undergraduate and graduate course levels. One of the challenges with this finance model happens when there is erosion of support generated by lower level courses needed to offset the expenses of higher level courses. Wright State students utilizing community colleges or the College Credit Plus program to complete their first two years of coursework are contributing to a decline in lower level base support. This decrease in base support provided by lower level courses will be a factor in planning the FY 2019 budget.

Trustee Langos started a discussion on enrollment and its importance to revenue and sustainability. According to published reports, Miami, the University of Dayton and Sinclair Community College showed enrollment growth whereas Wright State's enrollment was down. Questions were raised about factors influencing enrollment decline, "what is the scope of the problem?" and "how quickly can it be addressed." A request was made to move the Academic Affairs and Enrollment committee meeting to directly after the Finance, Audit and Infrastructure meeting to allow carryover questions between committees. The committee also plans to include marketing at the next Academic Affairs and Enrollment meeting to understand their perspective on these issues.

- **Calendar Year 2017 Annual Investment Performance**

Mr. J.P. Cavaliere, SEI investment advisor, presented Wright State's 2017 Annual Investment Performance report. Last year's objective was to maintain liquidity and shift the portfolio to more risk adverse investments. The market value at the end of the year was \$44.5 million. The combined total assets fiscal year to date return was 2.0% net of fees and the one-year return was 4.4% net of fees as of the end of the calendar year.

The committee discussed the private equity funds and fee structures and indicated that future contributions would go into cash or liquid maturities of less than a year to build up a "rainy day fund" before other investments were considered.

- **Investment Policy Statement**

Mr. Branson presented a draft Investment Policy Statement for the Finance, Audit and Infrastructure Committee's consideration. The draft policy was created 8 months ago based on best practice

research performed by graduate students in Dr. Fall Ainina's Finance course.

Mr. Steve Sherbet, university bursar and director of Treasury Services, outlined the proposed changes to the policy which include updates to reflect a name change for the Finance, Audit and Infrastructure Committee and additional definition/assignment of fiduciary responsibilities and roles for the committee, trustees and others. Three "categories" of investment funds were defined; namely cash, reserve pool and a strategic investment pool. Language written into the policy directs funding of the cash and reserve pools first, and to a level significant enough to provide a University reserve of 3-6 months prior to allowing any strategic investment activity.

A discussion ensued around defining "maximizing long term investment objective" and how this equates to risk. The committee made safety their first priority followed by liquidity and decided to use a factor of 25% of the annualized restricted and unrestricted operating budget to define the contribution to cash and the same percentage for the reserve pool. This strategy would produce about \$100 million in each pool for a combined 6-month University "rainy day" fund. Future strategic investments should be bonds, treasuries or AAA corporate bonds to preserve and maintain capital. Current private equity funds would be grandfathered in due to their illiquid status but policy would not permit this type of future investment.

Mr. Sherbet indicated that the suggested changes would be made and a second draft brought to the committee in the spring for review.

When asked, Dr. Travis Doom, faculty president, indicated that there is no concern on the part of faculty for implementing a conservative investment policy.

- **Monthly Financial Performance Reporting**

Mr. Branson, gave a high-level briefing on enrollment compared to expenses. Spring enrollment, projected to be down 5%, is down 8.3% compared to this time last year. This amounts to a \$2 million impact which was offset somewhat by an additional allocation of \$400 thousand in State Share of Instruction. The total impact then becomes a \$1.6 million loss in revenue.

Expenditures for compensation, while expected to be down, are tracking close to actual budget due to higher than anticipated medical claims with a projected budget impact of \$2 to \$3 million. There was a discussion about performing risk assessments and holding reserves on the balance sheet to offset unexpected circumstances.

The committee expressed frustration with continual budget “surprises” and the ongoing need to reforecast and asked for risk assessments and the creation of monthly accruals to cover deficiencies before they become a year-end problem. To address the shortfall in enrollment and the additional expenditures in medical claims, a projection of \$800 thousand a month would be needed to mitigate the deficit.

Trustee Langos asked for P/L information for each college and unit. Wright State utilizes a central approach to revenue collection and allocates defined expense budgets to the colleges/units they must adhere to. A question was raised about how colleges/units know if their revenues are sufficient to carry their operations. Dr. Sudkamp indicated that there is data by program and college comparing revenue to expenses and this data also offers cost per student and cost per FTE.

Higher education accounting and budget tracking is different than a typical business model. This makes it challenging to track effectiveness, “profitability” of programs/colleges, and where efforts should be concentrated to attract students and where programs should be discontinued. Carried further, it makes it difficult for the Trustees to have information to help guide decisions on priorities as to what programs should be supported despite loss, what should be augmented for growth, and what should be modified or discontinued to allow for future expansion, and where opportunities present to be innovative.

Trustee Fecher suggested holding a Financial Workshop as an opportunity to show the Trustees what reporting mechanisms and data are available.

Dr. Schrader highlighted several projects being done over the next year that will help Wright State make better decisions about revenues, enrollments, expenses and opportunities. The first is the Strategic Planning Process which will help define University priorities and develop a path to long term financial stability. The second is a Program Efficiency Review that will be done concurrently with the strategic plan. This review encompasses academic and non-academic programs and provides data for program comparison to national and peer benchmarks. It will help identify how programs rely on each other, where efficiencies are being met, where revenues should be redirected to better align with priorities, and where programs should be developed or enhanced.

Trustee Fitzpatrick offered a summary of the progress Wright State has made over the last year to instill accountability and transparency.

Revenue understanding and revenue attainment still remain challenging. Trustee Langos reiterated that the Trustees, colleges, and the leadership team must have accountability around their budgets and that “surprises” and reforecasting have to stop. Employees of the university can no longer bear the brunt of budget reductions.

Last year, the University had a \$25 million deficit and this year is on track to produce a \$6 million surplus. While it has been a challenging time, Mr. Fecher acknowledged the efforts of everyone and congratulated the university on the progress made. However, with six months to the end of the budget year it remains important to adhere to the savings plan while continuing to identify additional savings to realize this surplus. Mr. Fitzpatrick indicated that revenue collection is over for FY18 so expense control and getting a strong Summer enrollment challenges remain.

Dr. Doom cautioned the committee and the Board to encourage the colleges to make their decisions under a spirit of cooperation and support, not under competition. Students may be harmed when decisions result from competition and not from an overall University effort for what is best for everyone.

The Responsibility Centered Management model of budgeting assigns revenues generated by each area and are retained by those areas to cover expenses. The drawback with this model is it promotes competition for resources and discourages sharing and cooperation. This “us against them” mentality is why Dr. Schrader does not favor its implementation.

The meeting was running significantly behind schedule so the Committee decided to review contracts and distribute the Board’s Financial Governance Policy report to the members for personal review.

1. **Approval of Expenditures over \$500,000**

Mr. Jeff Ulliman, vice president for finance and CFO, indicated that a settlement had been reached with the U.S. Department of Education over their Program Review for FY 14 and FY15. The settlement of \$1,982,562 was sent to the Department of Education in December per the terms of the agreement.

The following expenditure was presented to the Board for approval.

Vendor	Description of Services	Current Contract Amount	Previous Contract Amount	Term of Contract
U.S. Dept. of Education	Settlement	\$1,982,562	N/A	

RESOLUTION 18-36

WHEREAS, in order for the University to conduct business on an on-going basis, and provide products and services in a timely manner, purchases must be made; and

WHEREAS, these expenditures may exceed \$500,000; therefore, be it

RESOLVED that authorization is granted for the Accompanying contracts now before the Board of Trustees be, and hereby are approved.

Mr. Fitzpatrick moved for approval. Ms. Green seconded, and the motion was unanimously approved by roll call vote.

- **Contracts between \$150,000 and \$250,000**

Mr. Ulliman presented the following expenditure to the Finance, Audit and Infrastructure Committee for review. No further action was required.

Vendor	Description of Services	Current Contract Amount	Previous Contract Amount	Term of Contract
IEEE Spectrum	Library Subscription	\$153,845	\$147,000	1/1/18 – 12/31/18

- **Executive Session**

Mr. Fitzpatrick moved that the Finance, Audit, and Infrastructure committee enter into Executive Session to consider compensation matters and to discuss the purchase or sale of real estate. Mr. Fecher seconded the motion.

In accordance with amendments to the Ohio Open Meetings Law, the committee, after a majority of a quorum and by roll call vote, determined to hold an Executive Session by offering the following resolution:

RESOLUTION 18-28

RESOLVED, that the Finance, Audit and Infrastructure Committee of the Wright State University Board of Trustees agreed to hold a Special Executive Session on Friday, January 19, 2018; and be it further

RESOLVED, that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

- To consider compensation: ORC 121.22 (G)(1)
- Purchase or sale of real estate

Mr. Fitzpatrick moved for approval. Ms. Ramos seconded, and the motion was unanimously approved by the committee.

The Committee moved to the Double Bowler Conference room for Executive Session at 10:16 a.m.

The Committee returned to their meeting at 11:15 a.m. and presented the following resolution.

2. Furlough Leave Policy

Mr. Fitzpatrick read the following resolution and Mr. Fitzpatrick and Mr. Fecher recommended bringing it to the Full Board for approval.

Furlough Leave Policy Adoption

RESOLUTION 18-37

WHEREAS, section 371.70.20 of Amended Substitute House Bill No. 1, effective July 17, 2009 revises Ohio's civil service laws;

WHEREAS, Substitute H.B. No. 1 authorizes the board of trustees of any state institution of higher education, to adopt a policy providing for mandatory furloughs of employees, including faculty;

WHEREAS, Wright State University, through its Board of Trustees, granted the President or his/her designee(s) the authority to adopt and implement new and revised policies and procedures in

accordance with Ohio Revised Code 111.15 and H.B. 187 on February 1, 2008; and

WHEREAS, Wright State University's administration, aspires to implement policies and procedures which provide a greater degree of flexibility when responding to significant fluctuations in the University's operating budget.

THEREFORE, BE IT RESOLVED THAT:

Notwithstanding any rule of the institution to the contrary, the Board of Trustees may adopt a policy providing for mandatory furloughs of employees, consistent with existing collective bargaining agreements, and, including non-bargaining unit faculty and non-bargaining unit staff, to achieve spending reductions necessitated by financial exigency, natural disasters, catastrophes and/or civil disturbance.

Mr. Fitzpatrick moved for approval. General Moore seconded, and the motion was passed 7-1.

The meeting adjourned at 11:25 a.m.

C. Governance and Compliance Committee

General Moore, chair, reported on the January 19, 2018 committee meeting.

- **Chair's Comments**

General Moore read the conflict of interest statement and highlighted the responsibilities of the Governance and Compliance Committee, reviewed the committee's agenda, and outlined the objectives for the meeting.

- **Affiliated Entity Review Update**

The affiliated entity compliance review process has three steps. Step 1 included a review of all 24 entities to determine if they were, indeed, an affiliated entity of Wright State University. This step has been completed. Step 2 determines whether an affiliate is in compliance with the University Policy on Affiliated Entities. If the entity is in compliance with the policy, the administration can move forward with signing a Memorandum of Agreement (MOA). If the entity is not in compliance, an exception, if warranted, is requested from the Board. Step 3 determines whether the entity should be an affiliate of the

University. The administration would make this determination based upon the University's strategic plan and goals.

Ms. Kelli Tittle, director of compliance, updated the committee on the status of the five entities currently under review. For the WSU Foundation and the Wright State Alumni Association, their document reviews have been completed and negotiation is underway with each for their memorandum of agreement. Wright State Physicians is currently undergoing their document review. The Dayton Regional STEM School has provided their documentation however, the document review is not expected to begin until late January. The fifth entity under review is Double Bowler Properties. The document review was completed and the MOA is ready to be signed pending Board approval for a requested exception to the Affiliated Entity Policy.

1. **Request for Exception to the Affiliated Entity Policy: Double Bowler Properties' Corp.**

With the creation of the Affiliated Entity Policy and the Affiliated Entity Review Process, affiliated entities are to be run financially independent of the University. However, in those rare cases where complete separation is not possible, an exception to the MOA must be requested and approved by the Board where appropriate. The Board has asked that all requests for exceptions be presented to the Governance and Compliance committee in writing and include the provisions within the affiliation agreement that mitigate the risks associated with the exception.

The Affiliated Entity Policy-adopted October 7, 2016

<http://www.wright.edu/sites/www.wright.edu/files/uploads/2016/Oct/meeting/WSU%20Policy%20on%20Affiliated%20Entities-Full.pdf>

The exception requested for Double Bowler pertains to their interdependence through lease agreements with the University. Mr. Greg Sample, president of Double Bowler Properties, explained that Double Bowler Properties Corp. is a 501(c)(3) that was formed to assist the University in expanding Wright State's campus footprint. Double Bowler owns and maintains the buildings and Wright State leases some locations for university use.

The committee discussed what the formal process should be for reviewing and approving exceptions to the Affiliated Entity Policy. One suggestion covered minor modifications to the policy. Under this circumstance, the Chair of the Governance and Compliance Committee could recommend approval and the committee could

adopt the recommendation provided there was no material or financial impact to their decision. The other viewpoint was that all exception requests be reviewed by the committee and then forwarded to the full Board for approval.

After careful review, the committee recommended presenting a resolution outlining the Double Bowler Properties' Corp. exception request to the full Board for approval in February.

The following resolution was presented to the full Board for approval.

**Resolution of the Board of Trustees to Grant
An Exception to Double Bowler on Compliance with the
Affiliated Entities Policy**

RESOLUTION 18-38

WHEREAS, the Wright State University Board of Trustees is authorized to govern the University pursuant to Ohio Revised Code §3352.03;

WHEREAS, the Board of Trustees has adopted an Affiliated Entity Policy that governs all organizations that wish to be affiliated with Wright State University;

WHEREAS, Double Bowler Properties Corp., an independently established 501(c)(3) organization which was formed to support and assist Wright State University with the acquisition and maintenance of real estate, is seeking to enter into a Memorandum of Agreement with the University to be recognized as an official University affiliated entity in conformance with the University Affiliated Entities Policy;

WHEREAS, Double Bowler, due to the nature of its operations in acquiring and maintaining property on behalf of the University, cannot meet the requirement of the Affiliated Entity Policy for becoming an entity financially independent of the University, and seeks to obtain an exemption from the Board of Trustees from complying with the Policy requirement that an affiliated entity be financially independent of the University and have a plan for achieving financial independence;

WHEREAS, the Board recognizes the unique relationship between the University and Double Bowler wherein Double Bowler supports the mission of the University in acquiring and maintaining real estate on behalf of the University which makes it impossible for Double Bowler to function without the financial support of the University; and

WHEREAS, in light of the special relationship between the University and Double Bowler, the Board desires to grant an exemption to Double Bowler from the Policy requirement of financial independence and the need for a plan to establish financial independence from the University;

NOW THEREFORE,

BE IT RESOLVED, the Wright State University Board of Trustees hereby approves and grants Double Bowler Properties Corp. an exemption from the University's Affiliated Entities Policy requirement of being financially independent from the University and of establishing a plan to become financially independent from the University so that Double Bowler may become an officially recognized affiliated entity with the University in conformance with the University's Affiliated Entities Policy.

General Moore moved for approval. Mr. Fitzpatrick seconded, and the motion was unanimously approved by roll call vote.

- Mr. Peter Cheng, assistant vice president for University Audit and Consulting Services, and Mr. Dennis Andersch, chief executive officer of WSARC, answered questions about the historic relationship that the University has had with affiliated entities such as the Wright State Applied Research Corporation (WSARC).

- **Board of Trustee's Bylaws Update**

A Bylaw Review subcommittee of the Governance and Compliance Committee made up of General Moore, Mr. Chan, Ms. Tittle, Mr. Rains and Ms. Kimpton has been working on updating the Board's Bylaws that were last revised in 2003. General Moore reviewed the progress to date and held an interactive dialogue with the committee around sections of the current Bylaws that need enhanced or substantially altered.

Proposed modifications to the current Bylaws include the elimination of the treasurer's position, enhanced descriptions of the roles and responsibilities of the standing committees, a process for standing up special committees, and the assignment of high visibility or purview employee changes/additions/deletions to the Executive Committee.

Under the University President and Board Relations section, the committee recommended conducting the President's review at the close of the University's fiscal year. Enhancements were made to outline the responsibilities of the Board Chair and better define how

the Board members communicate and engage with the University. A new section pertaining to “conflict of interest” issues was added. The committee discussed the benefits of appointing National Trustees. Miami University uses this model whereby the board can appoint an alumnus for a two-year term to enhance subject matter expertise within their governor appointed membership. National Trustees are non-voting members and can supplement knowledge in areas where board’s need an additional perspective. Mr. Chan, vice president for legal affairs, will look into state statues regarding this practice and report back.

Appearing within the current Bylaws are sections that deal with the student body and one on University-related organizations. The subcommittee reviewed these sections for their relevance to the Board’s role in university governance and compared their scope to existing University governance policies. Both sections were recommended for removal as they were found to be outside of the Board’s purview and redundant when compared to relevant university policies.

2. Adoption of Trustee Onboarding Process Policy

The committee received the final reiteration of the Wright State University Board of Trustees Onboarding Process policy. Without objection, the Committee recommended bringing the policy to the full Board for approval and adoption.

The following policy was presented to the Board for approval and adoption.

Policy for Trustee Onboarding:

http://www.wright.edu/sites/www.wright.edu/files/uploads/2018/Jan/meeting/WSU%20Board%20onboarding%20process_Proposed%20Policy_Final_Dec17.pdf

Wright State Board of Trustees to Adopt a Trustee Onboarding Process Policy

RESOLUTION 18-39

WHEREAS, the Wright State University Board of Trustees is authorized to govern the University pursuant to Ohio Revised Code §3352.03;

WHEREAS, the Board of Trustees have By-Laws that set forth the procedures by which the Board carries out its statutory duties as specified in the Ohio Revised Code;

WHEREAS, the Board of Trustees desires to adopt a Board Onboarding policy and process by which newly appointed Trustees can be oriented to the duties, policies and procedures that each Trustee must be acquainted with in order to fulfill their duties as Trustees for Wright State University; and

WHEREAS, such a policy is appended to this Resolution for consideration and approval by the Board of Trustees;

NOW THEREFORE;

BE IT RESOLVED, that the Wright State University Board of Trustees hereby adopts and approves the appended Trustee Onboarding Policy and Process to be used in the orientation of newly appointed Trustees to the University Board of Trustees as they may, from time to time, be appointed by the Governor of the State of Ohio.

General Moore moved for approval. Ms. Ramos seconded, and the motion was unanimously approved by roll call vote.

D. Student Affairs and Athletics Committee

Ms. Ramos, chair, reported on the January 19, 2018 committee.

- **Student Government Report**

Student Government Association (SGA) president David Baugham and vice president Holley Mapel provided updates on SGA's upcoming campus initiatives. The college representative recruitment challenge is a student led initiative to develop new enrollment management strategies. For example, the College of Education Dean's Student Advisory Board is offering a "Meet Your Major" program for their college.

SGA is also partnering with the Division of Student Affairs to offer the Wright Impact project pitch competition on March 20. This event challenges the Wright State community to deepen its commitment to equity and inclusion. The winner of the competition will receive \$1,000 in seed money to support their initiative.

SGA invited trustees to participate in the Trustee Shadow Program. This program pairs Board of Trustees members with student leaders and includes a specialized tour designed to give trustees greater insight into life as a student.

- **Athletics Report**

Mr. Bob Grant, Director of Intercollegiate Athletics, provided an update on the department's budget and the academic performance of student athletes. The Athletics department is tracking their budget weekly. In terms of revenue, Athletics is experiencing a 27% increase in corporate sponsorship, which is \$1,000 over the target. Foundation contributions were expected to be flat, but are up 4% as of January 15. Basketball season ticket sales are down 10%, but the team's excellent performance is expected to bring the total sales close to flat. Expenses are tracking as expected; however, Mr. Grant noted that weather impacts the budget for outdoor sports.

Wright State's student athletes are continuing to perform well academically. Student athletes overall have earned a cumulative GPA of 3.0 or higher for 47 straight terms. Notably, the Women's Cross-Country team earned a GPA of 3.86 for Fall 2017. Student Athlete graduation success rates have been at 87 and 88% recently.

Mr. Grant invited three student athlete leaders—Ms. Chelsea Welch from women's basketball, Mr. Chris Rodriguez from baseball, and Ms. Megan Hopkins from volleyball—to share their distinctive journeys to Wright State and their experiences since enrolling.

- **Vice President's Report**

Dr. Gary Dickstein, Interim Vice President for Student Affairs, presented an update on Student Affairs. The Bolinga Black Cultural Resource Center celebrated Martin Luther King Jr. day by holding the Social Justice Awards recognition event. Wright State was represented at the "I Am My Brother's Keeper" event the City of Dayton held in honor of MLK.

The Wright State Police Department is engaging in outreach to the campus community through the "Donuts with the Chief" event to enhance communication and foster positive relationships. The Women's Center celebrates its 25th anniversary on January 25th; and the Latino, Asian, and Native American Center celebrates its grand opening on January 23. Also, the Adventure Summit will be held on February 9th and 10th and will welcome close to 6,000 visitors to campus.

Dr. Dickstein shared information about current initiatives taking place in Student Affairs. A comprehensive package of online educational programs is being finalized for all incoming students. The program will consist of four content areas: gender based violence and harassment, academic integrity, suicide prevention, and drugs and

alcohol. Also, the Social and Racial Justice Task Force is currently meeting and will work to recommend cultural competency training for students and staff in the Division of Student Affairs, identify macro and micro level diversity activities to create tradition in that area, and help meet the needs that exist in our community to facilitate positive change on our campus.

Dr. Dickstein provided data from Residence Life and Housing and the Student Union regarding student retention rates. For the 2014 cohort of students, 63% of residential students returned from first to second year as compared to 57% of students who lived off-campus and not with their parents. For the 2015 cohort, 64% of residential students returned as compared to 56% of non-residential students who did not live with their parents. Figures for the 2016 cohort are not yet available. Nationally, students who work on campus have a higher first to second year retention rate. The Student Union and Campus Recreation department is the largest employer of student employees, employing 119 students. Of those students, 100% completed fall semester, 95.6% returned for spring semester, and 93.8% also returned to their jobs.

Dr. Dickstein also shared a proactive student life initiative regarding Greek Life. Wright State has not been plagued by the tragic events associated with Greek life activities that numerous other universities across the country have faced. Wright State will continue to support our fraternities and sororities in creating a positive environment on campus.

Dr. Dickstein announced that Interim Associate VP for Student Affairs, Dr. Kimberly Scott, will lead a group of students and staff through a process of reengineering the goals of the cultural and identity centers. The group will identify models of a centralized destination for an inclusive environment of excellence, while maintaining the unique identities of each center. The goal will be to increase student engagement within those centers, not only for those who use the centers for support, but to also to increase the cultural competency of majority students as well. The centers will promote dialogue and interaction and will continue to create a welcoming environment that celebrates all students and reaffirms our commitment to diversity.

E. Student Trustee's Report

Mr. Austin Rains, student trustee, highlighted the Men's Basketball team's current second place standing in the Horizon League and mentioned upcoming campus events which included ArtsGala, the Amigos Latinos Gala and the spring celebration; April Craze.

Each year one student trustee rotates off the Board leaving a vacancy to be filled by the Governor of Ohio. This year, Ms. Jordan Large Kingsley will be completing her term and the search for her replacement has begun. Student Government coordinates the process by advertising and recruiting interested parties in February and holding candidate interviews in March. Finalists names will be forwarded to Columbus for a second round of interviews over the summer.

Austin and Jordan have completed the review of the Student Trustees' roles and responsibilities for the Board's update of their bylaws and shared their insight with General Moore who is heading up the project.

The Student Trustees are working with Student Government to create individualized "Shadowing Days" for the voting member Trustees to accompany students around campus to get a flavor of student's academic and extracurricular activities.

Trustee Rains highlighted the work of the Student Government Association and recognized Mr. Daniel Palmer, SGA's chief justice, for his efforts in supporting recently introduced legislation exempting students from the payment of state sales tax on textbooks purchases.

The Student Trustees have identified two goals for the future; namely, to bring more student's stories to the Board and to engage more with students on campus.

F. Faculty Senate President Report

- ***Textbook Affordability:***

Dr. Travis Doom, Faculty Senate president, updated the Board on the work being done on textbook affordability by the Senate's Student Success Committee and their partnership with Student Government which has helped establish Wright State as a leader in textbook affordability.

A resolution was passed last summer implementing an exclusive access pilot project whereby the instructors of nine courses offered Fall semester agreed to have all students purchase the required book at a significant University negotiated bookseller discount. Using bulk buying, the initiative saved those students over \$56 thousand. The pilot will be expanding to 40 courses by Fall of 2018 with a projected savings of \$310 thousand.

The resolution included an "auto adopt policy" which empowers the bookstore to order the previous year's textbook for faculty of record

who are again teaching the same course and have not specified a change in text by the mandated deadline. This measure makes sure books are readily available at the best pricing for students prior to class start. This initiative is projected to save students \$1.5 million per semester.

- ***Faculty Senate President Remarks:***

Dr. Doom read the following written report:

“It is the responsibility and privilege of the elected Faculty President to speak on behalf of the Faculty as a whole. As you are aware, the Faculty Senate is the body charged with the authority and responsibility to conduct the shared governance work of the Faculty. The Senate represents all Faculty – bargaining unit and non-bargaining unit, full-time and part-time, adjunct to chair. It has been the Senate’s recent convention to report, at the end of each term, on Senate activity and to comment, at the start of each term, on the state of the Faculty.

“Something much on the mind of the Faculty Senate leadership this term has been risk management. The Faculty see that the pendulum has swung, in general, on the amount of risk that the University is willing to accept. In some areas, we may now be *overly* risk-conscious, possibly to the point of making it difficult to maintain some best practices. This is understandable, and worthy of discussion as some future time. There is a specific risk, however, that merits mention today.

This term, the University remarked in a prepared statement, “There is no chance that Wright State University is going to close.” The fact that the University felt the need to make this statement is chilling. The fact that our community thought that this was newsworthy is horrifying.

In this year’s recruiting efforts, Faculty are hearing questions that we have never heard before. Current and potential students and their parents continue to communicate high regard for the University’s programs, Faculty, and affordability. However, we are getting new questions such as “Will this program still be around in four years?”, “How stable are Wright State University finances?”, “What impacts will financial cuts have to the student experience and academic support?”, “Will there be a Faculty strike?”, “What impact would that have on my graduation?”, and “Will the University close?”

These questions illustrate a very real risk that does not appear to be managed. We need to be mindful of the long-term impact of the

changes in community attitude that underlie these questions. The Senate is not privy to the specifics of either side of ongoing negotiations, but Faculty leadership does question if whatever gains the Trustees hope to achieve in changes from status quo working conditions will be significant in relation to the long-term damage done by the external perception of a Board and a Faculty at war.

Rather than exhaust community attention on a few areas of conflict, perhaps we should leave them at status quo for a few years, and address those issues later. Right now, we need to invest our energies in communicating the continued good work and accomplishments of the University programs and students. We need to increase our marketing presence in the community (particularly in area high schools). We need to continue to invest in Faculty-Student co-curricular research that informs our students, impacts our community, and illustrates our areas of national preeminence. We need to publicize our affordable guaranteed tuition rates and our growing leadership in textbook affordability to remind potential learners of our commitment to accessible higher education.

Most importantly, we need to take conscious action to mitigate risks associated by prolonged uncertainty. The impact of ongoing budget mediation with simultaneous conflict over terms and conditions of employment greatly increases the associated risk on future enrollment, current faculty retention, and future faculty recruitment. What we do now will heavily influence what we can become in the next decade.

Those conclude the remarks of the Faculty Senate president.”

XII. PRESENTATIONS

- **Dan Slilaty, Ph.D.**
Professor of Mathematics
Bargaining Unit Faculty Member, Member of AAUP-WSU

Dr. Dan Slilaty, professor of Mathematics, introduced himself as a proud member of the AAUP and spoke about the role of the faculty in the education and success of students through teaching. The educational experience is the single reason for being of any university and its quality is influenced by the expertise and dedication of faculty, the engagement of students, and the support received by the institution.

Dr. Slilaty outlined reasons for the University's current financial situation and blamed the Board and Administration for failing to address the problems. He indicated seeking any concessions from bargaining unit faculty would

disrespect them and seriously impact the University's future ability to attract new faculty hires.

In closing, Dr. Slilaty pledged his willingness to strike to protect meaningful shared governance and the core mission of the institution.

- **David M. Bukovinsky, Ph.D.**
Professor of Accountancy
Bargaining Unit Faculty Member, Member of AAUP-WSU

Dr. David Bukovinsky, professor of Accountancy, highlighted the national reputation and ranking of the department including the #1 in Ohio CPA pass rate of students and the recognition of 5 times national champion and 22 times final four placement for accounting students competing in the "Institute of Management Accountant Student Case Competition".

In discussing the University's efforts to avoid fiscal watch, Dr. Bukovinsky stressed that continued cost cutting would lessen the quality of education students receive, harm the university's reputation, reduce alumni support, and impact the University's ability to replace an aging faculty population with highly qualified professors.

Dr. Bukovinsky quoted the first line of Wright State's mission statement; "We will build a solid foundation for student success at all levels through high-quality, innovative programs" and indicated that the proposed financial and labor related solutions will erode the foundation upon which this university is built.

XIII. PRESENTATION AND POLICY DISCUSSIONS

Dr. David Bright
Chair of the Department of Management and International Business

Mr. Michael Wiehe
Director of the Applied Policy Research Institute

"Update on Wright State University's Strategic Planning Process"

President Schrader shared that Wright State is presently involved in a dynamic, innovative approach to strategic planning that has previously been utilized at the University. The process of creating this plan is important as the result and as the plan that it will ultimately produce. Using a dialogic process to help the campus and our community reconnect, the strategic plan will help shape our culture and focus our identity. This strategic plan will not end when it is presented to the Board

of Trustees in October but will become a dynamic document that guides day to day decisions and focuses our collective vision for the future.

Dr. David Bright, chair of the Department of Management and International Business, offered a heartfelt description of the appreciative inquiry process being utilized as the basis of Wright State's strategic planning process. The process creates new pathways forward, through a series of meaningful dialogue sessions, to allow people to come together within a renewed social structure to envision a vibrant, compelling future for Wright State.

Community Dialogues have already begun as part of Phase 1; which includes listening to stakeholders, revising Vision, Mission and Values, and discovering Wright State's strengths and opportunities. Phase 2 is the development of a strategic plan. Building upon the identified strengths and opportunities, work will coalesce into strategic objectives that will be developed and refined to include strategic goals, milestones, resource allocation, and metrics for charting progress.

Mr. Michael Wiehe, director of the Applied Policy Research Institute (APRI), explained that APRI has been a part of Wright State since 1983 and will be assisting with the strategic planning process. He reflected on the first meeting of the Strategic Planning Steering Committee and the excitement this group of 33 innovative thinkers shared for the process.

Lake Campus held a Community Dialogue on February 2, 2018 with nearly 60 faculty, staff, alumni, administration and community members. Working in small, diverse groups, the participants discussed Wright State's values and strengths and identified future actions for success. Mr. Wiehe shared some of those outcomes.

A three-day Strategic Stakeholders Summit will be held March 19 to the 21st with a diverse group of stakeholders to refine the vision, mission, and values and identify strategic objectives.

President Schrader and Mr. Wiehe invited the Board and everyone to participate in one of the upcoming Community Dialogues. The dialogues will be held at different times in various locations as well as virtually.

XIV. UNFINISHED BUSINESS

Trustee Fecher shared the details of Ms. Margaret Evelyn Peters' many lifetime accomplishments and presented the following resolution to the Board for their approval.

1. **Honorary Degree: Ms. Margaret Evelyn Peters**

RESOLUTION 18-40

WHEREAS, Wright State University established in 1976 a process by which individuals of outstanding achievement may be honored by the University to recognize constructive value to the University and society; and

WHEREAS, the Honorary Degree Subcommittee and the Executive Committee of the Board of Trustees have received and affirmed the recommendation to award an honorary degree during the Spring 2018 Commencement Ceremony; and

WHEREAS, honorary degrees are given for outstanding individual contributions and service, and

WHEREAS the committees have accepted the nomination of Margaret Evelyn Peters who has been serving the Dayton and broader community for nearly forty years as an educator, an author, a volunteer and a leader; and

WHEREAS, Ms. Peters is a legendary figure in Dayton for her extraordinary influence in the Dayton Public Schools, her research, teaching, and writing about Black history, and her constructive activism in the movements for peace and for civil rights for all people; and

WHEREAS, Ms. Peters has instilled historical self-consciousness and pride among Black children and young people through her efforts to instill the teaching of African American history and culture in the curriculum of the Dayton Public Schools; and

WHEREAS, Ms. Peters; through her scholarly writing, public speaking, weekly radio programs, and volunteerism has become “the” authority in Dayton on matters of Black history and race relations; and

WHEREAS, Ms. Peters’ leadership and civic engagement has impacted the cultural and social landscape of metropolitan Dayton and beyond; therefore

BE IT RESOLVED that the Wright State University Board of Trustees hereby approves the granting of the Doctor of Humane Letters degree to Margaret Evelyn Peters; and

BE IT FURTHER RESOLVED that this degree be conferred upon Ms. Peters at the April 28, 2018 Commencement Ceremony.

Mr. Fecher moved for approval. Ms. Green seconded, and the motion was unanimously approved by roll call vote.

XV. NEW BUSINESS

1. Alumni Association Rowdy Gras – February 24, 2018, 6:00 pm, McClint Gym
2. ArtsGala – March 24, 2018, Creative Arts Center, 6:00 pm
3. Board of Trustees' Committee Day – April 6, 2018
4. Amigos Latinos Gala – April 6, 2018, 6:00 pm, Wright State Nutter Center
5. Board of Trustees' Executive Session – April 26, 2018
6. Board of Trustees' Public Session – April 27, 2018
7. Commencement – April 28, 2018, Wright State Nutter Center Arena
8. Budget Presentation for Board of Trustees – June 8, 2018, Apollo Room

XVI. EXECUTIVE SESSION

Mr. Fecher moved that the Board enter into Executive Session to discuss personnel matters related to collective bargaining. The motion was supported by the Trustees present.

Present

Douglas Fecher
Sean Fitzpatrick
Stephanie Green
Anuj Goyal
Bruce Langos
William Montgomery
C.D. Moore
Grace Ramos

Absent

Michael Bridges

In accordance with the Ohio Open Meetings Law, the Board, after a majority of a quorum, determined to hold an Executive Session by offering the following resolution:

RESOLUTION 18-41

RESOLVED that the Wright State University Board of Trustees agreed to hold an Executive Session on Friday, February 16, 2018, at 11:05 a.m.; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

- Personnel matters; collective bargaining

Mr. Fecher moved for approval. Ms. Green seconded and the motion was unanimously approved by roll call vote.

XVII. ADJOURN

The meeting adjourned at 12:20 p.m.

XVIII. APPENDIX - WRITTEN REPORTS

- A. Advancement Report
- B. Communications Report
- C. Marketing Report

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES**

**Advancement Committee Report
January 2018**

1. Alumni Relations Report
2. Wright State Foundation Financial Report
3. Development Report
4. *Discover Your Story*: Archives Campaign Report

**Advancement Committee Report
Alumni Relations Report
January 2018**

Updates:

Alumni Networks and Societies

- The 3rd Alumni Leaders Conference will be held in the fall. Leaders from our 19 alumni societies and networks will be invited back to campus for a one day conference.
- The Student Alumni Engagement committee of the Alumni Association board has been enhancing how the Association builds new business with existing and prospective alumni groups. In the last year, this committee has taken the initial steps to identify and appoint AA board members who will meet with university leadership of colleges and various departments. This work will strengthen the relationship with university partners and open dialogue for new business for the Alumni Association.

Life After Wright State

- A Series of programs are currently being planned for this year's Life after Wright State Series. Thanks to a grant through Wright-Patt Credit Union, we will be bringing Peter Bielagus, a nationally known financial educator to campus. Peter travels the country talking to college students about how to secure their own financial future. Peter will visit campus on Wednesday, March 21, 2018.

Other Life After Wright State events include:

- Student/Alumni Speed Networking
- Annual Senior Sendoff Picnic
- Finals Week Happy Hour

Upcoming Wright State Alumni Events: (Find more information at wrightstatealumni.com)

January 11 - Raider pre-game gathering at NKU
January 20 – African American Alumni Society Annual Meeting
January 26 – Annual Alumni Beer Tasting
February 1 - Raider pre-game gathering at CSU
February 8 – Alumni Night at Coopers Hawk, Columbus
February 16 – Alumni Night at the Game
February 24 – Rowdy Gras
March 8 – CONH Alumni Wine Tasting
March 26 – Social Work Alumni Fifth Street Brew Pub Gives Back
April 6 – Amigos Latinos Gala
April 21-22 – Wine Trail Tour
June 2 – Cedar Point Day
July 29 – Wright State Alumni Kings Island Day
August (TBD) – Theatre and Dance Reunion

August (TBD) – Alumni College
October 5-6 – Homecoming Weekend
November (TBD) – Alumni Service Day

**Advancement Committee Report
Wright State University Foundation Report
January 2018**

The Foundation's endowment portfolio ended the month of November with a market value of \$83.9 million, up \$5.2 million since the beginning of the year (including a capital infusion of \$2.0 million in November). The portfolio has returned a solid 5.84% for the year, but has underperformed its benchmark by 32 basis points. The one-year return for the endowment portfolio was 14.58% on November 30th. Investment asset allocations were in line with ranges specified in our investment policy and allocated 44% to equity securities, 24% to fixed income, 13% to mixed assets and 19% to alternative assets. Asset allocation, market value, and rates of return specific to the endowment portfolio are provided in the following exhibits.

Thus far in FY18, our equity investments have significantly outperformed fixed income, +9.33% to +1.63%. Within the equity space, world equity (ex-US) has outperformed domestic equity, +10.80% to +9.12%. In the international arena, emerging markets performance has been especially strong, returning +13.14% through the first five months of FY18. Returns on our US large cap investments have outpaced small cap returns, +10.09% versus +8.31%. All our fixed income investments have provided positive returns, with emerging market debt providing the highest five-month return at +3.77%. Our multi-asset investments (which combine equity, fixed income and other investments) have also provided solid performance with a combined return of +6.74% for the period. Finally, our alternative investments have also performed modestly well during the year adding a combined 3.08% return to the portfolio.

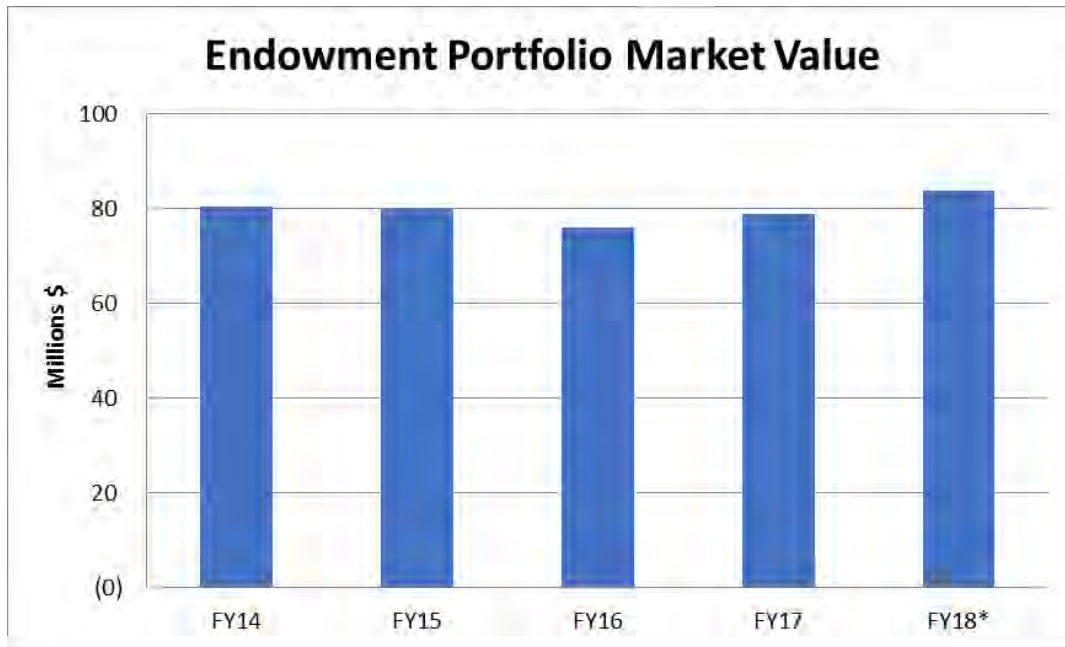
Since the beginning of the year, operations have added \$1.1 million to our unrestricted net assets, a nearly 15% increase. Our gross reserve position ended November at \$8.7 million. That was 58% higher than the same period the previous year.

The Foundation's current endowment portfolio composition, including target allocations, actual allocations, and market values, as of November 30, 2017, is presented below:

Endowment Portfolio Composition

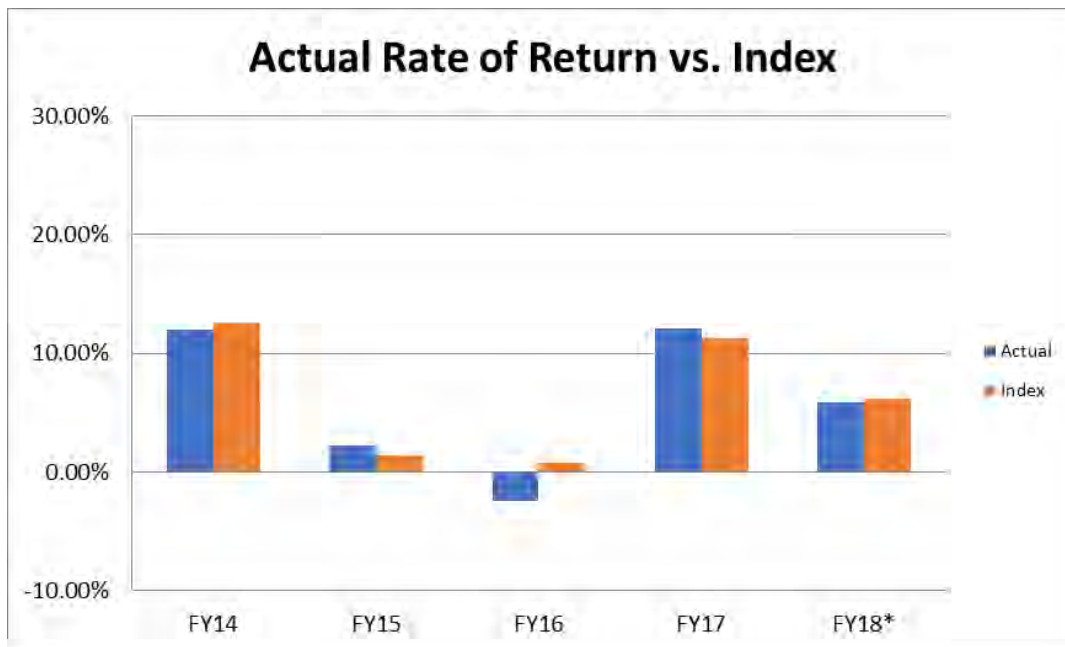
Asset Class	Target Allocation	Actual Allocation	Market Value November 30, 2017
Equity	42%	44%	\$36,860,539
Fixed income	24%	24%	20,019,210
Multi-asset	14%	13%	11,083,943
Hedge funds	8%	8%	6,550,332
Private equity	8%	7%	5,699,526
Energy Debt	4%	4%	3,713,441
Cash & equivalents	0%	0%	0
Totals	100%	100%	\$83,926,991

Endowment Value



*Through November 30, 2017

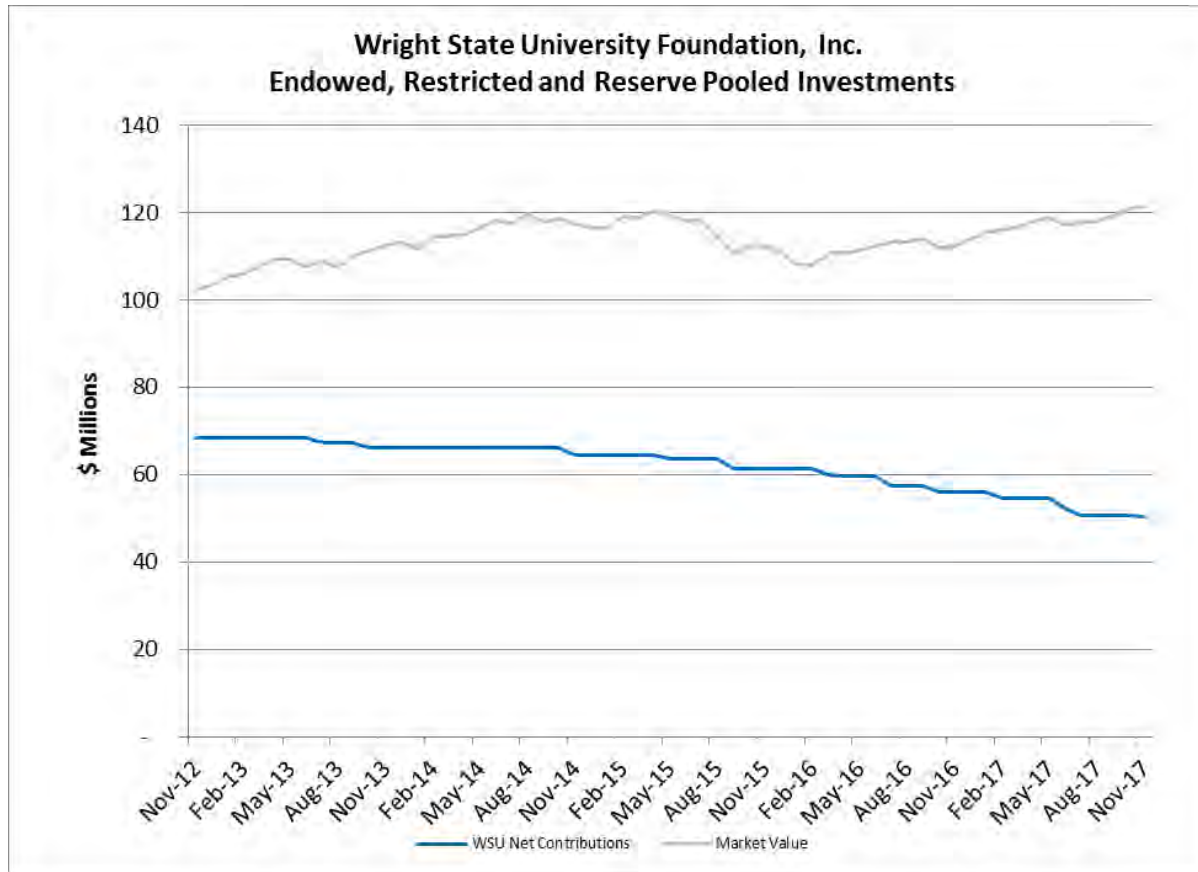
Endowment Historical Rates of Return



*Through November 30, 2017

The index is composed of various market indices of like asset classes in the same proportion as the Foundation's approved asset allocation as defined in its Investment Policy Statement (IPS).

All Portfolios Value vs. Contributions



WRIGHT STATE UNIVERSITY FOUNDATION, INC.

Report of Fundraising Totals By Source and Unit

Fiscal Year-to-Date to November 30, 2017

(including totals from prior fiscal year)

BY SOURCE

SOURCE	CASH ¹	PLEDGES ²	IRREVOCABLE DEFERRED GIFTS ³	GIFTS OF PROPERTY ⁴	REVOCABLE DEFERRED GIFTS ⁵	CURRENT FYTD TOTALS	PRIOR FYTD TOTALS
Alumni	\$245,129	\$40,744	\$0	\$474	\$13,591	\$299,938	\$1,317,439
Corporations	498,082	0	0	24,974	0	523,056	518,804
Foundations and Organizations	184,460	0	0	70	0	184,530	362,922
Friends	288,762	49,313	0	3,599	0	341,674	271,270
CURRENT FYTD TOTALS	\$1,216,433	\$90,057	\$0	\$29,117	\$13,591	\$1,349,198	
PRIOR FYTD TOTALS	\$1,249,969	\$113,420	\$0	\$157,046	\$950,000		\$2,470,435
% CHANGE FROM PRIOR FISCAL YEAR	-2.7%	-20.6%	N/A	-81.5%	-98.6%	-45.4%	

BY UNIT

UNIT	CASH ¹	PLEDGES ²	IRREVOCABLE DEFERRED GIFTS ³	GIFTS OF PROPERTY ⁴	REVOCABLE DEFERRED GIFTS ⁵	CURRENT FYTD TOTALS	PRIOR FYTD TOTALS
Boonshoft School of Medicine	\$208,905	\$15,900	\$0	\$0	\$0	\$224,805	\$109,276
College of Education & Human Services	11,819	2,075	0	0	0	13,894	8,449
College of Engineering & Computer Science	81,699	90	0	0	0	81,789	136,559
College of Liberal Arts	112,092	16,215	0	3,759	0	132,066	144,637
College of Nursing & Health	61,330	330	0	0	13,591	75,251	21,676
College of Science & Math	65,193	27,600	0	21,354	0	114,147	345,196
Curriculum & Instruction	32,522	375	0	150	0	33,047	60,086
Enrollment Management	11,535	275	0	0	0	11,810	8,055
Intercollegiate Athletics	245,725	12,500	0	0	0	258,225	151,227
Lake Campus	350	0	0	0	0	350	40,075
Other	137,941	11,345	0	133	0	149,419	513,394
Raj Soin College of Business	66,749	300	0	0	0	67,049	558,237
School of Professional Psychology	15,590	1,195	0	0	0	16,785	110,240
Student Affairs	108,173	290	0	3,721	0	112,184	235,548
University College	0	88	0	0	0	88	0
University Libraries	56,810	1,479	0	0	0	58,289	27,780
CURRENT FYTD TOTALS	\$1,216,433	\$90,057	\$0	\$29,117	\$13,591	\$1,349,198	
PRIOR FYTD TOTALS	\$1,249,969	\$113,420	\$0	\$157,046	\$950,000		\$2,470,435
% CHANGE FROM PRIOR FISCAL YEAR	-2.7%	-20.6%	N/A	-81.5%	-98.6%	-45.4%	

¹ Cash, checks, credit cards, electronic transfers, matching gifts, insurance premiums, etc.

² Conditional, deferred, irrevocable and revocable pledges.

³ Charitable gift annuities, charitable lead trusts (CLTs), charitable remainder trusts (CRTs), life estates, pooled income funds, Foundation-owned insurance policies, etc.

⁴ Gifts-in-kind, real property (land and buildings), tangible personal property (vehicles, equipment, books, art, auction items, etc.), intangible personal property (patents, copyrights, etc.), etc.

⁵ Bequest intentions, donor-owned insurance policy beneficiary, donor-owned retirement asset beneficiary, etc.

GIFT SOURCE	NOV 2017		NOV 2016		PCT. CHANGE	
	DONORS	DOLLARS	DONORS	DOLLARS	DONORS	DOLLARS
Alumni	389	\$72,275	481	\$45,724	-19%	58%
Corporations	29	42,474	31	137,489	-6%	-69%
Foundations and Organizations	12	740,526	6	517,250	100%	43%
Friends	391	68,384	450	62,847	-13%	9%
<i>SUBTOTAL CASH RECEIPTS</i>	821	\$923,659	968	\$763,310	-15%	21%
Gifts-in-kind	5	523	1	20,000	400%	-97%
<i>TOTAL ALL RECEIPTS</i>	826	\$924,182	969	\$783,310	-15%	18%

FISCAL-YEAR-TO-DATE

GIFT SOURCE	FY2018		FY2017		PCT. CHANGE	
	DONORS	DOLLARS	DONORS	DOLLARS	DONORS	DOLLARS
Alumni	1,143	\$324,336	945	\$376,541	21%	-14%
Corporations	127	872,728	111	625,416	14%	40%
Foundations and Organizations	42	916,697	32	374,872	31%	145%
Friends	902	360,549	871	244,690	4%	47%
<i>SUBTOTAL CASH RECEIPTS</i>	2,214	\$2,474,310	1,959	\$1,621,519	13%	53%
Gifts-in-kind	15	29,117	11	137,046	36%	-79%
<i>TOTAL ALL RECEIPTS</i>	2,229	\$2,503,427	1,970	\$1,758,565	13%	42%

Advancement Committee Report Development Report January 2018

Planned Giving Update

FY2018 Planned Gift Report:

- ☐ One planned gift commitment with a stated gift value of \$13,591 has been recorded thus far in FY18.
- ☐ One planned gift has been realized in this fiscal year. We received the initial distribution (\$36,000) from the planned gift donor. Another distribution from her estate will be coming once her financial affairs are closed out.
 - We also anticipate receiving distributions from 5 other realized estates. Those 5 estates, plus the previously mentioned expected estate distribution have an anticipated combined value of \$4,400,000.
 - Of these, two are from WSU Retirees.
- ☐ There are currently eight additional planned gifts in discussion with an estimated projected value of \$2,657,000. There are also another 22 potential planned gifts in early stage discussion

We have seen an increase in the number of people making charitable gifts to Wright State by rolling over their Required Minimum Distribution (RMD) from their IRA, which they can do tax free once they reach age 70 ½.

The previous Director of Planned Giving, Regis Lekan, retired from the University this summer but was retained by the Foundation until the end of the calendar year 2017 to assist with a seamless transition to his successor. Mr. Bill Bigham assumed his duties as Director of Planned Giving on November 1 and worked very closely with Regis Lekan in the final weeks of 2017 to ensure the ongoing work of planned giving continued without interruption.

Annual Giving Update

Annual gift solicitation (gifts of up to \$10,000), building off the momentum of the Rise. Shine. Campaign, engaging more and more donors with Wright State, increasing current individual giving levels, and identifying new major gift prospects.

Fall Direct Mail Appeal

The annual fall direct mail appeal dropped in the mail in early November. It was customized with student features in each academic area. The primary audience included alumni, however

without a traditional Phonathon in FY18, this appeal was also sent to friends who are past donors.

- New strategy in FY18
 - Expanding our appeal to include a historical timeline featuring some of Wright State University's biggest milestones in our 50 anniversary year.
 - Expanding our audience in recognition of our 50th anniversary

Fall Appeal Results

30 day results FY18	\$35,065	295 gifts
30 day results FY17	\$36,560	248 gifts
30 day results FY16	\$24,147	220 gifts

#GivingTuesday – Tuesday, November 28th

We participated in #GivingTuesday in a smaller capacity as of result of our Wright Day to Give Campaign (10/1/2017), promoting the new Archives Campaign. However, BSOM participated in a much larger capacity with a digital campaign targeted at alumni giving in addition to an on campus event for BSOM medical students over the lunch time hours on the 28th.

#GivingTuesday Results

2017 (CY)	\$11,465, 86 donors
2016 (CY)	\$10,717, 129 donors
2015 (CY)	\$7,800, 75 donors

2017 CSIC – Campus Scholarship and Innovation Campaign

2017 CSIC results will be calculated through December 31, 2017.

Advancement Committee Report
Discover Your Story: Archives Campaign Report
January 2018

Campaign Plans:

- Multiple speaking engagements at area service clubs, community groups, and civic organizations are in progress.
- Tours of the current Archives space as well as the new space located at 2455 Presidential Drive (former Wright-Patt Credit Union Corporate Headquarters) have been occurring regularly.

Campaign Marketing:

- The campaign case for support document entitled “Discover Your Story” has been produced and is in use during tours of the current and new facilities.
- Selected direct-mail campaigns have been undertaken to provide the case document to prospective campaign donors.
- A one-year plan with high visibility marketing ideas has been prepared for calendar year 2018. This is to keep the Archives project highly visible.

Fundraising Strategies:

- The Archives Center Project was submitted for consideration through the PDAC process. It received a high score and was ranked second for rural areas in the “Quality of Life” category.
- On December 21, 2017, President Schrader, Bob Hickey, Dawne Dewey, Mary Jean Henry, and Rebecca Cole hosted Representative Rick Perales for a tour of both sites. He will communicate his findings to his House colleagues who are working on the budget.

Gifts Committed to Date:

- To date, we’ve raised nearly \$500,000 toward the goal of \$6.5 million in CASH.
- There are 3 named spaces included in the giving totals
 - √ Amanda Wright Lane Lobby
 - √ Dr. Lewis Shupe Oral History Lab
 - √ Dr. Gary Barlow Conference Room

Project Description:

- The Archives Center Modernization project provides for the renovation of 30,000 SF of space and the relocation of the current Special Collections and Archives. The new space will provide appropriate environmental conditions to lengthen the life of these priceless collections. Controls will include protections from temperature, humidity, light, fire, and air quality. The provision of adequate space to house over 15,000 linear feet of collections, including 20,000 volumes with more than 16,000 books, is a major objective

of the project. They are moving from their current space in two campus locations of 12,000 SF to a dedicated space of 30,000 square feet.

Board of Trustees Report

Office of Communications

Public relations, media relations and internal communications play a vital role in university operations and branding. Communications staff view interactions in each of these disciplines as invaluable opportunities to strengthen how people view Wright State University. Our strategy is to build our brand largely through aggressive and sustained brand journalism. This strategy is supported by the creation of materials that can be used to create repeated positive mentions in the external news (earned media), and increase university-wide awareness and brand advocacy through sharing and posting on internal channels (owned and social media).

Public Relations & Media Relations

Office of Communications staff fulfill this role in large part by highlighting brag points and feel-good stories through creating high-quality articles and videos that are posted to the [Wright State Newsroom](#) and distributed across university websites and on university social media channels. Newsworthy stories are identified by staff and leveraged as pitch tools to external media.

Data:

The November 2 — December 31, 2017 public relations metrics are as follows:

Total

- *External Media Clips: 505*
- *Positive External Media Clips: 338*
- *Positive Advertisement Value: \$314,882.96*
This number was largely driven by coverage of: Wright State offering an opioid prevention workshop for area teachers, Raiderthon, WSU toy drives, on-going classroom/laboratory renovation project, Raidersgiving, military friendly designation, Hannah Beachler visit, SOCHE econ. impact study, finals fuzz therapy, fall commencement.

Verbatim clips: During this period, at least 41 times the external media used stories and videos exactly as Communications staff created them.

- *Negative External Media Clips: 167*
- *Negative Advertisement Value: \$208,629.35*

This number was largely driven by: Faculty union talking to media about on-going contract negotiations, WSU ordered to pay \$92,000 to Dr. Aggarwal, OIG report findings regarding payments to Ron Wine, furlough policy being drafted.

Media clips: *Defined as external news stories about Wright State (most often) or stories that mention Wright State.*

Positive Advertisement value: *External media coverage that results in positive exposure for Wright State's brand, the value of which is derived by the amount in dollars that Wright State would have had to pay to advertise in the same space or time that our clips were used in the news. (Provided by contracted vendor Vocus/Cision, TV Eyes.)*

Negative Advertisement value: *The inverse of Positive Advertisement value. External media coverage that is unquestionably negative for Wright State's brand, the value of which is derived by the amount in dollars that Wright State would have had to pay to advertise in the same space or time that our clips were used in the news. (Provided by contracted vendor Vocus/Cision, TV Eyes.)*

Verbatim clips: *Stories or videos written/produced by Communications staff that were printed or broadcast by external news sources exactly as they were created by our staff.*

Communications (internal)

Communications staff members write, edit and post hundreds of Newsroom stories each year that post to websites across campus. Stories are also shared through university social media channels. The office also distributes campus-wide email messages from the administration, crime warnings and emergency messages, among many others.

Data:

The Office of Communications made 104 posts to the Wright State Newsroom from November 2 — December 31, 2017.

Also during that time, Communications sent 62 campus-wide email communications. 17 of those messages were on behalf of colleges, units and other campus organizations. Ten were sent on behalf of the president, the Board of Trustees, the administration or police. The rest were emails sent to all-employee with links to university news.

University Initiative Participation

The Office of Communications is an active participant in university-wide strategic initiatives, university search committees and state associations including the Wright State University Leadership Team, Tobacco Free Campus Committee, Emergency Management Committee, University Bookstore Advisory Committee, Social Media Managers Group, 50th Anniversary Committee, Homecoming Steering Committee, Total Compensation Advisory Committee, Horizon League Ad Hoc Strategic Messaging Group, and the Inter-University Council of Ohio public relations committee.

Report created by:
Seth Bauguess, MBA
Director of Communications
seth.bauguess@wright.edu

**Wright State Board of Trustees
Marketing Report
November 2017–January 2018**

I. PUBLICATIONS HIGHLIGHTS

In the last two months, the Office of Marketing print team has completed 43 projects for our Wright State community partners. Highlights include the Fall Commencement program and several pieces for the College of Business Professional Development Day. Our writers and editors have also worked on refreshing content for university websites and email campaigns aimed at increasing enrollment.

BUSINESS AND FISCAL AFFAIRS

Controller 2017 Annual Report Cover

COLLEGE OF EDUCATION AND HUMAN SERVICES

Meet Your Major Postcard

Organizational Leadership Brochure

COLLEGE OF LIBERAL ARTS

ArtsGala 2018 Music/Theatre Ads

ArtsGala 2018 Registration Site Icons

ArtsGala 2018 Save-the-date Postcard

CELIA Modern *Sparkle* Flyer

Musical Theatre *Fiddler on the Roof* Program

Musical Theatre *Urinetown* Program

Peace Prize Lecture Flyer

Peace Prize Lecture Posters

Peace Prize Lecture Digital Display

COLLEGE OF NURSING AND HEALTH

Cameos of Caring Invite

COMMUNICATIONS, OFFICE OF

Factsheet Update (Fall 2017)

GRADUATE STUDIES AND RESEARCH

Graduate School Cox Media Ohio Digital Ads

Graduate School Facebook Digital Ads

Graduate School Radio Spots

ENROLLMENT MANAGEMENT

Admissions Academics Junior Teaser

Admissions FAFSA Reminder Postcard

Admissions Letterhead

LAKE CAMPUS

Lake Campus Open House Ad Template

PRESIDENT, OFFICE OF THE

Commencement Program Fall 2017
Dayton Business Journal Half-Page Ad
Fairborn Chamber Digital Ad
Fairborn Chamber Print Ad
Flying to the Hoops Banner
Flying to the Hoops Print Ad
Ohio State Volleyball Tournament Snapchat Filter
Ohio Valley Hoops Classic Print Ad
University/President's Holiday Card
Why Wright State Landing Pages Copy

RAJ SOIN COLLEGE OF BUSINESS

Entrepreneurship Programs Brochure
Professional Business Institute Postcard
Professional Development Day Branding Banner
Professional Development Day Code Poster
Professional Development Day Electronic Sign Art
Professional Development Day Finance X-Banner
Professional Development Day Headshot Banner
Professional Development Day Program
Professional Development Day X-Banner
RSCOB Website Refresh

UNIVERSITY COLLEGE

Advising Web Copy
Student Success Social Media Icon

II. BRANDING HIGHLIGHTS

UNIVERSITY BRANDING

As custodians of the visual brand and messaging, our office continues to help units understand and incorporate Wright State's brand guidelines into their materials and promotional items.

Our office continues to fulfill requests for university, college, department, and unit logos, and answers questions from numerous stakeholders and Printing Services. To improve brand consistency, Printing Services set up an approval process for Karen Strider-Iames to review jobs that were not designed by the Office of Marketing or Printing Services before they are printed. We reviewed the new WrightStatePromos portal, a one-stop-shop for ordering Wright State promotional merchandise. This site is scheduled to go live in January 2018.

Our web designer also worked on updating the branding on Banner, Qualtrics web-based survey software, SharePoint, Pilot online learning gateway, WrightBuy e-procurement, Advancement's online giving banners, uAchieve degree audit,

scholarship search, and provided minor branding assistance for WSRI's website. In addition, we worked on ongoing social media profile images and participated in the quarterly Barnes & Noble Bookstore Marketing Committee meeting.

LEARFIELD LICENSING

Through the Learfield Licensing portal, our office saw 67 licensing requests during the period from October 24 through December 31, 2017. This period yielded 64 approved licensed items for market. Two requests were returned for revisions, and one design was rejected for not meeting branding guidelines.

III. ADVERTISING HIGHLIGHTS

From October 16, 2017, through December 31, 2017, the Office of Marketing developed and placed five print ads, three digital advertising campaigns, one commercial radio campaign, and one regional high school basketball tournament promotion to support the university's recruiting goals and to enhance the university's image among alumni, donors, and community leaders.

UNDERGRADUATE RECRUITING

Enrollment Management Undergraduate Recruiting

- **Raider Open House Facebook/Instagram campaign October 27–November 4, 2017** Ohio and Indiana reciprocity counties; Teens ages 13–18; Parents of teens; Interest in college, higher education, SAT/ACT; Results: 204,177 people reached; 7,566 clicks; click-through rate 1.32%; cost per click = \$.41
- **Cox Ohio Media Behavioral Targeting October 25, 2017–November 9, 2017:** 945,000 impressions; Ages 21–55; College-educated; Raider Country prospects interested in advanced degrees and continuing education; Internet users across a wide variety of websites including Cox Media Group web and social media sites (radio, TV, print newspaper sites); Results: Impressions = 1,071,304; 818 clicks; click-through-rate = .08%; cost per click = \$10.39
- **Lake Campus Open House, November 16, 2017** –Ad templates for print ad placements in newspapers in Celina and St. Marys region.
- **Google AdWords search and display ads campaign, October 5–October 22, 2017** The campaign utilized approximately 1,500 keywords and phrases targeting Ohio users searching for undergraduate programs by major, bachelor's degrees, top-ranked colleges and universities, applying to college, paying for college, college affordability, scholarships and financial aid, and other Ohio public universities and community colleges. Results: 688,027 impressions; 2,965 clicks; Search text ad click-through rate = 1.38%, cost per click = \$2.25; Display ad click-through rate = .29%, cost per click \$.46
- **Ohio Valley Hoops Classic Basketball Tournament, December 1–2, 2017** Reach: players, families, and supporters of 22 high school basketball teams from southern Ohio (including Moeller, Centerville, Springboro, Xenia, Princeton, Mason, and Tipp City). Media included the Wright State logo on the tournament website two months prior to the tournament, print program full-page ad, and promotional

announcements during the tournament. Collaborative marketing with Southern State Community College, host of the tournament, included a joint promotional announcement encouraging Southern State Community College students to complete their degrees at Wright State. Southern State marketing staff also provided Wright State recruiting materials and transfer advice at an information table. The Wilmington local newspaper also listed Wright State in article about the tournament.

College of Nursing and Health BSN Option for Veterans (grant funded)

- Digital display ads on two home/rental websites October 3–November 3, 2017
Military by Owner Home and AHRN Automatic Housing Referral Network targeted to military and civilian personnel relocating to Wright-Patterson Air Force Base
Results: 13,862 impressions. Click-through rate=.05%

Graduate School Recruiting

- **November 9, 2017 The Graduate School Open House.** Objective: motivate prospective students to attend and apply. Total online prospect forms completed advanced registration = 160. Campaign included the following:
 - **Top five Dayton-region commercial radio stations** Adults ages 21–44; :15 and :30 drive-time spots (Cox Radio, Alpha Media, and iHeartRadio three stations)
 - **Cox Ohio Media Behavioral Targeting:** 945,000 impressions; Ages 21–55; College-educated; Raider Country prospects interested in advanced degrees and continuing education; Internet users across a wide variety of websites including Cox Media Group web and social media sites (radio, TV, print newspaper sites); Awaiting the results report, which has been requested from Cox.
 - **Facebook ad campaign October 31–November 9, 2017** targeted to prospects with a college degree in 100-mile radius of Wright State, ages 22–55, college graduates, interest in advance degrees, adult learning, professional growth and career development. Results: Total people reached = 234,283; 8,893 clicks; click-through rate = 1.09%; Cost per click = \$.33

Alumni, Donor, and Community Engagement

- **Minority Times October, 2017** One-fourth page color ad to promote Wright State's value and focus on diversity among faculty, staff, and students.
- **Dayton Business Journal November 3, 2017** Half-page color ad. Objective: Save-the-date featuring President Scharder. Promote attendance and support for the ArtsGala and the value Wright State contributes to the quality of life and innovations in our region. Pro bono funding from BizJournals.
- **Dayton Business Journal Book of Lists December 29, 2017** Half-page color ad next to the list of the region's top companies. Objective: promote the value of hiring interns and graduates of Wright State University degree and the value of our degree programs.

UPCOMING ADVERTISING AND RELATED PROJECTS

ENROLLMENT MANAGEMENT

Undergraduate Recruiting

- Premiere Health Flying to the Hoops High School Basketball Tournament, January 12–15, 2018 Reach: Approximately 20,000 fans of 38 high school teams primarily from Ohio, plus Kentucky, West Virginia, and Nevada. Media includes: a full-page print ad in the tournament program, banner in Trent Arena, promotional announcements during the tournament. We will also run a Wright State branded Snapchat filter for use and sharing by fans at the tournament.
- Integrated digital advertising campaign January 15–May 31, 2018, including retargeting, Google AdWords/display ads, Facebook, and Snapchat through the end of FY18. Objective: Increase Fall 2018 enrollment and increase awareness, campus visits, and applications for Fall 2019. Focus on Raider Country, plus Hamilton County and the following counties where applications for Fall 2018 were lower compared to this time-period in December 2016: Licking, Medina, Brown, Clinton, Scioto, Ross.
- Develop a new three-part direct mail and email sophomore campaign in collaboration with Enrollment Management. Funded by the Wright State University Foundation. We will also develop emails and potential Snapchat filters in collaboration with Enrollment Management.

College of Nursing and Health BSN Option for Veterans (grant funded)

- **Military Medical News**, print ad, January or February issue.
- **Military Times** digital web ads February–March.
- **Stars and Stripes** digital web ads March–April
- **Facebook/Instagram** March–June

Graduate Recruiting

- *Skywriter* January 12, 2018 One-fourth page color ad to recruit for the College of Education and Human Services' Fall 2018 program in Ed.D. in Organizational Studies.

ALUMNI, DONOR, AND COMMUNITY ENGAGEMENT

- *ArtsGala* March 24, 2018 a series of print ads in the *Dayton Daily News* and *Dayton Business Journal*; ThinkTV Channels 14 and 16 television spots. All pro bono funded from the media companies.
- **Fairborn Chamber of Commerce** Full-page print ad in the chamber directory to promote the value of hiring Wright State interns and graduates and the value of our degree program

IV. WEB HIGHLIGHTS

RAJ SOIN COLLEGE OF BUSINESS

- <https://business.wright.edu/>
- A full rebuild of the college and all department sites

- Latest standards for branding, accessibility, navigation, usability, and mobile friendliness
- Worked closely with college administration and all department chairs to rework, reorganize, and rewrite significant sections of the sites to be more audience focused
- All degree program pages were rewritten to be modern and focused on core prospective audiences
 - Integrated appropriate newsroom success stories on each degree page
 - <https://business.wright.edu/accountancy/bachelor-of-science-in-business-accountancy-major>
 - <https://business.wright.edu/economics/bachelor-of-science-in-business-economics-major-and-bachelor-of-Arts-in-economics>
 - Additional examples can be found here <https://business.wright.edu/degrees-and-programs>

SCHOOL OF PROFESSIONAL PSYCHOLOGY

- <https://psychology.wright.edu/>
- A full rebuild of the college and all department sites
- Latest standards for branding, accessibility, navigation, usability, and mobile friendliness
- Worked closely with college administration/leadership to rework, reorganize, and rewrite significant sections of the sites to be more audience focused

ENGINEERING AND COMPUTER SCIENCE

- NEUMAP Lab
 - <https://engineering-computer-science.wright.edu/lab/neumap>
 - New lab site
- ATR Lab
 - <https://www.wright.edu/autonomy-technology-research-center>
 - New lab site
- Cyber Security
 - <https://engineering-computer-science.wright.edu/audience/cyber-security>
 - New landing page for marketing initiatives to drive growth in these programs

COLLEGE OF LIBERAL ARTS

- ArtsGala
 - <https://www.wright.edu/artsgala>
 - A complete rebuild to improve mobile functionality and simplify navigation structures
 - Developed past events archive section to improve sustainability
 - Migrated to fully in brand theming

UNIVERSITY COLLEGE

- University Academic Advising
 - <https://www.wright.edu/academic-advising>
 - A new single location for academic advising for all colleges and programs

- Worked closely with the centralized advising team to build a site that met the diverse needs of our audiences and is integrated back to the college sites for user experience consistency
- Consolidated other existing advising resources to this single location

ENROLLMENT MANAGEMENT

- Salesforce Marketing Cloud
 - We have continued our collaborative efforts between Enrollment Management, Graduate School, CaTS, and Office of Marketing to build out and send email automations
- Why Wright State?
 - Reorganized content on our top-level admissions landing page and added new pages aligned with email campaigns
 - <https://www.wright.edu/admissions>
 - <https://www.wright.edu/admissions/why-wright-state/academic-excellence>
 - <https://www.wright.edu/admissions/why-wright-state/affordability>
 - <https://www.wright.edu/admissions/why-wright-state/career-success>
 - <https://www.wright.edu/admissions/why-wright-state/raider-life>
- UTM Strings Acquia
 - Modified our codebase after Acquia changed its codebase to ensure we are capturing UTM Strings back to Salesforce to track efficiency of our advertising campaigns

CATS

We worked with technical staff on multiple initiatives to bring third-party-hosted sites into brand to improve user experience

- Banner 9 Theming
- Qualtrics
 - <http://www.wright.edu/research/resources/qualtrics>
 - All surveys now use a standard Wright State theme that meet brand guidelines
- uAchieve
 - <https://www.wright.edu/academic-advising/degree-audit-uachieve>
 - Screen shots on this page will be updated soon with new Wright State theming

ADVANCEMENT

- Special Collections and Archives
 - <https://www.wright.edu/giving/special-collections-and-archives>

COMMUNITY

- Combined Campaign
 - <https://www.wright.edu/event/combined-campaign>
 - Rebuilt fully with current template for event-based sites

- Updated all content for annual campaign
- Raidersgiving
 - <https://www.wright.edu/event/raidersgiving>
 - Rebuilt fully with current template for event based sites
 - Updated for 2017 holiday

VP OF RESEARCH/BOONSHOFT SCHOOL OF MEDICINE

- Redcap
 - <https://www.wright.edu/research/resources/redcap>
 - Worked with WSRI, Research, CaTS, and BSOM to migrate public documentation for REDCap services from the WSRI site to our VP of Research site.
 - Worked to improve the usability and organization of these pages

ABOUT

- <https://www.wright.edu/about>
 - Reorganized the navigation and organization of our top-level About pages
 - Reduced page count significantly and improved access to key leadership pages
 - Enhanced leadership profiles and pages
 - Organizational Chart
 - <https://www.wright.edu/about/organizational-chart>
 - Implemented a new university wide Organizational chart

WSRI

- <https://wsri.wright.edu/>
- Worked with WSRI staff to align branding, improve accessibility and usability on their new website

BRANDING UPDATES

The following sites have been migrated from older themes to the current brand standard themes. This is a continued effort to ensure that our sites are as sustainable as possible by a limited number of staff. These changes reduce the amount of custom code we are maintaining.

- <https://www.wright.edu/student-union>
- <https://www.wright.edu/student-government-association>
- <https://www.wright.edu/transfer>
- <https://www.wright.edu/retirees-association>

V. SOCIAL MEDIA

GROWTH

- Calendar year 2017 ended with 148,363 total connections, up 11.1 percent over 2016. Social media audience growth is beginning to plateau as it reaches critical mass figures. Aside from the decline in organic (unpaid) reach and engagement from Facebook's algorithm, Wright State continues to see strong results from our growing investments in social media.

Social Media Timeline at Wright State University

- 2008: Began official Wright State account on MySpace
- 2009: Added official Wright State account on Facebook on June 23
- 2010: Hit 6,000 followers on Facebook; MySpace removed as an official channel
- 2011: Hit 8,900 followers on Facebook
- 2012: Surpassed 10,000 followers on Facebook; accumulated enough fans/followers to begin to collect meaningful data
- 2013: Added Twitter and LinkedIn; began using Sprout Social individual accounts in the Offices of Marketing and Communications on December 4
- 2014: Added more Twitter accounts; added Vine, Instagram, Pinterest, Tumblr, YouTube, and Google+; began using Sprout Social Enterprise on December 1
- 2015: Created full-time social media director position with student team; surpassed 100,000 total fans/followers
- 2016: LinkedIn dropped education pages; added Snapchat; ended year with 137,705 connections
- 2017: Vine, Tumblr removed as official channels; launched Facebook account for Newsroom and Twitter account for President Schrader; conducted ITN for next social media management platform, began contract negotiations with the top vendor and incumbent, Sprout Social; launched Snapchat on-demand filter advertising; ended year with 148,363 connections
- 2018: Finalizing contract with Sprout Social, which will dramatically increase our bandwidth for using the social media management platform

Social Media Managers Group

- The Social Media Managers Group (SMMG) now consists of 247 university professionals who manage one or more social media profiles on behalf of Wright State. The SMMG includes members from every college, school, and division, except for the College of Nursing and Health.

Sprout Social

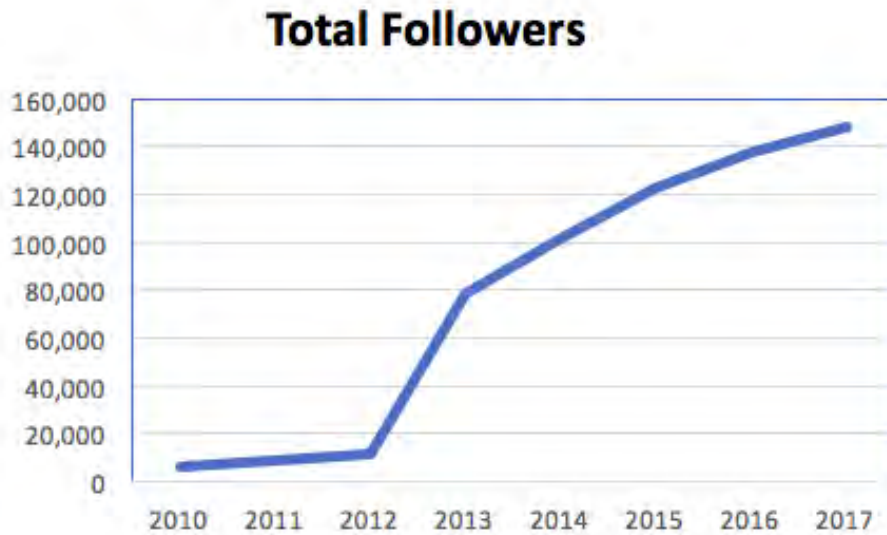
- Wright State now has 228 social media profiles connected to our social media management enterprise system, Sprout Social. This platform allows us to monitor, track, analyze, and engage with any accessible social media content that mentions brand keywords. We can also schedule unlimited content to keep our accounts active.

Social Media Advertising

- To save on agency costs, Wright State brought all non-campaign-specific social media advertising in-house. Director of Advertising Monica Snow and Director of Social Media Katie Halberg, along with several other members of the Office of Marketing, have collaborated to manage Facebook, Instagram, and Snapchat paid content with greater success than we saw with our previous agency of record. We continue to fine-tune these operations to be more strategic with our limited budget. For example, in 2017 the Office of Marketing placed 29 on-demand (paid) Snapchat filters. Snapchat is the fastest growing platform for the teenage and young adult demographics. All on-demand Snapchat filters we have produced include the university's branding in

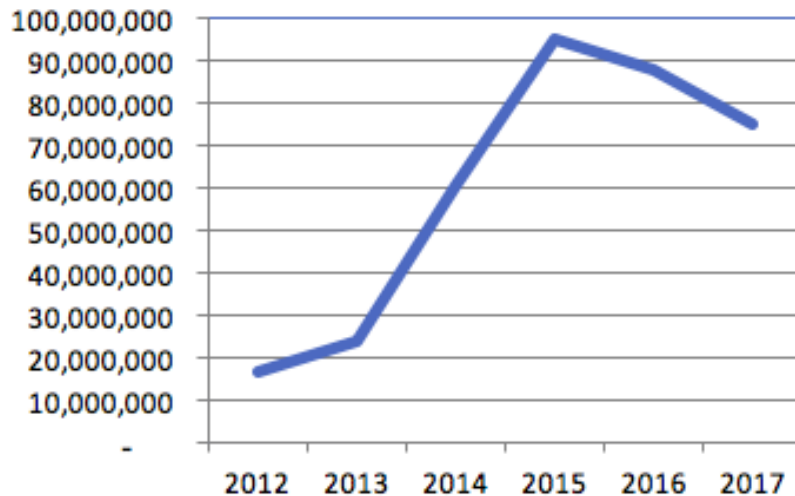
conjunction with the event or activity it is promoting. Collectively, these filters saw a 31 percent conversion rate from impressions to use, and yielded 193,117 views at less than a penny per view (\$0.009 per view).

Growth Charts



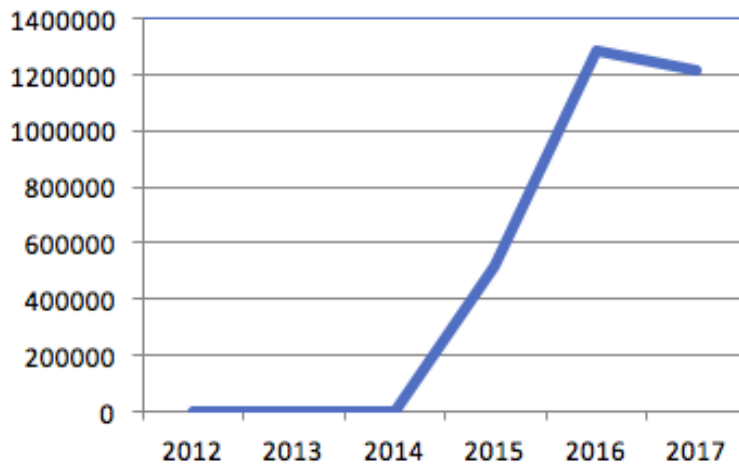
Total Followers: Number of followers, connections, etc., across all official channels.

Impressions



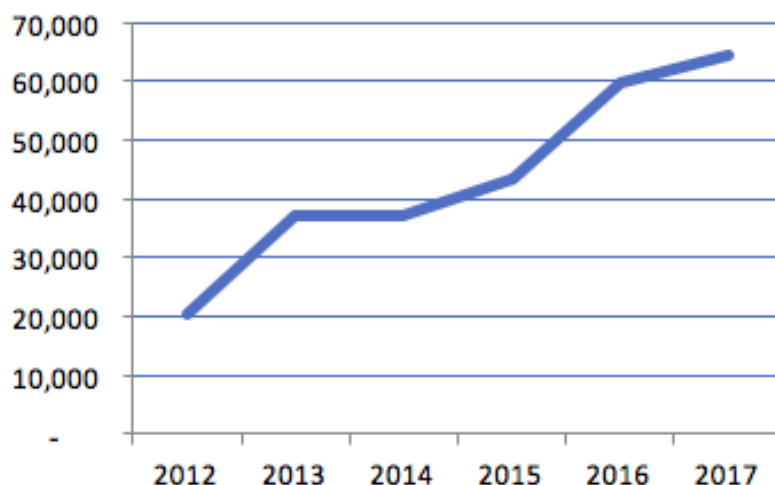
Impressions: Number of times our content was served to users on Twitter, Facebook, and LinkedIn. This metric has only recently become available for Instagram, where we have seen the most growth. The decrease over the last year is attributed to the lack of available data from Instagram and Snapchat and the decrease in Facebook organic reach.

Engagements



Engagements: Total number of engagements across Twitter, Facebook, Instagram, and LinkedIn.

Link Clicks



Link Clicks: The cumulative number of clicks on Bit.ly links, a web address shortening service that provides real-time link tracking. These are clicks to our website from our social media content and to our social media content from other channels.

For more data or information, please contact Katie Halberg at katie.halberg@wright.edu.

VI. PHOTOGRAPHY AND VIDEO

The Office of Marketing video and photography team completed the following projects October 17–December 22, 2017.

- 53 Photography Projects: 49 location shoots, 4 studio shoots
- 31 Digital Imaging Projects: Delivery of 391 digital files, and 32 prints
- 31 Video Projects
 - 18 video testimonials of award recipients were produced for the College of Nursing and Health “Cameos of Caring Awards, Winter 2018.” In addition, 18 location shoots at regional hospitals and clinics were conducted to obtain b-roll for the videos.
 - 10 testimonial videos were shot for the Raj Soin College of Business redesigned website featuring both undergraduate and graduate programs in the college.
 - A “50th Year in Review” video was produced for Advancement highlighting the announcement of our seventh president, the 50th Anniversary, fundraising successes, student and faculty achievements, partnerships, high-profile events, etc.
 - 3 of 11 videos for the “Athletics 50 Years of Raider Basketball” have been completed, including historical footage and new footage of alumni featured in the great moments of Raider Basketball. The videos were shown at home games and featured on the 50th Anniversary website, Newsroom, and YouTube.

UPCOMING VIDEOS/PHOTOGRAPHY PROJECTS

- Continued video production and editing for the Raj Soin College of Business, student and alumni testimonials for the college's redesigned website.
- Continued footage and editing for the Athletics 50 Years of Raider Basketball.
- Preliminary production of "Why I Love Wright State" video for Enrollment Management, to be shown at Raider Open House on March 17.
- A series of 5 videos to utilize for promotions during the CSIC campaign will be produced to include an educational/informative video, faculty/staff testimonials, student impact stories, and a "thank you" video. Production to begin January 19.

VII. NUTTER CENTER MARKETING/ADVERTISING HIGHLIGHTS

BRANDING HIGHLIGHTS

- Updated all graphics running on the video board during Men's and Women's Basketball games and events with the new Nutter Center logo

ADVERTISING HIGHLIGHTS

- Harlem Globetrotters—placed \$27,337 in advertising (television, print, billboard and social media)—pass-through cost (recouped from the show promoter)
- Jeff Dunham—placed \$22,925 in advertising (print, radio and billboards)—pass-through cost (recouped from the show promoter)

WEB HIGHLIGHTS

- Added concert/show dates and information for upcoming Nutter Center events that have been announced to the public (ongoing) to nuttercenter.com. Note: Three shows were announced and went on sale within a five-day period in early December.

SOCIAL MEDIA HIGHLIGHTS

- Facebook: Alan Jackson concert announcement post results (organic only)
 - Likes: 1,117
 - Shares: 381
 - Comments: 688
 - Post clicks: 4,651
 - **Reach: 67,282**

PHOTOGRAPHY AND VIDEO HIGHLIGHTS

- WSU Communications completed a News story on the autographed electrical panels. John Cox, Nutter Center Facilities Manager, was interviewed.

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES
OFFICIAL PROCEEDING OF THE
THREE HUNDRED AND TWELFTH MEETING**

July 15, 2016

INDEX

	<u>Page</u>	<u>Resolution</u>
I. CALL TO ORDER	1	
II. PROOF OF NOTICE OF MEETING	1	
III. REPORT OF THE CHAIR	2	
1. Roof Renovation Project-Russ Engineering Ct.	2	17-1
2. Agriculture/Water Quality Building, Lake Campus	3	17-2
IV. REPORT OF THE PRESIDENT	4	
V. REPORTS OF THE COMMITTEES OF THE BOARD	4	
VI. EXECUTIVE SESSION	5	17-3
VII. ADJOURNMENT	5	

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES
OFFICIAL PROCEEDINGS OF THE
THREE HUNDRED AND TWELFTH MEETING**

July 15, 2016

I. CALL TO ORDER

The special public session meeting of the Wright State Board of Trustees was called to order by Mr. Michael Bridges, chair, on Friday, July 15, 2016, at 11:01 a.m. in the Rathskeller, (Room 008), Student Union. Dr. Robert J. Sweeney, secretary to the Board of Trustees, called the roll:

Present

Michael Bridges
Douglas Fecher
William M. Montgomery
C.D. Moore
Grace Ramos

Absent

Eloise Broner
Anuj Goyal
Ryan Pignatiello

II. PROOF OF NOTICE OF MEETING

Mr. Bridges reported that the meeting was called by written notification and a quorum was present.

The Wright State University Board of Trustees is a public body subject to the Ohio Open Meetings Act. It operates on a fixed agenda available to those attending the meeting. Persons wishing to address the Board in its public session should submit a written request to the Board of Trustees' office 72 hours in advance of the meeting in order to be placed on the agenda. However, all persons address the Board at the invitation of the Board and are subject to time limitations and other guidelines established to maintain the good order of the meeting.

Conflict of Interest Statement

Mr. Bridges read the following reminder.

It is of utmost importance to ensure that all university decisions are free from any real or perceived conflicts of interest.

Therefore, please be mindful of all obligations with which you have been charged as a Trustee of Wright State University; and take the steps you deem appropriate to perform your duties fairly and impartially.

III. REPORT OF THE CHAIR

Chairman Bridges thanked the Board for agreeing to hold a special public session for review of two contracts with a time limitation that could not be delayed until fall. Mr. Bridges invited Mr. Jeff Ulliman, vice president for business and finance administration and chief financial officer, to update the Board on those contracts.

Mr. Ulliman briefed the Board on the following:

1. Roof Renovation Project-Russ Engineering Center

The Russ Engineering Center was opened in 1992. The roof on the building is original, out of warranty for a number of years, and well past its useful life. Significant water intrusion has been taking place in several areas necessitating frequent repairs to the roof and to damaged interior areas. This project completely replaces the roof on the Russ Engineering Center.

A public bid process was conducted in April and the following competitive bids were received:

A.H. Sturgill Roofing, Dayton, OH	\$888,700
Cotterman & Co., Dayton, OH	\$915,515
BK Contracting, Dayton, OH	\$1,073,600

Mr. Ulliman was asked by Mr. Fecher to explain the difference between cash-on-hand and unrestricted reserves. One time projects such as unexpected repairs can impact university reserves. With the University in a financial remediation plan and projections showing an anticipated \$20 million in cash-on-hand as of June 30, 2016, the Board is closely monitoring any expenses that would further diminish reserves; especially since \$15 million will be needed to balance the 2016-2017 budget.

The Board and University have pledged to put people first, especially pertaining to students and their educational needs, while working through the challenges of the budget remediation process. In order to more closely monitor changes in reserves, cash positions, and the impact of budget against revenue, the Chair of the Board has requested that the Finance Committee meet with Mr. Ulliman and the Finance Department on a monthly basis. A Finance Committee meeting is now scheduled for Friday, August 12, 2016.

Understanding that work on the roof project is partially completed and a necessary expense to preserve the integrity of the Russ

Engineering Building despite the need to access cash-on-hand reserves, the Board moved on the following resolution.

RESOLUTION 17-1

Using local funds which were internally allocated approximately one year ago as a subset of a series of life-safety and deferred maintenance projects, the Wright State University Board of Trustees'

RESOLVES to authorize the administration to contract with A.H. Sturgill Roofing for the Russ Engineering Roof Renovation Project at a cost not to exceed \$888,700.

Mr. Bridges moved for approval. Mr. Fecher seconded, and the motion was unanimously approved by roll call vote.

2. Agriculture/Water Quality Building, Lake Campus

The State of Ohio has committed state capital dollars in the amount of \$1.5 million for the construction of an Agriculture/ Water Quality Building at the Lake Campus. The total cost of the building is \$3 million, making the University responsible for the second \$1.5 million. The site is land adjacent to the Lake Campus that is owned by Double Bowler. Under consideration is a plan for Double Bowler to request that their Board authorize the financing of \$1.5 million to complement the state capital amount of \$1.5 million. Double Bowler would also construct the facility. The University would manage the construction process and, once completed, would lease the facility from Double Bowler.

Mr. Ulliman explained that Board approval was being sought to authorize the University to enter into a 15-year lease agreement with Double Bowler at current market rates to finance and construct the Agriculture/Water Quality building for an amount not to exceed \$140,000 for 15 years for a total of \$2,100,000. The University would be free to pay off the lease prior to the 15-year term without a prepayment penalty. It was noted that associated operational expenses for the building are estimated to be approximately \$42,000 annually. At this time, approval is not being sought for the operational expenses.

Mr. Bridges identified himself as a member of the Double Bowler Board and recused himself from the discussion by leaving the room.

Dr. Jay Albayyari, dean of the Lake Campus, spoke about enrollment and fundraising projections for Lake Campus for 2016-2017 and

expressed confidence that the lease would be satisfied well prior to the 15-year term. Trustee Montgomery spoke about the major impact the proposed construction will have on the Lake Campus and the support for the project being offered from the surrounding agricultural community. Also discussed was the concern over the permanent loss of this one-time state support should Wright State not be able to match the \$1.5 million in funding.

After careful consideration and deliberation, the Board moved on the following resolution.

RESOLUTION 17-2

BE IT RESOLVED that the Board of Trustees authorizes the administration to enter into a lease agreement with Double Bowler Properties for a 15-year period at an annual expenditure not to exceed \$140,000 annually for the lease (and ultimate ownership) of the Agriculture/Water Quality Building on the Lake Campus.

Mr. Fecher moved for approval. Mr. Montgomery seconded, and the motion was approved 4, 0, 1 (Mr. Bridges recused).

Mr. Bridges was asked to rejoin the meeting following the vote.

IV. REPORT OF THE PRESIDENT

Dr. Hopkins thanked the Board for their support and for holding the special public session to review the contracts.

Today is the School of Professional Psychology's Commencement ceremony. The number of students graduating today exceeds the combined number of students enrolled in all the other Ohio schools of Professional Psychology. Senator Sherrod Brown is the featured keynote speaker.

Enrollment for Summer Semester is ½ percent ahead of this time last year with a goal of a 1.5% increase expected by the 14-day numbers.

Committees are hard at work all across campus on Presidential Debate 2016 plans. Once the Republican and Democratic conventions are over, all media attention will turn to Wright State University as the host of the first Presidential Debate.

V. REPORTS OF THE COMMITTEES OF THE BOARD

None offered.

VI. EXECUTIVE SESSION

The Board elected to move from Public Session to Executive Session.

In accordance with amendments to the Ohio Open Meetings Law, the Board, after a majority of a quorum and by roll call vote, determined to hold an Executive Session by offering the following resolution:

RESOLUTION 17-3

RESOLVED that the Wright State University Board of Trustees agreed to hold a Special Executive Session on Friday, July 15, 2016; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

- Pending or imminent court action
- Personnel matters

Mr. Bridges moved for approval. Mr. Fecher seconded, and the motioned was unanimously approved by roll call vote.

VII. ADJOURNMENT

The meeting adjourned at 1:20 p.m.

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES
OFFICIAL PROCEEDINGS OF THE
THREE HUNDRED AND TENTH MEETING**

June 2, 2016

INDEX

	<u>Page</u>	<u>Resolution</u>
I. CALL TO ORDER	1	
II. CONFLICT OF INTEREST STATEMENT	1	
III. PROOF OF NOTICE OF MEETING	1	
IV. ANNOUNCEMENTS	1	
V. SPECIAL EXECUTIVE SESSION	2	16-52
VI. RECESS	2	
VII. RECONVENE-CALL TO ORDER	2	
VIII. CONFLICT OF INTEREST STATEMENT	3	
IX. PROOF OF NOTICE OF MEETING	3	
X. REPORT OF THE CHAIR	3	
1. Termination	3	16-53
XI. REPORT OF THE PRESIDENT	5	
1. Promotion and Tenure Recommendations	8	16-54
XII. BUDGET PRESENTATION	9	
1. Current Funds Budget for 2017	10	16-55
2. Student Fee Increase	11	16-56
XIII. ACADEMIC AFFAIRS COMMITTEE	12	
1. Affordability and Efficiency Report	12	
2. B.S. Degree in Biochemistry and		

	Molecular Biology	13
3.	M.S. in Organizational Studies	14
XIV.	ADJOURNMENT	14

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES
OFFICIAL PROCEEDINGS OF THE
THREE HUNDRED AND TENTH MEETING**

June 2, 2016

I. CALL TO ORDER

The meeting of the Wright State University Board of Trustees was called to order by Mr. Michael Bridges, chair, on Thursday, June 2, 2016, 8:00 a.m., in the Wright Brothers Room. Dr. Robert J. Sweeney, secretary to the Board of Trustees, called the roll:

Present

Michael Bridges
Eloise Broner
Douglas Fecher
Anuj Goyal
William Montgomery
Grace Ramos

Absent

Laurence Klaben
C.D. Moore

II. CONFLICT OF INTEREST STATEMENT

Mr. Bridges read the following Conflict of Interest Statement:

It is of utmost importance to ensure that all university decisions are free from any real or perceived conflicts of interest.

Therefore, please be mindful of all obligations with which you have been charged as a Trustee of Wright State University; and take the steps you deem appropriate to perform your duties fairly and impartially.

III. PROOF OF NOTICE OF MEETING

Mr. Bridges reported that this meeting was called by written notification and a quorum was present.

IV. ANNOUNCEMENTS

Mr. Peter Cheng, assistant vice president for university audit and consulting services, briefly addressed the Board and outlined the departments under consideration for internal audit and the estimated hours needed to complete the task during the time period spanning 2016-2018. The Board tentatively

accepted his proposal, subject to review by the Compliance and Audit Committee in Fall of 2016.

V. SPECIAL EXECUTIVE SESSION

In accordance with the Ohio Open Meetings Law, the Board, after a majority quorum, determined to hold a Special Executive Session by offering the following resolution:

RESOLUTION 16-52

RESOLVED that the Wright State University Board of Trustees agreed to hold Special Executive Session on Thursday, June 2, 2016, and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

- Personnel Matters

Mr. Bridges moved for approval. Dr. Goyal seconded, and the motion was unanimously approved by roll call vote.

VI. RECESS

The meeting was recessed at 8:14 a.m. The Board will reconvene in Public Session in the Apollo Room at 8:30 a.m.

VII. RECONVENE IN PUBLIC SESSION-CALL TO ORDER

The meeting of the Wright State University Board of Trustees was called to order by Mr. Michael Bridges, chair, on Thursday, June 2, 2016, at 8:36 a.m. in the Apollo Room, Student Union. Dr. Sweeney, secretary to the Board of Trustees, called the roll:

Present

Michael Bridges
Eloise Broner
Douglas Fecher
Anuj Goyal
William Montgomery
Grace Ramos
Ryan Pignatiello

Absent

Laurence Klaben
C.D. Moore
Hailey Billing

VIII. CONFLICT OF INTEREST STATEMENT

Mr. Bridges read the following Conflict of Interest Statement:

It is of utmost importance to ensure that all university decisions are free from any real or perceived conflicts of interest.

Therefore, please be mindful of all obligations with which you have been charged as a Trustee of Wright State University; and take the steps you deem appropriate to perform your duties fairly and impartially.

IX. PROOF OF NOTICE OF MEETING

Mr. Bridges reported that this meeting was called by written notification and a quorum was present.

X. REPORT OF THE CHAIR

1. Termination

RESOLUTION 16-53

WHEREAS, the Board has reviewed the recommendations of the Hearing Board and of the President, and

WHEREAS, the Board has considered statements from Dr. Shajoun Wang's lawyer, therefore be it

RESOLVED that pursuant to the university collective bargaining agreement with AAUP-WSU, the Board approves the termination of Dr. Shajoun Wang for substantial and manifest neglect of duty, effective June 2, 2016.

Mr. Bridges moved for approval. Mrs. Broner seconded, and the motion was unanimously approved by roll call vote.

• **Remarks from Chairman Bridges:**

Trustee Bridges reported on recent activities undertaken by the Board of Trustees to position Wright State University for continued growth and success.

The Board is developing a plan for Policy and Governance Renewal to review, update, and revise as appropriate high-level governance policies covering university operations. This plan is critical to better address the growing complexity of university operations as Wright

State continues to grow in stature as a public research university. When the Plan for Policy and Governance Renewal is complete, the Board will release it publically and provide updates on its implementation during future sessions.

A presidential Search and Screening Advisory Committee (SSAC) has been appointed by the Board to begin the process of searching for Wright State's 7th president to succeed President Hopkins upon his June 2017 retirement. Mr. Fecher, vice chair of the Board of Trustees, will chair the SSAC which is made up of a broad cross section of the university community which includes trustees, faculty, administrative and classified staff, students, alumni, Wright State Foundation, Council of Deans, President's Cabinet, retirees as well as community leaders. The Board has established a website for the search committee where interested parties can find updates on the process.

At our last public session, the Board endorsed a plan from Dr. Hopkins to strengthen and improve Wright State's compliance functions and authorized the creation of a Director of University Compliance position to oversee university-wide compliance efforts. Dr. Hopkins' implementation plan for the new "University-Wide Compliance Program" was based on recommendations from a recent university compliance assessment performed by an outside firm; Protiviti. Today, we are releasing Protiviti's full assessment report and interested parties can locate it on the Board of Trustees' website.

As chairman of the Board, I have appointed an ad hoc committee to review and offer recommendations regarding the university's use of affiliated entities in the pursuit of our mission. Affiliated entities are an important tool that can be used to leverage and improve success but such entities must be thoughtfully created and performance regularly reviewed. The committee, under the direction of Trustee Moore, is currently conducting work to draft an affiliated entity policy for Board consideration as appropriate.

Today, the President will be reporting on the progress of his goals for 2016. Substantial progress has been made on many of them and we will be hearing about that progress.

Wright State's primary mission is to educate and to develop leaders for the community, the state and the world. Mr. Bridges highlighted

the leadership efforts of several Wright State students including a relief effort for Ecuadorian earthquake victims and the construction of a customized mobility cart for a two-year-old child battling a brain tumor and epilepsy.

Wright State University has also enjoyed many successes over the past school year as the result of the hard work of many people. I would like to thank Dr. Hopkins for his leadership this past year. While we acknowledge the challenges Wright State faces as a growing public research university, including our financial challenges, we should also take pause to congratulate all those working tirelessly to help achieve Dr. Hopkins vision of Wright State being the “Best University For the World.”

XI. REPORT OF THE PRESIDENT

President Hopkins outlined all ten of his goals and their status to date. Goals presented to the President by the Board span a calendar year, making this update reflective of five months of progress.

1. Institute and finalize a comprehensive university compliance program.

As mentioned earlier, the Board has approved Dr. Hopkins’ implementation plan for a University-Wide Compliance program and the creation of a compliance council. The university is moving through the process to begin an internal search for the Director of University Compliance.

2. Stand up a contracting organization.

Many contracts move through the university in multiple ways. In April, a report was presented to the Board leadership outlining recommendations for the use of internal resources to strengthen and enhance the processing, control and oversight of contracts. The Board leadership is considering these recommendations for appropriate action.

3. Hire a general counsel and brief the Board six months later on the effectiveness of the General Counsel’s office.

Mr. Larry Chan, vice president for legal affairs and general counsel was hired in March. He will begin preparation of a comprehensive review of the General Counsel’s office and its needs for presentation to the Board in September.

4. Prepare the University in the best way possible for transition to the next President.

Dr. Hopkins is deeply committed to this process and pledged to do everything possible to work with the Board to insure a smooth transition.

5. Arrange for a University-wide operational review by an outside firm in preparation for the presidential transition in 2017.

The commission of an outside operational review is a common practice in presidential transitions. Dr. Sudkamp, President Hopkins and Vice President Ulliman are working to prepare a request for proposal (RFP) to identify this outside firm. The operational review is targeted to begin in the fall.

6. Develop a Financial Remediation Plan to improve the University's overall financial condition.

Mr. Ulliman and Dr. Hopkins will be presenting the elements of the Financial Remediation Plan at today's Budget Workshop. The plan will be fully operational by June 30, 2016.

7. Perform a review of all affiliated entities and work with the Board to strengthen control policies over each organization to include the expressed purpose of each, updated operations agreements and the limitations of authority, makeup of board of directors, etc.

Mr. Chan and outside counsel have worked to draft a document that has been presented to the ad hoc Affiliated Entities Committee led by Trustee Moore for their evaluation and approval. Once the Affiliated Entity Policy receives full Board approval, the administration will immediately begin working with the Board to review every single affiliated entity associated with Wright State University to ensure focus on mission compatibility and financial sustainability.

8. Identify and secure outside funding by December 31, 2016 for 100% of the expenses for the 2016 Presidential Debate.

Progress in securing donations has been made and momentum is building. To date, the University has received \$500,000 in cash and expects to close verbal commitments at the end of June for \$700,000 more. Charge backs to provide services to the media covering the Debate should yield approximately \$1 million dollars. Another \$1.5 million from in-kind donations is anticipated from

local and statewide businesses providing needed services to support the delivery of the event.

9. Complete successfully the Rise. Shine comprehensive campaign by raising \$150 million dollars by December 2016.

Dr. Hopkins recognized publically the campaign efforts of Ms. Becky Cole and her team. On April 19th during Tom Hanks' visit, it was announced that the Rise. Shine campaign met its goal. Fund raising has continued, and will continue until December, with today's total at \$155 million raised. The majority of the funds given (98%) come with donor restrictions on the use of the money. This means that the dollars must be used according to donor wishes and cannot be reallocated for any other purpose such as addressing the university's budget shortfall.

Results of the campaign include 6 additional endowed professorships and 348 new designated scholarships for students. This campaign is unique nationally in that over 30 thousand donors made contributions of which 16,728 are first-time givers. This influx of new supporters will help set the stage for the future as universities like Wright State continue working to identify external funding and alternative revenue streams, especially unrestricted donor support.

One final comment. Part of the funding for recent facilities upgrades and construction projects like the NEC and the Student Success building came from \$13 million in donor pledges to the Rise. Shine campaign. This pledged money was "borrowed" from the University's reserve accounts during the construction phase to cover expenses; and now as donor pledges are being fulfilled, the funds received will be returned to the reserves.

10. Finalize our housing negotiations by December 31, 2016.

On June 30, 2017, the 25-year agreement with our private housing partner will expire. While the agreement was representative of the times, it is no longer in line with current best practices. Negotiations, led by Mr. Greg Sample, are underway to create a new relationship that is more favorable to Wright State University.

1. Promotion and Tenure Recommendations

Dr. Hopkins presented the following tenure requests to the Board for approval.

New hire with tenure

The individuals recommended for hire with tenure have gone through a thorough and effective process, beginning with the department level, the college, the dean, approved by the Provost and the President before being presented to the Board. Faculty with professorial rank have also been reviewed by the University Promotion and Tenure Committee.

The following will be effective October 1, 2016:

Tenure at Professor

**COLLEGE OF SCIENCE AND MATHEMATICS
BOONSHOFT SCHOOL OF MEDICINE**

Eric Bennett	Neuroscience, Cell Biology, and Physiology (NCBP)
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Tenure at Associate Professor

COLLEGE OF NURSING AND HEALTH

Deborah Poling	College of Nursing and Health
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RESOLUTION 16-54

RESOLVED that the tenure recommendations as submitted to this meeting be, and the same hereby are approved.

Mr. Bridges moved for approval. Mr. Fecher seconded, and the motion was unanimously passed by roll call vote.

• President's Remarks

Dr. Hopkins welcomed everyone to the Budget Workshop and offered some comments on the complexity of funding higher education.

This is not the first time that Wright State has faced budget challenges. In 2009, amidst the fallout from the Great Recession, Vice President Matt Filipic presented a plan for budget remediation; the plan was executed; and in 2011 Wright State emerged stronger from the experience.

Today, we again gather to discuss budget challenges and the need for budget remediation. Wright State is not the only institution in this situation with six of our sister institutions faced with realignment of base budgets over the last three years.

In crafting this budget remediation plan, its guiding principles, and timeline, every effort was made to make sure that the impact on people would be minimized. Difficult decisions were made in the context of preserving academic excellence, maintaining an innovative and entrepreneur focused university, and one that will shine as the “Best University For the World.”

We cannot go backward with the expectation that once this storm passes we return to “normal.” Seeking alternative revenue streams, eliminating duplication of efforts, and stopping some things that no longer serve Wright State’s needs will be the new normal in this environment of flat state support. There will be challenges in balancing revenue with expenses.

Much as we hope to avoid it, eliminating some things will have an impact on people. In 2009, attrition and a voluntary incentive program played a part in realigning the budget. Those tools are, again, going to play a part of our focus moving forward to minimize the impact on people. Our goal with this budget remediation process is to eliminate our dependence on reserves to balance the budget. Over the next two years, we will phase out the use of reserves, balance our expenses with revenue, and again emerge as a stronger university.

XII. BUDGET PRESENTATION

Mr. Jeff Ulliman, vice president and chief financial officer, reviewed the Current Funds Budget for Fiscal Year 2017. The University’s yearly budget is developed with the primary purpose of supporting Wright State’s Mission, Vision, and Strategic Plan’s goals.

Mr. Ulliman reviewed industry and institutional data, key financial metrics and summarized the proposed 2017 University Budget. Challenges include

unfunded expenses in personnel, student wages, adjunct/overloads, financial aid, fee waivers and utilities. Revenue shortfalls are predicted in investment income, tuition, and State Share of Instruction (SSI).

To meet the current budget shortfall of \$31,200 million, Wright State is anticipating an increase in enrollment and auxiliary revenue combined with budget reductions in the area of personnel through the use of strategic hiring funding and personnel attrition. In addition, targeted spending cuts are planned. The budget remediation plan calls for an elimination of the use of reserves over the next two years to balance the budget. Expenses exceeding budget will be reduced by 2/3 in 2017 and the remaining 1/3 in 2018. Personnel attrition will be a component of the phase out.

The Board was asked to approve the following resolutions.

1. Current Funds Budget for 2017

RESOLUTION 16-55

WHEREAS, the university's current funds budget has been developed capitalizing on fiscal stewardship to deliver student success and drive economic development; and

WHEREAS, comprehensive planning and consultation within the university and with key stakeholders has been accomplished; and

WHEREAS, state funding is projected to be flat; and

WHEREAS, enrollment levels are anticipated to increase slightly; and

WHEREAS, the state budget proposal does not allow for undergraduate tuition increases; and

WHEREAS, Wright State University has developed a budget to guide operations including a financial remediation plan reducing expenditures to support the university's Mission, Vision and Values during the fiscal year beginning July 1, 2016; and

WHEREAS, said budget includes an array of other rates and fees and auxiliary fees, in addition to tuition; therefore be it

RESOLVED that the President may allow expenditures within projected income levels, may limit the expenditures of funds within any given category, may transfer funds within the major budget categories, and take such other actions, as may be in the interest of the university; and be it further

RESOLVED that the university's current funds budget as described in the accompanying schedules and tables now before the Board of Trustees be and hereby are approved.

Mr. Fecher moved for approval. Dr. Goyal seconded, and the motion was unanimously approved by roll call vote.

2. Student Fee Increase

RESOLUTION 16-56

WHEREAS, the Wright State University Board of Trustees is given the statutory authority and responsibility to assess tuition and fees; and

WHEREAS, tuition and fees must be sufficient to fund a quality educational experience; and

WHEREAS, the state budget proposal does not allow for undergraduate tuition increases; therefore be it

RESOLVED that Main Campus full-time and part-time undergraduate tuition will not be increased over those for summer semester 2016; and be it further

RESOLVED that Lake Campus full-time and part-time undergraduate tuition for all students for fall semester 2016 will not be increased over those for summer semester 2016; and be it further

RESOLVED that Main Campus and Lake Campus full-time and part-time undergraduate non-resident fees for all students for fall semester 2016 be increased over those for summer semester 2016 by approximately 3%; and be it further

RESOLVED that Main Campus and Lake Campus full-time and part-time graduate tuition and non-resident fees for all students for fall

semester 2016 be increased over those for summer semester 2016 by approximately 3%; and be it further

RESOLVED that professional fees and non-resident fees for the School of Professional Psychology and the Doctor of Nursing Practice students for fall semester 2016 be increased over those for summer semester 2016 by approximately 3%; and be it further

RESOLVED that professional fees for the Boonshoft School of Medicine for all students for fall semester 2016 will not be increased over those for spring semester 2016; and be it further

RESOLVED that non-resident fees for the Boonshoft School of Medicine for all students for fall semester 2016 will not be increased over those for spring semester 2016; and be it further

RESOLVED that this resolution supersedes Resolution 15-42 dated June 4, 2015

Dr. Goyal moved for approval. Mr. Montgomery seconded, and the motion was unanimously approved by roll call vote.

XIII. Academic Affairs Committee

Provost Sudkamp presented the Affordability and Efficiency Report to the Board for their review. The State of Ohio requires the submission of this report by July 1, 2016.

1. Affordability and Efficiency Report

The Board accepted the Affordability and Efficiency report for review and will consider the following resolution for approval at their June 6, 2016 meeting.

RESOLUTION 16-

WHEREAS, Am. Sub. H. B. No. 64, Section 369.550 requires that the Board of Trustees of each state institution of higher education shall develop an efficiency review of the institution based on the recommendations of the Ohio Task Force on Affordability and Efficiency; and

WHEREAS, the review considers:

- (1) Efficiencies;
- (2) Academic Processes;

- (3) Policy Reforms; and
- (4) Cost Savings, Redeployment of Savings and Tangible Benefits to Students; and

WHEREAS, not later than July 1, 2016, the Board of Trustees of each state institution of higher education shall submit the report required under this section to the Chancellor of the Ohio Department of Higher Education; and

RESOLVED that the attached Wright State University Affordability and Efficiency Report dated May 20, 2016, as submitted to this meeting be, and the same hereby is endorsed.

- **Request for Review of New Degree Programs**

Provost Sudkamp discussed the steps in the approval process to implement new undergraduate or graduate degree programs. The process begins with the sponsoring unit, proceeds to the curriculum committee, and after development of a business plan is approved by the college and presented to either Faculty Senate or the Graduate Council (dependent of degree type) for their approval.

The next steps include approval by the Provost, presentation to the Board of Trustees for their review and approval and finally submission to the Ohio Department of Education for approval. Wright State has two new programs under consideration for fall. The B.S. in Biochemistry and Molecular Biology and the M.S. in Organizational Studies programs were presented to the Board for their future consideration.

2. B.S. Degree in Biochemistry & Molecular Biology

The Board accepted the proposal for review and will consider the following resolution for approval at their June 6, 2016 meeting.

RESOLUTION 16-

WHEREAS, Wright State University is proposing a new undergraduate major in providing a B.S. in Biochemistry and Molecular Biology within the Department of Biochemistry and Molecular Biology in the College of Science and Mathematics and the Boonshoft School of Medicine; and

WHEREAS, establishing the B.S. in Biochemistry and Molecular Biology will enhance the opportunities for students to complete STEM degrees at Wright State; and the curriculum for the B.S. in Biochemistry and Molecular Biology was guided by the standards set forth by the

American Society for Biochemistry and Molecular Biology; and a market analysis showed a growing need for graduates with expertise in these disciplines; and

WHEREAS, the program has been approved by the Faculty Senate and the Provost; therefore be it

RESOLVED that the B.S. in Biochemistry and Molecular Biology, as submitted to this meeting be, and the same hereby is endorsed.

The Board accepted the proposal for review and will consider approval at their June 6, 2016 meeting.

3. M.S. in Organizational Studies

The Board accepted the proposal for review and will consider approval of the resolution at their June 6, 2016 meeting.

RESOLUTION 16-

WHEREAS, Wright State University is proposing a new M.S. in Organizational Studies program within the Department of Leadership Studies in Education and Organizations in the College of Education and Human Services; and

WHEREAS, establishing the M.S. in Organizational Studies will complement the existing Ph.D. in Organizational Studies and meet the needs of students seeking graduate credentials in this discipline; and

WHEREAS, the program has been approved by the Graduate Council, Faculty Senate and the Provost; therefore be it

RESOLVED that the M.S. in Organizational Studies, as submitted to this meeting be, and the same hereby is endorsed.

XIV. Adjournment

The meeting adjourned at 10:44 a.m.

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES
OFFICIAL PROCEEDINGS OF THE
THREE HUNDRED AND TWENTY-SIXTH MEETING**

March 6, 2017

INDEX

	<u>Page</u>	<u>Resolution</u>
I. CALL TO ORDER	1	
II. CONFLICT OF INTEREST STATEMENT	1	
III. PROOF OF NOTICE OF MEETING	1	
IV. REPORT OF THE CHAIR	2	
A. Update on the Search Process	2	
B. Naming of Wright State's Seventh President	3	17-57
V. ADJOURN	4	

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES
OFFICIAL PROCEEDING OF THE
THREE HUNDRED AND TWENTY-SIXTH MEETING**

March 6, 2017

I. CALL TO ORDER

The meeting of the Wright State Board of Trustees was called to order by Mr. Michael Bridges, chair, on Monday, March 6, 2017, 10:00 a.m., in the Atrium of the Student Union. Dr. Robert Sweeney, secretary to the Board of Trustees, called the roll:

Present:

Michael Bridges
Douglas Fecher
William Montgomery
C.D. Moore
Grace Ramos
Jordan Large
Ryan Pignatiello

Absent:

Eloise Broner
Sean Fitzpatrick
Anuj Goyal

II. CONFLICT OF INTEREST STATEMENT

Mr. Bridges read the following conflict of interest statement:

It is of the utmost importance to ensure that all university decisions are free from any real or perceived conflicts of interest.

Therefore, please be mindful of all obligations with which you have been charged as a Trustee of Wright State University; and take the steps you deem appropriate to perform your duties fairly and impartially.

III. PROOF OF NOTICE OF MEETING

Mr. Bridges reported that the meeting was called by written notification and a quorum was present.

Mr. Bridges stated that the Wright State University Board of Trustees is a public body subject to the Ohio Open Meetings Act. It operates on a fixed agenda available to those attending the meeting. Persons wishing to address the Board in its public session should submit a written request to the Board of Trustees' office 72 hours in advance of the meeting in order to be placed on the agenda. However, all persons address the Board at the invitation of the Board and are subject to time

limitations and other guidelines established to maintain the good order of the meeting.

IV. REPORT OF THE CHAIR

Mr. Bridges welcomed everyone to this special public session to update the community on the search for Wright State's seventh President. He then introduced distinguished guests and elected officials in attendance.

A. UPDATE ON THE SEARCH PROCESS

Mr. Fecher recognized the members of the Search and Screening Advisory Committee; a group of 22 dedicated volunteers who have worked since June of 2016 to present to the Board of Trustees one or more acceptable presidential candidates.

Search and Screening Advisory Members:

- Representing Faculty: Carol Loranger, Brian Boyd, LaTrelle Jackson and Burhan Kawosa
- Representing Classified and Unclassified Staff: Dawn Banker and Misty Cox
- Representing Students: Lukas Wenrick and Jordan Large
- Representing the Wright State Foundation: John Lyman
- Representing Alumni: Deb Downing
- Representing the Council of Deans: Jay Albayyari and LaPearl Winfrey
- Representing the President's Cabinet: Rebecca Cole and Mary Ellen Ashley
- Representing Retirees: Gerry Petrak
- Representing the Dayton Community: Mary Campbell Zopf, Jeff Brock, Anthony Whitmore and Debbie Feldman
- Representing the Board of Trustees: Eloise Broner, C.D. Moore, and Grace Ramos
- Chair of the Search and Screening Advisory Committee: Doug Fecher

University support was also instrumental in the success of the search process. Mr. Fecher recognized the tremendous efforts of Ms. Amanda Baker, Graduate Intern for the Search and a student in the Master's Program in International and Comparative Politics as well as Mr. Mark Anderson, Mr. Matt Boaz, Mr. Larry Chan, Ms. Shari Mickey-Boggs, Mr. Bob Mihalek, and Dr. Robert Sweeney.

Mr Fecher outlined the search process which began in June 2017. The four phases included the Preparation Phase, the Learning Phase, the Search Phase and the Selection/OnBoarding Phase. The Preparation Phase started with a half-day workshop to learn the how to structure and conduct a presidential search. Phase two of the search process was the Learning Phase, which included a campus-wide survey, public forums, individual listening sessions with key campus and community stakeholders, and a presidential symposium on the challenges facing public universities in Ohio.

Academic Search and their representative, Mr. Mac Stewart, assisted Wright State with phase three, the Search Phase, and helped direct and oversee recruiting, third party nominations, and advertising. Mr. Fecher recognized Mr. Stewart for his support.

A total of 61 applicants were considered for the position and ultimately narrowed down to 12 candidates. These 12 candidates were invited to a neutral site interview. However, two candidates withdrew for other positions prior to interviews. The committee then interviewed the ten candidates over a two-day process.

Following the interviews, the search committee discussed the ten candidates at length, and using secret ballot, narrowed the field to the top three candidates. The three candidates received invitations to come to the Main and Lake Campus for a comprehensive two -day interview process of open forums, private meetings with key administrators and public receptions.

After the campus interviews, the search committee again met to discuss the candidates and review the campus feedback. From this meeting, they developed a list of acceptable candidates to present to the Board. In February, the Search and Screening Advisory Committee shared their list with the Board, answered questions, and completed their work.

Moving into the final phase, the Selection Phase, the Board met several times to deliberate and review the final three candidate's qualifications. Student Trustees Ryan Pignatiello and Jordan Large were invited to participate in this process. One candidate withdrew from the process and the Board ultimately reached a decision on the appointment of the seventh Wright State University President.

B. NAMING OF WRIGHT STATE'S SEVENTH PRESIDENT

Mr. Fecher offered the following resolution for the Board of Trustee's consideration:

RESOLUTION 17-57

WHEREAS, the Board of Trustees charged the Presidential Search and Screening Advisory Committee to submit one or more acceptable candidates for consideration to be the seventh president of Wright State University; and

WHEREAS, the Committee presented three strong candidates for the university community to meet, ask questions and provide feedback; and

WHEREAS, the Committee's review of the university community feedback shaped their submission to the Board; therefore, be it

RESOLVED, that the Board of Trustees of Wright State University, after careful review of the candidates forwarded by the Presidential Search and Screening Advisory Committee, name Cheryl B. Schrader as the seventh President of Wright State University.

Mr. Fecher moved for approval. Ms. Ramos seconded, and the resolution was unanimously approved by roll call vote.

Mr. Bridges introduced Dr. Schrader and welcomed her to Wright State University.

Dr. Schrader graciously accepted her appointment, introduced her family, and offered brief remarks. She was presented with a Wright State jersey bearing the number seven and received congratulations from many members of the Wright State community.

V. ADJOURNMENT

The meeting was adjourned at 10:40 a.m.

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES
OFFICIAL PROCEEDINGS OF THE
THREE HUNDRED AND FOURTEENTH MEETING**

October 6 and 7, 2016

INDEX

<u>Resolution</u>	<u>Page</u>	<u>Resolution</u>
I. CALL TO ORDER	1	
II. CONFLICT OF INTEREST STATEMENT	1	
III. PROOF OF NOTICE OF MEETING	1	
IV. DISPOSITION OF PREVIOUS MINUTES	1	
V. EXECUTIVE SESSION	2	17-7
VI. RECESS	2	
VII. RECONVENE	2	
VIII. REPORT OF THE CHAIR	3	
A. Installation of Board Members: Mr. Sean Fitzpatrick and Ms. Jordan Large	3	
B. Written Reports – WSU Board of Trustees September 16, 2016	3	
C. Introduction of Trustee Scholars-Ms. Elizabeth Heckman and Ms. Stamatina Tolias	3	
IX. REPORT OF THE PRESIDENT	4	
A. University Update	4	
B. New Hire with Tenure (Douglas Leaman)	4	17-8
C. Confirmation of Academic & Administrative Appointments & Changes	5	17-9
D. Report of Investments	25	
E. Ratification of Contracts and Grants	26	17-10
F. Facility Security Clearance Resolution	69	17-11
X. REPORTS OF THE COMMITTEES OF THE BOARD	70	
A. Academic Affairs Committee	70	

1. Emeritus Requests (Nancy Broughton, Thomas Scott Graham, James Guthrie, Ronald Helms, Jeffrey John, William Klykylo, William Lafferty, Daniel Organisciak, Munsup Seoh, Daniel Weber)	71	17-12
2. Approval of Tuition Discounts	72	17-13
3. Campus Completion Plan Report	73	17-14
B. Building and Grounds Committee	75	
1. Disposal of Property in the Village of Yellow Springs	78	17-15
C. Compliance and Audit Committee	78	
1. Adoption of the Affiliated Entity Policy	79	17-16
D. Finance Committee	82	
1. Investment Policy Statement	84	17-17
E. Student Affairs Committee	87	
1. Recognition of Dan Abrahamowicz	89	17-18
F. Student Trustees' Report	90	
G. Faculty Senate President's Report	90	
XI. PRESENTATION Ms. Shari Mickey-Boggs Administrative Support Member, Presidential Search and Screening Advisory Committee Presidential Search Update	91	
XII. UNFINISHED BUSINESS None	92	
XIII. NEW BUSINESS A. Presidential Lecture Series: Margaret O'Mara, Author of Pivotal Tuesdays, November 2, 2016, 5:30 reception, 7:00 p.m. Student Union Apollo Room B. Board of Trustees' Executive Session, December 15, 2016, 4:00 p.m., Wright Brothers Room, Student Union C. Board of Trustees: Public Session, December 16, 2016, 8:30 a.m., Berry Room, Nutter Center D. Main Campus Commencement, December 17, 2016, Breakfast-8:30 a.m., Commencement at	92	

10:00 a.m.

XIV. ADJOURNMENT 92

XV. APPENDIX – WRITTEN REPORTS 92

- A. Advancement Report
- B. Building & Grounds Report
- C. Communications Report
- D. Enrollment Management Report
- E. Marketing Report
- F. Multicultural Affairs & Community Engagement Report
- G. Research & Sponsored Programs
- H. Tuition Waiver Resolutions (Resolution 17-13A to 17-13G)

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES
OFFICIAL PROCEEDINGS OF THE
THREE HUNDRED AND FOURTEENTH MEETING**

October 6 and 7, 2016

I. CALL TO ORDER

The meeting of the Wright State Board of Trustees was called to order by Mr. Michael Bridges, chair, on Thursday, October 6, 2016, 4:00 p.m., in the Wright Brothers Room, Student Union. Dr. Robert J. Sweeney, secretary to the Board of Trustees, called the roll:

Present:

Michael Bridges
Eloise Broner
Anuj Goyal
Sean Fitzpatrick
William Montgomery
C.D. Moore
Grace Ramos

Absent:

Douglas Fecher

II. CONFLICT OF INTEREST STATEMENT

Mr. Bridges read the following conflict of interest statement:

It is of utmost importance to ensure that all university decisions are free from any real or perceived conflicts of interest.

Therefore, please be mindful of all obligations with which you have been charged as a Trustee of Wright State University; and take the steps you deem appropriate to perform your duties fairly and impartially.

III. PROOF OF NOTICE OF MEETING

Mr. Bridges reported that this meeting was called by written notification and a quorum was present.

IV. DISPOSITION OF PREVIOUS MINUTES

Mr. Fitzpatrick moved to approve the April 28 and 29, 2016, May 13, 2016, June 2, 2016, June 5 and 6, 2016 and July 15, 2016 minutes as submitted. General Moore seconded, and the motion was unanimously approved by voice vote.

V. EXECUTIVE SESSION

In accordance with the Ohio Open Meetings Law, the Board, after a majority of a quorum, determined to hold an Executive Session by offering the following resolution:

RESOLUTION 17-7

RESOLVED that the Wright State University Board of Trustees agreed to hold an Executive Session on Thursday, October 6, 2016; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

- A. Pending or imminent court action
- B. Personnel matters
- C. Real Estate

Mr. Bridges moved for approval. Dr. Goyal seconded, and the motion was unanimously approved by roll call vote.

VI. RECESS

Following the Executive Session the Trustees and Cabinet met at El Rancho Grande restaurant for refreshments.

VII. RECONVENE - ROLL CALL

The Wright State University Board of Trustees reconvened on Friday, October 7, 2016, 8:31 a.m., in the Berry Room, Nutter Center. Dr. Sweeney called the roll:

Present

Michael Bridges
Eloise Broner
Sean Fitzpatrick
Anuj Goyal
William Montgomery
C.D. Moore
Grace Ramos
Jordan Large
Ryan Pignatiello

Absent

Douglas Fecher

Mr. Bridges stated that the Wright State University Board of Trustees is a public body subject to the Ohio Open Meetings Act. It operates on a fixed agenda available to those attending the meeting. Persons wishing to address the board in its Public Session should submit a written request to the Board of Trustees' office 72 hours in advance of the meeting in order to be placed on the agenda. However, all person address the board at the invitation of the board and are subject to time limitations and other guidelines established to maintain the good order of the meeting.

Viii. REPORT OF THE CHAIR

A. Installation of Board Members: Mr. Sean Fitzpatrick & Ms. Jordan Large

The oath of office was administered to the new trustees by General C.D. Moore, Trustee member.

B. Written Reports – Wright State University Board of Trustees September 16, 2016

The Advancement, Building & Grounds, Communications, Enrollment Management, Marketing, Multicultural Affairs & Community Engagement and Research & Sponsored Programs Reports as presented to this meeting, be, and the same hereby accepted. The reports are contained in the appendix at the end of the minutes.

C. Introduction of Trustee Scholars

Every year two undergraduate students are selected from a highly competitive pool of applicants to receive the Trustees' Scholarship. To be eligible for this high honor, he or she must meet two of the three qualifications listed here:

- Have a cumulative GPA of 3.75 or higher
- Rank in the top 5% of their high school graduating class
- Have an ACT composite or SAT combined math and critical reading score at or above the 95th percentile

Mr. Bridges recognized the 2016-2017 Trustee Scholars, Ms. Elizabeth Heckman and Ms. Stamatina Tolia.

IX. REPORT OF THE PRESIDENT

A. University Update

This year's Homecoming celebration was very well attended by returning alumni. President Hopkins gave a special shout out to Student Government, University Activities Board (UAB) and the other 250 active student organizations for their parts in making this event so successful.

Dr. Hopkins recently attended the Alumni Distinguished Achievement Awards where he heard some amazing stories of Wright State Alumni serving others. He shared a story about Trisha Baxter, alumna and second-grade teacher for Northridge Local Schools who started a non-profit called "Snuggle Up" to provide cots and bedding to students in her classroom and school who lacked beds. Ms. Baxter understood that students who are cold and sleeping on the floor are at a disadvantage for learning and she went the extra mile to make a difference in their lives.

B. New Hire with Tenure

The individual recommended for hire with tenure has gone through a thorough and effective process, beginning with the department level, the college(s), the dean(s), approved by the Provost and the President before being presented to the Board. Faculty with professorial rank have also been reviewed by the University Promotion and Tenure Committee.

The following will be effective October 7, 2016.

RESOLUTION 17-8

Tenure at Professor

COLLEGE OF SCIENCE AND MATHEMATICS

Douglas Leaman

Biological Sciences

RESOLVED that the new hire with tenure recommendation, as submitted to this meeting be, and the same hereby is approved.

Dr. Goyal moved for approval. Ms. Ramos seconded and the motion was unanimously approved by roll call vote.

C. Confirmation of Academic & Administrative Appointments and Changes

Faculty New Hires

Amanda L. Bell, M.D., has been appointed Associate Professor, Academic Affairs, Boonshoft School of Medicine, effective June 20, 2016.

Adam R. Bolden, B.A., has been appointed STEM School Health and Physical Education Teacher, Dayton Regional STEM School, College of Education and Human Services, effective August 1, 2016.

Elizabeth K. Bourgeois, M.F.A., has been appointed Assistant Professor, Theatre Arts, College of Liberal Arts, effective August 1, 2016.

Maria N. Cockroft, M.Ed., has been appointed STEM High School Counselor, Dayton Regional STEM School, College of Education and Human Services, effective August 1, 2016.

Thomas G. Filloon, Ph.D., has been appointed Assistant Professor, Community Health, Boonshoft School of Medicine, effective July 1, 2016.

Joshua D. Francis, Ph.D., has been appointed Assistant Professor, Human Services, College of Education and Human Services, effective August 1, 2016.

Kaitlin Helene Gallup, M.Ed., has been appointed Faculty Associate, Dayton Regional STEM School, College of Education and Human Services, effective August 1, 2016.

Natallie A.M. Gentles-Gibbs, M.S.W., has been appointed Instructor, Social Work, College of Liberal Arts, effective August 1, 2016.

Thomas D. Hazelbaker, B.S., B.A., has been appointed Visiting Instructor, Accountancy, Raj Soin College of Business, effective August 1, 2016.

Betty Jean Henderson, M.Ed., has been appointed Faculty Associate, Dayton Regional STEM School, College of Education and Human Services, effective August 1, 2016.

Lorrie Kubaszewski, M.S., has been appointed Instructor, Teacher Education, College of Education and Human Services, effective August 1, 2016.

Joseph Lawler, B.A., has been appointed Faculty Associate, Dayton Regional STEM School, College of Education and Human Services, effective August 1, 2016.

Lindsey Martin, M.F.A., has been appointed Assistant Professor, Theatre Arts, College of Liberal Arts, effective August 1, 2016.

Heather L. Mathias, Ed.D., has been appointed Clinical Instructor, College of Nursing and Health Teaching, effective August 1, 2016.

Josh A. McCabe, M.F.A., has been appointed Assistant Professor, Theatre Arts, College of Liberal Arts, effective August 1, 2016.

Luke D. McCoy, M.D., has been appointed Assistant Clerkship Director, Medicine, Boonshoft School of Medicine, effective July 1, 2016.

Deborah B. Poling, Ph.D., has been appointed Assistant Dean for Graduate Programs, College of Nursing and Health, effective August 22, 2016.

Sara N. Pollock, Ph.D., has been appointed Assistant Professor, Mathematics and Statistics, College of Science and Mathematics, effective August 1, 2016.

Kathryn Reilly, M.Ed., has been appointed Faculty Associate, Dayton Regional STEM School, College of Education and Human Services, effective August 1, 2016.

Megan A. Rua, Ph.D., has been appointed Assistant Professor, Biological Sciences, College of Science and Mathematics, effective August 1, 2016.

Diana L. Stanforth, M.S.N., RN, has been appointed Clinical Assistant Professor, College of Nursing and Health Teaching, effective August 1, 2016.

Marlene A. Stuber, M.S., RN, C.H.S.E., has been appointed Clinical Instructor, College of Nursing and Health, effective August 1, 2016.

Kortney Lynn Tackett, B.A., has been appointed Faculty Associate, Dayton Regional STEM School, College of Education and Human Services, effective August 1, 2016.

Jennifer L. Titanski-Hooper, M.A., has been appointed Instructor, Urban Affairs and Geography, College of Liberal Arts, effective August 1, 2016.

Nicole Y. Turkson, M.D., Ph.D., has been appointed Assistant Professor, Family Medicine, Boonshoft School of Medicine, effective July 1, 2016.

Michelle D. Vaughan, Ph.D., has been appointed Associate Professor, School of Professional Psychology, effective July 1, 2016.

Daniel N. Warshawsky, Ph.D., has been appointed Assistant Professor, Geography, College of Liberal Arts, effective August 1, 2016.

Faculty Promotions

James A. Adamitis, Ph.D., has been appointed Senior Lecturer, Sociology and Anthropology, College of Liberal Arts, effective August 1, 2016.

Jennifer J. Alexander, M.S., has been appointed Senior Lecturer, Communications, College of Liberal Arts, effective August 1, 2016.

Tanvi Banerjee, PhD, has been appointed Assistant Professor, Computer Science, College of Engineering and Computer Science, effective August 1, 2016.

Jacqueline A. Bergdahl, Ph.D., has been appointed Professor, Sociology and Anthropology, College of Liberal Arts, effective August 1, 2016.

David Bright, Ph.D., has been appointed Professor and Interim Chair, Management, Raj Soin College of Business, effective August 1, 2016.

Gary N. Burns, Ph.D., has been appointed Professor, Psychology, College of Science and Mathematics, effective August 1, 2016.

John C. Cline, Ed.D., has been appointed Instructor, Educational Leadership, College of Education and Human Services, effective August 1, 2016.

Mark S. Cubberley, Ph.D., has been appointed Associate Dean for Academic Affairs, Lake Campus, effective July 1, 2016.

Jason A. Deibel, Ph.D., has been appointed Interim Chair of Physics, College of Science and Mathematics, effective August 1, 2016.

Melissa K. Doran, Ph.D., has been appointed Assistant Professor, Modern Languages, College of Liberal Arts, effective August 1, 2016.

Frank O. Eguaroje, Sr., Ph.D., has been appointed Senior Lecturer, Sociology and Anthropology, College of Liberal Arts, effective August 1, 2016.

Rosemary W. Eustace, Ph.D., RN, CFLE, PHCNS-BC, has been appointed Associate Professor, College of Nursing and Health Teaching, effective August 1, 2016.

Sharon L. Farra, Ph.D., RN, CNE, has been appointed Associate Professor, College of Nursing and Health Teaching, effective August 1, 2016.

Michelle Ann Fleming, Ph.D., has been appointed Associate Professor, Teacher Education, College of Education and Human Services, effective August 1, 2016.

Jason Douglas Fruth, Ph.D., has been appointed Associate Professor, Teacher

Education, College of Education and Human Services, effective August 1, 2016.

Kirsten Halling, Ph.D., has been appointed Professor, Modern Languages, College of Liberal Arts, effective August 1, 2016.

Romena Marie Garrett Holbert, Ph.D., has been appointed Associate Professor, Teacher Education, College of Education and Human Services, effective August 1, 2016.

Charles M. Holmes, M.A., has been appointed Lecturer, English Language and Literatures, College of Liberal Arts, effective August 1, 2016.

Mary Josephine Huber, Ph.D., has been appointed Associate Professor, Human Services, College of Education and Human Services, effective August 1, 2016.

Diane M. Huelskamp, Ed.D., has been appointed Associate Professor, Lake Campus Education and Human Services, effective August 1, 2016.

Stephen J. Jacquemin, Ph.D., has been appointed Associate Professor, Lake Campus Science and Mathematics, effective August 1, 2016.

Gale A. Kleven, Ph.D., has been appointed Associate Professor, Psychology, College of Science and Mathematics, effective August 1, 2016.

Kim Denise Lawrence, M.S.N., RN, C-EFM, P.C., has been appointed Clinical Assistant Professor, College of Nursing and Health, effective August 1, 2016.

Laura M. Luehrmann, Ph.D., has been appointed Professor, Political Science, College of Liberal Arts, effective August 1, 2016.

Kimberly M. Lukaszewski, Ph.D., has been appointed Associate Professor, Management, Raj Soin College of Business, effective August 1, 2016.

Terry Oroszi, Ed.D., has been appointed Assistant Professor, Pharmacology and Toxicology, Boonshoft School of Medicine, effective July 1, 2016.

Gina R Oswald, Ph.D., has been appointed Associate Professor, Human Services, College of Education and Human Services, effective August 1, 2016.

Karine C. Ould-Daddah, M.B.A., has been appointed Lecturer, Modern Languages, College of Liberal Arts, effective August 1, 2016.

Geoffrey R. Owens, Ph.D., has been appointed Professor, Sociology and Anthropology, College of Liberal Arts, effective August 1, 2016.

Nimisha Patel, Ph.D., has been appointed Professor and Chair, Teacher Education, College of Education and Human Services, effective February 18, 2016.

Carol L. Patitu, Ph.D., has been appointed Professor and Chair, Leadership Studies in Education, College of Education and Human Services, effective August 1, 2016.

Scott D. Peterson, Ph.D., has been appointed Associate Professor, Communications, College of Liberal Arts, effective August 1, 2016.

Stacey L. Poznanski, D.O., has been appointed Associate Professor, Emergency Medicine, Boonshoft School of Medicine, effective July 1, 2016.

Carl W. Sabo, Ph.D., has been appointed Associate Professor, Human Services, College of Education and Human Services, effective August 1, 2016.

Michael A. Saville, Ph.D., has been appointed Associate Professor, Electrical Engineering, College of Engineering and Computer Science, effective August 1, 2016.

Joseph C. Slater, Ph.D., P.E., has been appointed Professor and Chair, Mechanical and Materials Engineering, College of Engineering and Computer Science, effective August 1, 2016.

Carolyn E. Stoermer, M.A., has been appointed Lecturer, English Language and Literatures, College of Liberal Arts, effective August 1, 2016.

Oliver Keith Stoutner, M.B.A., has been appointed Assistant Professor, Management Department, Raj Soin College of Business, effective August 1, 2016.

Drew A. Swanson, Ph.D., has been appointed Associate Professor, History, College of Liberal Arts, effective August 1, 2016.

Thomas L. Traynor, Ph.D., has been appointed Associate Dean, Raj Soin College of Business, effective August 1, 2016.

Christine R. Wilson, Ph.D., has been appointed Associate Professor, Lake Campus Liberal Arts, effective July 1, 2016.

Jonathon R. Winkler, Ph.D., has been appointed Associate Professor and Chair, History, College of Liberal Arts, effective August 1, 2016.

Xinhui Zhang, Ph.D., has been appointed Professor, Biomedical, Industrial, and Human Factors Engineering, College of Engineering and Computer Science, effective August 1, 2016.

Faculty Separations

Deborah L. Arms, Ph.D., Assistant Professor, College of Nursing and Health, effective May 31, 2016.

Katie Bernard, B.A., Faculty Associate, Dayton Regional STEM School, College of Education and Human Services, effective July 31, 2016.

Jane P. Blakelock, M.A., Senior Lecturer, English Language and Literatures, College of Liberal Arts, effective July 31, 2016.

Nancy J. Broughton, Ph.D., Associate Professor, Modern Languages, College of Liberal Arts, effective July 31, 2016.

Mary Callison, Ph.D., Assistant Professor, Accountancy, Raj Soin College of Business, effective July 31, 2016.

Robert F. Carley, Ph.D., Assistant Professor, Sociology and Anthropology, College of Liberal Arts, effective July 31, 2016.

Tuna Cenkci, M.B.A., Visiting Assistant Professor, Leadership Studies in Education, College of Education and Human Services, effective July 31, 2016.

Stefan Czerwinski, Ph.D., Director, Lifespan Health Research Center; Professor, Community Health, Boonshoft School of Medicine, effective August 31, 2016.

Justin C. Gibbs, Assistant Professor, Dance, Theatre Arts, College of Liberal Arts, effective July 31, 2016.

Thomas Scott Graham, B.S., Associate Professor, Leadership Studies in Education, College of Education and Human Services, effective July 31, 2016.

Melissa L. Gruys, Ph.D., Professor and Chair, Management, Raj Soin College of Business, effective June 30, 2016.

James R. Guthrie, Ph.D., Professor, English Language and Literatures, College of Liberal Arts, effective July 31, 2016.

Ronald G. Helms, Ph.D., Professor, Teacher Education, College of Education and Human Services, effective April 30, 2016.

Shona N. Jackson, Ph.D., Associate Professor, English Language and Literatures, College of Liberal Arts, effective July 31, 2016.

Hyeseon Jeong, Ph.D., Visiting Assistant Professor, Urban Affairs, College of Liberal Arts, effective July 31, 2016.

Jason E. Kaufman, M.F.A., Assistant Professor, Theatre Arts, College of Liberal Arts, effective July 31, 2016.

William M. Klykylo, M.D., Professor and Interim Chair, Psychiatry, Boonshoft School of Medicine, effective August 31, 2016.

Kathleen Taylor Kollman, M.A., M.F.A., Lecturer and College Advisor, College of Liberal Arts, effective June 15, 2016.

Mary M. Kramer, Ph.D., Assistant Professor, Kinesiology and Health, College of Education and Human Services, effective July 31, 2016.

William Lafferty, Ph.D., Associate Professor, Theatre Arts, College of Liberal Arts, effective April 30, 2016.

Kevin Lydy, M.Ed., Faculty Associate, Dayton Regional STEM School, College of Education and Human Services, effective July 31, 2016.

Leah D. Manos, M.S., Instructor, Geography, College of Liberal Arts, effective July 31, 2016.

William A. Matcham, Ph.D., Assistant Professor, College of Nursing and Health, effective July 31, 2016.

Natasha L. McPherson, Ph.D., Assistant Professor, History, College of Liberal Arts, effective July 31, 2016.

Kelli J. Melson, Ph. D., Visiting Assistant Professor, Theatre Arts, College of Liberal Arts, effective July 31, 2016.

Gregory E. Meriwether, M.S.W., Instructor, Social Work, College of Liberal Arts, effective July 31, 2016.

Lilia Muller Moyer, M.A., Instruction, English Language and Literatures, College of Liberal Arts, effective July 31, 2016.

Daniel T. Organisciak, Ph.D., Professor; Director, Petticrew Research Laboratory, Biochemistry and Molecular Biology, Boonshoft School of Medicine, effective June 30, 2016.

Douglas Petkie, Ph.D., Associate Professor and Chair, Physics, College of Science and Mathematics, effective July 31, 2016.

Munsup Seoh, Ph.D., Professor, Mathematics and Statistics, College of Science and Mathematics, effective April 30, 2016.

Ranjana S. Sinha, M.D., Assistant Professor, Pediatrics, Boonshoft School of Medicine, effective June 30, 2016.

Lisa M. Smithers, M.S.N., RN, CNM, Clinical Instructor, College of Nursing and Health, effective July 31, 2016.

Heather Doyle Tash, M.P.H., Faculty Associate, Dayton Regional STEM School, College of Education and Human Services, effective July 31, 2016.

Sue Terzian, M.B.A., Senior Lecturer, Accountancy, Raj Soin College of Business, effective July 31, 2016.

Shaojun Wang, Ph.D., Associate Professor, Computer Science, College of Engineering and Computer Science, effective August 31, 2015.

Kera Zakayah Bell Watkins, Ph.D., Instructor, Computer Science and Engineering, College of Engineering and Computer Science, effective July 31, 2016.

Daniel L. Weber, Ph.D., Professor, Psychology, College of Science and Mathematics, effective April 30, 2016.

Emerie Whitman-Allen, M.S.Ed., Faculty Associate, STEM School, College of Education and Human Services, effective July 31, 2016.

Rachmadian Wulandana, Ph.D., Lecturer, Lake Campus, effective July 31, 2016.

Paulette Y. Zizzo, M.S., Lecturer, Mathematics and Statistics, College of Science and Mathematics, effective July 31, 2016.

Unclassified New Hires

Brianna L. Albers, M.S., has been appointed Coordinator Athletic Training, Intercollegiate Athletics, effective July 5, 2016.

Mahmoud S. Alghamri, Ph.D., has been appointed Postdoctoral Research Fellow, Biological Sciences, College of Science and Mathematics, effective August 1, 2016.

A. Nichole Arbino, M.Ed., has been appointed Academic Advisor, University College, effective June 20, 2016.

Ibrahim J. Asadi, M.I.S., has been appointed Computer Systems Administrator, University Libraries, effective September 6, 2016.

Kimberly L. Barber, B.S.N., has been appointed Cancer Care Research Program Manager, Dayton Clinical Oncology Program, Boonshoft School of Medicine, effective July 1, 2016.

Ashley Barlow, B.S., has been appointed Assistant Women's Basketball Coach, Intercollegiate Athletics, effective May 23, 2016.

Christine June Blain, M.A., has been appointed Academic Advisor, Lake Campus, effective August 1, 2016.

Sharif Chambliss, M.S., has been appointed Assistant Men's Basketball Coach, Intercollegiate Athletics, effective April 15, 2016.

Rebecca W. Clarke, Psy.M., has been appointed Staff Psychologist, Counseling and Wellness Services, effective July 1, 2016.

Brian M. Cooley, M.S., has been appointed Assistant Men's Basketball Coach, Intercollegiate Athletics, effective April 5, 2016.

Adam S. Deardorff, Ph.D., has been appointed Postdoctoral Researcher, Neuroscience, Cell Biology, and Physiology, College of Science and Mathematics, effective May 2, 2016.

Hongbin Dong, Ph.D., has been appointed Research Associate, Pharmacology and Toxicology, Boonshoft School of Medicine, effective June 20, 2016.

Keith K. Douglas, M.A., has been appointed Academic Advisor, University College, effective June 20, 2016.

Erin E. Dunn-Vogler, M.A., has been appointed Academic Advisor, University College, effective June 13, 2016.

Nicholas E. Goff, M.S., has been appointed Director of Men's Basketball Operations, Intercollegiate Athletics, effective April 12, 2016.

Ryan B. Griggs, Ph.D., has been appointed Postdoctoral Researcher, Neuroscience, Cell Biology, and Physiology, Boonshoft School of Medicine, effective May 16, 2016.

Aboulnasr Hassanien, Ph.D., has been appointed Research Scientist, Electrical Engineering, College of Engineering and Computer Science, effective August 1, 2016.

Matthew A. Hemker, B.A., has been appointed Telecommunications Systems Analyst I, Computing and Telecommunications Services, effective July 25, 2016.

Bruce M. Howard, Ph.D., has been appointed Senior Experimental Scientist, Wright State Research Institute, College of Engineering and Computer Science, effective August 15, 2016.

Franklin Tyler Johnston, B.S., has been appointed Assistant Women's and Men's Tennis Coach, Intercollegiate Athletics, effective August 29, 2016.

Lisa E. Kelly, B.S., has been appointed Research Associate, Pharmacology and Toxicology, Boonshoft School of Medicine, effective July 1, 2016.

Timothy E. Kelly, B.S., has been appointed Network Engineer I, Computing and Telecommunications Services, effective April 25, 2016.

Scott A. Kelsey, M.S., has been appointed Research Assistant 2, Biological Sciences, College of Science and Mathematics, effective June 1, 2016.

Jennifer Lynn Kostic, M.A., has been appointed Director, Talent Management and Learning, Human Resources, effective August 8, 2016.

Jun Li, Ph.D., has been appointed Postdoctoral Scholar, Biomedical, Industrial, and Human Factors Engineering, College of Engineering and Computer Science, effective August 1, 2016.

Raymond G. Loeser, B.S., has been appointed Head Softball Coach, Intercollegiate Athletics, effective August 22, 2016.

Pamela P. Macha has been appointed Community Health Advocate, Center for Healthy Communities, Boonshoft School of Medicine, effective May 2, 2016.

Oluyemi Mahoney, M.Ed., has been appointed Associate Director, Bolinga Black Cultural Resource Center, Multicultural Affairs and Community Engagement, effective August 1, 2016.

Merideth Marsh, B.A., has been appointed Women's Basketball Administrative Assistant, Intercollegiate Athletics, effective September 7, 2016.

Lora S. Martensen, M.S., has been appointed Rural Health Initiative Director, Family Medicine, Boonshoft School of Medicine, effective May 2, 2016.

David Anthony McKinley, M.S., has been appointed Men's Basketball Administrative Assistant, Intercollegiate Athletics, effective June 13, 2016.

Nathan D. Metzger, B.S., has been appointed Assistant Baseball Coach - Recruiting, Intercollegiate Athletics, effective July 27, 2016.

Jennifer R. Monroe has been appointed Clinical Research Nurse, Wright State Research Institute, College of Engineering and Computer Science, effective April 25, 2016.

Carolyn C. Mueller, B.A., has been appointed Director of Major Gifts for the College of Education and Human Services, Department of Advancement, effective April 18, 2016.

Scott Nagy, M.S., has been appointed Head Men's Basketball Coach, Intercollegiate Athletics, effective April 4, 2016.

Allison Newlin, M.S., has been appointed Staff Therapist, Counseling and Wellness Services, effective July 1, 2016.

Ciara R. Newsome, M.S., has been appointed Community Director, Residence Life and Housing, effective July 5, 2016.

Douglas William Newton, M.S., has been appointed Wellness Program Director, Human Resources, effective July 11, 2016.

Oliver A. Nina, M.S., has been appointed Research Scientist, Wright State Research Institute, College of Engineering and Computer Science, effective May 23, 2016.

Rebecca K. Norgaard, M.S., has been appointed Senior Finance Manager, Wright State Research Institute, College of Engineering and Computer Science, effective June 6, 2016.

Sarah D. Peters, Psy.D., has been appointed Staff Therapist, Counseling and Wellness Services, effective August 1, 2016.

Rose-Ann Prince, B.A., has been appointed Regulatory Coordinator, Dayton Clinical Oncology Program, Boonshoft School of Medicine, effective August 15, 2016.

Vaishnavi Ragavapuram, M.S., has been appointed Research Laboratory Technician, Biological Sciences, College of Science and Mathematics, effective June 6, 2016.

Keith Ralston, B.S., C.P.A., has been appointed Associate Vice President Finance and Business Operations, General Accounting, effective April 11, 2016.

Semeka C. Randall, B.S., has been appointed Assistant Women's Basketball Coach, Intercollegiate Athletics, effective June 6, 2016.

Alexander Reynolds, B.S., has been appointed Research Associate, Electrical Engineering, College of Engineering and Computer Science, effective September 1, 2016.

Shannon H. Romer, Ph.D., has been appointed Postdoctoral Researcher, Biological Sciences, College of Science and Mathematics, effective April 19, 2016.

Miranda N. Russell, M.B.A., has been appointed Operations Manager, Office of the Bursar, effective June 27, 2016.

Clinton Beryl Sargent, B.S., has been appointed Assistant Men's Basketball Coach, Intercollegiate Athletics, effective April 5, 2016.

Lisa M. Schulte, M.B.A., M.S., has been appointed Financial Analyst, College of Liberal Arts, effective June 27, 2016.

Tatum E. Shroyer, Psy.D., has been appointed Postdoctoral Researcher and Program Coordinator, School of Professional Psychology, effective July 1, 2016.

Puspendra Singh, Ph.D., has been appointed Postdoctoral Researcher, Biomedical, Industrial, and Human Factors Engineering, College of Engineering and Computer Science, effective April 18, 2016.

Evans Smalley, B.A., has been appointed Research Assistant, Mathematics and Statistics, College of Science and Mathematics, effective July 25, 2016.

Cameron L. Smith, B.A., has been appointed Research Laboratory Technician, Neuroscience, Cell Biology, and Physiology, Boonshoft School of Medicine, effective May 9, 2016.

Alexander Kyle Sogard, B.A., has been appointed Assistant Baseball Coach, Pitching, Intercollegiate Athletics, effective August 3, 2016.

Kristy M. Stewart, M.A., M.S., has been appointed Career and Intern Advisor, College of Engineering and Computer Science, effective April 18, 2016.

Jinju Wang, Ph.D., has been appointed Postdoctoral Researcher, Pharmacology and Toxicology, Boonshoft School of Medicine, effective July 1, 2016.

William Harry Whaley, M.B.A., has been appointed Human Resources Business Partner, Human Resources, effective August 1, 2016.

Justine C. Wichman, M.S., has been appointed Assistant Softball Coach, Intercollegiate Athletics, effective September 1, 2016.

Jamie L. Wiggins, M.Ed., has been appointed Academic Advisor, University College, effective August 8, 2016.

Zhou Zhou, M.B.A., has been appointed ITSM ServiceNow Administrator, Computing and Telecommunications Services, effective May 11, 2016.

Unclassified Promotions

David A. Bringhurst, M.A., has been appointed Assistant Dean for Academic Success and Foundation Studies, University College, effective July 1, 2016.

Nicole E. Crellin, B.A., has been appointed Director of Major Gifts, School of Medicine Advancement, Boonshoft School of Medicine, effective June 1, 2016.

Courtney L. Donovan, M.B.A., has been appointed Scholarship Coordinator, Lake Campus, effective August 13, 2016.

Keith Freeman, M.B.A., has been appointed Associate Head Women's Basketball Coach, Intercollegiate Athletics, effective May 1, 2016.

Jeremy R. Geaslen, B.S.M.E., has been appointed Program Manager, Wright State Research Institute, College of Engineering and Computer Science, effective September 1, 2016.

Jeffrey T. Giles, M.B.A., has been appointed Associate Athletics Director, External Operations, Intercollegiate Athletics, effective August 4, 2016.

Sandra Jo Holdheide, M.B.A., has been appointed Director of Student Affairs, Lake Campus, effective September 1, 2016.

Bryan M. Martin, B.S., has been appointed Associate Director Scholarship and Special Programs, Enrollment Management Division, effective June 1, 2016.

Jeffrey Daniel Mercer, B.S., has been appointed Head Baseball Coach, Intercollegiate Athletics, effective July 13, 2016.

Katrina M. Merriweather, B.A., has been appointed Head Women's Basketball Coach, Intercollegiate Athletics, effective April 19, 2016.

Cyneca T. Reed, B.S., B.A., has been appointed Administrative Assistant to the Vice President Legal Affairs, Office of General Counsel, effective April 24, 2016.

Eric J. Romer, Ph.D., has been appointed Postdoctoral Researcher, Pharmacology and Toxicology, Boonshoft School of Medicine, effective April 1, 2016.

Gregory Paul Sample, M.P.A., has been appointed Chief Real Estate Officer and Chief Executive Officer of Double Bowler Properties, Office of the President, effective July 1, 2016.

Donikea R. Sanders has been appointed Scholarship Analyst, Enrollment Management Division, effective July 5, 2016.

Matthew S. Sherwood, B.S., has been appointed Research Engineer, Wright State Research Institute, College of Engineering and Computer Science, effective July 1, 2016.

Michael A. Smith, B.S., has been appointed Workstation Systems Engineer, Computing and Telecommunications Services, effective April 1, 2016.

Stephanie Williams, B.S., has been appointed Scholarship Analyst, Enrollment Management Division, effective June 15, 2016.

Rick A. Williamson, B.S., has been appointed Head Women's Track, Assistant Men's and Women's Cross Country Coach, Intercollegiate Athletics, effective June 1, 2016.

Rosella A. Wimsatt has been appointed Assistant to the Dean, College of Engineering and Computer Science, effective June 6, 2016.

Korrin Ziswiler, M.B.A., has been appointed Strategic Enrollment Program Director, Dean's Office, College of Education and Human Services, effective July 18, 2016.

Unclassified Separations

Michelle Anderson, B.A., Financial Aid Analyst, Enrollment Management Division, effective July 22, 2016.

Amy A. Anslinger, B.S., Assistant Director, Campus Recreation, effective August 5, 2016.

Kimberly A. Barrett, Ph.D., Vice President, Multicultural Affairs and Community Engagement, effective August 22, 2016.

Joanna R. Barthelemy, Ph.D., Postdoctoral Fellow, Biochemistry and Molecular Biology, Boonshoft School of Medicine, effective June 30, 2016.

Robert Beakler, Machinist Fabricator, Wright State Research Institute, College of Engineering and Computer Science, effective June 30, 2016.

Elisabeth Beirne, B.A., Assistant Softball Coach, Intercollegiate Athletics, effective July 26, 2016.

Brian J. Borchers, M.Ed., Academic Advisor, Biological Sciences, College of Science and Mathematics, effective July 31, 2016.

Christina E. Borchers, M.S., Research Associate, Pharmacology and Toxicology,

Boonshoft School of Medicine, effective July 8, 2016.

Michael D. Bradbury, B.S., Head Women's Basketball Coach, Intercollegiate Athletics, effective April 6, 2016.

Thomas Jason Bradford, M.Ed., Strength and Conditioning Specialist, Intercollegiate Athletics, effective August 16, 2016.

Leah Brough, M.Ed., STEM School Counselor, Dayton Regional STEM School, College of Education and Human Services, effective June 30, 2016.

Bradley C. Bubp, M.A., Senior Facilities Planner, Facilities Planning and Management, effective March 27, 2016.

Catherine Bussen, B.A., Associate Director of Financial Aid and Scholarships, Enrollment Management Division, effective July 15, 2016.

Victoria L. Chadbourne, Marketing Coordinator, College of Liberal Arts, effective July 11, 2016.

Stefano Coratella, Ph.D., Materials Research Engineer, Wright State Research Institute, College of Engineering and Computer Science, effective May 6, 2016.

Jeffrey L. Cowgill, M.B.A., Manager, Multimedia and Technology, Dean's Office, College of Science and Mathematics, effective June 24, 2016.

Lynn Curylo, B.S., Head Softball Coach, Intercollegiate Athletics, effective July 22, 2016.
Abby J. Daniel, B.A., International Student Coordinator, University Center for International Education, effective August 11, 2016.

Patrice Days, B.S., Assistant Men's Basketball Coach, Intercollegiate Athletics, effective June 2, 2016.

Kevin Devitt, B.A., Assistant Men's Basketball Coach, Intercollegiate Athletics, effective April 14, 2016.

William J. Donlon, B.A., Head Men's Basketball Coach, Intercollegiate Athletics, effective March 31, 2016.

William J. Donlon, Sr., B.S., Director, Men's Basketball Operations, Intercollegiate Athletics, effective April 30, 2016.

Craig M. Farmer, M.A., Academic Advisor, College of Nursing and Health, effective July 8, 2016.

Kazuko Fuchi, Ph.D., Research Engineer, Wright State Research Institute, College of Engineering and Computer Science, effective May 2, 2016.

Amberly T. Gray, B.A., Women's Basketball Administrative Assistant, Intercollegiate Athletics, effective July 31, 2016.

D. Ryan Hallman, M.S.M.I., Medical and Scientific Illustrator, Academic Affairs, Boonshoft School of Medicine, effective May 31, 2016.

John S. Hermes, B.S., Cyber Systems Security Administrator, Wright State Research Institute, College of Engineering and Computer Science, effective August 12, 2016.

Nelson Elliott Hernandez, B.S., Men's Basketball Administrative Assistant, Intercollegiate Athletics, effective April 30, 2015.

Natasha T. Hill, Ph.D., Postdoctoral Fellow, Biochemistry and Molecular Biology, Boonshoft School of Medicine, effective April 30, 2016.

Billie J. Hobler, B.S., Student Services Officer, Veteran's Affairs, Lake Campus, effective August 31, 2016.

SueAnn Kay Hutchens, B.S., B.A., Assistant Registrar, Office of the Registrar, effective May 13, 2016.

Marijane James, A.A., Help Desk Supervisor, Computing and Telecommunications Services, effective June 30, 2016.

Joy M. Johnson, B.S.N., Clinical Research Nurse, Wright State Research Institute, College of Engineering and Computer Science, effective August 3, 2016.

Stephanie L. Kays, M.A.S., M.LIS, Archivist, P.L. Dunbar Library, effective June 3, 2016.

Kellie K. Kenniebrew, B.A., Enrollment Services Advisor, Raider Connect, Enrollment Management Division, effective May 13, 2016.

Ahmad Khedraki, B.S., Research Assistant, Biological Sciences, College of Science and Mathematics, effective June 30, 2016.

Valerie King, M.S., Assistant Women's Basketball Coach, Intercollegiate Athletics, effective April 13, 2016.

Cherylyn Li Lander, M.S., Academic Advisor, Raj Soin College of Business, effective June 16, 2016.

Jo Ellen Layne, UPP Campus Coordinator, Social Work, College of Liberal Arts, effective August 14, 2016.

Gregory T. Lovelady, B.B.A., Head Baseball Coach, Intercollegiate Athletics, effective July 18, 2016.

Katelyn N. Miller, B.A., Training Coordinator, Wright State Research Institute, College of Engineering and Computer Science, effective May 31, 2016.

Marcus S. Milligan, M.B.A., Manager, Distributed Information Services, Computing and Telecommunications Services, effective April 11, 2016.

Patricia S. Mohr, Assistant to the Dean, College of Engineering and Computer Science, effective June 30, 2016.

Aida Montes Peifer, M.Ed., Program Coordinator, Office of Latino Affairs, Office of the President, effective August 15, 2016.

Zachary S. Moore, B.A., Marketing Assistant, Office of Marketing, Office of the President, effective August 12, 2016.

Wende L. Morgan-Elliott, B.A., Facilities Planner, Facilities Planning and Management, Engineering and Construction, effective July 25, 2016.

Margaret Nevrekar, M.A., Academic Advisor, Student Services, College of Education and Human Services, effective July 22, 2016.

Noah F. Niekamp, B.S., Software Engineer, Wright State Research Institute, College of Engineering and Computer Science, effective April 30, 2016.

Emily K. Nolan, B.S., Research Assistant 1, Neuroscience, Cell Biology, and Physiology, Boonshoft School of Medicine, effective May 9, 2016.

Katherine M. Page, M.S., Community Director, Residence Services, effective June 30, 2016.

Justin David Parker, B.S., Assistant Baseball Coach, Intercollegiate Athletics, effective July 15, 2016.

Paula S. Price, Program Coordinator, Computer Science, College of Engineering and Computer Science, effective April 30, 2016.

Richard L. Pye, Ph.D., Postdoctoral Researcher, Neuroscience, Cell Biology, and Physiology, Boonshoft School of Medicine, effective June 30, 2016.

George R. Raihala, M.S.I.R., Senior Program Manager, Wright State Research Institute, College of Engineering and Computer Science, effective September 22, 2016.

Gina L. Reese, Manager, Custodial Services, Environmental Services, Physical Plant, effective July 12, 2016.

Cynthia J. Reis, Administrative Assistant, Office of Marketing, effective August 9, 2016.
Cassandra B. Reynolds, A.A.S., Community Health Advocate, Center for Healthy Communities, Boonshoft School of Medicine, effective June 30, 2016.

Denise A. Robinow, B.S., Executive Director of Marketing, Office of Marketing, effective July 31, 2016.

John Rogers, III, B.S., Early College Outreach Specialist, Enrollment Management Division, effective June 30, 2016.

Lisa W. Russell, M.L.S., Research Analyst, Wright State Research Institute, College of Engineering and Computer Science, effective June 30, 2016.

Adel Samad, A.A.S., Community Health Advocate, Community Health, Boonshoft School of Medicine, effective June 17, 2016.

Vicki M. Sendelbach, Director of IT/Security, Wright State Research Institute, College of Engineering and Computer Science, effective September 14, 2016.

Timothy A. Shaw, J.D., ATIC Operations Manager and Director of Training and Education, Wright State Research Institute, College of Engineering and Computer Science, effective July 31, 2016.

Rhonda A. Sheets, Senior Data Collection Specialist, Lifespan Health Research Center, Boonshoft School of Medicine, effective April 30, 2016.

Jessica L. Stanley, M.S.Ed., Athletic Trainer, Intercollegiate Athletics, effective June 23, 2016.

Kaman Singh Thapa Magar, Ph.D., Research Engineer, Wright State Research Institute, College of Engineering and Computer Science, effective May 6, 2016.

Jasmine J. Tolbert, M.Ed., Community Health Advocate, Center for Healthy Communities, Boonshoft School of Medicine, effective August 12, 2016.

David E. Toller, M.S., Staff Therapist, Counseling and Wellness Services, School of Professional Psychology, effective July 31, 2016.

Josephine Y. Vicar, B.A., Program Coordinator, College of Nursing and Health, effective May 31, 2016.

Krystyna B. Wieczerzak, M.S., Laboratory Technician, Neuroscience, Cell Biology, and Physiology, Boonshoft School of Medicine, effective July 31, 2016.

Alexandra R. Williams, M.Ed., Academic Technology Analyst, Academic Affairs, Boonshoft School of Medicine, effective June 30, 2016.

Cathy J. Wolfe, B.A., Operations Manager, Office of the Bursar, effective July 31, 2016.

William N. Woodall, Mortician, Anatomical Gift Program, Boonshoft School of Medicine, effective July 15, 2016.

Scott A. Woods, B.S., Assistant Men's Basketball Coach, Intercollegiate Athletics, effective May 31, 2016.

Katelyn N. Zimmerman, B.A., Training Coordinator, Wright State Research Institute, College of Engineering and Computer Science, effective May 31, 2016.

Classified New Hires

Michelle N. Barnett has been appointed Customer Service Assistant, Physical Plant, effective May 16, 2016.

Aaron Bock, B.S., has been appointed Human Resources Assistant, Human Resources, effective June 6, 2016.

Janiece Brown, M.B.A., has been appointed Account Clerk 3, Student Activities, effective April 5, 2016.

Kevin B. Kaney has been appointed Casualty Prevention Worker, Facilities Operations, Physical Plant, effective July 18, 2016.

Amy L. Leach has been appointed Office Assistant 2, College of Nursing and Health, effective April 11, 2016.

Libertad I. Leon has been appointed Administrative Specialist, Office of Equity and Inclusion, Office of the Provost, effective June 6, 2016.

Kimberly Napier has been appointed Administrative Specialist, Earth and Environmental Sciences, College of Science and Mathematics, effective May 26, 2016.

Zachary M. Raynor has been appointed Administrative Specialist, Army ROTC, effective June 6, 2016.

Susan S. Rembert, B.A., has been appointed Assistant to the Dean, College of Science and Mathematics, effective April 18, 2016.

Elizabeth R. Robbins, B.A., has been appointed Administrative Support Coordinator, Music, College of Liberal Arts, effective May 31, 2016.

Christopher J. Sheridan has been appointed Maintenance Worker, Facilities Operations, Physical Plant, effective July 11, 2016.

Lee T. Tooson, Jr. has been appointed Custodial Services Worker, Environmental Services, Physical Plant, effective June 20, 2016.

Chelsea Weber, M.Ed., has been appointed Administrative Support Coordinator, Computer Science, College of Engineering and Computer Science, effective April 11, 2016.

Tamara L. Yeager, B.A., has been appointed Medical Records and Billing Clerk, School of Professional Psychology, effective June 20, 2016.

Scott A. Zoeller has been appointed Sign Maker, Facilities Operations, Physical Plant, effective June 20, 2016.

Classified Promotions

Avery A. Deal has been appointed Custodial Services Worker Lead, Environmental Services, Physical Plant, effective June 6, 2016.

Julie J. Greenup has been appointed Administrative Specialist, College of Nursing and Health, effective April 25, 2016.

Amy Neace has been appointed Office Assistant 2, Music, College of Liberal Arts, effective May 7, 2016.

Loren F. Prince, A.A.S., has been appointed Senior Assistant Laboratory Animal Technician, Lab Animal Research, Boonshoft School of Medicine, effective June 4, 2016.

Classified Separations

Elisabeth A. Alger, Records Technician 2, Alumni Relations, effective July 29, 2016.

Mary A. Alspaugh, Statistical Services Specialist, Mathematics and Statistics, College of Science and Mathematics, effective April 30, 2016.

Vicki D. Arnold, Senior Laboratory Animal Technologist, Lab Animal Research, Boonshoft School of Medicine, effective August 31, 2016.

Linda Marie Baker, Financial Aid Coordinator, Financial Aid, effective September 2, 2016.

Sueanne L. Bevan, Program Support Coordinator, Office of the Provost, effective July 31, 2016.

Cheryl H. Bramini, Administrative Specialist, Management and International Business, Raj Soin College of Business, effective July 31, 2016.

Sarah L. Carpenter, Account Clerk 3, Office of the Bursar, effective August 5, 2016.

April L. Coppess, Administrative Support Coordinator, Music, College of Liberal Arts, effective May 31, 2016.

Lawrence Marmora, Police Officer, University Police Department, effective May 26, 2016.
Michael A. Mazzone, Custodial Services Worker, Environmental Services, Physical Plant, effective April 5, 2016.

Marilyn Pickett, Administrative Specialist, Human Services, College of Education and Human Services, effective September 30, 2016.

Traci L. Pigford, Custodial Services Worker, Environmental Services, Physical Plant, effective July 22, 2016.

Lee T. Tooson, Jr., Custodial Services Worker, Environmental Services, Physical Plant, effective July 10, 2016.

James J. Trimbach, Plumber, Facilities Operations, Physical Plant, effective August 31, 2016.

Sandra A. Trimboli, Administrative Specialist, English Language and Literatures, College of Liberal Arts, effective April 21, 2016.

Paul M. Ward, Custodial Floor Care Tech, Environmental Services, Physical Plant, effective May 26, 2016.

RESOLUTION 17-9

RESOLVED that the academic and administrative appointments, changes, retirements, departmental reporting, resignations and terminations submitted to this meeting be, and the same hereby are approved.

Mrs. Broner moved for approval. Ms. Ramos seconded, and the motion was approved (6-0-1 with Mr. Bridges abstaining) by roll call vote.

D. Report of Investments

Since the last Board meeting, investments reports for July and August 2016 have been received. These reports have been distributed to the

trustees and will be filed with the official Board of Trustees' records.

E. Ratification of Contracts and Grants

Wright State University ended its fiscal year 2016 with a total of \$94,046,819 in external funding representing 430 awards.

Recent funding received by the University includes \$1,508,485 (representing the first of three years of funding) from the U.S. Department of Defense, Office of Naval Research's Multidisciplinary University Research Initiative (MURI) program to Dr. Timothy Broderick (Research Affairs, Boonshoft School of Medicine) and Co-Principal Investigators, Dr. Madhavi Kadakia (Biochemistry and Molecular Biology) and Dr. Michael Raymer (Computer Science and Engineering). These researchers, and other collaborators from the Wright State Research Institute, will study precision, high-intensity physical training through epigenetics. Additionally, the University's Ohio Human Performance and Health Sciences Center of Excellence, led by Dr. Timothy Broderick (Wright State Research Institute) received initial, incremental funding in the amount of \$783,109 from the Ohio Federal Research Network's first-cycle competition in support of two two-year awarded projects: 1) Sliding-Scale Autonomy Through Physiological Rhythm Evaluations (PI: Dr. Ali Reiter, Wright State Research Institute), and 2) Improving Healthcare Training and Decision Making Through the Live, Virtual, and Constructive Enterprise (PI: Douglas Hodge, Wright State Research Institute). Both of these projects will support AFRL in the areas of airman performance, human machine teaming, autonomy, and education and training.

RESOLUTION 17-10

RESOLVED that the contracts and grants submitted to this meeting be, and the same hereby are ratified.

General Moore moved for approval. Mr. Montgomery seconded, and the motion was approved (5-0-2 with Mr. Bridges and Ms. Broner abstaining) by roll call vote.

**WRIGHT STATE UNIVERSITY
GRANT AND CONTRACT AWARDS**

**PREPARED FOR
BOARD OF TRUSTEES MEETING
October 7, 2016***

TYPE	NEW AWARDS		ONGOING AWARDS**		TOTAL AWARDS	
	Number	Dollars	Number	Dollars	Number	Dollars
Research	76	\$9,397,574	57	\$8,119,604	133	\$17,517,178
Instruction	0		8	\$598,339	8	\$598,339
Institutional Support	1	\$220,000	2	\$757,522	3	\$977,522
Public Service	15	\$1,156,878	11	\$3,096,730	26	\$4,253,608
Student Aid	4	\$1,163,684	11	\$3,168,554	15	\$4,332,238
TOTAL	96	\$11,938,136	89	\$15,740,749	185	\$27,678,884

* Figures include total support for awards made since the April 2016 Board of Trustees Meeting.
 ** Ongoing awards include renewals, continuations, supplements and amendments.
 This report was prepared by the Office of Research and Sponsored Programs.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Basic Research						
Amendment Non-Profit Subagreement	Biomolecular Interactions of Nanoparticles and Other Aerospace Chemicals with Gut Microbial and Metabolite Profiles	06/01/2015 12/31/2017	Dayton Area Graduate Studies Institute	Pally, Oleg Agans, Richard T.	\$52,260	This work proposes the use of a complex biofermentation system which mimics the human colon to ascertain the effects of nanoparticle exposure to gut microbiota population and metabolite profiles.
Continuation Federal Grant	Platelet Activating Factor and Epidermal Cytotoxicity	07/01/2016 06/30/2017	DHHS, National Heart, Lung, and Blood Institute	Travers, Jeffrey B. Sahu, Ravi P. Cool, David R. Li, Gengxin	\$373,713	The information derived from this study will result in improved understanding and novel therapeutics for patients suffering environmental skin injuries in the setting of ethanol exposure.
Continuation Federal Grant	PLD2, as a GEF or as a Lipase, is Central to Leukocyte Chemotaxis	04/16/2017 03/31/2017	DHHS, National Heart, Lung, and Blood Institute	Gomez-Cambronero, Julian	\$363,064	The goal is to develop therapeutic strategies to selectively target the deleterious effect of reactive oxygen species without compromising the vital function of these in an innate immune system.
Continuation Federal Grant	ERK3 Kinase Signaling in Lung Cancer	06/01/2016 05/31/2017	DHHS, National Cancer Institute	Long, Weiwen	\$338,550	The long term goal of this project is to establish the role of ERK3 as a new diagnostic marker and/or a therapeutic drug target, thereby developing therapeutic drugs targeting ERK3 for treating advanced lung cancer.
Continuation Federal Grant	Reduced Motoneuron Excitability in Sepsis	07/01/2016 06/30/2017	DHHS, National Institute of Neurological Disorders and Stroke	Rich, Mark M.	\$325,670	This project will be the first to determine the mechanism underlying a previously unsuspected contributor to weakness in critically ill patients: reduced motoneuron excitability.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Continuation Federal Grant	Role of DeltaNp63alpha in Vitamin D Mediated Cell Survival in Skin Cancer	04/01/2016 03/31/2017	DHHS, National Cancer Institute	Kadaka, Madhavi P.	\$272,655	Understanding the mechanism by which these pathways are regulated by vitamin D will not only improve use of Vitamin D in cancer therapy but provide clues to the development and progression of skin cancer.
Continuation Federal Grant	Environmental Pro- Oxidation Stressors and Immunosuppression	07/01/2015 06/30/2017	DHHS, National Institute of Environmental Health Sciences	Sahu, Ravi P.	\$239,676	This project proposes that ultraviolet-B radiation generated oxidized lipids exhibiting platelet-activating factor agonist activity due to their ability to suppress host anti-tumor immunity could compromise the effectiveness of melanoma immunotherapeutic approaches.
Continuation Educ. Inst. Subagreement	Mechanisms of Photocarcinogenesis in Geriatric Skin	06/01/2016 05/31/2017	Indiana University	Travers, Jeffrey B.	\$108,333	The results of this project will help determine how long the benefits from dermal rejuvenation are sustained and define mechanisms how the inappropriate response to ultraviolet light by geriatric individuals leads to the development of non-melanoma skin cancer.
Continuation Educ. Inst. Subagreement	Genetic Epidemiology of Ocular Health and Disease	06/01/2015 05/31/2017	University of Texas Rio Grande Valley	Towne, Bradford	\$52,165	The study will collect measures of eye health and vision acuity from members of the Jirel ethnic community in eastern Nepal. The Jirel study population has been the focus of several research projects since the 1980s, including projects conducted by WSU faculty.
New Federal Grant	A Natural History Study of Buprenorphine Diversion, Self- Treatment, and Use of Drug Abuse Treatment Services	07/15/2016 04/30/2017	DHHS, National Institute on Drug Abuse	Daniela Ilyte, Raminta Carlson, Robert G. Nathas, Ramzi	\$563,029	The overall purpose of this natural history study is to describe and analyze the nature and consequences of buprenorphine diversion among opioid dependent users.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Educ. Inst. Subagreement	Synaptic Function: Effects of the Nerve Injury, and Altered Activity	12/16/2015 02/29/2016	Georgia Tech Research Corporation	Rich, Mark M. Fyffe, Robert E.W.	\$310,448	This program project is a three-project study with 2 CORES, dedicated to understanding how injury, regeneration, and alterations in neural activity affect synaptic network function and to explore the mechanisms that promote or impede recovery following nerve and muscle injury.
New Federal Contract	Role of SRC-3delta4 in the Progression and Metastasis of Castration-Resistant Prostate Cancer	07/01/2016 06/30/2017	DoD, Army Medical R&D Command	Long, Weiwen	\$241,855	The project researcher will determine the role of SRC-3delta4 in the progression and metastasis of castration-resistant prostate cancer.
New Federal Grant	Characterizing Fentanyl Outbreaks: Ethnographic and Forensic Perspectives	06/15/2016 05/31/2017	DHHS, National Institute on Drug Abuse	Daniailaitye, Raminta Carlson, Robert G. Pavel Sizemore, Ioana E.	\$224,546	The main goal of the study is to characterize the problem of significant outbreak of street fentanyl use in the Dayton area.
New Federal Grant	Photodynamic Therapy-Induced Immune Modulation: Mechanisms and Influence on Therapeutic Efficacy	07/01/2016 03/31/2018	DHHS, National Institute of Arthritis and Musculoskeletal and Skin Diseases	Travers, Jeffrey B. Sulentic, Courtney E.W.	\$195,360	These translational studies will define if a previously unappreciated immunomodulatory pathway is engaged following photodynamic therapy, which can be exploited to enhance treatment outcomes.
New Non-Profit Grant	Developing Therapy for Myotonia Congenita	02/01/2016 01/31/2017	Muscular Dystrophy Association	Rich, Mark M.	\$82,603	The goal of this grant is to identify drugs that can be used to treat muscle stiffness and weakness in the muscle disease myotonia congenita.
New Federal Agreement	Dayton Veterans Affairs Medical Center IPA Agreement	10/01/2015 09/30/2016	Veterans Affairs Medical Center	Hager, Faye	\$66,324	Ms. Hager will assist in the recruitment endeavors for Dr. Travers' grants. She will assist in the IRB regulatory support, the coordination of the grant studies, and the acquisition of study subject data.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Non-Profit Grant	Regulation of Mitochondrial Oxidative Metabolism by Lipin1	03/01/2016 06/30/2017	American Heart Association - National	Ren, Hongmei	\$39,939	The broad goal of this project is to identify the physiological importance of lipin1 as a regulator of mitochondrial function.
New Federal Agreement	Dayton Veterans Affairs Medical Center IPA Agreement	04/01/2016 09/30/2016	Veterans Affairs Medical Center	Romer, Eric J.	\$30,033	Dr. Romer will be responsible for the experimental design and execution of experiments related to the project.
New Educ. Inst. Subagreement	Protective Effects of Short Chain Fatty Acids Against Infective Endocarditis	01/01/2016 12/31/2016	University of Dayton	Pally, Oleg	\$28,000	The long term goal of this project is to both understand how aging-related risk factors contribute to Listeria infections in the heart and develop an effective and affordable preventative strategy to protect the aging population.
New Federal Agreement	Dayton Veterans Affairs Medical Center IPA Agreement	04/01/2016 09/30/2016	Veterans Affairs Medical Center	Cates, Elizabeth E.	\$21,594	Ms. Cates will be responsible for overseeing the day to day activities of Dr. Traver's Research. She will be involved in subject recruitment, study visits, and all correspondence and follow up per protocol guidelines.
Supplement Industrial Agreement	Biopsy Study	10/26/2014 10/26/2016	Devicor Medical Products, Inc.	Boivin, Gregory	\$10,500	Wright State University will support the testing of biopsy devices.
Applied Research						
Amendment Industrial Agreement	Clinical Trial: PRISMS	10/21/2015 05/31/2018	Genentech, Inc.	Jacobs, Bradley S. Wysong, Mark	\$48,534	This clinical trial study is an evaluation of the efficacy and safety of Alteplase in patients with mild stroke.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Amendment Educ. Inst. Subagreement	Dress Your Dog Here: The Impact of Pairing Vegetables with Popular Entrée Items	09/16/2015 09/30/2018	Cornell University	Orlowski, Marietta A. Spears, William D.	\$9,253	Smarter strategies of creative naming, bundling, and prime placement will be used to subtly encourage middle and high school students to select and consume dark green and red/orange vegetables.
Continuation Federal Grant	Wounding Therapy and Photocarcinogenesis	05/01/2016 04/30/2017	DHHS, National Institute on Aging	Travers, Jeffrey B.	\$344,228	The goal of this project is to determine whether wounding therapies, currently in use as cosmetic procedures, can prevent the occurrence of non-melanoma skin cancers in geriatric patients.
Continuation Non-Profit Agreement	Miscellaneous Awards Under DCOP Fiscal Agency Agreement	08/01/2015 07/31/2016	Dayton Clinical Oncology Program	Paul, Kimberly A.	\$10,410	This amendment will allow supplemental funding for WСУ to act as the FY14/15 fiscal agent for the Dayton Clinical Oncology Program (DCOP) for managing Non-NIH NCI funds per master agreement Addendum #1 having an effective date of May 12, 2005.
New Industrial Contract	Clinical Trial: FIBROID S	03/17/2016 03/16/2017	AbbVie Inc.	Talbot, Ted	\$502,212	This is a phase 3 study to evaluate the efficacy and safety of Elagolix in combination with Estradiol/Norethindrone Acetate for the management of heavy menstrual bleeding associated with uterine fibroids in premenopausal women.
New Industrial Agreement	Clinical Trial: MAVIS	11/04/2015 11/03/2017	Polynoma LLC	Travers, Jeffrey B. Wysong, Mark	\$191,839	This project is a multicenter, double-blind, placebo-controlled, adaptive phase 3 trial of POL-103A polyvalent melanoma vaccine in post-resection melanoma patients with high risk of recurrence.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Industrial Agreement	Clinical Trial: PTK-CABP	03/08/2016 03/07/2018	Paratek Pharma, LLC	Polenakovik, Hari M.	\$107,886	This project is a phase 3 randomized, double-blind, multi-center study to compare the safety and efficacy of Omadacycline IV/PO to Moxifloxacin IV/PO for treating adults subjects with community acquired bacterial pneumonia.
New Industrial Agreement	Clinical Trial: RESPECT ESUS	09/03/2015 09/30/2017	Boehringer Ingelheim	Terry, John B. Wysong, Mark	\$106,924	This study is a randomized, double-blind evaluation in secondary stroke prevention comparing the efficacy and safety of the oral thrombin inhibitor dabigatran etexilate (110 mg or 150 mg, oral b.i.d.) versus acetylsalicylic acid (100 mg oral q.d.) in patients with embolic stroke of undetermined source.
New Industrial Agreement	Clinical Trial: MILESTONE	08/18/2015 06/12/2016	Acorda Therapeutics Inc.	Terry, John B. Wysong, Mark	\$87,166	The primary objective is to determine the effect of two dose strengths of dalfampridine-ER tablets, taken twice daily for 12 weeks, on stable walking deficits in subjects with post-ischemic stroke, as measured by the two-minute walk test.
New Industrial Subagreement	Clinical Trial: ACCUTE	07/21/2015 07/20/2017	Atox Bio, Ltd.	Ekeh, Akpofure P. Wysong, Mark	\$81,710	The primary hypothesis of this study is that in addition to SoC, AB103 will demonstrate a clinically significant treatment benefit over placebo.
New Industrial Agreement	Clinical Trial: LEAP	11/06/2015 10/31/2017	PPD Investigator Services, LLC	Polenakovik, Hari M.	\$77,201	This project is a phase 3, randomized, double-blind, double-dummy, study to compare the efficacy and safety of Lefamulin (BC-3781) versus Moxifloxacin (with or without adjunctive Linezolid) in adults with community-acquired bacterial pneumonia.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Non-Profit Grant	Evaluation of Oral Hormonal Contraception and Vitamin D Supplementation on Sexual Function in Women with Polycystic Ovary Syndrome	05/01/2016 10/31/2017	Patty Brisben Foundation for Women's Sexual Health	Lindheim, Steven R.	\$69,100	Evaluation of oral hormonal contraception and Vitamin D supplementation on sexual function in women with Polycystic Ovary Syndrome.
New Other Gov't Contract	Montgomery County Unintentional Drug Overdose Poisoning Death Review, 2016	04/01/2016 03/31/2017	Public Health Dayton and Montgomery County	Carlson, Robert G. Danialaitye, Raminta	\$64,467	Wright State School of Medicine's Center for Interventions, Treatment, and Addictions Research (CITAR) will conduct Montgomery County's 2016 Poisoning Death Review, a process of compiling and interpreting the county's multiple data sets on unintentional drug overdoses.
New Industrial Subagreement	Clinical Trial: NEWBORN-01	01/11/2016 07/31/2018	PPD Development, LLC	Yaklic, Jerome Lumetta	\$57,430	This project is a randomized, double-blind, multicenter, phase III study comparing the efficacy and safety of Retosiban versus placebo for women in spontaneous preterm labor.
New Industrial Agreement	Clinical Trial: INFORM	12/10/2015 03/31/2018	Cubist Pharmaceuticals, Inc.	Burdette, Steven D. Wysong, Mark	\$37,084	INFORM is a multicenter retrospective study to evaluate practice patterns and outcomes in patients treated with Zerbaxa (Ceftriaxone/Tazobactam) GMA-CEF-14-20-006.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Non-Profit Grant	Pharmacological Control of CSF Secretion with Bumetanide Targeting the Choroid Plexus Na +-K+-2Cl- Cotransporter NKCC1: A Rational Medical Treatment of Idiopathic Intracranial Hypertension	03/01/2016 02/28/2018	Dayton Children's Hospital Foundation	Alvarez-Leefmans, F. Javier	\$20,000	This project will investigate the molecular mechanism of action of bumetanide in the secretion of cerebrospinal fluid, and evaluate its use in the treatment of idiopathic intracranial hypertension, a neurological condition that affects young obese women in pediatric and adult populations.
Instruction						
Supplement Federal Grant	Aerospace Medicine Training in the Era of Expanding Human Space Flights Beyond ISS and LEO	02/08/2012 09/30/2016	National Aeronautics and Space Administration	Olson, Dean M.	\$455,000	Funding will provide continued support for the training of residents in Aerospace Medicine.
Public Service						
Continuation Federal Grant	Integrated Continuum-of-Care Services (ICS) Project	09/30/2016 09/30/2017	DHHS, Substance Abuse and Mental Health Services Administration	Ford, JoAnn Wilson, Josephine F.	\$500,000	To address the health disparities that exist for African Americans along the HIV testing-to-care continuum, SARDI/CAM and community partners will integrate behavioral health services with HIV continuum services.
Continuation Educ. Inst. Agreement	Sinclair Training	03/06/2014 03/05/2019	Sinclair Community College	Boivin, Gregory	\$2,088	Wright State University will provide hands on training with laboratory animals to Sinclair Community College students.
Renewal Other Gov't Grant	Kinship Navigator Consortium FY2016	01/12/2016 12/31/2016	Montgomery County Department of Job and Family Services	Cauley, Katherine L. Simmons, Dionne M.	\$128,900	Continued funding of the Kinship Navigator Program in Montgomery County will facilitate an expanded grandparents/grandchildren initiative (GP/GCI) network and a strengthened program infrastructure.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Federal Grant	Accelerating Primary Care Transformation Wright (APCT-Wright)	07/01/2016 06/30/2017	DHHS, Health Resources and Services Administration	Zink, Therese M. Reynolds, Peter L. Zryd, Teresa W. Colon, Roberto J. Young, Brenda Buescher Burke, Ann E.	\$451,764	The project team will accelerate the transformation of primary care at Wright State in Family Medicine, Pediatrics, Internal Medicine and the Pediatric and Family Medicine NP programs through faculty development for community preceptors, enriched curriculum for residents and NP students, and the creation of an academic primacy care fellowship.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
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College of Education and Human Services

Public Service

New State Grant	Healthy Campus Partners	05/30/2016 06/30/2017	Ohio Department of Higher Education	Fruth, Jason D. Miracle, Tessa L. Huber, Jon-Michael	\$50,000	The Healthy Campus Partners consortium will provide multi-site support for implementing each of the Ohio Department of Higher Education's 5 recommendations for preventing and responding to sexual violence through training, events, peer leaders, and media campaigns.
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October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
College of Engineering and Computer Science						
Basic Research						
Amendment Federal Contract	Sensor and Information Research Center for Understanding Systems (SIRCUS)	02/27/2015 12/31/2017	DoD, Air Force, Air Force Research Laboratory	Rigling, Brian D. Garber, Fred D. Saville, Michael Shaw, Arnab K. Wischgoll, Thomas Rizki, Mateen M.	\$1,177,201	The WSU team will undertake a multi-year effort to explore the development of methods to advance the state of the art in a variety of sensor exploitation research areas.
Amendment Industrial Subagreement	Target Recognition and Adaption in Contested Environments (TRACE)	07/14/2015 10/30/2017	Systems & Technology Research	Rigling, Brian D.	\$230,000	Wright State University will provide innovative SAR feature extraction algorithms, discriminative modeling algorithms, and real-time embedded computing trade studies to the sponsor for incorporating into an overall TRACE ATR system solution. The Wright State research team will support the sponsor in integrating and evaluating the TRACE software and hardware applications and support its program management activities.
Amendment Industrial Subagreement	Contested Environment Radio Frequency Exploitation and Research (CERFER)	05/31/2016 05/31/2017	Matrix Research & Engineering	Rigling, Brian D. Fogle, Orelle R.	\$90,000	Wright State University will provide contractor support to survey state-of-the-art literature, conduct basic and applied research, develop novel algorithms, test equipment, and evaluate hardware and software performance.
Amendment Non-Profit Subagreement	Multidisciplinary Size, Shape, and Topology Optimization of Thermoelastic Structures Under Combined Loading	07/01/2016 06/30/2017	Dayton Area Graduate Studies Institute	Grandhi, Ramana V. Neiferd, David John	\$71,929	The focus of this project is multidisciplinary analysis and structural optimization techniques to aid in the design of exhaust structures and develop a thermoelastic tailoring capability.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Amendment Industrial Contract	Cardiology Semantic Analysis System	06/01/2015 12/31/2016	ezdataintelligence LLC	Sheth, Amit	\$25,000	The WSU researcher will continue to conduct research and initial prototyping of a cardiology semantic analysis system.
Amendment Educ. Inst. Subagreement	Center for Integrated Thermal Management of Aerospace Vehicles	02/07/2014 10/31/2016	Purdue University	Roberts, Rory A. Woff, J. Mitch	\$20,719	The WSU researchers will participate in planning and seed research that will lead to a Center for Integrated Thermal Management of Aerospace Vehicles (CITMAV).
Amendment Industrial Subagreement	A DARPA Effort	03/25/2015 11/27/2016	Systems & Technology Research	Rigling, Brian D.	\$15,200	WSU will support radar system modeling and development of signal and image processing algorithms.
Amendment Federal Grant	REU Supplement: PFI: AIR-TT: Market Driven Innovations and Scaling up of Twitris - A System for Collective Social Intelligence	04/01/2016 03/31/2017	NSF, Miscellaneous	Sheth, Amit	\$12,000	Funding will support the training of two undergraduates on this project.
Amendment Industrial Subagreement	Design and Fabrication of an External Combustor for a JetCat Turbojet Engine	09/14/2015 07/31/2016	Universal Technology Corporation	Roberts, Rory A.	\$8,961	A team of undergraduate mechanical and materials engineering students will be designing and fabricating an external combustor for a JetCat P80SE gas turbine engine.
Continuation Educ. Inst. Subagreement	Development and Validation of a Virtual Airway Skill Trainer (VAST)	04/01/2014 03/31/2017	Rensselaer Polytechnic Institute	Cao, Caroline	\$95,922	The WSU team will perform the field studies to help design the simulator and to perform validation studies on the new simulator.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Continuation Non-Profit Subagreement	Research and Development of Educational Methods for Use in Inverted-Lecture Computer Science Classrooms Based on a Model of the Barriers to Student Success in STEM	10/01/2015 09/30/2016	Association of American Colleges and Universities	Doom, Travis E. Gallagher, John C. Raymer, Michael L.	\$49,999	The researchers will develop and evaluate inverted lecture methods towards increasing retention and success in STEM majors and improving measurable educational outcomes.
Continuation Industrial Subagreement	Turbine Engine Inlet Distortion Aeromechanical Investigation for AFRU/RQTI	01/21/2015 08/31/2016	Universal Technology Corporation	Wolff, J. Mitch	\$23,836	The purpose of this project is to identify and correlate key influence parameters to unsteady aerodynamic loading to help better understand and improve the designs for new turbine engines in aircraft against vibrational fatigue failure.
New Federal Contract	SIRCUS TO2: Comprehensive Learning Objectives for Warfighter Needs (CLOWN)	03/31/2016 07/08/2019	DoD, Air Force, Air Force Research Laboratory	Rigling, Brian D. Garber, Fred D. Saville, Michael Shaw, Arnab K. Wischgoll, Thomas Rizki, Mateen M.	\$1,814,889	The WSU team will undertake a multi-year effort to explore the development of methods to advance the state of the art in a variety of sensor exploitation research areas.
New Federal Grant	SCH: INT: KHealth: A Semantic Approach to Proactive, Personalized Asthma Management Using Multimodal Sensing	07/01/2016 06/30/2017	DHHS, National Institute of Child Health and Human Development	Sheth, Amit Thirunakaran, Krishnaprasad Forbis, Shalini G.	\$304,140	The primary hypothesis of this project is that an evidence-based approach to asthma can help doctors determine more precisely the cause, severity, and control of asthma, and can help patients take preventive measures to manage asthma.
New Educ. Inst. Subagreement	Modeling Social Behavior for Healthcare Utilization and Outcomes in Depression	10/01/2015 06/30/2016	Cornell University	Sheth, Amit Thirunakaran, Krishnaprasad	\$186,480	The WSU researchers will implement an analytical platform integrating Web search, social media, environmental conditions, and healthcare data.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Federal Grant	Managing Dementia through a Multisensory Smart Phone Application to Support Aging in Place	09/01/2016 08/31/2017	DHHS, National Library of Medicine	Banerjee, Tanvi	\$168,375	The researchers will be addressing the central problem of deriving actionable information from health sensor data by adapting a system comprising a smart mobile application with sensors.
New Federal Coop. Agrmt.	Demonstration of Semantic Web Technologies As Applied to Surface Water Categorization	07/01/2016 06/30/2017	U.S. Geological Survey	Cheatham, Michelle Andreen Hitzler, Pascal Krisnadihi, Adlia Alfa	\$120,000	Semantic Web principles will be used to publish data from the National Map related to surface water systems as linked open data, and an example interface to query that data will be created and demonstrated.
New Industrial Subagreement	Test and Evaluation Support for VEA and TRACE	04/01/2016 07/08/2016	Jacobs	Rigling, Brian D. Mossing, John C.	\$100,000	The researcher will apply test and evaluation (T&E) methodology to problem space definition, data characterization, experiment designs, testing, analysis, and reporting.
New Non-Profit Subagreement	Stochastic Metamodeling for Design Validation	10/01/2016 09/30/2017	Dayton Area Graduate Studies Institute	Bae, Ha-Rok Clark, Jr., Daniel L.	\$52,260	The goal of this project is to streamline the adaptive and interactive computational framework of addressing the verification and validation in the design exploration.
New Non-Profit Subagreement	Multidisciplinary Topology Optimization of Hot Structures Subject to Random Engine Acoustic Loading	10/01/2016 09/30/2017	Dayton Area Graduate Studies Institute	Grandhi, Ramana V. Makas, Admir	\$52,260	The focus of this project is the development of topology optimization and sensitivity analysis techniques for efficient design of complex vehicles.
New Non-Profit Subagreement	Advanced Integrated Smart Cell Onboard Printed Electronics Development	05/09/2016 05/08/2017	Dayton Area Graduate Studies Institute	Chen, Chien-In Henry Thompson, Joshua W.	\$52,260	This research will focus on designing and depositing printed electronics integrated directly onto the packaged cell surface to provide cell monitoring of temperature, voltage, as well as simple, standardized communication.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Industrial Contract	Collaborative Center for Surveillance Research, Phase II	03/08/2016 03/07/2017	Ball Aerospace	Rigling, Brian D.	\$50,000	These funds represent Ball Aerospace's CSR membership fees for Year 1.
New Industrial Subagreement	Human Dismount Synthetic Data Generation	05/02/2016 05/01/2018	InfoSciTex	Wischgoll, Thomas	\$49,999	The goal of this project is to identify the way of creating and testing synthetic video material for training purposes of a learning algorithm.
New Non-Profit Subagreement	Modeling and Analysis of Damping Performance of Hard Coatings in Turbomachinery	05/09/2016 05/08/2017	Dayton Area Graduate Studies Institute	Slater, Joseph C.	\$47,880	The researchers seek to understand the behavior of hard coatings in a system level model to optimally leverage their capabilities.
New Non-Profit Subagreement	Identifying the Impact of Stress on Anomaly Detection Through Physiological Changes to Limit Detection Failures	08/01/2016 07/31/2017	Dayton Area Graduate Studies Institute	Fendley, Mary E. Gabbard, Ryan D.	\$44,130	The proposed project will use the eye tracking software tobi with a captive system to measure physiological signatures such as pupil changes along with heart rate that can indicate the impact of noise stress on the human analyst.
New Non-Profit Subagreement	Adaptive Turbine Engine Control for a Vehicle Level Tip-to-Tail Model	05/02/2016 05/01/2017	Dayton Area Graduate Studies Institute	Wolff, J. Mitch Buettner, Robert W. Roberts, Rory A.	\$44,130	The researchers will work to develop engine control for a vehicle level tip-to-tail model.
New Non-Profit Subagreement	Design and Optimization of a Scramjet Fuel Delivery System	05/02/2016 05/01/2017	Dayton Area Graduate Studies Institute	Wolff, J. Mitch Roberts, Rory A. McGillivray, Nathan T.	\$44,130	The purpose of this project is to design a fuel delivery system and how to best position the fuel injectors to give the desired heat addition.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Non-Profit Subagreement	Numerical and Experimental Analysis of an Air Cycle Machine for an Aircraft Thermal Management System	05/02/2016 05/01/2017	Dayton Area Graduate Studies Institute	Roberts, Rory A. Wolff, J. Mitch Bracey, Marcus J.	\$44,130	The goal of this study is to guide the development of a dynamic air cycle machine model (ACM) based on an energy analysis.
New Industrial Subagreement	Cooperative RF Sensors - Phase II	04/04/2016 02/18/2018	Matrix Research & Engineering	Rigling, Brian D.	\$40,000	The PI will support the development of cooperative RF munition concepts. This may include analysis, design, development, testing, verification and validation of the RF sensors, motion measurement, calibration, image formation, and exploitation of motion measurement and sensor data.
New Industrial Subagreement	Ultra-Wide Band Gap Materials	08/01/2016 08/31/2017	Azimuth Corporation	Zhuang, Yan	\$25,000	The PI will provide research support to the sponsor in the development of ultra-wide band gap materials.
New Industrial Subagreement	Growth, Characterization, and Test Structure Fabrication of Emerging Electronic Materials	03/23/2016 01/06/2017	Universal Technology Corporation	Huang, Hong Zhuang, Yan	\$23,750	The goal of this project is to grow, characterize, and fabricate test structures of several selective novel materials.
New Educ. Inst. Subagreement	Updating Skeletal Maturity Methods for U.S. Children	03/01/2016 07/31/2016	University of Missouri	Doom, Travis E.	\$22,940	The primary goal of this study is to provide up-to-date race-specific models to the FELS method for skeletal maturity assessment.
New Educ. Inst. Subagreement	Improving Electrical and Mechanical Performances of Electrolyte Membranes for Flexible Solid-State Li-Ion Batteries	01/01/2016 01/15/2018	University of Dayton	Huang, Hong	\$18,000	The primary objective of this research is to develop thin film, flexible, and mechanically durable Li-ion batteries which are abuse-tolerant, have large energy densities, and can operate in a wide range of temperatures.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Educ. Inst. Subagreement	Renal Osteodystrophy: A Fresh Approach	07/01/2015 06/30/2017	University of Kentucky	Hangartner, Thomas N.	\$14,034	The WSU PI will serve as quality assurance controller over all QCT and DXA activities.
New Industrial Subagreement	Object Physics for Exploitation and Recognition Advancements (OPERA)	07/27/2015 07/01/2019	Leidos, Inc.	Rigling, Brian D.	\$10,000	The PI will provide research support to the sponsor related to bi-static radar systems.
New Non-Profit Contract	Ontology Design Patterns for Earth Science Data Access	06/20/2016 12/30/2016	Foundation for Earth Science	Hitzler, Pascal	\$7,200	The researchers will modularize ontologies from the ESIIP ontologies portal using ontology design patterns.
New Industrial Subagreement	Aeromechanical Investigation of Turbine Engine High Speed Compressors	06/01/2016 06/27/2017	Universal Technology Corporation	Wolff, J. Mitch	\$1,890	The focus of this project is research into the aeromechanics of high speed compressors to enable better compressor design that will be less likely to have blade break.
Supplement Industrial Subagreement	Low Power Anti-jam GPS Integrated Circuit Development	08/14/2014 06/01/2017	RBS Technologies, LLC	Ren, Saiyu	\$100,000	The researcher will design and develop integrated circuits supporting the development of low power anti-jam GPS capability.
Supplement Educ. Inst. Subagreement	Collaborative Center in Multidisciplinary Sciences (CCMS)	02/05/2009 12/05/2016	Virginia Polytechnic Institute and State University	Grandhi, Ramana V.	\$89,000	The principal contributions to the project will be theoretical and applied research in multidisciplinary uncertainty analysis, with key applications targeted to improve the design and pace of development of 1) joined wing sensor aircraft, 2) flapping micro-air vehicles, and 3) supersonic long range strike aircraft.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Supplement Federal Grant	A Methodology to Protect Classified Technical Documents: The Diagram Modification Approach	03/01/2015 02/28/2018	DoD, Office of Naval Research	Bourbakis, Nikolaos G.	\$77,412	The goal of this project is the protection of classified real technical documents that are vulnerable to theft through "valid" alterations.
Supplement Federal Grant	Quantitative Endoscopic Imaging and Structured Light Delivery for Controlled Drug	08/03/2015 07/31/2016	DHHS, National Institute of Biomedical Imaging and Bioengineering	Sunar, Ulas	\$35,551	This project proposes to develop a fiber-based endoscopy system that allows both quantitative fluorescence imaging and adaptive beam-shaping for light-induced drug delivery to tumors of any size and shape.
Supplement Educ. Inst. Subagreement	Assessing the Impact of Dwell and Multi-Axial Fatigue on Performance of Titanium Alloys	12/15/2014 12/31/2016	University of Dayton	Srinivasan, Raghavan	\$15,080	The researchers will conduct experiments to gather data and develop mathematical models to help understand the dwell fatigue phenomenon.
Supplement Federal Grant	REU Supplement: Collaborative RET Site - Inspiring the Next Generation of a Highly-Skilled Workforce in Advanced Manufacturing and Materials	05/01/2016 04/30/2017	NSF, Miscellaneous	Mian, Ahsan Akram	\$10,000	This supplemental funding will provide support for two undergraduate students to gain research experience in additive manufacturing.
Applied Research						
Amendment Industrial Subagreement	Soft Organic Functional Technology (SOF-T) - Nanostructured Architectures for Structural Batteries	07/28/2015 12/31/2016	Universal Energy Systems, Inc.	Huang, Hong	\$14,195	This work is to fabricate thin structural batteries from current collectors to novel processing methodologies that withstand mechanical deformation for applications to deployable and/or wearable systems.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Amendment Industrial Subagreement	Cost Estimating Models for Advanced Composite Aircraft Using Additive Manufacturing	08/31/2015 06/17/2016	Wyle Laboratories	Lieh, Junghsen	\$7,000	The researchers will estimate the cost and test the strength of composite parts made by additive manufacturing.
Continuation Industrial Subagreement	Medical Information Decision Assistance and Support	05/07/2016 11/06/2016	Milicord LLC	Thirunakaran, Krishnaprasad Sheth, Amit	\$25,000	The WSU researchers will work with Milicord to research, design, and develop a Medical Information Decision Assistance and Support Knowledge Base with a mobile application front end for medical practitioners to both communicate treatment plans with and receive status updates from their patients.
New Federal Coop. Agrmt.	Development and Validation of a Standard Color Palette and Updates to the FAA Color Standard	09/01/2016 08/31/2017	U.S. Department of Transportation, Federal Aviation Administration	Gallimore, Jennie J.	\$103,351	The objectives of this research are to develop and validate a standard palette for color-coding primary ATCS displays that is specified colorimetrically, and incorporate the palette into HF-STD-010.
New Non-Profit Subagreement	Model-Based Simulation Systems for Adaptive Training in Time - Critical Decision Making	08/29/2016 08/28/2017	Dayton Area Graduate Studies Institute	Ganapathy, Subhashini Berberich, Katelyn A.	\$44,130	The researchers will examine the theoretical and application issues on education and training using a model-based simulation approach that integrates the individual performance constructs based on personality traits (Big 5 factor model), physiological measures, learning style, and cognitive model of the individual.
New Educ. Inst. Subagreement	Fluoro-Free Endovascular Navigation	05/07/2016 05/07/2017	Ohio State University	Cao, Caroline	\$15,000	The goal of this project is to develop market-driven value propositions and scalable business models that attract seed, angel, and venture funding to support company formation, market entry, and accelerate the growth of income and jobs in Ohio.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Industrial Contract	Technical Services for Evaluation of Twitris	02/18/2016 08/17/2016	Ikove Capital Partners, LLC	Sheth, Amit	\$6,300	The Kno.e.sis Center will provide Twitris access and support so that Ikove can evaluate the technology and potentially conduct trials to evaluate its commercialization potential.
Instruction						
Renewal State Subagreement	OSGC Campus Allocation Funds	09/01/2015 08/31/2016	Ohio Space Grant Consortium	Wolff, J. Mitch	\$2,209	Ohio Aerospace Institute funds will be used to support College of Engineering and Computer Science students affiliated with the Ohio Space Grant Consortium during the 2015-16 academic year.
Public Service						
New State Grant	Center for Continuous Cybersecurity Education and Training (C3ET) in West Ohio	07/01/2016 06/30/2018	Ohio Department of Higher Education	Zhang, Junjie Saunders, Vance M. Bryant, Adam M. Emmert, John M. Xie, Jiafeng	\$541,294	The purpose of this project is to address the critical aspects of cybersecurity applicable to UAS security, and provide state-of-the-art training for the region's workforce pipeline. Members of this collaboration include Wright State University, Sinclair Community College, Clark State Community College, and the Miami Valley Career Technology Center.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
College of Liberal Arts						
Public Service						
Amendment Educ. Inst. Contract	Greene ESC	05/01/2015 04/30/2017	Greene County Educational Service Center	Wenning, Mary V.	\$28,620	The PI will provide a graduate student to work with Greene ESC.
Amendment Other Gov't Contract	City of Loveland Strategic Retreat	01/21/2016 03/31/2016	City of Loveland, Ohio	Dockery, Jane L.	\$600	CUPA is providing facilitation services to the City of Loveland to develop a two-to-five year strategic plan for the city.
New State Subagreement	Southwest Ohio Regional Prevention Coordinator Proposal	04/25/2016 06/30/2017	Ohio Department of Job and Family Services	Dockery, Jane L. Murray, Carol S.	\$166,778	The Applied Policy Research Institute will oversee the administrative functions of the Southwest Ohio Regional Prevention Council and, in partnership with stakeholders, operationalize activities to address child abuse and neglect in the region.
New Other Gov't. Contract	Madison County Community Needs Assessment	03/22/2016 10/30/2016	Madison County Commissioners	Dockery, Jane L. Murray, Carol S.	\$21,939	The Applied Policy Research Institute will complete a community needs assessment for a team of stakeholders in Madison County.
New Non-Profit Subagreement	Encountering Shakespeare: Conference, Teaching Workshops, and Art Gala	08/26/2016 11/01/2016	Ohio Humanities Council	Mejia-LaPerle, Carol	\$5,000	"Encountering Shakespeare" is a conference on historical, cultural, textual, and virtual encounters with Shakespeare, featuring scholars from around the country but with specific representation from the Ohio Valley region.
New Industrial Contract	Economic Impact Study of the Dayton Dragons Professional Baseball Team Operations	07/18/2016 10/18/2016	Palisades Arcadia Baseball LLC	Murray, Carol S.	\$4,255	The methodology for this project calls for an economic impact study describing the economic gains to the Dayton MSA from the Dayton Dragons franchise local operations.

**October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Non-Profit Contract	DRMC Strategic Planning Event	01/08/2016 01/31/2016	Dayton Development Coalition	Dockery, Jane L.	\$1,300	The PI will facilitate a strategic planning meeting for the Dayton Region Military Collaboration (DRMC) in order for the DRMC to establish its priority activities for 2016.
Student Aid						
Amendment Other Gov't Contract	Greene County Records Intern	07/01/2016 12/16/2016	Greene County Records Center and Archives	Killian, Jerri	\$5,000	The primary project will be organizing probate records and preparing them for microfilming. Students will assist with this as well as social media outreach, attend admin meetings and other tasks to gain a basic understanding of local government functions.
Continuation Educ. Inst. Contract	University of Dayton Roesch Library Archives Public History Internship	08/31/2016 04/21/2017	University of Dayton	Swanson, Drew A.	\$7,680	The sponsor will provide funds for a Public History intern who will participate in a wide range of archival tasks and projects assigned by the archivists.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
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Academic Support

Continuation Federal Grant	Wright State University Veteran's Bachelor of Science Nursing Program	07/01/2016 06/30/2017	DHHS, Health Resources and Services Administration	Smith, Sherrill Jeanne	\$305,758	The purpose of the Wright State University Veteran's Bachelor of Science Nursing (WSU VBSN) Program is to facilitate the transition of military members with healthcare experience to professional nurses through a program recognizing the unique needs of the veteran student.
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Student Aid

Continuation State Grant	Choose Ohio First: Primary Care Nursing Scholarships and Curriculum Enrichment, 2015 -2017	07/01/2016 06/30/2017	Ohio Department of Higher Education	Ulrich, Deborah Lee	\$40,000	Funds will be used to support scholarships for Nursing majors.
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October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
College of Science and Mathematics						
Basic Research						
Amendment Educ. Inst. Subagreement	Native Point Defects, Electrically Active Impurities, and Plasmonics	07/01/2016 06/30/2018	Ohio State University	Look, David C.	\$120,000	Effects of defects and impurities on electrical and optical properties of semiconductor materials.
Amendment Industrial Subagreement	Development and Application of a Hydrothermal Atomic Force Microscope	06/15/2012 12/31/2016	Oak Ridge National Laboratory	Higgins, Steven R.	\$72,000	The Principal Investigator will continue to assist Oak Ridge National Laboratory in the development and application of novel hydrothermal atomic force microscopic methods to investigate the morphological and chemical controls on mineral dissolution and precipitation reactions in aqueous solutions under geological reservoir conditions.
Amendment Federal Contract	1550-nm Extrinsic- GaAs Photomixers, Arrays and Spectrometers	09/28/2012 04/27/2017	DoD, Army Research Office	Brown, Elliott	\$70,600	The goal of this work is the advancement of THz photoconductive source technology for improved sensitivity and portability of high-resolution THz spectrometers and related instrumentation.
Amendment Industrial Subagreement	Predictors of Trust/Suspicion in Automation	05/01/2013 08/31/2016	Systems Research and Applications International	Bowling, Nathan A.	\$59,600	The WSU research team will develop and test a conceptual model identifying likely predictors of trust/suspicion in automation.
Amendment Educ. Inst. Subagreement	Design/Development and Characterization of Microwave/ Terahertz Frequency Superconducting Antennas	01/12/2015 01/30/2018	University of Dayton	Deibel, Jason A.	\$35,000	This effort will investigate, model, and characterize high power microwave/terahertz (HPM-THz) radiation generation from superconducting (SC) antenna structures, that are excited via ultrafast DC transient pulsing.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Amendment Educ. Inst. Subagreement	MAVEN Mission	07/01/2011 09/30/2016	University of Colorado	Fox, Jane Lee	\$34,618	The WSU Principal Investigator will participate in additional activities during Phase E for the Mars Atmosphere and Volatile Evolution (MAVEN) mission.
Amendment Educ. Inst. Subagreement	III-N Devices and Architectures for THz Electronics	06/01/2011 09/30/2016	University of Notre Dame	Brown, Elliott	\$34,190	The high-level objective of the research is to develop a new device measurement and characterization capability at frequencies above 500 GHz where existing vector network analysis techniques are non-existent.
Amendment Educ. Inst. Subagreement	Facilitating Transfer of Mathematical Knowledge from Classroom to Real Life	09/01/2014 08/31/2016	Ohio State University	Kaminski, Jennifer A.	\$30,000	This project will examine students' acquisition of basic fraction arithmetic and basic probability knowledge.
Amendment Non-Profit Subagreement	Brain-Computer Interfaces for Human-Autonomous Teaming (BCI-HAT)	11/17/2015 08/31/2016	Wright State Applied Research Corporation	Elbasiouny, Sherif M.	\$16,670	This project will seek to use brain-computer interface (BCI) technologies as a way to convey an Airman's cognitive, emotional, and performance state to an autonomous system in order to enable symbiotic human-machine teaming.
Continuation Non-Profit Contract	Establishing a Scientific Basis for Garlic Mustard Control and Eradication on Private Lands	01/01/2015 12/31/2016	Dairyman's Foundation, Wisconsin	Rooney, Thomas	\$8,000	The WSU researchers are developing a protocol for eradicating the invasive plant garlic mustard.
New Industrial Subagreement	Terahertz Spectroscopic Chemical Sensor for Analysis of Fatigued Human Breath	02/29/2016 02/28/2018	Advratech, LLC	Medvedev, Ivan	\$140,398	The researcher will develop and deliver a fully integrated table top THz chemical sensor to monitor breath chemicals tentatively linked to sleep deprivation-induced fatigue from the first phase of this study.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Federal Grant	The Role of Dynamic Representational Networks in Expertise in Visual Scene Recognition	09/01/2016 08/31/2019	DoD, Office of Naval Research	Harel, Assaf	\$79,000	The goal of the present study is to elucidate the mechanisms underlying the acquisition of expertise in scene analysis, and to establish the importance of changes in structure and dynamics of neural representations over multiple spatiotemporal scales as novel markers of expertise.
New Educ. Inst. Subagreement	Sediment Nitrogen Dynamics in the Western Basin of Lake Erie Relative to Cyanobacteria Blooms	02/01/2016 01/31/2017	Ohio State University	McCarthy, Mark J.	\$60,000	This study will provide essential information regarding the fate and transport of nitrogen within the Maumee River discharge area of Lake Erie and is a critical step in the future management of this vital water resource.
New Educ. Inst. Subagreement	From the Headwaters to the Littoral Zone: Using Attached Algae as Indicators of Ecosystem Impairment in the Great Lakes	02/01/2016 01/31/2017	Ohio State University	Vadeboncoeur, Yvonne	\$59,878	The researcher, using emerging biomarker techniques and enzyme activity in conjunction with stable isotopes, will develop new metrics of aquatic ecosystem impairment that rely on early responses of attached algae to nutrient pollution.
New Industrial Subagreement	Broad Area Terahertz Frequency Spectroscopic Material State Awareness	05/01/2016 05/01/2016	BernieHill Research Corporation	Deibel, Jason A. Petkie, Douglas T.	\$49,995	This effort will study the application of terahertz (THz) frequency spectroscopic imaging techniques for use in the evaluation of materials treatments and defects or degradation in materials associated with aerospace vehicle structures and components.
New Federal Agreement	Veterans Affairs Medical Center IPA Agreement - Kemp	04/01/2016 09/30/2016	Veterans Affairs Medical Center	Kemp, Michael	\$38,001	Dr. Kemp will examine UV-dependent DNA repair and DNA damage signaling responses in cultured human keratinocytes, mouse skin, and human skin biopsies.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Federal Contract	Electrochemically Controlling the Ring Size and Molecular Topology of Cyclic Polyesters	05/01/2016 01/31/2017	DoD, Army Research Office	Arumugam, Kuppuswamy	\$33,996	The PI will investigate synthesis and characterization of several nheterocyclic carbine (NHCS) adducts of metal bis (dithiolene), including monotopic and multitopic NHCS.
New Non-Profit Grant	Increasing Desirable Behavior in Shelter Dogs: Influences of Human Interaction and Prior Level of Stress	08/01/2016 08/01/2016	Waltham Foundation	Hennessey, Michael B.	\$18,968	The aim of this project is to examine the effects of human interaction on the behavior of shelter dogs. This applied research in conjunction with the Montgomery County Animal Resource Center is at aimed increasing adoption success and improving the welfare of dogs housed in shelters.
New Educ. Inst. Subagreement	All Solid-State Lithium Electrochemical Technology	02/15/2016 12/31/2018	University of Dayton	Feld, William A.	\$10,000	This study is a continuation of work focused on the creation of an all solid-state lithium-ion battery with high energy density which lacks flammable components.
New Non-Profit Contract	Deer Nutrition Analysis and Incidence of Borrelia, Anaplasma, and Babesia in Ticks	05/25/2016 04/10/2017	Dairymen's, Inc.	Rooney, Thomas	\$8,000	The PI will aid a landowner in evaluating their ongoing land management activities, evaluate changes in the nutritional quality of wild plants that are affected by deer grazing, and identify bacteria living inside of ticks using DNA fingerprinting.
New Non-Profit Grant	Lytle Creek and Indian Run Sediment and Water Pollution Assessment	04/01/2016 03/31/2017	Clinton Streamkeepers	McGowin, Audrey E.	\$3,849	The researchers will conduct a chemical screening analysis to determine what toxic chemicals may be present in the sediments in Lytle Creek and Indian Run that may explain the current lack of biodiversity.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New	Ohio Invasive Plants	04/01/2016	Ohio Invasive	Robertson, Elizabeth Jo	\$1,000	In this study, the student will determine the presence and abundance of burning brush in Ohio natural areas, determine the characteristics of invaded habitats, identify how burning brush is affecting associated understory plants, identify which management strategy maximizes native plant and arthropod diversity, and determine if white-tailed deer in this system alter these interactions.
Non-Profit Agreement	Council Research Award	03/31/2017	Plants Council	Cipollini, Donald F.		
Supplement Federal Grant	Collaborative Research: GEOTRACES Arctic Section: Mercury Speciation and Cycling in the Arctic Ocean Supplemental	01/01/2017 12/31/2017	NSF, Miscellaneous	Hammerschmidt, Chad R.	\$33,987	The project will intercalibrate seawater mercury concentration determinations in France with other international GEOTRACES colleagues.
Applied Research						
Amendment Educ. Inst. Subagreement	Mission HydroSci: A Virtual Environment for Next Generation Science Learning	08/01/2015 07/31/2018	University of Missouri	Romine, William L.	\$35,464	The project seeks to design, develop, and evaluate Mission HydroSci (MHS), a game-based 3D virtual learning environment (3D VLE) for science teaching and learning in blended or distance education.
Amendment Industrial Contract	Terahertz Imaging – Developing Non-Invasive 3D Imaging of Paper Product Fit and Fluid Distribution on Consumers	10/01/2014 12/31/2016	Procter & Gamble Company	Deibel, Jason A. Petkie, Douglas T.	\$5,000	The research team will perform non-destructive characterization of diapers and their constituent materials (dry and wet) using terahertz imaging techniques.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Educ. Inst. Subagreement	Characterizing Ammonium Dynamics Affecting Harmful Cyanobacterial Blooms in Lake Erie	02/01/2016 01/31/2017	Ohio State University	Newell, Silvia Elena	\$60,000	The researcher will characterize ammonium dynamics affecting harmful cyanobacterial blooms in Lake Erie.
Instruction						
Amendment State Subagreement	Lesson Study as Collaborative, Practice-Based Professional Development	07/01/2016 08/15/2016	Ohio Department of Education	Farrell, Ann M. Tosa, Sachiko	\$45,130	Grade K-8 teachers in six area elementary and middle schools will conduct Lesson Study for mathematics professional development, through which teachers will develop mathematical knowledge for more effective implementation of the State of Ohio's New Learning Standards.
Public Service						
Amendment Federal Grant	Intergovernmental Personnel Act (IPA) assignment of Dr. Tamera Schneider from Wright State University to the National Science Foundation	08/10/2016 08/09/2017	NSF, Miscellaneous	Schneider, Tamera	\$141,159	The assignee will serve as Program Director for the Social Psychology Program, Division of Behavioral and Cognitive Sciences, Directorate of Social, Behavioral, and Economic Sciences at the National Science Foundation.
New State Subagreement	Ohio Mathematics Bridges to Success	02/26/2016 04/30/2017	Ohio Department of Higher Education	Krane, Dan E.	\$61,500	Dr. Krane will collaborate with the Ohio Department of Higher Education to help with the implementation of the Ohio Mathematics Bridges to Success.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
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Lake Campus

Basic Research

New Educ. Inst. Subagreement	Swimming Performance of Great Lakes Minnows and Darters	06/15/2016 01/31/2017	Ohio State University	Jacquemin, Stephen James	\$9,964	Understanding swimming performance of freshwater fish has implications for ecology, conservation, and management. The objective of this project will be to assess critical and sustained swimming performance of 8 common species of Cyprinidae (6 species) and Percidae (2 species).
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October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
School of Professional Psychology						
Instruction						
Continuation	SOPP Internship:	07/01/2016	Dayton Children's	Schultz, Michelle S.	\$32,000	The sponsor will provide training and fiscal support for external rotations in the SOPP
Industrial Grant	Dayton Children's Hospital FY2017	06/30/2017	Hospital (Dayton)			Doctoral Internship program during the 2016-2017 training year.
Continuation	SOPP Internship:	07/01/2015	Eastway	Schultz, Michelle S.	\$16,000	The sponsor will provide training and fiscal support for external rotations in the SOPP
Non-Profit Contract	Eastway Forensic Psychiatric Center Site, FY2016	06/30/2016	Behavioral Healthcare			Doctoral Internship program during the 2015-2016 training year for one doctoral student.
Renewal Non-Profit Contract	SOPP Internship:	07/01/2016	Eastway Behavioral Healthcare	Schultz, Michelle S.	\$16,000	The sponsor will provide training and fiscal support for external rotations in the SOPP
	Eastway Behavioral Healthcare FY2017	06/30/2017				Doctoral Internship program during the 2016-2017 training year for one doctoral student.
Renewal Other Gov't. Contract	SOPP Internship:	07/01/2016	Summit Behavioral Healthcare	Schultz, Michelle S.	\$16,000	The sponsor will provide training and fiscal reporting for external rotations in the SOPP
	Summit BHC FY2017	06/30/2017				doctoral internship program for the 2016-2017 training year.
Renewal Industrial Contract	SOPP Internship:	07/01/2016	Premier Health Partners	Schultz, Michelle S.	\$16,000	The sponsor will provide training and fiscal support for external rotations in the SOPP
	PHP Upper Valley Medical Center FY2017	06/30/2017				Doctoral Internship program during the 2016-2017 training year for one doctoral student.
Public Service						
Continuation Other Gov't. Subagreement	Children Matter! Montgomery County (CMMC) Project	09/29/2015 09/30/2016	Montgomery County ADAMH Services Board	Warfield, Janece	\$98,255	The purpose of the project is to conduct prevention groups for children pre-selected by the Montgomery County Juvenile Court and identified with Serious Emotional Disturbance (SED), as well as their parents and siblings.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New State Contract	REEP Infant Mortality FY2016	12/01/2015 11/30/2016	Ohio Commission on Minority Health	Winfrey, LaPearl L.	\$50,000	The purpose of this project is to provide overview and evaluation recommendations of Commission-funded Infant Mortality HUB grants and evaluation plans.
Student Aid						
New Industrial Contract	SOPP Practicum: Central Clinic FY2016	07/01/2015 06/30/2016	Central Clinic	Schultz, Michelle S.	\$16,000	The sponsor will provide direct client services training for two SOPP doctoral students.
New Non-Profit Contract	SOPP Practicum: Nationwide Children's Hospital, Center for Autism Spectrum Disorder FY2017	07/01/2016 06/30/2017	Nationwide Children's Hospital	Schultz, Michelle S.	\$5,000	The sponsor will provide direct client services training for one SOPP doctoral student.
Renewal Non-Profit Contract	SOPP Practicum: CHC of Greater Dayton FY2017	07/01/2016 06/30/2017	Community Health Centers of Greater Dayton	Schultz, Michelle S.	\$14,400	The sponsor will provide direct client services training for four SOPP doctoral students.
Renewal Other Gov't. Contract	SOPP Practicum: Summit BHC FY2017	07/01/2016 06/30/2017	Summit Behavioral Healthcare	Schultz, Michelle S.	\$9,000	The sponsor will provide training and fiscal reporting for external rotations in the SOPP Doctoral Internship program for the 2016-2017 training year.
Renewal Other Gov't. Contract	SOPP Practicum: Center for Adolescent Services FY2017	07/01/2016 06/30/2017	Center for Adolescent Services	Schultz, Michelle S.	\$9,000	The sponsor will provide direct client services training for two SOPP practicum students.
Renewal Industrial Contract	SOPP Practicum: Self Matters FY2017	07/01/2016 06/30/2017	Self Matters LLC	Schultz, Michelle S.	\$2,400	The sponsor will provide direct and indirect client services training for one SOPP doctoral student.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Student Affairs						
Public Service						
New	Community	07/12/2016	Global Ties U.S.	Wanderl, Joy W.	\$5,636	Funds received from the sponsor will be
Non-Profit	Partnership Grant	10/31/2016				used to support UCIE's programming for its
Subagreement	FY2016					International Visitor Leadership Program.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Universitywide						
Public Service						
New State Subagreement	Evaluation of Student Success Outcomes Related to Career Technical Strategies	04/11/2016 06/30/2016	Ohio Department of Higher Education	Brun, Carl F.	\$10,000	Wright State University will conduct an institutional/regional evaluation on success outcomes of students who have been awarded, or have the potential to be awarded, credit through statewide agreements in an effort to further understand the benefits, outcomes, and best practices associated with the award of articulated credit for career-technical pathways.
Institutional Support						
New State Grant	Support for Presidential Debate Security Update Activities	07/01/2015 06/30/2016	Ohio Department of Higher Education	Sample, Gregory P.	\$220,000	Funds will be used to support security upgrades necessary for hosting the 2016 presidential debate.
Student Aid						
Continuation Federal Grant	PELL Grant Program 2016/2017	04/01/2016 06/30/2017	U.S. Department of Education	Barnhart, Amy	\$1,902,272	These funds support PELL grants for students.
Continuation Federal Grant	College Work Study Program	07/01/2016 06/30/2017	U.S. Department of Education	Barnhart, Amy	\$940,830	These funds help support the college work-study program at WSU.
Continuation Federal Grant	PELL Grant Program 2015/2016	04/01/2015 06/30/2016	U.S. Department of Education	Barnhart, Amy	\$192,188	These funds support PELL grants for students.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Continuation Non-Profit Subagreement	Science, Mathematics, and Research for Transformation (SMART) Defense Scholarship Program 2016/2017	08/01/2016 07/31/2017	American Society for Engineering Education	Barnhart, Amy	\$45,784	The SMART Scholarship recipients will collaborate with their mentors to support the AFRU/HE Human Measurement and Signal INTelligence (H-MASINT) program.
New Federal Grant	Supplemental Educational Opportunity Grant Program (SEOG) 2016/2017	06/01/2016 06/30/2017	U.S. Department of Education	Barnhart, Amy	\$400,184	These funds support SEOG grants for students.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
VP for Curriculum and Instruction						
Public Service						
Amendment State Contract	Articulation and Transfer FY2017	07/01/2016 06/30/2017	Ohio Department of Higher Education	Sudkamp, Thomas A.	\$1,217,052	These funds will be used to operate the Articulation and Transfer Network, a consortium appointed by the Chancellor of the Ohio Board of Regents.
Continuation State Subagreement	Support for Position of Senior Associate Director, SCTAI, FY2017	07/01/2016 06/30/2017	Ohio Department of Higher Education	Sudkamp, Thomas A.	\$97,518	This position will be responsible for the operation and direct administrative functions of the Secondary Career-Technical Alignment Initiative of the Ohio Articulation and Transfer Network.
New State Subagreement	Support for Position of Associate Director, SCTAI, FY2017	07/01/2016 06/30/2017	Ohio Department of Higher Education	Sudkamp, Thomas A.	\$85,722	This position will be responsible for the implementation and communication functions of the Perkins-funded Secondary Career-Technical Alignment Initiative of the Ohio Articulation and Transfer Network.
New State Subagreement	Travel Support to the 2016 Multi-State Collaborative on Military Credit Annual Meeting	03/31/2016 06/30/2017	Ohio Department of Higher Education	Sudkamp, Thomas A.	\$614	Wright State personnel will attend the 2016 annual meeting of the Multi-State Collaborative on Military Credit (MCMC).
Student Aid						
New State Grant	Choose Ohio First, 2015-2017	07/01/2015 06/30/2016	Ohio Department of Higher Education	Sudkamp, Thomas A.	\$742,500	Wright State University will continue to provide Choose Ohio First Scholarships in order to attract, retain, and graduate students in the STEM disciplines.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
VP for Research and Dean of the Graduate School						
Basic Research						
Amendment Federal Contract	Revolutionary Intelligence and Influence Technologies (RIIT)	12/20/2010 12/29/2017	DoD, Air Force, Air Force Research Laboratory	Norell, Todd R.	\$943,000	The WSRH/HPC team will provide AFRL with the ability to automatically measure human signatures, access adversary state, and predict behavior and threats from unconventional intelligence sources while measuring the efficacy of the human-machine interface.
Amendment Federal Grant	Goal-Driven Autonomy and Robust Architectures for Long-Duration Missions	03/15/2016 06/30/2017	DoD, Office of Naval Research	Cox, Michael T.	\$398,951	The goal of this project is to articulate a computational foundation for robust long-duration agent autonomy and to provide a prototype implementation that exhibits goal-driven autonomy on an actual physical platform.
Amendment Industrial Subagreement	Situational Awareness via Mixed-Initiative Universal Recognition, Analysis, and Inference	09/28/2015 03/15/2017	Decisive Analytics	Cox, Michael T.	\$133,337	The overall goal of this project is to develop distributed collaborative analytics capability that improves upon automated and manual approaches by optimally leveraging mixed initiative (human-machine) methods.
Amendment Industrial Subagreement	Robust Adaptable Information-Aided Cognition Target Identification	06/21/2016 09/20/2016	Advratech, LLC	Cox, Michael T.	\$2,000	The goal of this project is to develop an adaptable cognitive algorithm that synthesizes current signature information from radar input to drive an adaptive modification of the next input.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Federal Coop. Agrmt.	Alternate Tinnitus Management Techniques Developed Using Blood-Oxygen-Level-Dependent MRI with Neurofeedback	05/23/2016 05/22/2019	DoD, Air Force, Air Force Research Laboratory	Parker, Jason G.	\$1,196,000	The overall objective of this project is to develop a training regimen to teach military personnel brain control techniques that can be used during and after deployment to induce neuroplastic remapping of the auditory cortex and minimize the symptoms of tinnitus.
New Non-Profit Subagreement	Center for Excellence for Human Performance and Health Science: LVC/SAPHYRE/Micro-Robot Teams	02/01/2016 01/31/2019	Wright State Applied Research Corporation	Broderick, Timothy J. Miller, Aaron N. Ganapathy, Subhashini Reiter, Chad Bourbakis, Nikolaos G. Cox, Michael T.	\$427,703	The funding for these projects will support AFRL in the areas of airman performance, human machine teaming (HMT), autonomy, and education, and training.
New Federal Contract	Maximizing the Collective Intelligence of a Network Using Novel Measures of Socio-Cognitive Diversity	05/16/2016 02/15/2017	DoD, Army Research Office	Minnery, Brandon S. Sheth, Amit Shalin, Valerie L.	\$107,555	The WSU researchers will test whether measures of socio-cognitive diversity can be used to enhance "wisdom of the crowd" effects within groups of collaborating analysts (e.g., teams of military intelligence analysts).
New Federal Contract	Hemodynamic Response to Hypoxia	04/26/2016 04/25/2017	Naval Medical Research Unit Dayton	Parker, Jason G.	\$30,000	Naval airmen encounter significantly decreased oxygen concentrations during operations which can affect their cognitive and physical abilities. This work will study how the brain attempts to redirect much needed oxygen during low oxygen conditions to parts of the brain most necessary for survival.
New Federal Grant	Lapses of Attention Predicted in Semi-Structured Ecological Settings (LAPSES)	11/01/2015 12/31/2018	DoD, Office of Naval Research	Minnery, Brandon S. Harel, Assaf Sherwood, Matthew Scott Juvina, Ion	\$23,336	The aim of this project is to study the fundamental mechanisms of attention.

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Industrial Subagreement	Cognitive Performance Research	02/29/2016 03/01/2019	InfoSciTex	Sherwood, Matthew Scott	\$20,000	The purpose of this project is to provide support for MRI data collection and modeling.
Applied Research						
Amendment Federal Contract	Interactions with Semi-Autonomous Remotely Piloted Aircraft (RPA)	01/01/2012 10/14/2019	DoD, Air Force, Air Force Research Laboratory	Gross, David C.	\$577,000	The focus of this extension is to use the Vigilant Spirit Control Station to research, develop, integrate, and evaluate advanced controls and displays which enable a single operator to control multiple RPAs.
Amendment Federal Contract	Interactions with Semi-Autonomous Remotely Piloted Aircraft (RPA)	01/01/2012 10/14/2019	DoD, Air Force, Air Force Research Laboratory	Gross, David C.	\$470,000	This supplement is to add funds for the AFRl Tech Warrior field training exercise at the National Center for Medical Readiness.
Amendment Federal Contract	Interactions with Semi-Autonomous Remotely Piloted Aircraft (RPA)	01/01/2012 10/14/2016	DoD, Air Force, Air Force Research Laboratory	Gross, David C.	\$45,000	The focus of this extension is to use the Vigilant Spirit Control Station to research, develop, integrate, and evaluate advanced controls and displays which enable a single operator to control multiple RPAs.
Amendment Industrial Contract	ShadowBox	10/01/2014 03/31/2016	Center for Operator Performance	Parker, Jason G.	\$3,150	The researchers will address unanswered questions in the use of the ShadowBox technique to capture tacit knowledge of experts and train novice FCC board operators.
New Industrial Agreement	Clinical Trial: RECIST	06/18/2015 06/30/2017	Morphotek, Inc.	Pickoff, Arthur S. Wysong, Mark	\$130,802	The primary objective of the study is to demonstrate that farletuzumab has superior efficacy compared to placebo in improving progression-free survival (PFS) as determined by response evaluation criteria in solid tumors (RECIST).

October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Industrial Agreement	Clinical Trial: VELOSE	03/04/2016 06/17/2016	Genentech, Inc.	Pickoff, Arthur S.	\$70,347	This is a phase IIIB, multicenter, randomized, parallel-group, open-label, study to evaluate the effects of ocrelizumab on immune responses in patients with relapsing forms of multiple sclerosis.
New Industrial Subagreement	Clinical Trial: RESET	06/30/2015 06/29/2017	Parexel International, LLC	Pickoff, Arthur S.	\$60,375	This study is designed to evaluate the efficacy and safety of rivipansel as treatment for vaso-occlusive crisis in hospitalized subjects with sickle cell disease.
New Industrial Subagreement	Radar Agnostic SAR ATR	06/10/2016 03/07/2017	Systems & Technology Research	Dungan, Kerry E. Ash, Joshua Noel	\$44,999	The WSU researchers will perform applied research on radar automatic target recognition by the Air Force Research Laboratory.
Supplement Industrial Contract	Clinical Trial: C-DIFF	01/13/2016 01/12/2018	Sanofi Pasteur, Inc.	Pickoff, Arthur S.	\$249,021	The primary objective of this study is to assess the efficacy of the C. difficile vaccine in preventing the onset of symptomatic primary C. difficile Infection (CDI) in adult subjects 50 or over who are at risk for CDI.
Public Service						
Amendment Industrial Contract	Clinical Research Affiliation and Operations Agreement CY16	01/01/2016 12/31/2016	Premier Health Partners	Wysong, Mark	\$783,150	These funds will be used to support the operations through which medical clinicians and scientists can bring clinical research to the university and clinical setting that will benefit the community at large.
Continuation Industrial Agreement	Clinical Nurse to Support the Miami Valley Hospital Department of Surgery	05/01/2016 04/30/2017	Premier Health Partners	Wysong, Mark	\$99,388	Wright State Research Institute will provide a Clinical Research Nurse (CRN) to support organizing and administering multiple non-CTRA research projects and clinical trials within the Department of Surgery at Miami Valley Hospital.

**October 7, 2016
Wright State University
Grants and Contracts Awarded
Since the April 29, 2016 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New State Grant	Passport to the Future	07/10/2015 06/30/2016	Ohio Department of Higher Education	Watchorn, Chad L.	\$95,000	The goal of this program is to create a socioeconomic and culturally diverse mentoring program to service diverse, low-income youth in the Miami Valley Area.
New State Subagreement	FY2014 State Homeland Security Grant Program	09/01/2014 05/30/2016	Ohio Emergency Management Agency	Smith, Jack E.	\$57,840	Funds will be used to purchase equipment for the State Homeland Security Ohio Mortuary Project.
Total Funded					\$27,678,884	

F. Facility Security Clearance Resolution

RESOLUTION 17-11

WHEREAS, Wright State University wishes to maintain its facility security clearance through the Defense Security Service, and

WHEREAS, those persons occupying the following positions among the officers and officials at Wright State University shall be known as Key Management Personnel (KMP) as described in the National Industrial Security Program Operating Manual:

Dr. David R. Hopkins
President

Dr. Thomas Sudkamp
Provost

Dr. Robert E.W. Fyffe
Vice President for Research

Ms. Ellen Reinsch Frieze
Associate Vice President for Research

WHEREAS, the Chief Executive and the KMP have been processed, or will be processed, to the level of the facility clearance granted to this institution, as provided for in the aforementioned National Industrial Security Program Operating Manual; and

WHEREAS, the said KMP are hereby delegated all of the Board's duties and responsibilities pertaining to the protection of classified information under classified contracts of the Department of Defense or User Agencies of its Industrial Security Program awarded to Wright State University; and

WHEREAS, the following named members of the Board of Trustees shall not require, shall not have, and can be effectively excluded from access to all classified information in the possession of Wright State University, and do not occupy position that would enable them to affect adversely the policies and practices of Wright State University in the performance of classified contracts for the Department of Defense or User Agencies of its Industrial Security Program, awarded to Wright State University, and need not be processed for a personnel clearance:

Michael Bridges
Eloise P. Broner
Douglas A. Fecher

Anuj Goyal
William W. Montgomery
C.D. Moore, II

Sean T. Fitzpatrick

Altagracia Ramos

THEREFORE be it

RESOLVED that the Board of Trustees of Wright State University authorizes the establishment of the above KMP and this resolution supersedes Resolution 16-47 dated April 29, 2016.

Mr. Bridges moved for approval. Mrs. Broner seconded, and the motion was unanimously approved by roll call vote.

X. REPORTS OF THE COMMITTEES OF THE BOARD

A. Academic Affairs Committee

Provost Report

Dr. Thomas Sudkamp, provost, presented the Provost Report and offered an update on enrollment. This year's enrollment is the seventh largest in Wright State history with a total of 17,775 students. Undergraduate enrollment is down slightly (0.8%) and graduate enrollment is down 4.2%. Lake Campus enrollment is up 14% due to program growth in business, nursing and engineering.

• Other Updates

The opening of the Stein Galleries in the Creative Arts Building was celebrated last week. Additional events are planned to mark the completion of the Creative Arts renovation. Activities focused on the upcoming presidential election include a "Get out to Vote" program sponsored by the Office of Student Learning and a visit from the C-Span Campaign 2016 bus. These activities are designed to educate students about the political process, the presidential campaign, and the importance of being an active citizen. This year's common text is a tale of four crucial presidential elections. The author will speak in November as part of the Presidential Lecture series.

Wright State University and Premier Health signed a letter of intent between Wright State's Boonshoft School of Medicine and Premier Health to capitalize and leverage their mutual strengths and resources to build healthier communities. The goal is to have a final agreement in place by December.

1. **Emeritus Request**

RESOLUTION 17-12

WHEREAS, faculty members who have served ten or more years as fully-affiliated and full-time members at Wright State University will automatically be granted the emeritus title upon retirement and upon written request by the faculty member to the provost; and

WHEREAS, Nancy Broughton, Associate Professor of Modern Languages, served the university from 2000 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Thomas Scott Graham, Associate Professor of Leadership Studies, served the university from 2000 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, James Guthrie, Professor of English Language and Literatures, served the university from 1990 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Ronald Helms, Professor of Teacher Education, served the university from 1995 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Jeffrey John, Associate Professor of Communication, served the university from 1988 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, William Klykylo, Professor of Psychiatry, served the university from 1991 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, William Lafferty, Associate Professor of Theatre Arts, served the university from 1981 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Daniel Organisciak, Professor of Biochemistry and Molecular Biology, served the university from 1975 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Munsup Seoh, Professor of Mathematics and Statistics, served the university from 1983 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Daniel Weber, Associate Professor of Psychology, served the

university from 1994 in a fully-affiliated and full-time status and has requested emeritus status; therefore be it

RESOLVED that the requests for emeritus status for the aforementioned faculty members, as submitted to this meeting be, and the same hereby are endorsed.

Mrs. Broner moved for approval. General Moore seconded, and the motion was unanimously approved by roll call vote.

2. Approval of Tuition Discounts

Dr. Sudkamp presented a series of seven resolutions to the Board requesting approval for Wright State to offer tuition discounts. These agreements with international universities reflect a discount level of 20% to 30% on out-of-state tuition charges and are designed to grow and enhance international enrollment.

Under Ohio law, once Board approval is secured, the Chancellor of the Ohio Department of Higher Education must then approve tuition waiver requests for state-assisted institutions. Therefore the following seven resolutions are being presented for Board approval.

Without objection, the Board approved all seven under the following resolution:

RESOLUTION 17-13

WHEREAS, 375.30.30 of Am. Sub. H.B. 119 of the 127th General Assembly requires any waiver of tuition for a particular student or any class of students not otherwise permitted by law at a state-assisted institution of higher education to be approved by the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Directive 2009-011 signed by the Chancellor of the Ohio Department of Higher Education on April 17, 2009, established procedures for institutions to follow when requesting to waive standard tuition rates; and

WHEREAS, these seven resolutions presented today are contingent upon the approval of the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Wright State University has entered into a Memo of Understanding for the following:

1. Tuition Waiver Recommendation for Dalian Jiaotong University Information Engineering Institute China (now called Dalian Institute for Science and Technology) Students Entering the College of Engineering and Computer Science Graduate Programs
2. Tuition Waiver Recommendation for Dalian Jiaotong University Information Engineering Institute China (now called Dalian Institute for Science and Technology) Students Entering the MBA Program
3. Tuition Waiver Recommendation for Xian University of Finance & Economics, China Students
4. Tuition Waiver Recommendation for Xian University of Arts and Sciences Students entering the Teaching English to Speakers of Other Languages
5. Tuition Waiver Recommendation for International Students in the Executive MBA (EMBA) Programs
6. Tuition Waiver Recommendation for U.S. State Department Supported Programs for International Students
7. Tuition Waiver Recommendation for International Students In Study Abroad Programs to the U.S.

In accordance with the provisions of each waiver as outlined in their respective resolution, the Board hereby

RESOLVES to approve the seven waivers of tuition as presented today.

Mrs. Broner moved for approval. Dr. Goyal seconded, and the motion was unanimously approved by roll call vote for resolutions 17-13A to 17-13G.

See Appendix for individual resolutions.

3. Campus Completion Plan Report

Every two years the state of Ohio requires an update and submission of the Campus Completion Plan outlining the universities efforts directed towards student retention and completion. Dr. Sudkamp reviewed some of the highlights of the 2016 report which included an increase of 5% in student retention.

Dr. Hopkins reflected on the challenges with being an open access institution under the current funding model and the costs associated with the additional support needed to assist under-prepared or at-risk students.

The following resolution was presented for Board approval.

RESOLUTION 17-14

WHEREAS, Section 3345.81 of the Ohio Revised Code requires that each institution of higher education adopt an institution-specific completion plan consistent with the mission and strategic priorities of the institution that includes measureable student completion goals; and

WHEREAS, the Higher Learning Commission of the North Central Association of Colleges and Schools, which accredits Wright State University, requires that each institution has defined goals for student retention, persistence, and completion that are ambitious but attainable and appropriate to its mission, student populations, and educational offerings; and

WHEREAS, the Ohio Revised Code requires that the board of trustees of each institution of higher education shall update its plan at least once every two years and provide a copy of their updated plan to the chancellor upon adoption; and

WHEREAS, the initial Wright State Campus Completion Plan was approved by the Board of Trustees and submitted to the Ohio Department of Higher Education in 2014; and

WHEREAS, the University's Campus Completion Committee has reviewed the 2014 Campus Completion Plan and recommended the initiatives and programs in the 2016 Campus Completion Plan;

BE IT RESOLVED, that the Wright State University Board of Trustees adopts the Wright State University 2016 Campus Completion Plan.

Mrs. Broner moved for approval. Dr. Goyal seconded, and the motion was unanimously approved by roll call vote.

- **Accreditation Update**

Provost Sudkamp presented the results of the recent Higher Learning Commission (HLC) reaccreditation visit. Wright State University received reaccreditation for 10 years. Under the new HCL open pathway process, a reaffirmation report will be due in four years. The HLC requested two interim reports due June 30, 2017 referencing the changes in the university's compliance processes

and one documenting a credit hour policy for on-line or hybrid courses.

- **Good of the Order**

Mr. Bridges inquired about the status of the Affordability and Efficiency Report recently filed with the State of Ohio. Provost Sudkamp reported that Wright State received a request to file an amended document offering additional detail and explanation. Work is underway to address this request.

B. Building and Grounds Committee

Dr. Goyal called the meeting to order and reminded the Board of their obligation to ensure that all university decisions are free from any real or perceived conflicts of interest and Trustees should take the steps necessary to perform their duties fairly and impartially.

- **Comments from the Chair:**

Dr. Goyal, chair of the Building and Grounds Committee offered the following comments:

I'd like to start our first Building and Grounds Committee meeting for the 2016-27 academic year by acknowledging how instrumental and fundamental physical facilities are to the university's academic mission. Wright State is a young university when compared to many of our peers; however, we must be mindful of just how far we've come over the last 49 years. As you look around the campus, it is important to note that every building you see was sited, designed and built under the auspices of previous Building and Grounds Committees, which tells me that the work we do today must be done with an eye towards future generations of students and faculty.

The breadth of our responsibilities as a committee has grown as our university has grown. As we sit here today, we have 3.7 million square feet under roof. That is the equivalence of 3 Malls at Fairfield Common. We hold ownership of over 700 acres and our real estate portfolio includes property not only in Fairborn but also along Grand Lake St. Mary's, in downtown Dayton, the Village of Yellow Springs, and in the Miami Valley Research Park.

Our water plant produced over 50 million gallons of water last year and our Grounds crew cleaned over 14.2 MILES of sidewalk each time it snowed; and they mow 203 acres of grass when it's not

snowing. Our Facilities people clean 232 restrooms every day and, annually, replace more than 37,000 empty toilet paper rolls. This committee is responsible for oversight of a budget that has historically exceeded \$23 million with approximately \$5 million of that in annual utility expense. Bottom line, our facilities are here to support the faculty and students, to ensure we are best suited to support the university's growth.

Over the past couple of years the University added to its portfolio of buildings and properties. Why? These acquisitions are strategic in nature. And they are designed to support the long-term growth of our enrollment and academic programming. The timing of the acquisitions was also strategic. It costs the university nearly \$300 a square foot to build new buildings while we were able to buy buildings for under \$60 a square foot. That savings was achieved because we made the purchases during the low point of the Fairborn commercial office market. Let me again remind everyone that these assets have been acquired as we look to the future thus providing a foundation for the University's growth, offering new areas of study for our Students and new areas of Research for our Faculty. Plus, we now have added exposure along 675. So instead of many hundreds of cars driving past WSU each day along Colonel Glenn Highway, we now have many thousands. The marketing/branding implications alone almost pay for the costs.

This is an exciting time for Wright State, and I look forward to working with our Academic affairs committee as they review and approve new areas of growth for the University that will generate new programs, enhance existing programs and further advance the reputation of this great University. In support of that effort our committee will work to provide oversight to ensure the availability of space making sure it is best suited for our students to learn.

There will be cases where work will be needed on existing buildings, or additional property may need to be purchased or sold; and in those situations we will work closely with the Finance committee to ensure the University is prepared for these investments and that these investments will support further revenue for the University. Our connections to the Student Affairs committee will support the quality of life on our campus that will only serve to enhance their academic success. In short, while our committee is responsible for the oversight of physical campuses known as Wright State University, we take the greatest pride in the excellence that goes on inside each structure.

In closing, let me say I'm proud of our growth and am excited about how well positioned we are for the future. Our work is no longer just Buildings and Grounds; and as such, I would like to propose we consider renaming this committee the Real Estate and Facilities Committee to reflect our evolving responsibilities and areas of oversight.

- **Project Updates**

Mr. Greg Sample, chief real estate officer for Wright State, reviewed the status of various construction and improvement projects. Double Bowler purchased 38 acres of land adjacent to Lake Campus in Budget Year 2014-2015. This property acquisition doubled the size of the Lake Campus and offered a site for the construction of the new Water Quality and Agricultural building. The State of Ohio awarded \$1.5-million-dollars in partial funding for the building and the project is currently in the design phase.

Residence halls were added to Lake Campus several years ago and have been running at capacity. To alleviate the current waiting list, the WOE Foundation has decided to add an additional 36 beds. This \$2 million dollar project is being handled by the Foundation and will get underway later this month.

The Creative Arts Center renovation is nearing completion and Mr. Sample thanked Dean Soblick for her patience and assistance in overcoming construction challenges and delays.

Mr. Dan Papay, associate vice president of facilities management and services, offered an update on capital funded projects for the coming year. Wright State received approximately \$15 million dollars for seven Main Campus and two Lake Campus projects.

Mr. Sample discussed the relationship between Wright State and Double Bowler. Double Bowler is an affiliated entity of the University put in place to assist the University with strategic management of its real estate portfolio. Double Bowler owns 2455 Presidential Drive, 3040 Presidential Drive, 3100 Presidential Drive, and 2555 University Blvd. These buildings make up the South Campus footprint and were purchased to accommodate Wright State's future growth and expansion.

The focus of the core campus is academic instruction. With this in mind, several ancillary groups have moved operations to the 2455 Presidential Drive building. Facilities Planning, Planning and

Architecture, and University Audit have already moved and they are soon to be joined by Human Resources. Double Bowler is also located in the building.

- **City of Fairborn Incubator Project**

Mr. Rob Anderson, economic development director for the city of Fairborn, discussed the City of Fairborn Incubator project. The incubator is designed to attract entrepreneurs and support them with education and resources to establish and grow their fledging businesses. The project will be housed in the 3040 Presidential Blvd. building.

- **Facilities Management Budget**

The Facilities Management budget encompasses \$23.5 million dollars and 180 employees within Planning and Architecture, Physical Plant, Engineering Construction, and Environmental Health and Safety. Mr. Sample reflected on the challenges of working through a budget remediation process while maintaining service and quality levels that the University has come to expect.

1. **Disposal of Property in the Village of Yellow Springs**

The following resolution was presented for Board approval.

RESOLUTION 17-15

RESOLVED that the Board of Trustees authorizes the university administration to explore the conveyance of university owned property holdings in the Village of Yellow Springs to an interested and qualified purchaser.

Dr. Goyal moved for approval. General Moore seconded, and the motion was unanimously approved by roll call vote.

C. Compliance and Audit Committee

General Moore called the meeting to order with the reading of the Conflict of Interest Statement.

- **Comments from the Chair**

General Moore, chair of the Compliance and Audit Committee, offered remarks which included an outline of the objectives of the Compliance and Audit Committee.

The Committee focused on reviewing the University's Policy on Affiliated Entities. Several months ago the Board, working with the University President, determined that the Affiliated Entities policy was in need of an update. A number of substantive changes were made to the policy in order to:

1. Provide a clear framework for establishing Affiliated Entities at the University;
2. Provide procedures and means for monitoring Affiliated Entities activities; and as a result,
3. Mitigate financial, legal and other risks to the University created by the Affiliated Entity.

General Moore thanked Mr. Chan for his help in documenting the appropriate policy for the University and offered three foundational points governing the policy:

1. An affiliated entity must use sound fiscal and accounting procedures.
2. Directors, officers and employees must adhere to the highest standard of ethics.
3. Affiliated entities must adopt and enforce an appropriate conflict of interest policy.

1. **Adoption of the Affiliated Entity Policy**

Mr. Larry Chan, vice president for legal affairs and general counsel, reviewed the following key components of the policy.

- An Affiliated Entity has a bona fide business purpose and is formed or operated to support a public purpose that is consistent with the mission of the University.
- The Board of Trustees approves the creation of an Affiliated Entity upon written recommendation from the University President (applies to already existing entities as well).

- The details of the University's relationship with each Affiliated Entity shall be memorialized in a memorandum of agreement that must be approved by the President.
- The Affiliated Entities should have a business strategy for achieving self-sufficiency within a reasonable period of time.
- Affiliated Entities that use the University name and/or logo must enter into a separate license agreement with the University.
- The University must exercise an appropriate level of oversight over the Affiliated Entities activities; at least two members of the Affiliated Entity's board of directors must be comprised of individuals nominated by the President of the University ("University Directors"). One or more of these University Directors must be involved in "certain material transactions" such as approving budgets, incurring significant legal or financial obligations, or incurring any liability for which the University could be directly responsible.
- The memorandum of agreement for each Affiliated Entity must require the submittal of an annual report to the University and the Board of Trustees by the Affiliated Entity which will include financial statements, annual budget reports and disclosure of material contingent liabilities and litigation.
- At least every five years the University will assess whether each existing Affiliated Entity shall continue its relationship with the University.

The trustees discussed the value of affiliated entities for the University; namely, separation and limitation of liability and the ability to conduct certain types of business more efficiently and with less expense. Affiliated entity relationships are not to be used to avoid business scrutiny or to circumvent public scrutiny.

For complex affiliated entities, the memorandum of agreement (MOA) can specify more frequent reporting or limitations of the entities' scope and powers.

The following resolution was presented to the Board for their approval.

RESOLUTION 17-16

WHEREAS, Wright State University (the "University") has determined that it is necessary and desirable to create affiliated non-profit entities ("Affiliated Entities") to pursue business-related activities to support its university mission;

WHEREAS, other public universities in Ohio have also participated in the creation of affiliated non-profit entities to pursue business-related activities in support of their university missions;

WHEREAS, the University desires to establish a framework within which such Affiliated Entities, present and future, shall operate to support the University's mission; and

WHEREAS, Affiliated Entities may create financial, legal or other risks to the University, and the University desires to mitigate such risks through a policy on affiliated entities;

THEREFORE, the University is establishing this policy to (a) provide a framework for establishing Affiliated Entities at the University, (b) provide a procedure for the ongoing monitoring of their activities and the University's relationships with them by the Board of Trustees, and (c) mitigate financial, legal and other risks to the University created by the Affiliated Entity. Existing Affiliated Entities shall be reviewed for operations consistent with this policy and shall also comply with the management and oversight-related requirements of this policy.

General Moore moved for approval. Mr. Montgomery seconded, and the motion was unanimously approved by roll call vote.

- **Discussion of Affiliated Entities**

Dr. Robert Sweeney, executive vice president for planning and secretary to the Board of Trustees, familiarized the Board with a list of entities that may or may not have an affiliation with Wright State University. These entities will be further reviewed to determine if there is an affiliation and, if so, the steps needed to become compliant with the Affiliated Entity Policy. Other entities may be added as identified.

- **Implementation Plan for the Affiliated Entities Policy**

Trustee Moore outlined the steps for the implementation of the proposed Affiliated Entities Policy. The University recently adopted a University-Wide Compliance Plan and, with this plan, created a Director of University Compliance position that is currently posted for hire. The Committee recommended that the implementation of the Affiliated Entities Policy be the responsibility of this Director who shall report through the University President.

The first action of this new Director should be the establishment of a policy implementation plan. This plan will establish the most efficient

process for assessing and enforcing compliance by the University's Affiliated Entities.

Provost Sudkamp gave an update on the search for the new Director of University Compliance.

- **Good of the Order**

General Moore outlined several projects for the Committee moving forward which include a review and update of the Trustees' By-Laws and the creation of policies dealing with contract compliance.

D. Finance Committee

Mr. Montgomery presented minutes from the last two meetings of the Finance Committee; namely August 12, 2016 and September 16, 2016.

Minutes from August 12, 2016

Mr. Fecher called the meeting to order and read the conflict of interest statement.

Comments from the Chair

Trustee Fecher presented a proposed calendar of 2016-2017 Finance Committee meetings. The Finance Committee announced a change in schedule given the current financial condition of the University and the need for careful planning of University finances. The Committee will meet nine times (monthly) by adding five additional meetings to supplement the four regularly scheduled Committee Days.

The Finance Committee has an ambitious agenda for fiscal year 2017 – and includes working with the Administration on the following:

1. Developing a means for measuring financial performance on a monthly basis to ensure the University does not overspend its revenue sources.
2. Enhancing transparency of Wright State's financial position by making financial information available more frequently to University stakeholders.
3. Reviewing and revising, as appropriate, Wright State's Financial Governance Policy, created in 2003. The

current financial policy was approved in 2003 and is in need of updating. An effective financial policy should provide guidelines for ensuring a sound financial base is in place to support the University's academic mission.

4. Reviewing and revising, as necessary, Wright State's Investment Policy Statement. Although the Finance Committee will consider a change to the Investment Policy at today's meeting, the Finance Committee still intends to conduct a comprehensive review of the policy in FY2017 to ensure it meets the challenges of a changing financial environment.

- **Financial Performance Measurement and Reporting**

Mr. Ulliman, vice president for business and finance and chief financial officer, introduced the newly developed financial reporting templates which include the "Budget Analysis and Reforecast" report and the "Budget Analysis and Reforecast Budget to Date" report.

Expense disbursements or revenue gains, not planned for in the operating budget, can impact cash flow and the bottom line. Mr. Ulliman outlined several such disbursements that will impact 2016-2017. Expense disbursements include life/safety projects, replacement of the Russ Engineering building's roof, additional capital constructions costs associated with the Creative Arts Center, and the loss of anticipated revenue associated with the cancellation of the Presidential Debate. On the revenue side, the Ohio Department of Transportation (ODOT) will be making a payment to Wright State for use of the Salt Storage facility and pledge payments tied to the Creative Arts project should begin shortly.

Mr. Ulliman presented the investment report for June 30, 2016. The report will be filed with the written records.

- **Review of the Investment Policy**

Mr. Steve Sherbet, university bursar and director of treasury services, presented proposed changes to Wright State's Investment Policy governing Investment Funds. The proposed modifications are to broaden-out asset allocations and shift the portfolio to more conservative investments with the goal of asset protection. Given Wright State's current level

of reserves, it is important to manage risk with a conservative investment strategy.

1. **Investment Policy Statement**

After review, the Finance Committee recommended bringing the following resolution to the Board for approval.

RESOLUTION 17-17

WHEREAS, the University has a current investment policy for its Investment Fund that is designed to maximize returns while maintaining an acceptable level of risk and the ability to meet cash flow needs, and

WHEREAS, the University in conjunction with its external investment advisor has performed a review of this policy for the purposes of lowering risk to preserve capital; broadening the Fund's asset allocation ranges to accommodate changes to the University's cyclical cash flows; provide flexibility by repositioning funds to more stable investments; and adjusting policy language to obtain certain administrative updates to the policy, and

WHEREAS, the University has identified certain modifications to the non-endowment investment policy as described in the attached modified policy that reflects the foregoing, therefore be it

RESOLVED that the attached Investment Policy Statement dated August 12, 2016 as amended in this meeting be approved, and be it further

RESOLVED that this resolution supersedes Resolution 15-7.

Mr. Montgomery moved for approval. Dr. Goyal seconded, and the motion was unanimously approved by roll call vote.

• **Review of Board Financial Policy**

Trustee Fecher commented on Wright State's current Financial Policy dated June 13, 2003 by comparing the policy to a set of highway guardrails. Guardrails are designed to keep motorists from deviating too far from safety whereby financial policies help university's steer through complex financial decisions. Based on the multitude of changes

impacting higher education over the last fourteen years, Mr. Fecher recommended that the Board take the time to review and revise the current policy to reflect changes to higher education and guide future financial decisions. This review should include a look at best practices and consideration of the size and complexity of Wright State University as it currently stands. The Finance Committee recommended that the review and revision be undertaken.

Minutes from September 16, 2016

Mr. Fecher called the meeting to order at 2:40 p.m. and reminded the Board to be aware of conflicts of interest and take the appropriate steps necessary.

Comments from the Chair

Mr. Fecher reviewed the meeting agenda and discussed improving communications with the university community concerning the current financial situation. The committee and the Board feel that open reporting of financial status is a measure of good financial policy and important both in good times and bad.

Vice President's Report

Mr. Jeff Ulliman, vice president business and finance and CFO, reported on Fall semester enrollment numbers through the 14th day. Enrollment is down 1.6% with the majority of this decrease attributed to international enrollment loss. Falling below the enrollment projection results in a \$2.8 million variance in anticipated revenue for the 2016-2017 budget.

A total of 153 participants took part in the Voluntary Retirement Incentive Plan (VRIP) including 39 faculty, 20 administrators and 94 staff members. Total VRIP payroll savings would amount to \$14.4 million in salary and benefits. However, there are costs associated with the VRIP which include \$8.3 million in salary replacement, \$2.2 million in vacation/sick leave payouts, and \$2.3 in health care reimbursement for a total of \$12.8 million in costs. Initial attrition replacement estimates were at a 40% rate; however, we are estimating a 25% rate due to a number of VRIP positions being identified for permanent reduction rather than through attrition. Overall, projections are at \$7.8 million in cash savings for fiscal 2018 due to the VRIP.

Annual Audit Status Update

Mr. Pete Ugo, audit partner at Crowe Horwath, gave the Board an update of the current annual financial statement audit. The audit covers the fiscal year ending June 30, 2016 and the final report is due to the Auditor of the State of Ohio by October 15, 2016. Work started mid-August and is due to finish on schedule.

Approval of Efficiency Savings Five-Year Goal

The Ohio Department of Higher Education and the Governor's Office has asked for further clarification and enhancement of the previously submitted Affordability and Efficiency Report. An amended report is due by September 30th.

Report of Contracts \$250,000 - \$499,999

Ms. Gheretta Harris, executive director of campus auxiliary and business services, presented contracts between \$250,000 and \$499,999. No action of the Board is required.

<u>Vendor</u>	<u>Description of Services</u>	<u>P.O. Amount</u>
Martin Public LLC	Classroom Furniture	\$438,750
Dinsmore & Shohl	Legal Services	\$365,000
Bartha Visual	Event Mgmt. Services	\$300,960

Financial Performance Measurement and Reporting

One goal of the Finance Committee was to develop a monthly financial reporting system to keep the Board and the university community aware of spending, revenue collection, and the cash forecast. Mr. Ulliman reviewed the WSU Budget Report through August 31st.

Investment Reports

Mr. Steve Sherbet, university bursar and director of treasury services, gave the University's investment report for the periods ending July 31, 2016 and August 31, 2016. Reports have been shared with the Board and will be filed with the written report.

Board Financial Policy Development: Table of Contents

It is the intent of this Committee to strengthen and rewrite the Financial Governance Policy that was adopted in 2003. As a starting point, Mr. Fecher presented a proposed table of contents for Wright State's Financial Governance Policies that included financial objectives, budget policies, financial reporting, purchasing authority, a policy on the acquisition and management of debt, a capital expenditure policy and an investment policy statement.

E. Student Affairs Committee

Vice President's Report

Dr. Dan Abrahamowicz provided updates on upcoming retirements from Wright State within the Division of Student Affairs. He acknowledged Nancy Beaty, accounting clerk for the Student Union (36 years); Joann Black, administrative assistant for Athletics (21 years); Robert Stallsworth, dispatch center supervisor for the Police Department (33 years); Valita Wilhoite, assistant director of student support (25 years); and Roger Wilson, equipment manager for Athletics (7 years) and thanked them for their years of service. Dr. Abrahamowicz also announced his own upcoming retirement after over 20 years of service, along with the retirements of associate vice president for student affairs Kathy Morris (33 years), and assistant vice president for student services Simone Polk (20 years).

Dr. Tom Sudkamp announced changes to the structure of the Division of Student Affairs taking effect as of October 1. The Asian and Native American Center, Bolinga Black Cultural Resource Center, Office of LGBTQA Affairs, Women's Center, Office of Latino Affairs, Veteran and Military Center, and Office of Pre-College Programs will move into Student Affairs. Athletics, the Nutter Center, and the Career Center will move out of Student Affairs. Dr. Gary Dickstein, assistant vice president for student affairs, will lead the division as interim vice president.

Dr. Sudkamp also announced the creation a Chief Diversity Officer position. This cabinet level position will report directly to the president and will focus on improving the climate for students, faculty, and staff.

Student Government Report

Student Government Association (SGA) president Lukas Wenrick

provided updates on SGA's recent activities and plans for the current year. Of the 13 students who began in the Freshman Intern Program last year, 11 are currently in student leader positions. This year, SGA received 500 applications for freshman internships and positions on committees.

SGA plans to focus on student engagement and school spirit this year. Mr. Wenrick provided an overview of the outreach SGA has conducted through large scale campus events this fall including the Mock Debate, Constitution Day, Fall Fest, and Do the U. SGA has also started producing video campaigns for Wright State and has been active on social media with over 2,500 new followers. SGA plans to conduct numerous surveys to gain information on student concerns.

Updates

Director of residence life and housing, Dan Bertsos provided updates on Housing and Residence Life including the 25th Move-In Day event, which was honored with the President's Award for Excellence this year. Mr. Bertsos also shared new areas of focus including research on generational differences for the incoming class, increased internet bandwidth usage in the residence communities, and the need for various accommodations for gender and disability related issues.

Mr. Bertsos shared that there is an increased demand for themed and interest communities, such as STEM City in Hamilton Hall. STEM City is a collaborative effort in which the colleges provide educational information and programming for students within the residential community. Discussions are underway regarding the possibility of creating themed buildings rather than themed floors.

Dr. Robert Rando, assistant vice president for health and wellness and director of counseling and wellness services, discussed Wright State's current status regarding the state law concerning suicide prevention and mental health education. The State of Ohio requires the university to make contact with all students and provide suicide prevention and mental health resources. The law requires multimedia platforms, cell phone applications, and a website with links to state and national resources, and telephone hotlines. State law also mandates a postvention plan regarding how to deal with suicides as part of university policy.

Dr. Rando provided data on suicides and suicide attempts over the years. This semester, four students have been hospitalized for suicidal-intent to date. Counseling and Wellness Services has

reduced the wait time for students to see a psychiatrist by providing psychiatric services on campus rather than referring students to the community. While students are waiting, they receive weekly check-ins from an assigned case manager.

1. Recognition of Dan Abrahamowicz

Ms. Grace Ramos read a resolution expressing the Board's appreciation for Dr. Dan Abrahamowicz' service to the university.

RESOLUTION 17-18

WHEREAS, Dan Abrahamowicz has faithfully served Wright State University as the Vice President for Student Affairs since August 1996; and

WHEREAS, Dr. Abrahamowicz has provided exemplary leadership on behalf of the University over the last twenty years to the Student Affairs Committee for the Board of Trustees; and

WHEREAS, Dr. Abrahamowicz has been a tireless advocate for students and has dedicated his career to the support of students and their success; and

WHEREAS, Dr. Abrahamowicz has supported the mission and vision of the university by delivering services and programs that are student-centered and designed to enhance enrollment, increase retention, and encourage academic success while promoting a campus climate that celebrates diversity and enhances the educational, physical, social and emotional well-being of students; and

WHEREAS, Dr. Abrahamowicz has overseen the operations of the Division of Student Affairs which includes the Career Center, Community Standards & Student Conduct, University Police, Residence Life & Housing, Student Activities, Campus Recreation, Intercollegiate Athletics, Student Union, Nutter Center, Disability Services, Student Health Services, Counseling & Wellness, and Student Support Services; and

WHEREAS, Dr. Abrahamowicz has collaborated with the College of Education and Human Services to enhance the Student Affairs in Higher Education program by providing teaching, mentoring, internship opportunities, program support, funding for graduate assistants, and sponsorship for students to attend professional conferences; and

WHEREAS, Dr. Abrahamowicz' student-centered vision and leadership have helped shape the future of Wright State and contributed to the foundation that supports the University's mission; be it therefore

RESOLVED, that the Wright State University Board of Trustees does hereby express its sincere appreciation and heartfelt commendation to Dan Abrahamowicz for his distinguished 43-year career in Student Affairs and his commitment, service, and leadership on behalf of the University.

Ms. Ramos moved for approval. Mr. Bridges seconded, and the motion was unanimously approved by voice vote.

F. Student Trustees' Report

Mr. Ryan Pignatiello, student trustee, gave an overview of some of the many activities going on at Wright State during Fall Semester.

Many events took place during Welcome Weeks including Move In Day, the President's Picnic, Party in the Woods, Boogie on the Bricks and Do the U. These fun activities were designed to help students meet new friends and engage with Wright State.

"Fall Fest" activities offered an opportunity for Wright State clubs and student organizations to introduce themselves and recruit members. The day included lots of food, games and music.

Student Government Association (SGA) recently hosted a Mock Debate moderated by PBS host, Alexander Heffner. Model UN students Cody Smith, Amanda Baker, Crystal Burns and Daniel Palmer played the part of the Republican and Democratic presidential and vice presidential candidates.

Greek Life recently completed another very successful sorority recruitment and Bid Day.

Athletics is showing very strong performances with fall sports. Baseball made it to the NCAA Regional Finals and had five players drafted. Men's and Women's Soccer are playing well and Volleyball is 2-2 in Horizon League wins.

F. Faculty Senate President's Report

Dr. Carol Loranger, faculty president, gave the Board an update on the activities of Faculty Senate. The faculty vice president, Doug

Petkie, recently left the University for another position. Elections were held for his replacement and Dr. Travis Doom has been named faculty vice president.

Faculty Senate has had one meeting this semester. A resolution was passed commending CaTS for their transformation into an exemplary service unit. Four faculty members are serving on the Presidential Search Committee and three or four faculty have been working with the Undergraduate Curriculum Committee over the summer. The Library of the Future task force report is due shortly as is a report from the General Education Assessment Committee.

Faculty Senate is starting the quadrennial review of their constitution. The review committee will be co-chaired by Dr. Dan Krane and Dr. Matt Ritzki. Areas of focus include the identification of gaps and absences, the establishment of a process to replace a vice president vacancy, and a clarification of the relationship between the Senate and various university councils.

Under development is an appendix to the Faculty Senate's constitution to establish a process whereby the faculty can extend a "vote of confidence" or "vote of no confidence" to an administrator. Drafts of this process have been shared with the University President, Provost and Board Chair.

XI. PRESENTATION AND POLICY DISCUSSIONS

Ms. Shari Mickey-Boggs
Administrative Support Member, Presidential Search and Screening Advisory
Committee
Presidential Search Update

Ms. Mickey-Boggs offered an update on the progress of the Presidential Search and highlighted some of the activities currently underway.

The search is divided into four phases which include the preparation phase, the learning phase, the search phase and finally, the selection and on-boarding phase. The Search and Screening Advisory Committee (SSAC) has completed the preparation phase and is currently in the learning phase.

A sub-committee of the SSAC called the Community and Inclusion Workgroup is soliciting feedback from individuals internal and external to the University in the form of an on-line survey. Response has been strong with over 800 responses submitted within 48 hours and 1,200 by week's end. The workgroup has held listening meetings with key stakeholders as well as numerous community forums.

Planned next week are 90-minute campus listening forums for Main Campus on October 10th and 11th and the Lake Campus on October 12th. Preliminary survey responses will be incorporated into these meetings.

A Presidential Symposium is planned for October 19th to include a panel of various university presidents from around Ohio. The next SSAC meeting will be October 25th to approve the presidential search profile that will later be presented to the Board of Trustees for their approval.

XII. UNFINISHED BUSINESS

XIII. NEW BUSINESS

1. Presidential Lecture Series: Margaret O'Mara, Author of Pivotal Tuesdays, November 2, 2016, 5:30 reception, 7:00 p.m. Student Union Apollo Rm.
2. Board of Trustees Executive Session, December 15, 2016, 4:00 p.m., Wright Brothers Room, Student Union
3. Board of Trustees Public Session, December 16, 2016, 8:30 a.m., Berry Room, Nutter Center
4. Main Campus Commencement, December 17, 2016, Breakfast-8:30 a.m. Commencement at 10:00 a.m.

XIV. ADJOURNMENT

The meeting adjourned at 9:59 a.m.

XV. APPENDIX (WRITTEN REPORTS)

- A. Advancement Report
- B. Building & Grounds Report
- C. Communications Report
- D. Enrollment Management Report
- E. Marketing Report
- F. Multicultural Affairs & Community Engagement Report
- G. Research & Sponsored Programs
- H. Tuition Waiver Resolutions (Resolution 17-13A to 17-13G)

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES**

**Advancement Committee Report
August 2016**

1. Alumni Relations Report
2. Wright State Foundation Financial Report
3. Development Report
4. Comprehensive Campaign Report

Advancement Committee Report Alumni Relations Report August 2016

Updates:

Wright State Days at Cedar Point and Kings Island

- First annual Cedar Point Day - 147 attendees
- Kings Island Day – 249 attendees

Hire Southwest Ohio Alumni Only Job Fair

- 400 attendees comprised of regional employers and alumni job seekers from Wright State and other universities including Ohio State, Miami, and Cincinnati.

First meeting of the Dayton Alumni Council held August 15

- In an effort to engage more alumni in the Greater Dayton area, leaders from the Greater Dayton Alumni Network hosted the first meeting of the Dayton Alumni Council. The council is composed of local alumni society leadership. This group is currently serving as a “think tank” to share society and network best practices for programming, promote more collaborative alumni events in the area, and come up with new opportunities to elevate the Wright State Alumni Association in the Dayton region through programs.

Upcoming Wright State Alumni Events: (Find more information at wrightstatealumni.com)

Homecoming 2016, September 30 and Oct 1 www.wrightstatealumni.com/homecoming

Friday, September 30

5:30 p.m. Organizational Leadership alumni & student reception

6:00 p.m. Alumni Achievement Awards (by invitation only)

7:00 p.m. 3rd Annual College of Education and Human Services Trivia Night

8:00 p.m. Pub Science with the College of Science and Math

Saturday, October 1

2:00 p.m. LGBTQ and Ally Alumni Society open house and reception

Motion Pictures Alumni reunion

College of Liberal Arts open houses and receptions

Club Football vs. Loyola University Chicago

Campus Tours

4:00 p.m. Women's Volleyball vs. Youngstown State

4:30 p.m. HOMECOMING FESTIVAL

5:30 p.m. The Kate Hasting Band performs

7:00 p.m. Men's Soccer vs. Belmont

The Homecoming Festival, prior to the men's soccer game, features live music, Wright State's annual Chili Cook Off, beer tents, food trucks, and games the whole family can enjoy!

For the second year in a row, we are thrilled to welcome The Kate Hasting Band, named a 2016 Country Music Association (CMA) Emerging Artist!

<http://community.wrightstatealumni.com/HC2016>

Upcoming Wright State Alumni Events cont.:

- Aug. 23 – Amigos Latinos Alumni Happy Hour
- Aug. 29 – Legacy Scholarship Golf Outing, Walnut Grove Country Club
- Sept. 7 – Veteran & Military Center Alumni and Campus Open House
- Sept. 10 – Alumni College on the Road – St. Petersburg
- Sept. 14 – Social Work Alumni Society Beer and Wine Tasting
- Sept. 15 – MPA Alumni and Student meet and greet
- Sept. 17 – Graduates of the Last Decade Reds trip
- Sept. 21 – College of Nursing and Health Alumni: Scholarship Wine Tasting
- Sept 24 – 25 – Annual Bourbon Trip
- Sept. 30 – 2nd Annual Alumni Leader Conference
- Sept. 30 – Oct. 1 – Homecoming
- Oct. 29 – Graduates of the Last Decade and Fraternity/Sorority Alumni Society Beer Tour
- Nov. 8 – RENT! Featuring alumna Jasmine Easler '16
- Dec. 14 – Fraternity and Sorority Alumni: Wine and Chocolate fundraiser for scholarship

**Advancement Committee Report
Wright State University Foundation Report
August 2016**

Since the last report, financial markets rebounded, but still ended the year in negative territory. The endowment portfolio lost 2.45% for the fiscal year, the first year it's suffered a loss since FY2009. In addition to the poor absolute performance, the return also underperformed its benchmark by 328 basis points. The only good news appears to be that the markets turned a corner in July and August and returns thus far are in positive territory. Losses in FY2016 were produced mostly in the alternative investment space and specifically in our hedge fund investment, which lost 10.25% for the year. Also within that space, private equity investments continue to add positive returns to the portfolio and our energy debt fund also regained some of the losses experienced earlier in the year. Equities lost 1.79% for the year, with both large and small cap producing losses of 2.47% and 5.36% respectively. Our managed volatility investment did return a healthy +8.94% return for the year, which allowed our total U.S. equity position to earn a small bump up of 1.49%. World equity investments lost 5.06% for the year, dragging our total equity return into the red. Total fixed income investments provided a positive return of 3.41% for the year, led by core fixed income and emerging markets debt. Our endowment portfolio ended the year with a value of \$76.1 million, up \$3.2 million since the last report. Asset allocations remained stable during the period and within tolerances established by the Foundation's investment policy statement.

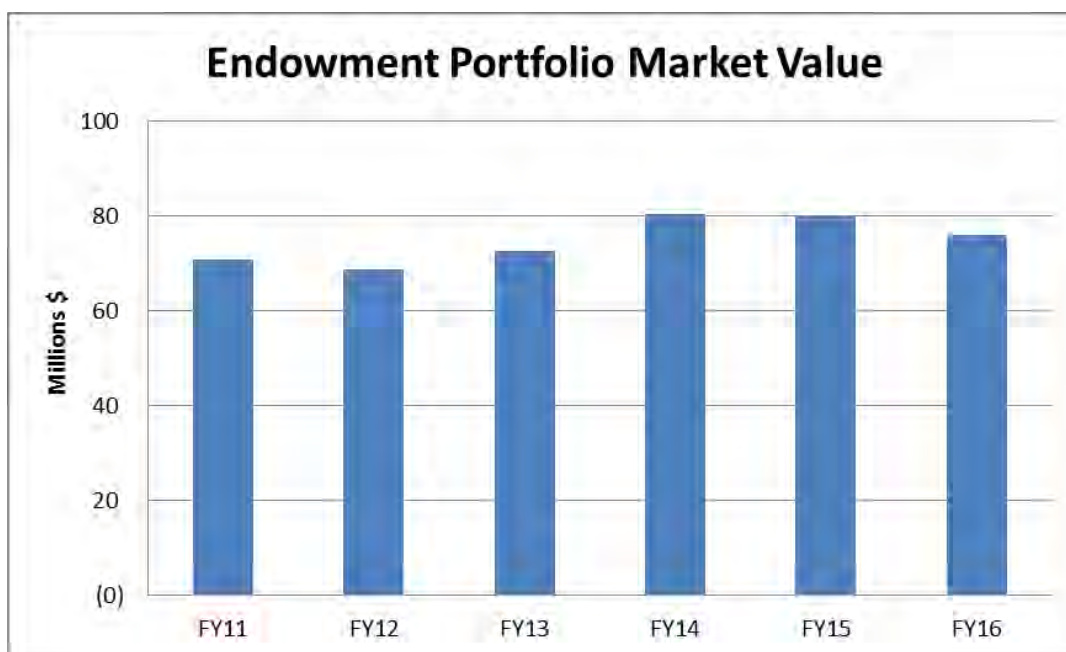
Investment losses experienced in FY2016 further reduced the Foundation's financial position and ability to react to strategic needs of the University. The Foundation's unrestricted net assets balance (which we use as proxy for our reserve) ended the year at \$5.2 million, a decline of 32% over the previous year. In addition to the investment losses described above, support for the University's fund-raising campaign, branding initiative, and special events have combined to significantly deplete our unrestricted net assets.

The Foundation's current endowment target allocation, actual allocation, and market values as of June 30, 2016, are presented below:

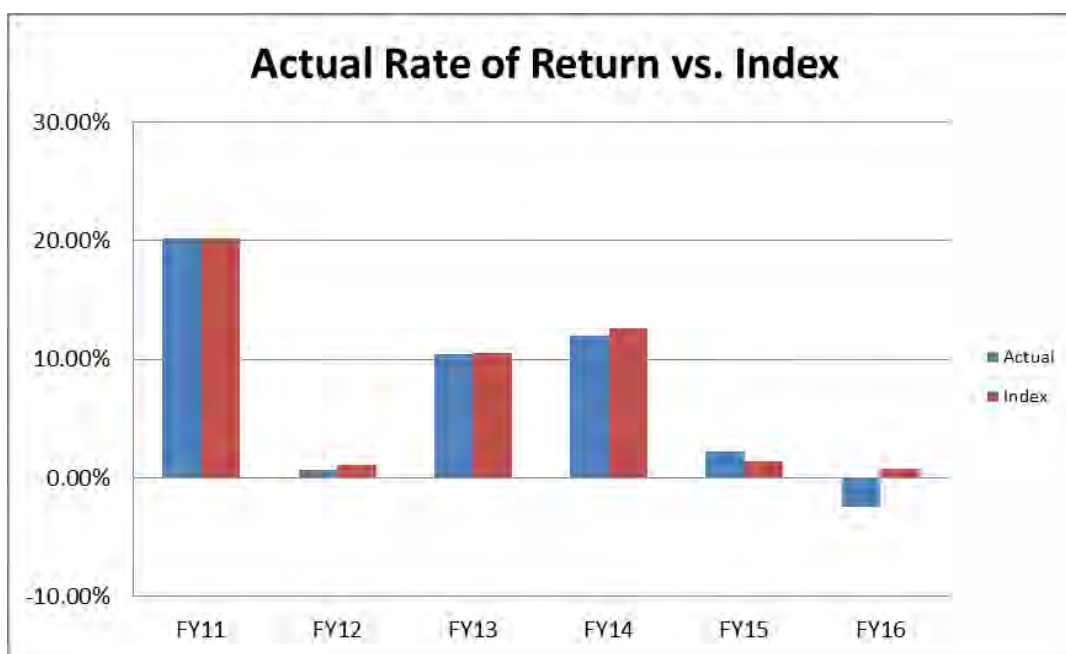
Endowment Portfolio Composition

Asset Class	Target Allocation	Actual Allocation	Market Value June 30, 2016
Equity	54%	53%	\$40,641,426
Fixed income	23%	29%	21,943,300
Hedge funds	8%	8%	5,734,139
Private equity	8%	5%	4,193,646
Energy Debt	4%	4%	2,933,527
Cash & equivalents	0%	1%	645,753
Totals	100%	100%	\$76,091,791

Endowment Value

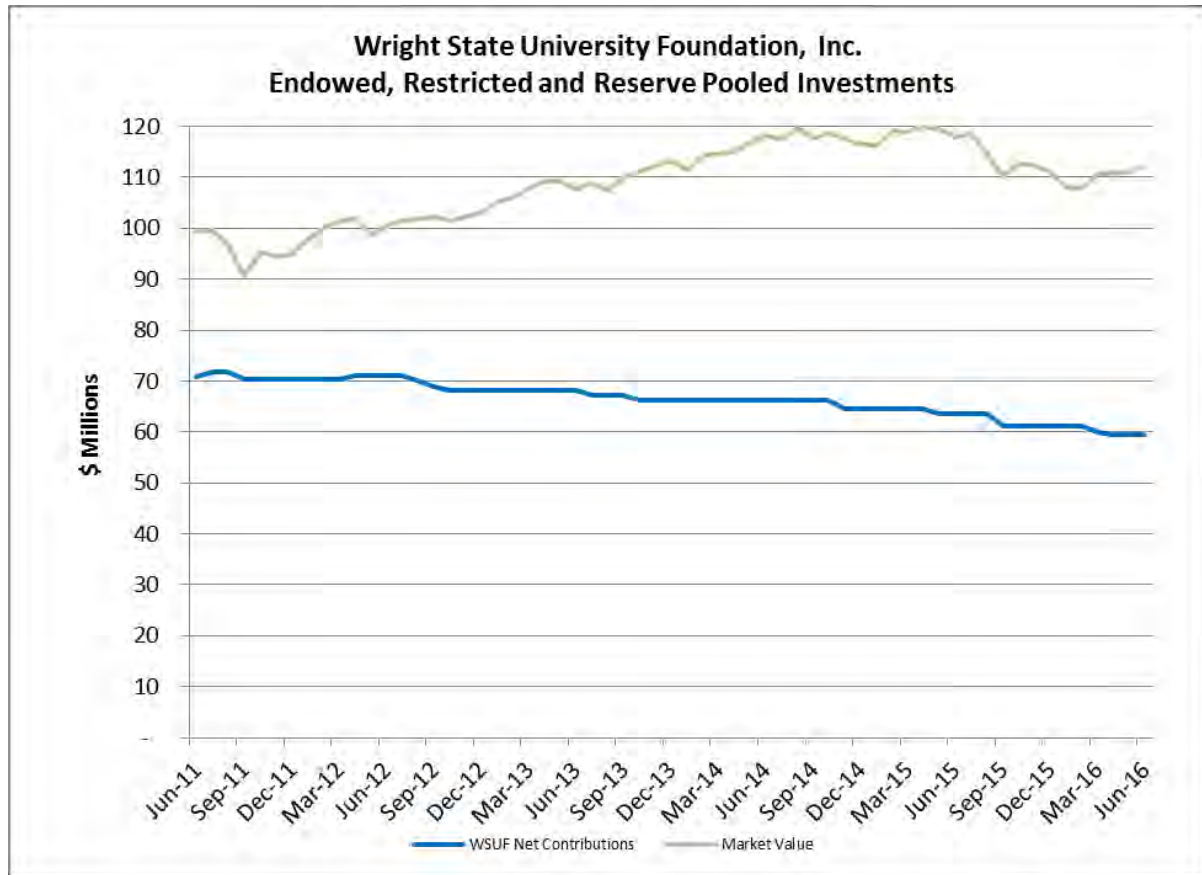


Endowment Historical Rates of Return



Current index composed of Russell 1000 (20.2%), Barclays US Aggregate Index (15.0%), MCSI All Country World Ex US Index (13.5%), Barclays Capital 1-5 Yr US TIPS Index (14.1%), HFR FOF Diversified (14.1%), Russell 2000 (5.8%), 50% S&P 500/50% Barclays 10 Yr Trea BW (3.9%), BOFA ML US HY Master II Index (3.9%), JPM EMBI Global Diversified (2.9%), DJ Wilshire Resi (3.3%), SOF Structured Credit Fund (3.3%).

All Portfolios Value vs. Contributions



WRIGHT STATE UNIVERSITY FOUNDATION, INC.

Report of Total Receipts: Cash and Gifts-in-Kind

For the Month Ended July 31, 2016 and 2015

MONTH-TO-DATE

GIFT SOURCE	JUL 2016		JUL 2015		PCT. CHANGE	
	DONORS	DOLLARS	DONORS	DOLLARS	DONORS	DOLLARS
Alumni	465	\$71,066	492	\$143,875	-5%	-51%
Corporations	23	37,849	29	169,174	-21%	-78%
Foundations and Organizations	8	54,524	4	44,744	100%	22%
Friends	485	55,417	549	78,552	-12%	-29%
<i>SUBTOTAL CASH RECEIPTS</i>	981	\$218,856	1,074	\$436,345	-9%	-50%
Gifts-in-kind	2	14,466	2	1,345,345	0%	-99%
<i>TOTAL ALL RECEIPTS</i>	983	\$233,322	1,076	\$1,781,690	-9%	-87%

FISCAL-YEAR-TO-DATE

GIFT SOURCE	FY2017		FY2016		PCT. CHANGE	
	DONORS	DOLLARS	DONORS	DOLLARS	DONORS	DOLLARS
Alumni	465	\$71,066	492	\$143,875	-5%	-51%
Corporations	23	37,849	29	169,174	-21%	-78%
Foundations and Organizations	8	54,524	4	44,744	100%	22%
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<i>TOTAL ALL RECEIPTS</i>	983	\$233,322	1,076	\$1,781,690	-9%	-87%

WRIGHT STATE UNIVERSITY FOUNDATION, INC.

Report of Fundraising Totals By Source and Unit

Fiscal Year-to-Date to July 31, 2016

(including totals from prior fiscal year)

BY SOURCE

SOURCE	CASH ¹	PLEDGES ²	IRREVOCABLE DEFERRED GIFTS ³	GIFTS OF PROPERTY ⁴	REVOCABLE DEFERRED GIFTS ⁵	CURRENT FYTD TOTALS	PRIOR FYTD TOTALS
Alumni	\$44,818	\$0	\$0	\$0	\$0	\$44,818	\$135,115
Corporations	28,640	3,000	0	14,466	0	46,106	1,476,668
Foundations and Organizations	54,324	0	0	0	0	54,324	44,745
Friends	33,311	0	0	0	0	33,311	56,883
CURRENT FYTD TOTALS	\$161,093	\$3,000	\$0	\$14,466	\$0	\$178,559	
PRIOR FYTD TOTALS	\$266,466	\$101,600	\$0	\$1,345,345	\$0		\$1,713,411
% CHANGE FROM PRIOR FISCAL YEAR	-39.5%	-97.0%	N/A	-98.9%	N/A	-89.6%	

BY UNIT

UNIT	CASH ¹	PLEDGES ²	IRREVOCABLE DEFERRED GIFTS ³	GIFTS OF PROPERTY ⁴	REVOCABLE DEFERRED GIFTS ⁵	CURRENT FYTD TOTALS	PRIOR FYTD TOTALS
Boonshoft School of Medicine	\$27,195	\$0	\$0	\$0	\$0	\$27,195	\$102,452
College of Education & Human Services	810	0	0	0	0	810	1,550
College of Engineering & Computer Science	10,000	0	0	0	0	10,000	21,840
College of Liberal Arts	10,981	0	0	10,000	0	20,981	7,045
College of Nursing & Health	950	0	0	4,466	0	5,416	24,535
College of Science & Math	7,085	0	0	0	0	7,085	1,348,445
Curriculum & Instruction	25	0	0	0	0	25	1,108
Enrollment Management	6,675	0	0	0	0	6,675	1,467
Intercollegiate Athletics	838	0	0	0	0	838	25,639
Lake Campus	0	3,000	0	0	0	3,000	40,200
Other	54,347	0	0	0	0	54,347	91,661
Raj Soin College of Business	2,925	0	0	0	0	2,925	32,590
School of Professional Psychology	9,155	0	0	0	0	9,155	3,000
Student Affairs	24,727	0	0	0	0	24,727	9,904
University College	0	0	0	0	0	0	0
University Libraries	5,380	0	0	0	0	5,380	1,975
CURRENT FYTD TOTALS	\$161,093	\$3,000	\$0	\$14,466	\$0	\$178,559	
PRIOR FYTD TOTALS	\$266,466	\$101,600	\$0	\$1,345,345	\$0		\$1,713,411
% CHANGE FROM PRIOR FISCAL YEAR	-39.5%	-97.0%	N/A	-98.9%	N/A	-89.6%	

¹ Cash, checks, credit cards, electronic transfers, matching gifts, insurance premiums, etc.

² Conditional, deferred, irrevocable and revocable pledges.

³ Charitable gift annuities, charitable lead trusts (CLTs), charitable remainder trusts (CRTs), life estates, pooled income funds, Foundation-owned insurance policies, etc.

⁴ Gifts-in-kind, real property (land and buildings), tangible personal property (vehicles, equipment, books, art, auction items, etc.), intangible personal property (patents, copyrights, etc.), etc.

⁵ Bequest intentions, donor-owned insurance policy beneficiary, donor-owned retirement asset beneficiary, etc.

Advancement Committee Report Development Report August 2016

Planned Giving Update

FY2016 Planned Gift Results:

- ☐ 20 new planned gift commitments with a recorded gift value of \$7,862,000 were recorded in FY16. All but one are bequest expectancies; one charitable gift annuity was written
 - Major gift officers or other university staff were instrumental in closing 11 of the new planned gifts
 - Three planned gifts of \$1 million+ were coupled with current gifts from the donors to initiate significant merit-based scholars programs for undergraduate students in the College of Science and Mathematics and the College of Engineering and Computer Science
- ☐ As of the end of the FY, there are 9 additional planned gifts in discussion with an estimated projected value of \$1,985,000
- ☐ There are currently another 31 potential planned gifts in early stage discussion

A promotional mail piece in early September promotes the option to make gifts directly from IRA accounts (IRA Rollover Gifts).

Annual Giving Update

Annual gift solicitation (gifts of up to \$10,000) will be more significant during the broad-base appeals made during the public phase of the Rise. Shine. Campaign. Besides enabling the broad constituency base to participate in the Campaign and build toward reaching its overall financial goal, this effort will build the platform for future fundraising efforts by engaging more donors, increasing current individual giving levels, and identifying new major gift prospects.

Spring Phonathon – January 30 – April 6

- Spring 2016 results: \$181,209 2,216 pledges/credit card gifts
- Spring 2015 results: \$109,604 1,529 pledges/credit card gifts

New initiatives included:

- Continued our alumni affinity segments that we started in FY15, increased those affinities and identified new segments – 15 affinities
 - New: Veteran alumni, library alumni and political science

- Conducted a data append in December, which resulted in nearly 30,000 additional prospects
- Multi-Channel approach for our Wed-to-Wed segment. Mailed a non-solicitation postcard February 9 – 11, with Phonathon calls to this segment beginning on February 13 with very specific scripting related to the mail piece. This segment more than doubled compared to FY15

Spring FY16 Direct Mail Appeal

We mailed to previous year and current fiscal year donors; our lapsed and non-donors were mailed and emailed earlier in the spring with a simple postcard and email prior to the Campaign Celebration on April 19th.

- 90 day results FY16 \$68,871 490 gifts
- 90 day results FY15 \$53,902 372 gifts

2016 Faculty, Staff & Retiree Campaign

- 6/30/2016 Results \$508,903 48% participation among Full-time Staff & Faculty
- 6/30/2015 Results \$523,138 57% participation among Full-time Staff & Faculty

2016 results will be calculated through December 31, 2016.

- 2015 Final Results \$820,049 59% participation among Full-time Staff & Faculty

Fall Direct Mail Appeal

The annual fall direct mail appeal will begin on October 31. It will be customized with student features in each academic area. The primary audience for Fall Appeal is alumni, however without a traditional Phonathon in FY17, this appeal will also be sent to friends who are donors.

Strategies

- Continue to personalize, including suggested giving amounts based on historical giving
 - Provide current donor club, if applicable
- New strategy in FY17 – utilize our seven Student Development Officers in a multi-channel approach, which includes direct mail, video, email and personal approaches.

Advancement Committee Report
Rise. Shine. *The Campaign for Wright State University*
August 2016

Comprehensive Campaign Activity

- Gifts and pledges of \$159,123,395 have been recorded as of 7/31/2016
- Tracking of the four donor classifications includes these totals:

Alumni	\$31,357,245	19.7%
Friends	\$38,059,298	23.9%
Corporations	\$75,189,786	47.3%
Foundations	\$14,517,067	9.1%
- Gifts have been committed in these three areas:

Individuals	\$46,631,539	(students and their success)
Environments	\$66,780,466	(capital projects)
Innovations	\$45,711,390	(programmatic investments)
- Types of gifts:

Gifts of cash	\$35,172,383
5-year pledges	\$38,617,945
Planned gifts	\$36,213,391
Gifts in kind	\$49,119,676

Campaign Conclusion: December 2016

Campaign Impact to Date:

- 29,968 individual donors have made gifts to Rise. Shine. (also includes foundations & corporations)
- First-time gifts to Wright State were received from 16,545 donors
- Total number of donors who made gifts of \$10,000+ -- 982

Campaign Emphasis:

- Continuing to work on bringing gift commitments to a successful conclusion
- Refining strategic initiatives for continuation following formal close of *Rise. Shine.*
- Conducting a final approach to include prospective donors who haven't made a gift
- Preparing to share the transformative impact of *Rise. Shine.* by sharing donor and impact stories in the second half of calendar year 2016

University Buildings & Grounds Report

September 15, 2016

Creative Arts Center. The building is substantially complete and occupied. Replacement of the skylight in the Commons has been postponed until after the school year in the interest of safety and the least amount of disruption to building occupants.

Life Safety Projects. A number of life safety projects were initiated last spring and are now in construction. These include the addition or replacement of several emergency generators; replacing the fire shutters separating the Library and Library Annex; and new evacuation signage in all campus buildings.

Student Union Renovations. The project remains in the design phase with architect/engineer Jerome Scott. Changes in scope are necessary in order to remain within budget. The project is tentatively scheduled for construction bidding this Fall.

Classroom Modernization. Progress is ongoing on this project. The tiered lecture hall in Oelman was converted to three classrooms and opened for Fall 2016 semester. Phase III renovations, including finishes, technology and classroom furniture upgrades in a number of general classrooms around campus were completed and opened for Fall semester as well. The final phase of the project will conclude by summer 2017.

Russ Roof Replacement. This project was started this summer and will be completed by Oct. 2016.

Lake Campus Ag Building. Qualifications from Architectural/Engineering firms have been received and a shortlist developed. The design will commence after A/E selection is completed this month and construction will take place in 2017.

Communications Report August 2016

Public relations, media relations and internal communications play a vital role in university operations and branding. Communications staff view interactions in each of these disciplines as invaluable opportunities to strengthen how people view Wright State. Our strategy is to build our brand largely through aggressive and sustained brand journalism. This strategy is supported by the creation of materials that can be used to create repeated positive mentions in the external news (earned media), and increase university-wide awareness and brand advocacy through sharing and posting on internal channels (owned media).

Public Relations & Media Relations

Office of Communications staff fulfill this role in large part by highlighting brag points and feel-good stories through writing high-quality articles that are posted to the [Wright State Newsroom](#) and distributed across university websites and on university social media channels. Newsworthy stories are identified by staff and leveraged as pitch tools to external media.

Data:

The March 18 – August 19, 2016, public relations metrics are as follows:

Total

- *Media Clips: at least 4,088*
- *Positive Advertisement Value: About \$6.5M*
- *Negative Advertisement Value: More than -\$1.7M*

Day-to-day PR operations (Non-Debate, Hanks, Jeopardy-related)

- *Media Clips: at least 642*
- *Verbatim Clips: at least 32*
- *Positive Advertisement Value: at least \$693,643*
- *Negative Advertisement Value: at least -\$139,646 (This number is largely driven by news related to the budget challenge, potential staff cuts, basketball coach salary)*

Debate-related (positive)

- *Media Clips: at least 642*
- *Positive Advertisement Value: at least \$581,361*

Debate-related (negative)

- *Media Clips: at least 1,378*
- *Negative Advertisement Value: more than -\$1.6M*

Hanks Visit-related

- *Media Clips: at least 1,248*
- *Positive Advertisement Value: more than \$3.2M*

Jeopardy! Bingham-related

- *Media Clips: at least 118*
- *Positive Advertisement Value: more than \$2M*
[100% of this value is from Bingham actually being on the show (an episode was re-run during this period) and NOT media coverage of her being on the show.]

Media clips: *Defined as stories about Wright State (most often) or stories that mention Wright State.*

Positive Advertisement value: *Media coverage that results in positive exposure for Wright State's brand, the value of which is derived by the amount in dollars that Wright State would have had to pay to advertise in the same space or time that our clips were used in the news. (Provided by contracted vendor Vocus/Cision)*

Negative Advertisement value: *The inverse of Positive Advertisement value. Media coverage that is unquestionably negative for Wright State's brand, the value of which is derived by the amount in dollars that Wright State would have had to pay to advertise in the same space or time that our clips were used in the news. (Provided by contracted vendor Vocus/Cision)*

Verbatim clips: *Stories or videos written/produced by Communications staff that were printed or broadcast by external news sources exactly as they were created by us.*

Communications (internal)

Communications staff members write, edit and post hundreds of Newsroom stories each year that post to websites across campus. Stories are also shared through university social media channels. The office also distributes campus-wide email messages from the administration, crime warnings and emergency messages, among many others.

Data:

The Office of Communications sent 122 campus-wide email communications from March 18 – August 19, 2016. About 90 of those messages were on behalf of colleges, units and other campus organizations. The rest of the messages were sent on behalf of the president, administration or police.

University Initiative Participation

The Office of Communications is an active participant in university-wide initiatives including the Wright State University Presidential Search & Screening Advisory Committee, Tobacco Free Campus Committee, Emergency Management Committee, Enterprise Print Initiative, Total Compensation Advisory Committee, Internal Communications Working Group and the Horizon League Ad Hoc Strategic Messaging Group.

Formerly, Communications staff were members of the 2016 Presidential Debate Planning Committee, Debate Operations Committee, Debate Media Relations Working Group and the Debate Media Advisory.

WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES

Enrollment Management Report
September 16, 2016

1. Early College High School Programs

- Currently, there are over (560) College Credit Plus students registered to take courses at Wright State this Fall. An estimated (200) more students will be attending College Credit Plus courses at their high school.
- A Professional Development Teacher Workshop was held at the Nutter Center on August 2nd for partner high school teachers. The workshop included training for teachers on WINGS, Pilot and library services. High school teachers met with Wright State faculty members in their academic discipline to discuss curriculum and academic goals.
- Ohio Department of Education Grant Awarded for Teacher Credentialing, \$702,820; (7) teachers have completed their credentials; over (40) are registered for Fall.

2. Undergraduate Recruitment / Admissions

- Our second largest August Raider Open House within the last 5 years was held on Friday, August 5 with (244) student attendees and approximately (730) attendees total. Our visitors came from (6) states and ranged from transfer students to all high school grade levels.
- The Undergraduate Recruitment office hosted several summer events to keep students engaged in the enrollment process. Summer Connection events, hosted in conjunction with the Alumni Office, were held in Cincinnati and Columbus. Also offered in July was a first-ever event for undecided students in which they heard from academic colleges, the Career Center and Center for Student Success. It included an outdoor challenge where students braved a low ropes course.
- Upcoming recruitment events include: Green & Gold Day, Saturday, October 1 (Homecoming weekend) and Raider Open House on Saturday, November 5. Friday, October 7 and Monday, October 10 (Columbus Day), will also be heavily trafficked with visitors. The Undergraduate Recruitment office, along with Raider Connect, will provide a campus tour, admission information presentation and a financial aid presentation.

3. Enrollment Processing & Financial Aid

- The admission application process opened over a full month earlier for the Fall 2017 application cycle. This change will allow prospective students to apply earlier, and begin receiving financial aid earlier, based upon the new Federal financial aid process.
- The new Federal financial aid process called Early FAFSA using 2 years prior tax information opens on October 1. This new process will allow families to file their FAFSA's much earlier in the recruitment cycle and gives them more time to plan for college costs. For the 2017-2018 academic year, newly admitted students will receive their scholarship awards in September, and estimated need-based financial aid awards beginning in December. In years prior, scholarship awards were made in November and need-based financial aid awards were sent in mid-February. The Office of Financial Aid has collaborated with Undergraduate Admissions, Bursar's Office, Raider Connect, and College of Liberal Arts to spread the word to our students/families, guidance counselors, and other internal and external constituents.
- Disbursements for the Fall semester to the student accounts started on August 19, which is ten days prior to the start of the semester. The first disbursement for Fall semester is the single largest annual disbursement of financial aid to the student accounts.
- There are several retirements on the Enrollment Processing and Financial Aid team this year. Four staff, representing a combined total of 120 years of Wright State service, will be missed.

4. Transfer and Nontraditional Student Center (TNT Center)

- Finalized (6) new, first-time articulation agreements with Lorain County Community College, (3) new articulations with Rhodes State, and (9) additional new agreements with primary feeder schools (Clark, Edison, & Sinclair).
- Welcomed (79) new transfer and nontraditional students over three separate summer 2016 Connections Day events.
- Hired a veteran student worker, paid for by the VA Work Study program, to serve as Veteran Ambassador. He will work closely with our Veteran/Transfer recruiter, community college Veteran Centers, and with veteran recruiting efforts.
- (40) students attended a Transfer and Nontraditional Student Open House on July 14th.

5. Orientation

- Facilitated (22) redesigned Summer Orientation programs serving (2,258) students. Programs focused on providing students and family members with a connection to the institution as well as registering students for Fall semester classes.
- Developed and facilitated (2) Orientation Programs to serve students starting in the Summer Terms, as well as “other/non-traditional” students.
- Developed an outreach and communication plan for the month of August to ensure that all new students were able to register for classes and attend an orientation program. Guided and tracked over (100) students through this process.
- Planned and implemented Fall Friday Orientation activities in collaboration with Student Affairs and the Academic Colleges. Over (1,300) students (an increase of 18% from last year) attended the opening Orientation Session, and then moved to their college meetings.

6. Raider Connect

- During the Summer semester, Raider Connect placed more than (800) calls to new students who had not yet completed their financial aid requirements. Usually placed 48 hours before their summer orientation visit, these calls helped students and families learn more about their financial aid, and allowed them to bring needed documents with them to campus.
- Raider Connect will host (5) free FAFSA workshops this Fall. In addition to providing assistance to our current students, we have marketed widely to local schools and community agencies.

Marketing Report August 2016

I. PUBLICATIONS HIGHLIGHTS

Since March, the Office of Marketing has completed more than 230 publications projects. This includes event marketing pieces for the Multicultural Millennium Conference, CELIA's Sultans of Swing series, CELIA's Shakespeare series, events concerning the 25th anniversary of the Center for Healthy Communities, the Presidential Lecture Series, the Faculty Mentoring Summit, the Amigos Latinos Gala, *ArtsGala*, and the MACE Awards. We created many Debate16-related banners, booklets, promotional items, and fundraising pieces, as well as moved forward with art and guidelines for the forthcoming rebranding effort. We produced a bumper crop of vinyl and retractable banners this reporting period.

Our team worked hard to develop and produce the wide range of projects that make up the new *Pioneers of Potential* campaign, to be applied to new admissions publications, advertisements, and environmental graphics. We continue to work closely with our colleagues in Facilities and Planning, producing environmental graphics for a variety of campus spaces, such as the large-scale window graphics for the New Media Incubator and the interior and exterior wayfinding system for the newly remodeled Creative Arts Center. Our department produced two magazines this reporting period, including the spring issue of *Wright State University Magazine* as well as the latest issue of *The Nurse Advocate* (for the College of Nursing and Health). We refreshed the current design for our ongoing contract with the Dayton Dragons, including work for print, video, and scoreboards, and created a great visual concept for College of Liberal Arts' *Destination: Art*.

Notable stand-alone publications include the University College orientation booklet, the admissions transfer viewbook, an abstract design for the first-ever CD for Wright State's a cappella group ETHOS, the Undergraduate Orientation Resource Guide, and concepts and art for SOPP's "800x25" fundraising brochure. We also designed vehicle wraps, which were applied to all the campus shuttle buses in late spring.

The Office of Marketing served a remarkable number of Wright State community members during the past six months. We provided top-quality services, exceptional work, and useful advice for hundreds of individuals from more than 25 departments, units, and colleges.

II. ADVERTISING HIGHLIGHTS

From March through mid-August, the Office of Marketing developed and placed 32 print ads, two radio campaigns, one television campaign, and three comprehensive digital campaigns to support the university's recruiting goals and to enhance the university's engagement with alumni, donors, and community leaders.

Undergraduate Admissions Recruiting

The Dare to Do digital campaign was improved with more specific segmentation and messaging for high school prospects ages 15–18, parents of college-bound students, non-traditional adult learners with some college, and digital users who exhibit interest in higher education.

From February 15, 2016 through July 31, 2016, the campaign has resulted in 265,000 users clicking on Wright State's ads on Facebook, Google Adwords, Google remarketing, and Instagram. In addition, 358 leads completed the Dare to Do web form at a cost of \$338 per lead.

Graduate School Recruiting

The Defining Next digital campaign concluded on July 31, 2016. The campaign, which started in January 2016, and included Facebook, Google Adwords, Google remarketing, and Yahoo Gemini, resulted in 65,000 users clicking on Wright State ads and 279 leads completing the Graduate School web form at a cost of \$437 per lead.

Additional Recruiting Ads

College Connection West Central Ohio

A print ad and email blast in April reached 90,000 families with high school-aged children via 10 Gannett print and online newspapers. The email campaign resulted in a 13 percent open rate and a 1.45 percent click-through rate to Wright State's undergraduate admissions site. Both percentages are at the top range of email marketing standards for the education sector.

Columbus NACAC College Guide

This print ad reached approximately 5,000 high school students and parents at the spring college fair and supported Enrollment Management advisors who attended the fair (April 8).

Graduation Ad

A half-page ad congratulating new graduates and promoting Wright State's academic programs ran in the *Dayton Daily News's* higher education section (May 29, 2016).

Dayton Area Chamber of Commerce

A Dare to Do recruiting ad was placed in the prime first fold of the chamber's map. Over the next year, thirteen thousand copies will be distributed to more than 150 high-traffic areas and mailed in welcome packages to families and businesses relocating to the region. In addition, Wright State is also included in the online version of the map and the chamber's mobile app.

Raj Soin College of Business

Full-page and half-page ads were placed in the *Dayton Business Journal* to promote the MBA and the college's five master's programs (March 15 and May 20). The Master of Information Systems, and Master of Science in Supply Chain Management were featured in a half-page ad (April 15). The college also recruited for the MBA program with digital ads in *Columbus Business First* (March 13–April 10) and 188 spots on commercial and public radio stations in the Cincinnati and Dayton regions. (March 29–April 12).

Center for Workforce Development

A quarter page ad ran in the special Education Today section of the *Dayton Daily News* (May 1).

College of Nursing and Health

The recruiting campaign for the BSN Accelerated Option for Veterans continued with print ads in *Military Medical News* (April 4), 250K digital impressions in *Military Times* targeted to prospects in Ohio, Kentucky, Indiana, and Pennsylvania, and a Facebook campaign targeted to Ohio prospects (April 18–May 16). Thus far, the program has enrolled nine students with a first year goal of 13 students.

In early August, the Office of Marketing implemented an enhanced in-house Facebook campaign (August 5–19). Thirteen potential students completed lead forms at a cost of \$115 per lead, a substantially lower cost per lead than the prior Facebook campaign.

College of Liberal Arts International Thespian Festival

An undergraduate recruiting ad and display were developed for this week-long conference organized by the Educational Theatre Association (June 20–25). The conference is attended by thousands of high school students, teachers, and parent chaperones from across the country. Wright State's ad also remains available in the online conference program.

Community and Donor Engagement

The Wright State University Foundation and the Office of the President had a major presence in the *Dayton Business Journal's* Giving Guide (June 24). The guide featured a profile of the Foundation, a full-page Rise.Shine. ad, and a full-page ad honoring 50 years of the Foundation's service to our students and community.

College of Liberal Arts ARTSGALA

The *Dayton Business Journal* provided three pro bono ads to promote the 2016 and 2017 ARTSGALA events. (March 18 full-page ad featuring students' and co-chairs' testimonials, April 1 half-page ad, April 15 thank you and 2017 save the date ad). All ads featured ARTSGALA sponsors' logos. In addition, the *Dayton Daily News* provided pro bono print ads (April 3 and April 17).

College of Liberal Arts Sultans of Swing CELIA Conference

Thirty second and ten second spots were developed and placed on WINGS Sports Talk Radio, WYSO public radio, and ThinkTV public television (March 25–April 7) to promote the Sultans of Swing Conference held on April 14–15. In addition, the Office of Marketing developed emails and articles to promote the event to alumni.

Governor's Awards for the Arts in Ohio Program

Joe Deer, Professor and Director of the Musical Theatre Initiative and recipient of the Governor's Award for the Arts in Arts Education, was honored in a half-page ad in the program distributed at the state-wide awards event in Columbus. The ad was funded by CoLA and CELIA (May 18).

Forty Under Forty

The Raj Soin College of Business was the lead sponsor for the annual Forty Under Forty awards with more than 400 attendees at the May 23 event. The MBA program was featured in a full-page *Dayton Business Journal* ad. The Office of the President also congratulated the 9 Wright State alumni who were Forty Under Forty winners in a half-page ad in the *Dayton Business Journal* (May 20).

Employer Services and Ohio Means Internships and Co-ops

The Raj Soin College of Business, College of Science and Math, and the President's Office placed the following ads with the *Dayton Business Journal* to promote career services for employers in the region: RSCOB full-page ad (July 15), CoSM half-page ad (March 25), Office of the President top leader board digital ads (March 20–26). All three placements promoted the OMIC matching grant for employers.

Office of Latino Affairs and University Center for International Education

Dayton Daily News print and digital ads promoted UCIE's International Festival (April 1) and the Third Annual Amigos Latinos Gala (April 3).

Fairborn Education Foundation and Alumni Association Sponsorship

A program ad and recognition at the fundraiser banquet for student scholarships and technology resources was sponsored by the Office of the President (May 12).

National Bike-to-Work Day Sponsorship

The Office of Marketing staffed Wright State University's information table at MetroParks Bike-to-Work event at Riverscape. Wright State staff were featured spoke persons at the May 20 event with nearly 1,000 attendees.

Upcoming Advertising and Sponsorships

Air Force Marathon Program

Wright State will reach approximately 2,000 race participants and 35,000 visitors with a full-page ad on the back cover (September 17). The ad emphasizes our degree programs, graduate student scholarships for Wright-Patterson personnel and their families, and military-friendly support services offered by Wright State's Veterans and Military Center. The ad has also been available in the online program and on Dayton area newsstands since mid-July,

Cleveland Decision 2016 College Guide

This half-page ad in more than 25,000 copies of *Triumph* magazine will be distributed to high schools and retail locations serving African American communities in the greater Cleveland area (September 15).

United Rehabilitation Services Rubber Duck Regatta

The Office of the President and Office of Disability Services sponsorship includes Wright State logo recognition on 75,000 adoption forms, 15 billboards throughout the Dayton region, print media and t-shirts, on-air recognition during the telethon, pre-regatta events, and the regatta (September 16).

Indianapolis NACAC College Fair Guide

Half-page Pioneers of Potential undergraduate recruiting ad (September 16).

Cincinnati NACAC College Fair Guide

Full-page Pioneers of Potential undergraduate recruiting ad (September 20).

College of Engineering and Computer Science

Awareness campaign video will be placed in airports and on airlines across the nation. The campaign package includes a 30 and 60 second video about Wright State and the college's tradition of innovation with placement in airports on CCN and Bloomberg television and in-flight programming. The campaign also includes a full-page ad in *Vanity Fair* featuring Wright State women in engineering and computer science (September and October)

Wright-Patterson Air Force Base Relocation Guide

Pioneers of Potential recruiting ads for graduate and undergraduate programs (November).

III. WEB HIGHLIGHTS

Homepage Refresh

- Complete rebuild of the www homepage
- Highly focused on prospective students
- Improved mobile functionality
- Applied new branding colors, fonts, and logos

Undergraduate Admissions

- Rebuilt, reorganized, and in many cases rewrote the entire Undergraduate Admissions site
- Greatly improved user experience
- Integrated the new site into the new homepage redesign
- New design is fully in brand
- Additional details <https://webapp2.wright.edu/web1/newsroom/2016/04/29/wright-state-introduces-new-website-design/>

Advertising landing pages

- Graduate School
 - Experimented with many variants
 - Improved conversion rates by 300%
 - Now our base standard for landing pages
- Pioneers of Potential Lander
 - New landing page for next advertising campaign
- Experienced Learner Lander
 - Landing page for highly targeted ads

Housing

- A full rebuild and rewrite of Residence Life and Housing
- Now mobile friendly

- Improved and simplified navigation
- Update images throughout

President's Office

- Rebuild/migrate President's Award for Excellence
- Worked closely with many areas of the university to refine our graduation and commencement processes
- Built a new Commencement website based on new processes
- New site for the Presidential Search

CEHS

- New site for Prevention Science
- New site for GATE
- New pages and content for Veteran Services Minor

RSCoB

- Rebuild/refresh of Management and International Business

COLA

- Rebuild/update of Theatre Dance and Motion Pictures
- Migrated to COLA site so all are now together

CONH

- Site navigation reorganization/refinement
- Refresh of homepage content

BSOM

- Significant code merge to align theming of all WSU college sites
- Greatly improved mobile functionality across all college

COSM

- Absorbed multiple event related sites after staff reductions
- Working to bring all new entities into current standards

Student Affairs

- Rebuilt and themed Student Affairs division website
- Migrated/rebuild of Student Support Services
- Migrated and rebuilt WeServU
- Rebuilt Emergency Management and moved it to Police site as Emergency Preparedness

Division of Business and Finance

- Reworked parking content to make it more user friendly and improve mobile functionality

Dayton Council of World Affairs

- A new site for DCOWA in conjunction with UCIE

CTL

- New site for Teaching for Student Success Symposium

Institutional Research

- Migrate/rebuild of IR site

CaTS

- New site for Labman conference

Center for Surveillance Research

- Migrate a site from OSU to WSU as we now manage this research center

Old Websites

- Continued our never-ending quest to remove old content from our static websites to make them more search friendly, secure, consistent, and easier to maintain
- Communicated with end users and then purged over 600 out-of-date personal pages, some dating back to 1998 for their last update

IV. SOCIAL MEDIA

Growth

The university's main accounts have grown to 136,933 fans, connections, and followers, growing 12 percent so far in 2016.

Consistent with national media metrics, our growth rate is slowing, but we are experiencing tremendous growth in interactions, unique users, and reach.

Compared to last summer, we have maintained our high level of interactions and dramatically increased our reach across Facebook and Twitter, as well as quickly increasing visibility on Instagram and Snapchat.

Sprout Social and Supporting Data

Wright State now has 204 social media profiles connected to our social media management enterprise system. Our 12-month contract with Sprout Social has been extended to the end of the current fiscal year.

Year over year >> March 1–December 20, Year Over Year

	2015	2016	Change
Interactions	163,177	227,291	+ 39%
Unique Users	118,929	162,348	+ 37%
Potential Reach	58,119,644	88,154,629	+ 52%

Definitions:

Interactions: Combined number of Facebook stories, Twitter mentions, and retweets that were sent to connected accounts or included our username(s)

Unique Users: The number of people who interacted with our connected Twitter profiles or Facebook pages

Potential Reach: Combined number of potential users who saw any content associated with our connected Twitter and Facebook profiles

Social Media Advertising

The Office of Marketing is exploring ways to be more efficient with digital advertising. Part of this includes our social media director working with our advertising director to implement Facebook and Instagram advertising. By managing this in-house, we will be able to more quickly react to the changes on the platforms, and make regular adjustments as needed. Testing of this has begun with a niche audience for a College of Nursing and Health military program.

Snapchat

Snapchat is the fastest growing social media platform for our undergraduate recruitment and current student audiences. The social media director has offered training sessions to our Dayton and Lake campuses, and has had several university-branded geofilters approved by the platform for use at our Dayton campus. The Office of Marketing is now able to design on-demand (paid) geofilters for offices to purchase for the platform to make available to users during events. Marketing does not charge for this design service, but the offices will have to pay Snapchat for these ad-type filters.

Report to the Wright State University Board of Trustees
Submitted by the Division of Multicultural Affairs and Community Engagement
September 8, 2016

DIVERSITY TRAININGS

Staff in the Division of Multicultural Affairs and Community Engagement continued their involvement in diversity related trainings to campus and community groups. In April a training for the Jefferson Township Fire Department was held where the fire department staff was taught to look “beyond bias” in order to improve community outreach. Members of the MACE staff also led a diversity training during the YWCA’s “Stand Against Racism” Event on April 28th. Residents of the YWCA were led in a discussion about several diversity issues as well as a lecture on the “Year of the Active Bystander”, a Multicultural Affairs and Community Engagement initiative that demonstrates how to respond productively to prejudice encountered in daily interactions.

DIVERSITY PROGRAMMING

The following are just a few examples of the cultural programming offered by the staff in the division of Multicultural Affairs and Community Engagement:

Women’s History Month (March) & Asian Heritage Month (April)

Wright State observed Women’s History Month and Asian Heritage Months in March and April with a wide variety of events including film screenings, speakers, workshops and poster displays. All events were free and open to the public. These events were well attended with audiences ranging in size from 15 to 400. Examples of events follow:

- International Women’s Day, A Taste of Peace: A tea and coffee tasting for women (faculty, staff, and students) on campus was held to celebrate the holiday.
- Women’s History Month Scholar in Residence: Dr. Victoria Pitts-Taylor presented “Feminism, Science, and Corporeal Politics”. In her lecture she examined how power and inequality are entangled with bodies, particularly neurobiological bodies—those defined in relation to the brain and nervous systems.
- The Sister Accord Leadership Workshop-: featuring Sonia Jackson Myles, founder of the The Sister Accord, which has become a global movement centered on the power of loving, trusting and loyal relationships in transforming every aspect of the lives of girls and women. The workshop included sessions on “...bringing your dreams to life.”
- Discover Islam Poster Display: - A week long display of thirty large posters in the Multicultural Lounge to share information about Islam and Muslim Women received many visitors and positive comments. At the request of Muslim students, the Asian and Native American Center plans to display the posters again during the 2016-2017 academic year.

- **Chinese Brush Painting Workshop:** - Dr. Yufeng Wang, History professor at Sinclair Community College and Chinese brush painter, shared the history of Chinese brush painting and guided them through painting various pieces. All attendants of the workshop enjoyed this unique painting experience brought to Wright State. (Presented in collaboration with the Office of LGBTQA Affairs.)
- **Asian Culture Night** - It was another year of success for the Asian Culture Night which attracted over 400 people. The ethnic folk dances and fashion show were outstanding this year and received much praise from the audience along with the excellent PowerPoint translations of the songs and beautiful graphics representing each featured country. President David Hopkins sent a very warm pre-recorded greeting message to the audience

Office of LGBTQA Affairs First Community Scholarship Awarded

After reviewing the LGBTQA Community Scholarship applications, the LGBTQA Affairs advisory board chose Mitchell Martini as its recipient of the first “official” LGBTQA Community scholarship. Martini was awarded a \$500 scholarship.

Ohio Civil Rights Commission Hearings

The Ohio Civil Rights Commission meeting was held on Thursday, April 7, 2016 from 9:00 a.m. to 12:00 p.m. at the Atrium of the Student Union with 170 attendees participating. New this year was having the hearings video recorded by Dayton Access Television (DATV). The Commissioners heard cases on disability discrimination; racial harassment, racial discrimination, hostile work environment and retaliation; and sex discrimination, harassment and retaliation. Immediately following the hearings, a luncheon was held for the Commissioners, community partners, faculty, and staff of WSU. Dr. Carmen Culotta, Instructor in the Department of Psychology at Wright State University, was the keynote speaker and presented a lecture on "Implicit Bias: What is it? And how can it lead to systemic discrimination?"

Film Screening of Between Two Worlds at NCORE 2016

The screening of BETWEEN TWO WORLDS –PART 1 & 2, a film that Mai Nguyen, director of the Asian and Native American Center, helped create, was a huge success. It was screened before members of an NCORE conference record audience of 3,000. The film received excellent evaluations with the audience relating to the immigrant stories of displacement, challenge, and assimilation. Many requested film screenings at their schools, and it was necessary to expedite production of the DVD to send to other schools wishing to screen the film. The NCORE conference was also attended by ANA center staff and members: Mia Honaker, Amber Ankrom (President-elect of the Association of Native American Students) and Courtney Dang (Vice President of the Asian Student Association).

COMMUNITY ENGAGEMENT ACTIVITIES

Take Our Daughters and Sons to Work Day

The Women's Center had its largest turnout for this event yet, hosting over 121 children and 80 mentors/femtors. Children and parents could participate in events such as *Green Screen for Kids*: utilizing photographic techniques to transport kids back in time, *Yoga Play*: learning yoga moves and how to keep your body healthy, and *Deaf People Evented What?*: basics of American Sign Language and inventions that came about because deaf people had a hand in them. There were over 25 sessions to choose from and all had a great experience on the Wright State campus.

Summer Learning Opportunities

The Office of Pre-College Programs offered a wide variety of summer learning opportunities which began on June 5 with the Discovery/Odyssey Program. Over 1100 students participated in the programs. The Discovery/Odyssey programs are designed for K-9th grade students learning about: science, mathematics, foreign languages, the arts, the humanities, and computer technology. Classes were held from 9 a.m. to 3:30 p.m., Monday through Friday, with extended care available. Course options were available for students identified by Gifted and Talented students.

Youthworks

Youthworks, sponsored by the Ohio Department of Jobs and Families, provides funding for the students who are placed in jobs on campus. This year 23 students were placed in jobs throughout campus. A recognition program is planned for October 5 to thank WSU faculty and staff who hosted an Upward Bound student as part of the Youth Works Program.

Making Ends Meet National Forum

The Office of Service Learning and Civic Engagement held a Making Ends Meet National Issue Forum about economic insecurity and inequality. Approximately 80 students, faculty, staff and community members participated. During the Forum data was collected and submitted to the Kettering Foundation that also focused on the topic. Data will be compiled from forums held on this topic at a national level and national results will be reported at a later date. This connection with the Kettering Foundation will also result in future National Issue Forums being held at Wright State during the upcoming academic year.

Neighborhood School Initiative: Westwood K-8

The Office of Service Learning and Civic Engagement met with a Steering Committee to guide the development of Westwood as a Neighborhood School Center and met two-thirds of the teachers. To accomplish this the SL-CE staff developed materials to inform teachers, families and community residents about what a Neighborhood School is and programs and services that might be offered. This information came from community schools in Cincinnati, Dayton and Portland, Oregon. This process puts WSU in contact with teachers, service providers and community residents

AWARDS

LGBTQA Affairs Community Development, Advocacy, & Innovation Awards

The Office of LGBTQA Affairs celebrated 11 LGBTQ & Ally graduates and awarded their Community Development, Advocacy & Innovation awards at the Annual Lavender Celebration on April 13th, 2016. We were honored to celebrate and award the following recipients for their amazing contributions to the Wright State LGBTQ & Ally community:

- ✧ Community Development Award: Student – Mitchell Martini, Faculty/Staff – Joshua Scacco
- ✧ Advocacy Award: Student – Bethany Azemus, Faculty/Staff – Charles Beckley
- ✧ Innovation Award – Boonshoft Pride

Bolinga Annual Spring Awards and Graduation Ceremony

The Bolinga Center held its 40th Annual Spring Awards and Graduation Ceremony on Wednesday, April 20. (200 attendees). This annual event is an opportunity to recognize student accomplishment. Over 30 students (4 black students met requirement with 4:00 GPA and 25 with 3.0-3.95) were honored for their academic performance.

**Vice President for Research
Report to Board of Trustees
September 2016**

Office of the Vice President for Research

Recent activities:

The Research Compliance office launched the iThenticate plagiarism detection software which is designed to be used by researchers, instructors, graduate students and undergraduates engaged in high-level research to screen written work for originality and copyright infringement. This software is also used by Federal government agencies such as the National Science Foundation (NSF) to check for instances of potential plagiarism in submitted proposals.

The Office of Technology Transfer (OTT) executed an exclusive option agreement with a venture capital firm based in Columbus, Ohio, to license Twitris, a social media technology developed by Dr. Amit Sheth's group. With assistance from OTT, a team led by Dr. Caroline Cao was selected to participate in the Ohio I-Corps Program – the first team chosen from Wright State University. The OTT continues to work extensively with faculty and staff through individual meetings and outreach, and is involved in reaching students through delivery of guest lectures in a capstone class and in a graduate engineering course.


OTT also participated in a range of commercialization events, including its own "Partnering Forum: Making Technology Transfer and Commercialization Work for You," Wright Ventures presented by the RSCOB, OEA commercialization initiative kick-off organized by Wright Brothers Institute, the Dayton Area Chamber of Commerce annual meeting, the faculty speaker series that is organized by WSRI, and the Business 4000 presentations that were organized by RSCOB which showcased the commercialization of AFRL technologies. The OTT has also been marketing technologies to several venture capital firms.


The Office for Research Development office has facilitated several multi-faculty proposals to various federal agencies. This new office has already won research awards including a three year \$1.75M award and a one year \$110K award; multiple proposals are currently submitted and under review.

The Wright State Applied Research Corporation (WSARC) is the State's fiscal agent to manage the Federal Research Network (FRN), which provides funding to designated centers of excellence. Twenty research projects were submitted for Round 2. Statewide training was conducted during Spring, which resulted in much better written proposals, and further training sessions are under development. The selection of projects for support was conducted by representatives of NASA, AFRL and NAMRU, and industry and university participants from across the State. Fourteen of the 20 projects were selected to move forward from white paper to full proposal. Seven projects were selected for funding: WSU faculty, as part of several centers of excellence, are involved in five of the seven winning proposals!

The Wright State Research Institute (WSRI) has approximately \$75M in proposals in source selection by the government and \$100M in the pipeline.

Summary of Research and Sponsored Programs Awards:

	Awards by Type of Activity 6/30/16 vs. 6/30/15			
	Awards by Type of Activity 6/30/16 vs. 6/30/15 (Includes Financial Aid)			
Type of Activity	6/30/16 # of Awards	6/30/16 Award \$	6/30/15 # of Awards	6/30/15 Award \$
Research	300	\$46,285,466	285	\$42,186,142
Student Aid/Services	44	\$24,262,288	30	\$23,585,519
Public Service	57	\$18,994,497	100	\$13,074,079
Instruction	27	\$4,165,334	25	\$2,739,070
Academic/Institutional Support	2	\$339,233	4	\$126,509
Total	430	\$94,046,818	444	\$81,711,318

	Awards by Type of Activity Four Year Comparison through June			
	FY16 6/30/16	FY15 6/30/15	FY14 6/30/14	FY13 6/30/13
Type of Activity	Award \$	Award \$	Award \$	Award \$
Research	\$46,285,466	\$42,186,141	\$40,686,414	\$35,840,073
Student Aid/Services	\$24,262,288	\$23,585,519	\$26,706,973	\$30,541,327
Public Service	\$18,994,497	\$13,074,079	\$14,755,686	\$12,926,797
Instruction	\$4,165,334	\$2,739,070	\$2,586,367	\$3,714,437
Academic/Institutional Support	\$339,233	\$126,509	\$442,985	\$7,482,215
Employer Assistance/Development	\$0	\$0	\$7,403	\$279,587
Total	\$94,046,818	\$81,711,318	\$85,185,828	\$90,784,436
No. of Awards:	430	444	481	539
No. of Proposals:	746	700	775	801

Recent Highlights:

Wright State University ended its fiscal year 2016 with a total of \$94,046,819 in external funding representing 430 awards.

Recent funding received by the University includes \$1,508,485 (representing the first of three years of funding) from the U.S. Department of Defense, Office of Naval Research's Multidisciplinary University Research Initiative (MURI) program to Dr. Timothy Broderick (Research Affairs, Boonshoft School of Medicine) and Co-Principal Investigators, Dr. Madhavi Kadakia (Biochemistry and Molecular Biology) and Dr. Michael Raymer (Computer Science and Engineering). These researchers, and other collaborators from the Wright State Research Institute, will study precision, high-intensity physical training through epigenetics. Additionally, the University's Ohio Human Performance and Health Sciences Center of Excellence, led by Dr. Timothy Broderick (Wright State Research Institute) received initial, incremental funding in the amount of \$783,109 from the Ohio Federal Research Network's first cycle competition in support of two two-year awarded projects: 1) Sliding-Scale Autonomy Through Physiological Rhythm Evaluations (PI: Dr. Ali Reiter, Wright State Research Institute), and 2) Improving Healthcare Training and Decision Making Through the Live, Virtual, and Constructive Enterprise (PI: Douglas Hodge, Wright State Research Institute). Both of these projects will support AFRL in the areas of airman performance, human machine teaming, autonomy, and education and training.

Internal Funding Competition:

Following review by Research Council, funding was distributed for the internal Research Initiation and Professional Development Grant awards.

The 2016 official award recipients are as follows:

Professional Development Grants:

PI Last Name	PI First Name	College	Title	Award
Battles	Kelly	LAKE	<i>Mary Shelley's Novel: The Fortunes of Perkin Warbeck (1830): A Critical Inquiry</i> Note: Dr. Battles unable to accept award due to scheduling conflict.	\$1,365
Bhanderi	Shreya	COLA	<i>Coping Strategies of Indian Women Facing Domestic Violence</i>	\$900
Burns	Gary	COSM	<i>International Collaboration to Develop A Non-Evaluative, Public Access Version of the AB5C Personality Inventory</i>	\$3,000
Oswald	Gina	CEHS	<i>Development of International Research and Educational Opportunities for Students with Disabilities with the United Kingdom</i>	\$3,000
Wendt	Heidi	COLA	<i>Braiding Ropes of Sand: Gospel Literature and the Making of Early Christian Diversity</i>	\$1,925
Total:				\$8,825

Research Initiation Grants:

PI Last Name	PI First Name	College	Title	Award
Amer	Maher	CECS	<i>Enabling Near Infrared Raman Spectroscopy Facility for Biological Samples Investigation</i>	\$16,000
Hassan Zadeh	Amir	RSCOB	<i>Wearable Technology and Data Science for Injury Prevention in Sports</i>	\$14,000
Ladle	David	BSOM	<i>Characterization of Gene Expression in Muscle Proprioceptive Afferent</i>	\$15,400
Mayes	Debra	BSOM	<i>The Role of N-Acetyl Cysteine in Blood Brain Barrier Modulation</i>	\$15,500
Medvedev	Ivan	COSM	<i>Detection of Respiratory Pathogens Based on THz Chemical Sensing</i>	\$14,000
Newell	Silvia	COSM	<i>Nutrient Removal and Greenhouse Gas Production Trade-Offs in Constructed and Natural Wetlands</i>	\$15,000
Total:				\$89,900

Workshop:

The Office of the Vice President for Research and the Division of Environmental Health and Safety sponsored a FBI Biosecurity Workshop at WSU on Wednesday, July 6. The workshop was attended by many faculty and staff.

Tuition Waivers-

Resolutions 17-13A to 17-13G passed under Resolution 17-13

Tuition Waiver Recommendation for Dalian Jiaotong University Information Engineering Institute China (now called Dalian Institute for Science and Technology) Students Entering the College of Engineering and Computer Science Graduate Programs

RESOLUTION 17-13A

WHEREAS, 375.30.30 of Am. Sub. H.B. 119 of the 127th General Assembly requires any waiver of tuition for a particular student or any class of students not otherwise permitted by law at a state-assisted institution of higher education to be approved by the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Directive 2009-011 signed by the Chancellor of the Ohio Department of Higher Education on April 17, 2009, established procedures for institutions to follow when requesting to waive standard tuition rates; and

WHEREAS, this resolution is contingent upon the approval of the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Wright State University has entered into a Memo of Understanding (MOU) between the Wright State University's College of Engineering and Computer Science (CECS) and Dalian Jiaotong University of Information Engineering Institute (DJUIEI); and

WHEREAS, the MOU with DJUIEI is a graduate program whereby students with a bachelor's degree from DJUIEI are accepted into a CECS program; and

WHEREAS, this MOU covers the time from March 22, 2010 through March 22, 2018; and

WHEREAS, the first students accepted into this program began classes at Wright State University in Fall 2010; and

WHEREAS, the courses taken at DJUIEI have been reviewed and approved by Wright State University faculty in the CECS; and

WHEREAS, students transferring from DJUIEI must meet the Wright State University admissions criteria for international students; and

WHEREAS, Wright State University hopes to enroll more students into this program in Fall 2016,

WHEREAS, Wright State University is requesting a fee waiver of 30% of the posted non-resident tuition rate for students accepted into this MBA program under the MOU with DJUIEI and is requesting the waiver for August 29, 2016 through June 30, 2017; therefore be it

RESOLVED that the administration of Wright State University is authorized to offer a tuition reduction of 30% of the posted non-resident tuition rate for students from DJUIEI accepted into a graduate program in the Wright State University CECS; and therefore be it

FURTHER RESOLVED that the administration of Wright State University will submit a request to the Chancellor of the Ohio Department of Higher Education to review and approve the tuition reduction.

Mrs. Broner moved for approval. Dr. Goyal seconded, and the motion was unanimously approved by roll call vote.

**Tuition Waiver Recommendation for Dalian Jiaotong University Information Engineering Institute China
(now called Dalian Institute for Science and Technology)
Students Entering the MBA Program**

RESOLUTION 17-B

WHEREAS, 375.30.30 of Am. Sub. H.B. 119 of the 127th General Assembly requires any waiver of tuition for a particular student or any class of students not otherwise permitted by law at a state-assisted institution of higher education to be approved by the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Directive 2009-011 signed by the Chancellor of the Ohio Department of Higher Education on April 17, 2009, established procedures for institutions to follow when requesting to waive standard tuition rates; and

WHEREAS, this resolution is contingent upon the approval of the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Wright State University has entered into a Memo of Understanding (MOU) between the Wright State University's Raj Soin College of Business (RSCOB) and Dalian Jiaotong University of Information Engineering Institute (DJUIEI); and

WHEREAS, the MOU with DJUIEI is a MBA program whereby students with a bachelor's degree from DJUIEI are accepted into the RSCOB MBA program; and

WHEREAS, this MOU covers the time from March 22, 2010 through March 22, 2018; and

WHEREAS, the first students accepted into this program began classes at Wright State University in Fall 2010; and

WHEREAS, the courses taken at DJUIEI have been reviewed and approved by Wright State University faculty in the RSCOB; and

WHEREAS, students transferring from DJUIEI must meet the Wright State University admissions criteria for international students; and

WHEREAS, Wright State University hopes to enroll ten students into this program in Fall 2016,

WHEREAS, Wright State University is requesting a fee waiver of 30% of the posted non-resident tuition rate for students accepted into this MBA program under the MOU with DJUIEI and is requesting the waiver for August 29, 2016 through June 30, 2017; therefore be it

RESOLVED that the administration of Wright State University is authorized to offer a tuition reduction of 30% of the posted non-resident tuition rate for students from DJUIEI accepted into the MBA program in the Wright State University RSCOB; and therefore be it

FURTHER RESOLVED that the administration of Wright State University will submit a request to the Chancellor of the Ohio Department of Higher Education to review and approve the tuition reduction.

**Tuition Waiver Recommendation
for Xian University of Finance & Economics, China Students**

RESOLUTION 17-C

WHEREAS, 375.30.30 of Am. Sub. H.B. 119 of the 127th General Assembly requires any waiver of tuition for a student or class of student not otherwise permitted by law at a state-assisted institution of higher education to be approved by the Chancellor of the Ohio Department of Higher Education,

WHEREAS, Directive 2009-011 established procedures for institutions requesting the Chancellor's approval of tuition waivers,

WHEREAS, this resolution is contingent upon the approval of the Chancellor of the Ohio Department of Higher Education,

WHEREAS, Wright State University entered into a Memo of Understanding (MOU) between the Department of Mathematics and Statistics and Xian University of Finance & Economics, China,

WHEREAS, this MOU covers the time from October 22, 2013 through October 22, 2018,

WHEREAS, the first students accepted into this program began classes at Wright State University in Fall, 2015,

WHEREAS, the MOU with Xian University of Finance & Economics (XUFE) is a 3 + 1 + 1 program whereby students complete their first three years of their undergraduate program at XUFE; their first year at Wright State University (WSU) meets the requirements for them to receive a Bachelor of Science (BS) degree from XUFE and to count this year towards a Master of Science (MS) degree at WSU; and their second year at WSU will go towards completing the MS in Statistics at WSU,

WHEREAS, the courses taken at Xian University of Finance & Economics have been reviewed and approved by Wright State University faculty in the Mathematics and Statistics Department,

WHEREAS, students transferring from Xian University of Finance & Economics must meet the Wright State University admissions criteria for international students,

WHEREAS, Wright State University enrolled four students into this program Fall 2015 and Fall 2016 and hopes to enroll up to ten new students annually in the future,

WHEREAS, Wright State University is requesting a fee waiver of 20% of the posted non-resident tuition rate for Xian University of Finance & Economics students accepted if the total number in this program is less than 10 students and 30% of the posted non-resident tuition rate if there are 10 or more students in the program; therefore be it

RESOLVED that Wright State University follow the procedures outlined in Directive 2009-11 to request that the Chancellor of the Ohio Department of Higher Education review and approve a tuition waiver request of 20% of the posted non-resident tuition rate for Xian University of Finance & Economics students accepted if the total number in this program is less than 10 students and 30% of the posted non-resident tuition rate if there are 10 or more students in the program, and therefore be it

FURTHER RESOLVED that Wright State University seek renewal of the fee waiver request in the timeframe established by the Ohio Department of Higher Education.

**Tuition Waiver Recommendation for Xian University of Arts and Sciences Students entering the
Teaching English to Speakers of Other Languages**

RESOLUTION 17-D

WHEREAS, 375.30.30 of Am. Sub. H.B. 119 of the 127th General Assembly requires any waiver of tuition for a particular student or any class of students not otherwise permitted by law at a state-assisted institution of higher education to be approved by the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Directive 2009-011 signed by the Chancellor of the Ohio Department of Higher Education on April 17, 2009, established procedures for institutions to follow when requesting to waive standard tuition rates; and

WHEREAS, this resolution is contingent upon the approval of the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Wright State University has entered into a Memo of Understanding (MOU) between the Wright State University's College of Liberal Arts (CoLA) and Xian University of Arts and Sciences (XUAS); and

WHEREAS, the MOU with XUAS is a 3 + 1 + 1 program whereby students complete their first three years of their undergraduate program at XUAS; their first year at Wright State University (WSU) meets the requirements for them to receive a Bachelor of Science (BS) degree from XUAS and to count this year towards a Master of Arts (MA) degree at WSU; and their second year at WSU will go towards completing the MA in Teaching English to Speakers of Other Languages (TESOL) at WSU; and

WHEREAS, this MOU covers the time from Fall 2015 through June 30, 2017; and

WHEREAS, the current students accepted into this program will be enrolled at Wright State University in 2016-2017; and

WHEREAS, the courses taken at XUAS have been reviewed and approved by Wright State University faculty in CoLA; and

WHEREAS, students transferring from XUAS must meet the Wright State University admissions criteria for international students; and

WHEREAS, Wright State University hopes to enroll four students into this program for Fall 2016,

WHEREAS, Wright State University is requesting a tuition waiver that students pay the out-of-state, undergraduate rate for the first year and a 20% reduction of out-of-state graduate tuition for the second year in this TESOL program under the MOU with XUAS and is requesting the waiver for August 29, 2016 through June 30, 2017; therefore be it

RESOLVED that the administration of Wright State University is authorized to offer a tuition waiver that students pay out-of-state, undergraduate tuition for the first year and a 20% reduction of out-of-state graduate tuition for the second year for students from XUAS accepted into the TESOL program in the Wright State University College of Liberal Arts; and therefore be it

FURTHER RESOLVED that the administration of Wright State University will submit a request to the Chancellor of the Ohio Department of Higher Education to review and approve the tuition reduction.

**Tuition Waiver Recommendation for International Students
in the Executive MBA (EMBA) Programs**

RESOLUTION 17-E

WHEREAS, 375.30.30 of Am. Sub. H.B. 119 of the 127th General Assembly requires any waiver of tuition for a particular student or any class of students not otherwise permitted by law at a state-assisted institution of higher education to be approved by the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Directive 2009-011 signed by the Chancellor of the Ohio Department of Higher Education on April 17, 2009, established procedures for institutions to follow when requesting to waive standard tuition rates; and

WHEREAS, this resolution is contingent upon the approval of the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Wright State University has entered into a Memo of Understanding (MOU) between the Wright State University's Raj Soin College of Business (RSCOB) and Shandong Qilu Center for International Economic and Cultural Exchange (SQCIECE) and Beijing Success Education Group (BSEG); and

WHEREAS, the MOU with SQCIECE and BSEG is an online program whereby students complete the MBA in three semesters; and

WHEREAS, this MOU covers the time from Summer 2013 through Fall 2016; and

WHEREAS, the current students accepted into this program will be enrolled at Wright State University in Fall 2016; and

WHEREAS, the courses taken by students recruited by SQCIECE and BSEG have been reviewed and approved by Wright State University faculty in the RSCOB; and

WHEREAS, students transferring into the EMBA program must meet the admissions criteria outlined in the MOU with SQCIECE and BSEG; and

WHEREAS, Wright State University enrolled fourteen students into this program Fall 2016, which is the last semester of the program;

WHEREAS, Wright State University is requesting a fee waiver of \$8670 over three semesters for each student accepted into this EMBA program under the MOU with SQCIECE and BSEG and is requesting the waiver for August 29, 2016 through June 30, 2017; therefore be it

RESOLVED that the administration of Wright State University is authorized to offer a tuition reduction of \$8670 over three semesters for each student recruited by SQCIECE and BSEG accepted into the EMBA program in the Wright State University RSCOB; and therefore be it

FURTHER RESOLVED that the administration of Wright State University will submit a request to the Chancellor of the Ohio Department of Higher Education to review and approve the tuition reduction.

**Tuition Waiver Recommendation for US State Department Supported Programs
for International Students**

RESOLUTION 17-F

WHEREAS, 375.30.30 of Am. Sub. H.B. 119 of the 127th General Assembly requires any waiver of tuition for a particular student or any class of students not otherwise permitted by law at a state-assisted institution of higher education to be approved by the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Directive 2009-011 signed by the Chancellor of the Ohio Department of Higher Education on April 17, 2009, established procedures for institutions to follow when requesting to waive standard tuition rates; and

WHEREAS, this resolution is contingent upon the approval of the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Wright State University has entered into a Memo of Understanding (MOU) between the Wright State University Center for International Education (UCIE) and the US Department of State for funded programs, such as Global UGRAD; and

WHEREAS, US State Department international student programs are usually in a non-degree program whereby students study at WSU for one semester; and

WHEREAS, this MOU covers the time from August 29, 2016 through June 30, 2017; and

WHEREAS, the current students accepted into this program will begin classes at Wright State University in August, 2016; and

WHEREAS, students in this program must meet the Wright State University admissions criteria for international students; and

WHEREAS, Wright State University hopes to enroll four of students into this program Fall 2016,

WHEREAS, Wright State University is requesting a tuition reduction whereby students accepted into this US State Department funded program pay the in-state tuition fee and is requesting the waiver from August 29, 2016 through June 30, 2017; therefore be it

RESOLVED that the administration of Wright State University is authorized to offer a tuition reduction whereby eligible students pay the in-state tuition rate for students from Jordan, Mauritania, Moldova, and Mongolia, accepted into the US State Department funded Global UGRAD program at Wright State University College for 2016-2017; and therefore be it

FURTHER RESOLVED that the administration of Wright State University will submit a request to the Chancellor of the Ohio Department of Higher Education to review and approve the tuition reduction.

**Tuition Waiver Recommendation for International Students
In Study Abroad Programs to the US**

RESOLUTION 17-G

WHEREAS, 375.30.30 of Am. Sub. H.B. 119 of the 127th General Assembly requires any waiver of tuition for a particular student or any class of students not otherwise permitted by law at a state-assisted institution of higher education to be approved by the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Directive 2009-011 signed by the Chancellor of the Ohio Department of Higher Education on April 17, 2009, established procedures for institutions to follow when requesting to waive standard tuition rates; and

WHEREAS, this resolution is contingent upon the approval of the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Wright State University has entered into a Memo of Understanding (MOU) between the Wright State University Center for International Education (UCIE) and established, approved international study abroad programs to the US; and

WHEREAS, international students in study abroad programs to the US are usually non-degree students studying at WSU for one semester; and

WHEREAS, this MOU covers the time from August 29, 2016 through June 30, 2017; and

WHEREAS, the current students accepted into this program will begin classes at Wright State University in August, 2016; and

WHEREAS, students in this program must meet the Wright State University admissions criteria for international students; and

WHEREAS, Wright State University hopes to enroll one student into this program Fall 2016,

WHEREAS, Wright State University is requesting a 10% tuition reduction for the student in this program and is requesting the waiver from August 29, 2016 through June 30, 2017; and therefore be it

RESOLVED that the administration of Wright State University is authorized to offer a 10% tuition reduction for students in an approved international study abroad program to Wright State University College for 2016-2017; and therefore be it

FURTHER RESOLVED that the administration of Wright State University will submit a request to the Chancellor of the Ohio Department of Higher Education to review and approve the tuition reduction.

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES
OFFICIAL PROCEEDINGS OF THE
THREE HUNDRED AND THIRTY-NINTH MEETING**

October 5 and 6, 2017

INDEX

<u>Resolution</u>	<u>Page</u>	<u>Resolution</u>
I. CHAIR’S COMMENTS	1	
II. CALL TO ORDER	3	
III. CONFLICT OF INTEREST STATEMENT	3	
IV. PROOF OF NOTICE OF MEETING	4	
V. DISPOSITION OF PREVIOUS MINUTES	4	
VI. EXECUTIVE SESSION	4	18-9
VII. RECESS	4	
VIII. RECONVENE	4	
IX. REPORT OF THE CHAIR	5	
A. Alternative Retirement Plan and Vendor Consolidation	5	18-10
B. Limited Waiver of Privilege	7	18-11
C. Written Reports – WSU Board of Trustees September 15, 2017	8	
D. Introduction of Trustee Scholars-Mr. Jared Gibson and Ms. Rebecca Reese	8	
X. REPORT OF THE PRESIDENT	9	
A. University Update	9	
B. Confirmation of Academic & Administrative Appointments & Changes	10	18-12
C. Report of Investments	35	
D. Ratification of Contracts and Grants	35	18-13
E. Facility Security Clearance Resolution	71	18-14

XI. REPORTS OF THE COMMITTEES OF THE BOARD	72	
A. Academic Affairs Committee	72	
1. Emeritus Requests (Katherine Cauley, Sue Terzian, Jane Blakelock, John Flach, Ping He, Larry Ream, J. Russell Johnson, Paulette Gillig, Karen Kirkham)	74	18-15
B. Governance and Compliance Committee	78	
C. Executive Committee	82	
Executive Session on September 8, 2017	84	18-6
D. Finance, Audit & Infrastructure Committee	85	
1. Approval of Contracts \$500,000 and Above	92	18-16
E. Student Affairs & Athletics Committee	95	
F. Student Trustees' Report	97	
G. Faculty Senate President's Report	98	
XII. PRESENTATIONS	100	
James Vance, Ph.D. Associate Professor Emeritus of Mathematics and Statistics Executive Committee Advisor to the AAUP-WSU Executive Committee		
Geoffrey Owens, Ph.D. Vice President, AAUP-WSU Professor, Sociology and Anthropology	101	
XIII. PRESENTATIONS AND POLICY DISCUSSIONS	102	
Dan Krane, Ph.D. Professor, Biological Sciences Vice President of the Faculty Senate Chair of the Wright State Taskforce on Affordability and Efficiency		
XIV. UNFINISHED BUSINESS	103	
XV. NEW BUSINESS	103	
1. Heritage Society Event-November 2, 2017		
2. "Fiddler on the Roof", November 2 to November 15, 2017, Festival Playhouse		

3. International Education Reception,
November 16, 2017, Student Union Atrium
4. Board of Trustees" Committee Day,
November 17, 2017
5. Raidersgiving, November 23, 2017, McLin Gym
Wright State Nutter Center
6. Board of Trustees Executive Meeting,
December 14, 2017, Wright Brothers Room,
Student Union
7. Board of Trustees' Public Meeting,
December 15, 2017, Berry Room, Nutter Center
8. Dayton Campus Commencement.
December 16, 2017, Nutter Center, Breakfast –
8:30 a.m., Commencement 10:00 a.m.

XVI. ADJOURNMENT 103

XVII. APPENDIX – WRITTEN REPORTS 104

- A. Advancement Report
- B. Communications Report
- C. Enrollment Management Report
- D. Marketing Report

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES
OFFICIAL PROCEEDINGS OF THE
THREE HUNDRED AND THIRTY- NINTH MEETING**

October 5 and 6, 2017

I. CHAIR’S COMMENTS

Mr. Fecher welcomed everyone to the first public meeting of the 2017-2018 academic year and offered the following remarks.

We are all here today because we all believe that Wright State University is a special place. Depending upon our individual perspectives; it is all at once an institution of higher learning, a place where minds are developed and made to be influential in this world, an incubator of research and ideas, a valuable partner for the Dayton Region and Wright Patterson Air Force Base, a force in the local arts community, a place where thousands work and earn their living, and a leader in culture, diversity and inclusion. It is a pleasure to be affiliated with this University.

Our University has faced its share of challenges over the past several years, and some of these challenges will be with us for a while longer and new ones will crop up. These challenges are not unlike those faced by all institutions of higher learning, and public universities in particular. It is no secret Wright State’s budget situation remains fragile and our reserve position is tenuous, and we are just now starting the hard work of re-defining Wright State University and its value proposition as we develop a new strategic plan.

We come to this Board meeting today at a time when the environment in which higher education exists is uncertain and changing rapidly across the country in ways that affect all of us. To name a few:

- Enrollment at public universities is under a pressure, which shows no signs of abating. In fact, at least ten public universities in Ohio suffered declines in enrollment this school year, creating stress on university operating budgets across the state.
- The number of “direct from high school students” in Ohio is falling, and with it, the number of high school graduates who make up a

substantial pool of potential first-year students for Ohio's public universities. This means that universities in our state will find themselves competing more and more for a larger share of a shrinking pool of direct-from-high school students.

- The cost of higher education is also a factor placing downward pressure on enrollment and retention as students, parents, and government question whether the cost of a four-year education is a sound investment and whether employment opportunities of the future will be sufficient to retire student debt associated with the cost of education.
- The pressures facing our students are higher than ever before. According to the Center on Education and Workforce, more than 40% of university students nationwide work at least 30 hours a week while attending school. About 25% of university students work full-time while also going to school full-time. Over half of all undergraduate in the U.S. live at home to make their degrees more affordable and 25% of today's students are single parents juggling the demands of work, family, and a college course load as they work to improve their circumstances for the future.
- Four-year schools are facing increased competition from lower cost community colleges, now approved in Ohio to offer bachelor's degrees. Indeed, Governor Kasich in a recent Fortune Magazine interview expressed a view that two-year schools are more nimble and responsive than four-year schools when it comes to training a workforce for the jobs being developed in Ohio today.
- Certainly not last among this list of challenges, State budgets are stretched thinner than ever before with a host of high priority items from health care to rehabilitation and correction, K-12 education, and more, all competing for scarce taxpayer resources.

These challenges are real and are indeed being faced across the Wright State University community as we speak.

We, as a Board and campus community, have difficult choices to make. Perhaps none bigger than this: How do we move Wright State forward in such an environment in a way this is more flexible, more responsive, more valuable for students, and more focused on the high ideals of our mission?

As our new President, Dr. Schrader, has often said, the days of Wright State University having the capability to be all things to all people are likely gone forever. There are simply not enough resources in public universities for all the worthwhile programs any university could choose to undertake, and that is perhaps our biggest challenge of all. The hardest part of

strategy is not choosing what to do; it is choosing what not to do.

However, it is not all bad news. We have a great many strengths and opportunities also, capabilities unique to Wright State University that we can leverage to overcome our challenges and evolve to the next generation of Wright State University. If, that is, if we have the courage to lead with change to a stronger, more vibrant, and more valuable university for our constituencies. Our greatest strength is in our people, folks we have asked to sacrifice these last few years, as we work to position ourselves for a much brighter future.

I urge us, as a Board and as a campus community, to work together as we grapple with decisions about what we are going to choose to do and what we choose not to do. Perhaps it is trite to some to quote Abraham Lincoln's famous "A House Divided Against itself Cannot Stand" speech, but it does seem appropriate given the times. We only succeed together, as difficult and as spirited as our differences may sometimes be. We cannot ever forget that we depend upon each other for our future.

We believe in Wright State University and I look forward to being a part of this institution's future. Now, it is time that we get started.

II. CALL TO ORDER

The meeting of the Wright State Board of Trustees was called to order by Mr. Douglas Fecher, chair, on Thursday, October 5, 2017, 4:06 p.m., in the Wright Brothers Room, Student Union. Mr. Larry Chan, secretary to the Board of Trustees, called the roll:

Present

Michael Bridges
Douglas Fecher
Sean Fitzpatrick
Anuj Goyal
Bill Montgomery
C.D. Moore
Grace Ramos
Jordan Large Kingsley
Austin Rains

Absent

Stephanie Green
Bruce Langos

III. CONFLICT OF INTEREST STATEMENT

Mr. Fecher read the conflict of interest statement and asked if any Trustees had any conflicts with the agenda.

IV. PROOF OF NOTICE OF MEETING

Mr. Fecher reported that this meeting was called by written notification and a quorum was present.

V. DISPOSITION OF PREVIOUS MINUTES

Mr. Fecher moved to approve the April 28 and 29, 2017, May 19, 2017, June 8, 2017 and June 30, 2017 minutes as submitted. Mr. Fitzpatrick seconded, and the motion was unanimously approved by voice vote.

VI. EXECUTIVE SESSION

In accordance with the Ohio Open Meetings Law, the Board, after a majority of a quorum, determined to hold an Executive Session by offering the following resolution:

RESOLUTION 18-9

RESOLVED that the Wright State University Board of Trustees agreed to hold an Executive Session on Thursday, October 5, 2017; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

- Pending or imminent court action
- Personnel matters
- Contract Bargaining
- Purchase or sale of real estate

Mr. Fecher moved for approval. Dr. Goyal seconded, and the motion was unanimously approved by roll call vote.

VII. RECESS

The meeting recessed at 6:12 p.m.

VIII. RECONVENE - ROLL CALL

The Wright State University Board of Trustees reconvened on Friday, October 6, 2017, 8:30 a.m., in the Berry Room, Wright State Nutter Center. Mr. Chan called the roll:

Present

Michael Bridges
Douglas Fecher
Sean Fitzpatrick
Anuj Goyal
Stephanie Green
Bruce Langos
William Montgomery
C.D. Moore
Grace Ramos
Jordan Large Kingsley
Austin Rains

Absent

Mr. Fecher stated that the Wright State University Board of Trustees is a public body subject to the Ohio Open Meetings Act. It operates on a fixed agenda available to those attending the meeting. Persons wishing to address the board in its Public Session should submit a written request to the Board of Trustees' office 72 hours in advance of the meeting in order to be placed on the agenda. However, all persons address the board at the invitation of the board and are subject to time limitations and other guidelines established to maintain the good order of the meeting.

IX. REPORT OF THE CHAIR**A. Alternative Retirement Plan and Vendor Consolidation**

The Finance, Audit and Infrastructure Committee heard an update from Mr. Jeff Ulliman on September 15, 2017 and Ms. Shari Mickey-Boggs briefed the Executive Committee on Friday, September 29, 2017 of a plan to reduce the number of Alternative Retirement Plan vendors at Wright State from seven to five. This change would improve the employee experience, streamline process and allow for a better employee understanding of the strengths and benefits of the various plans. The following resolution was presented for Board approval.

Alternative Retirement Plan Vendor Consolidation**RESOLUTION 18-10**

WHEREAS, section 3305.03 of the Revised Code, designates the Chancellor of the Ohio Department of Higher Education the responsibility for designating entities that are eligible to provide investment options under the alternative retirement plans maintained by Ohio public institutions of higher education; and

WHEREAS, in order to fulfill the duties and responsibilities in section 3305.03 of the Revised Code, the Ohio Department of Higher Education contracted with consultant, Aon Hewitt Investment Consulting, to develop the vendor application, the review process, and to evaluate submissions of entities seeking designation, or continued designation; and

WHEREAS, section 3305.04 of the Revised Code, requires Ohio public institutions of higher education to contract with a minimum of four approved entities for the alternative retirement plans; and

WHEREAS, the Ohio Department of Higher Education issued a memorandum on June 2, 2016, communicating the list of eight appropriate entities; and

WHEREAS, Wright State University, through its Board of Trustees, granted to the President or his/her designee(s) the authority to contract with approved entities, and

WHEREAS, Wright State University's Leadership aspire to contract with a reasonable number of alternative retirement plan entities which will enable Wright State University to effectively expand retirement education, ensure transparency of fees and maximize retirement outcomes; and

WHEREAS, the President or his/her designee(s) has met the provisions in section 3305.04 of the Revised Code and the guidance outlined by the Ohio Department of Higher Education to reduce the number of approved alternative retirement plan entities to five, with changes to be communicated in benefit information and website;

THEREFORE BE IT RESOLVED THAT:

The five entities, AXA, Fidelity, TIAA, VALIC and VOYA, will be the only entities permitted to accept alternative retirement plan contributions beginning January 1, 2018.

Mr. Fecher moved for approval. Dr. Goyal seconded, and the motion was unanimously approved by roll call vote.

B. Limited Waiver of Privilege

The Board approved the following request by the Air Force Office of Special Investigations for a limited waiver of the attorney-client and the attorney-work-product privileges attached to the Plante Moran Audit Report.

**Authorization of a limited Waiver of the Attorney-Client
and Attorney Work Product privileges attached to the Plante Moran
Audit Report, discussions with the report authors,
and materials provided to the Ohio Attorney General's Bureau of
Criminal Investigation in early 2015 related to U.S. Attorney
Investigation into H-1 Visa Fraud**

RESOLUTION 18-11

WHEREAS, the Ohio Attorney General's Bureau of Criminal Investigation (BCI) took possession of files, records, computers, flash drives, and other equipment or material from the University in early 2015 for delivery to the U.S. Attorney's office in conjunction with its criminal investigation into H-1B visa fraud that may have taken place at the University;

WHEREAS, such equipment and materials continue to remain in the possession of the BCI pending the U.S. Attorney's office investigation;

WHEREAS, Wright State University through its Board of Trustees engaged the law firm of Dinsmore & Shohl, LLP, ("Dinsmore"), to represent the University in a variety of legal matters including but, not limited to, the U.S. Attorney's investigation of the University's use of H-1B visas;

WHEREAS, pursuant to its representation of the University in the federal investigation, Dinsmore engaged Plante Moran to provide forensic investigative services in connection with Dinsmore's representation of the University;

WHEREAS, the investigative services provided by Plante Moran and Dinsmore's representation of the University are subject to attorney-client and attorney work product privileges, and may not be disclosed without a waiver of the privileges by Dinsmore's client, the University's Board of Trustees; and

WHEREAS, the Board of Trustees desires, and intends to, authorize a limited waiver of the attorney-client privilege and the attorney work product privilege attached to the BCI materials held by the Ohio Attorney General's office, the final Plante Moran audit report and to any discussions held among the Report authors to allow inspections of the BCI materials

by the Air Force Office of Special Investigations, and, questions and answers and additional discussions between the Report authors and the Air Force Office of Special Investigations.

NOW THEREFORE,

BE IT RESOLVED, that the Trustees hereby authorize a limited waiver of the attorney-client privilege and the attorney work product privilege that are attached to the BCI materials, the final Plante Moran audit report and to any discussions held among the Report authors to allow inspection of the BCI materials by the Air Force Office of Special Investigations, and, questions and answers and additional discussions between the Report authors and the Air Force Office of Special Investigations.

Mr. Fecher moved for approval. Ms. Green seconded, and the motion was unanimously approved by roll call vote.

**C. Written Reports – Wright State University Board of Trustees-
September 15, 2017**

The Advancement, Communications, Enrollment Management, and Marketing Reports as presented to this meeting be, and the same hereby were accepted. These reports are contained in the appendix of the end of the written report.

D. Introduction of the Trustees Scholars

Every year, two undergraduate students are selected from a highly competitive pool of applicants to receive the Trustees' Scholarship. To be eligible for this high honor, he or she must meet two of the three qualifications listed here:

- Have a cumulative GPA of 3.75 or higher
- Rank in the top 5% of his/her high school graduating class
- Have an ACT composite score or an SAT combined "Math and Critical Reading" score at or above the 95% level

Mr. Fecher recognized Wright State's 2017-2018 Trustee Scholars and congratulated them on behalf of the Board on their accomplishments.

Mr. Jared Gibson comes to Wright State from southwestern Ohio and is a graduate of Milford High School in Milford, Ohio where he was Valedictorian of his class. Jared is a first-year Honors student pursuing a bachelor's degree in Computer Engineering.

Ms. Rebecca Reese is a graduate of Wayne High School in Huber Heights and was her class Valedictorian. Rebecca is a first-year Honors student majoring in Biochemistry and Molecular Biology and has already started working on research with Dr. Hongmei Ren in the Diggs Laboratory for Life Science Research.

X. REPORT OF THE PRESIDENT

A. University Updates

Dr. Schrader touched on her three-fold commitment to Wright State's financial stability, administrative transparency and campus conversation and offered an update on the budget. Wright State ended FY17 with \$10 million more in expendable net assets than initially expected and plans to add \$6 million to expendable net assets with the FY18 budget.

An additional \$10 million in base reduction is planned in FY18, bringing budgetary reductions to a total of \$60 million over the last three years. It is hoped that everyone's continued strict budgetary adherence and commitment to financial stability will allow Wright State University to avoid Fiscal Watch.

Dr. Schrader reflected on Wright State's early beginnings. Created to address the research needs of the region, Wright State has grown into a research enterprise of almost \$100 million in research and sponsored programs. Our recent Homecoming celebration recognized Wright State's 50th Anniversary and welcomed nearly 3,000 alumni back to celebrate with the Alumni Achievement awards and the Founding Classes brunch.

The "Wright Day to Give", a 50 hour challenge in honor of Wright State's 50th Birthday, was the most successful giving challenge in Wright State history with 548 donors giving \$47,502 in support of students. A special thank you to Wright State alumnus Travis Greenwood and his company, The Greentree Group, for providing a \$2,500 contribution to mark the 350 alumni donor milestone. The Wright State University Foundation also added a \$50 match to the first 200 gifts to the Rise. Shine. scholarship fund for a total donation of \$10,000.

A new fundraising campaign co-chaired by Amanda Wright Lane, great grandniece of the Wright Brothers, and Pulitzer Prize-winning author and historian David McCullough, was just launched. "Discover Your Story: The Campaign for the Wright State University Archives Center" plans to raise \$6.5 million from donors to relocate Wright State's world class Special Collections and Archives to a larger home with space for displays, research and artifact preservation.

In support of her goals of administrative transparency and campus conversation, President Schrader launched the first of the "Let's Talk"

forums on October 3, 2017 with a discussion about the Wright State Research Institute (WSRI) and the Wright State Applied Research Corporation (WSARC). The event featured a half hour presentation from a panel of experts followed by an audience participation question and answer period. Over 100 people attended the event and many more viewed the live stream.

Dr. Schrader recently spoke at the College Rep Leadership Summit, organized by Wright State's Student Government Association, and met with student leaders to discuss their ideas and concerns.

Work is underway on Wright State's Strategic Planning process. A call for nominations for individuals to serve on the Strategic Plan Steering Committee will be made soon.

B. Confirmation of Academic & Administrative Appointments and Changes

Faculty New Hires

Shannon Jean Bone, B.A., has been appointed STEM School Faculty, Dayton Regional STEM School, College of Education and Human Services, effective August 1, 2017.

Laura Lynn Campbell, MBA, has been appointed STEM School Faculty, Dayton Regional STEM School, College of Education and Human Services, effective August 7, 2017.

Amber Ellen Colliver, M.Ed., has been appointed STEM School Faculty, Dayton Regional STEM School, College of Education and Human Services, effective August 1, 2017.

Timothy N. Crawford, Ph.D., MPH, has been appointed Assistant Professor, Population and Public Health Sciences, Boonshoft School of Medicine, effective August 7, 2017.

Giselle K. D'Epiro, Pharm.D., has been appointed Assistant Professor, Medical Education, Boonshoft School of Medicine, effective June 12, 2017.

Kristen A. Nork, M.D., has been appointed Assistant Professor, Family Medicine, Boonshoft School of Medicine, effective August 1, 2017.

Cheryl B. Schrader, Ph.D., has been appointed President, President Administration, effective July 1, 2017.

Michelle Ruth Schussler, M.A., has been appointed STEM School Faculty, Dayton Regional STEM School, College of Education and Human Services, effective August 1, 2017.

Jessica A. Short, M.Ed., has been appointed High School Principal, Dayton Regional STEM School, College of Education and Human Services, effective July 5, 2017.

Daniel L. Swagerty, Jr., M.D., M.P.H., has been appointed Professor and Chair, Geriatrics, Boonshoft School of Medicine, effective April 1, 2017.

Kevin T. Willardsen, Ph.D., has been appointed Assistant Professor, Economics, Raj Soin College of Business, effective August 1, 2017.

Faculty Promotions

Abinash Agrawal, Ph.D., has been appointed Professor, Earth and Environmental Sciences, College of Science and Mathematics, effective August 1, 2017.

Sangeeta Agrawal, M.D., has been appointed Professor, Medicine, Boonshoft School of Medicine, effective July 1, 2017.

Harok Bae, Ph.D., has been appointed Associate Professor, Mechanical and Materials Engineering, College of Engineering and Computer Science, effective August 1, 2017.

David E. Baxter, M.A., has been appointed Senior Lecturer, Communications, College of Liberal Arts, effective August 1, 2017.

Andrew Beauchamp, Ph.D., has been appointed Associate Professor, Economics, Raj Soin College of Business, effective August 1, 2017.

Jeanine M. Bochenek, DNP, RN, NCSN, has been appointed Clinical Assistant Professor, College of Nursing and Health, effective August 1, 2017.

Ann M. Bowling, Ph.D., RN, CPNP-PC, CNE, has been appointed Associate Professor, College of Nursing and Health Teaching, effective August 1, 2017.

Anthanasios Bubulya, Ph.D., has been appointed Senior Lecturer, Biological Sciences, College of Science and Mathematics, effective August 1, 2017.

Linda Caron, Ph.D., has been appointed Professor and Dean, College of Liberal Arts Admin, effective May 1, 2017.

Hannah H. Chai, Ed.D., has been appointed Associate Professor, Teacher Education, College of Education and Human Services, effective August 1, 2017.

Enamul H. Choudhury, Ph.D., has been appointed Professor, School of Public and International Affairs, College of Liberal Arts, effective August 1, 2017.

Marya S. Cordes, B.F.A., has been appointed Associate Professor with Tenure, Theatre Arts, College of Liberal Arts, effective August 1, 2017.

Christopher N. DeWeese, M.F.A., has been appointed Associate Professor with Tenure, English Language and Literatures, College of Liberal Arts, effective August 1, 2017.

Kathryn E. Easterday, Ph.D., has been appointed Associate Professor, Accountancy, Raj Soin College of Business, effective August 1, 2017.

Arvind Elangovan, Ph.D., has been appointed Associate Professor with Tenure, History, College of Liberal Arts, effective August 1, 2017.

Mary E. Fendley, Ph.D., has been appointed Associate Professor, Biomed and Human Factors Engineering, Computer Science and Engineering, effective August 1, 2017.

Thomas E. Fenton, M.Ed., has been appointed Lecturer, English Language and Literatures, College of Liberal Arts, effective August 1, 2017.

Subhashini Ganapathy, Ph.D., has been appointed Associate Professor, Biomedical, Industrial, and Human Factors Engineering, College of Engineering and Computer Science, effective August 1, 2017.

Robert L. Gordon, Ph.D., has been appointed Senior Lecturer, Psychology, College of Science and Mathematics, effective August 1, 2017.

Dennis J. Hance, B.S., M.S.E.E., has been appointed Senior Lecturer, Lake Campus, effective August 1, 2017.

Daryl D. Hausman, M.A., has been appointed Lecturer, English Language and Literatures, College of Liberal Arts, effective August 1, 2017.

Thomas G. Hellems, M.F.A., has been appointed Professor, Theatre Arts, College of Liberal Arts, effective August 1, 2017.

Caroline S. Hillard, Ph.D., has been appointed Associate Professor with Tenure, Art and Art History, College of Liberal Arts, effective August 1, 2017.

Cindra S. Holland, DNP, RN, RNCOB, ACNSBC, has been appointed Associate Professor, College of Nursing and Health Teaching, effective August 1, 2017.

Joseph W. Houpt, Ph.D., has been appointed Associate Professor, Psychology, College of Science and Mathematics, effective August 1, 2017.

Thomas M. Jenkins, M.S., has been appointed Lecturer, Economics, Raj Soin College of Business, effective August 1, 2017.

Anand Jeyaraj, Ph.D., has been appointed Professor, Information Systems and Operations Management, Raj Soin College of Business, effective August 1, 2017.

William R. Jobert, M.M., has been appointed Senior Lecturer, Music, College of Liberal Arts, effective August 1, 2017.

Irena Joseph, M.A., has been appointed Lecturer, English Language and Literatures, College of Liberal Arts, effective August 1, 2017.

Nasser H. Kashou, Ph.D., has been appointed Associate Professor, Biomedical, Industrial, and Human Factors Engineering, College of Engineering and Computer Science, effective August 1, 2017.

Michael G. Kemp, Ph.D., has been appointed Research Assistant Professor, Pharmacology and Toxicology, Boonshoft School of Medicine, effective May 1, 2017.

Michal J. Kraszpulski, Ph.D., has been appointed Lecturer, Neuroscience, Cell Biology, and Physiology, College of Science and Mathematics, effective August 1, 2017.

Karen F. Lahm, Ph.D., has been appointed Professor, Sociology and Anthropology, College of Liberal Arts, effective August 1, 2017.

Sally A. Lamping, Ph.D., has been appointed Professor, English Language and Literatures, College of Liberal Arts, effective August 1, 2017.

Dennis H. Loranger, Ph.D., has been appointed Senior Lecturer, Music, College of Liberal Arts, effective August 1, 2017.

John A. Martin, Ph.D., has been appointed Associate Professor, Management, Raj Soin College of Business, effective August 1, 2017.

Ryan C. Mast, D.O., M.B.A., has been appointed Associate Professor, Psychiatry, Boonshoft School of Medicine, effective April 11, 2017.

Gretchen McNamara, D.M.A., has been appointed Senior Lecturer, Music, College of Liberal Arts, effective August 1, 2017.

Carol Mejia-LaPerle, Ph.D., has been appointed Professor, English Language and Literatures, College of Liberal Arts, effective August 1, 2017.

Laurel A. Monnig, Ph.D., has been appointed Lecturer, Sociology and Anthropology, College of Liberal Arts, effective August 1, 2017.

Ralph G. Nelms, Ph.D., has been appointed Associate Professor with Tenure, University College, effective August 1, 2017.

Opolot Okia, Ph.D., has been appointed Professor, History, College of Liberal Arts, effective August 1, 2017.

Annette Oxindine, Ph.D., has been appointed Professor, English Language and Literatures, College of Liberal Arts, effective August 1, 2017.

William L. Romine, Ph.D., has been appointed Associate Professor, Biological Sciences, College of Science and Mathematics, effective August 1, 2017.

Thomas Rooney, Ph.D., has been appointed Professor, Biological Sciences, College of Science and Mathematics, effective August 1, 2017.

Patricia A. Schiml, Ph.D., has been appointed Senior Lecturer, Psychology, College of Science and Mathematics, effective August 1, 2017.

Andrew E. Sears, M.A., has been appointed STEM Middle School Principal, Dayton Regional STEM School, College of Education and Human Services, effective July 1, 2017.

Christine C. Sitko, M.B.A., has been appointed Lecturer, English Language and Literatures, College of Liberal Arts, effective August 1, 2017.

LaFleur F. Small, Ph.D., has been appointed Professor, Sociology and Anthropology, College of Liberal Arts, effective August 1, 2017.

Sherrill J. Smith, Ph.D., RN, CNL, CNE, has been appointed Professor, College of Nursing and Health, effective August 1, 2017.

Valerie L. Stoker, Ph.D., has been appointed Professor, Religion, Philosophy and Classics, College of Liberal Arts, effective August 1, 2017.

Renate K. Sturdevant, Ph.D., has been appointed Lecturer, Modern Languages, College of Liberal Arts, effective August 1, 2017.

Rachel Elizabeth Sturm, Ph.D., has been appointed Associate Professor, Management, Raj Soin College of Business, effective August 1, 2017.

Zdravka K. Todorova, Ph.D., has been appointed Professor, Economics, Raj Soin College of Business, effective August 1, 2017.

Deborah L. Ulrich, Ph.D., R.N., has been appointed Professor and Interim Dean, College of Nursing and Health, effective July 1, 2017.

Jonathon R. Winkler, Ph.D., has been appointed Professor, History, College of Liberal Arts, effective August 1, 2017.

Amy M. Wissman, M.S., M.T., has been appointed Lecturer and Director of Medical Laboratory Sciences, Biological Sciences, College of Science and Mathematics, effective May 1, 2017.

Yongjie Xu, Ph.D., has been appointed Associate Professor, Pharmacology and Toxicology, Boonshoft School of Medicine, effective August 1, 2017.

Kelli D. Zaytoun, Ph.D., has been appointed Professor, English Language and Literatures, College of Liberal Arts, effective August 1, 2017.

Faculty Separations

Jeffery B. Allen, Ph.D., Professor and Associate Dean, School of Professional Psychology, effective July 3, 2017.

Eric Dean Anderson, Ph.D., Instructor, Human Services, College of Education and Human Services, effective July 31, 2017.

Erik C. Banks, Ph.D., Professor, Religion, Philosophy and Classics, College of Liberal Arts, effective August 18, 2017.

Michael D. Bates, M.D., Ph.D., Professor, Pediatrics, Boonshoft School of Medicine, effective May 14, 2017.

Kelly E. Battles, Ph.D., Instructor, Lake Campus, effective July 31, 2017.

Karen L. Berry, M.A., Instructor, English/LEAP, College of Liberal Arts, effective July 31, 2017.

Gregory P. Boivin, D.V.M., Professor, Director of Lab Animal Resources, Research Affairs, Boonshoft School of Medicine, effective August 11, 2017.

Isaac Thomas Brunner, PhD, Instructor, Communications, College of Liberal Arts, effective July 31, 2017.

Dennis W. Bulen, Ph.D., Associate Professor, Lake Campus, effective April 30, 2017.

Ronald Keith Butcher, M.S., Instructor, Biomedical, Industrial, and Human Factors Engineering, College of Engineering and Computer Science, effective July 31, 2017.

Annette L. Canfield, M.S., R.N., Clinical Instructor, College of Nursing and Health, effective July 31, 2017.

Katherine L. Cauley, Ph.D., Associate Professor, Pediatrics, Boonshoft School of Medicine, effective July 14, 2017.

Catherine A. Cooke, Ph.D., Instructor, Sociology and Anthropology, College of Liberal Arts, effective July 31, 2017.

John R. Cutcliffe, Ph.D., Professor, College of Nursing and Health, effective May 16, 2017.

William R Davis, M.Hum., Instructor, Communications, College of Liberal Arts, effective July 31, 2017.

Neal W. Dunsie, M.D., Assistant Professor, Psychiatry, Boonshoft School of Medicine, effective July 12, 2017.

Meghan Cabrini Durkee, M.A., STEM School Faculty, Dayton Regional STEM School, College of Education and Human Services, effective July 31, 2017.

Charis Elliott, M.A., Instructor, English Language and Literatures, College of Liberal Arts Admin, effective June 30, 2017.

Jason Douglas Fruth, Ph.D., Assistant Professor, Co-Direct of the Intervention Specialist Program, College of Education and Human Services, effective May 31, 2017.

Paula G. Garrido, Ph.D., Instructor, Modern Languages, College of Liberal Arts, effective July 31, 2017.

Natallie A.M. Gentles-Gibbs, Ph.D., Instructor, Social Work, College of Liberal Arts, effective July 31, 2017.

Paulette M. Gillig, M.D., Ph.D., Professor, Psychiatry, Boonshoft School of Medicine, effective June 30, 2017.

Robert A. Goldenberg, M.D., Professor, Surgery, Boonshoft School of Medicine, effective June 30, 2017.

Arch A. Grieve, B.S., Community Outreach Director, Dayton Regional STEM School, College of Education and Human Services, effective July 31, 2017.

Andrea D. Harris, M.A., Lecturer, Women's Studies, College of Liberal Arts, effective July 31, 2017.

Ping He, Ph.D., Professor, Biomedical, Industrial, and Human Factors Engineering, College of Engineering and Computer Science, effective April 30, 2017.

Benjamin Aaron Hirt, M.A., Instructor, Modern Languages, College of Liberal Arts, effective July 31, 2017.

Magaret A. Houston, MBA, Senior Lecturer, Accountancy, Raj Soin College of Business, effective April 30, 2017.

Amy M. Jeffers, M.D., Associate Director, Pediatrics Clerkship, Pediatrics, Boonshoft School of Medicine, effective March 31, 2017.

Kimberly R. Joo, D.N.P., A.P.R.N., C.P.N.P.-P.C, Clinical Instructor and Associate Director Pediatric Nurse Practitioner, College of Nursing and Health Teaching, effective July 31, 2017.

Mark M. Kayanja, Ph.D., Associate Professor, Orthopedic Surgery, Boonshoft School of Medicine, effective June 30, 2017.

Peter C. Keates, D.M.A., Instructor, Music, College of Liberal Arts, effective July 31, 2017.

Phani Nandan Kidambi, Ph.D., Lecturer, Biomedical, Industrial, and Human Factors Engineering, College of Engineering and Computer Science, effective August 21, 2017.

Karen Kirkham, M.D., Associate Professor, Geriatrics, Boonshoft School of Medicine, effective August 26, 2017.

Joanne Li, Ph.D., Dean and Professor, Raj Soin College of Business, effective May 7, 2017.

Jill L. Lindsey, Ph.D., Professor and Director, Office of Evaluation and Research, Leadership Studies in Education, College of Education and Human Services, effective July 3, 2017.

Thomas S. Lukowicz, D.M.A., Instructor, Music, College of Liberal Arts, effective July 31, 2017.

Salim N. Mancho, D.O., Assistant Professor, Orthopedic Surgery, Boonshoft School of Medicine, effective April 30, 2017.

Heather L. Mathias, M.S.N., R.N., Clinical Instructor, College of Nursing and Health, effective April 30, 2017.

Christopher A. Modica, Ph.D., Assistant Professor, School of Professional Psychology, effective July 5, 2017.

Pramodha Muniyappa, M.D., Assistant Professor, Pediatrics, Boonshoft School of Medicine, effective June 30, 2017.

Mailinh T. Nguyen, M.A., Instructor, English/LEAP, College of Liberal Arts, effective July 31, 2017.

Cynthia G. Olsen, M.D., Professor, Family Medicine, Boonshoft School of Medicine, effective April 30, 2017.

Dean M. Olson, M.D., Assistant Professor and Director of Aerospace Medicine, Community Health, Boonshoft School of Medicine, effective July 2, 2017.

Ryan P. Peirson, M.D., Assistant Professor, Psychiatry, Boonshoft School of Medicine, effective July 31, 2017

Scott D. Peterson, Ph.D., Associate Professor, Communications, College of Liberal Arts, effective July 31, 2017.

Brian Matthew Polk, B.A., Faculty Associate, Dayton Regional STEM School, College of Education and Human Services, effective July 31, 2017.

Michael J. Prayson, M.D., Professor, Orthopedic Surgery, Boonshoft School of Medicine, effective June 30, 2017.

Robert W. Putnam, Ph.D., Professor, Neuroscience, Cell Biology, and Physiology, Boonshoft School of Medicine, effective April 10, 2017.

Larry J. Ream, Ph.D., Associate Professor, Vice Chair, Director of Graduate Programs in Anatomy and in Physiology and Neuroscience, Neuroscience, Cell Biology, and Physiology, College of Science and Mathematics, effective June 30, 2017.

Joanne Risacher, Ph.D., Lecturer, Leadership Studies in Education, College of Education and Human Services, effective May 9, 2017.

Beverly A. Schieltz, M.S., Senior Lecturer, Biological Sciences, College of Science and Mathematics, effective May 5, 2017.

David F Short, M.S., Software Engineer, Electrical Engineering, College of Engineering and Computer Science, effective August 31, 2017.

Richard Simman, M.D., Professor, Pharmacology and Toxicology, Boonshoft School of Medicine, effective August 1, 2017.

Kristin D. Sobolik, Ph.D., Dean and Professor, College of Liberal Arts, effective April 30, 2017.

Oliver Keith Stoutner, M.B.A., Assistant Professor, Management Department, Raj Soin College of Business, effective July 31, 2017.

Hope Strickland, M.A.T., M.A., Ed., STEM Principal, STEM School, College of Education and Human Services, effective June 30, 2017.

Erica L. Taylor, M.D., Assistant Professor, Pediatrics, Boonshoft School of Medicine, effective March 31, 2017.

Jonas F. Thoms, M.M., Instructor, Music, College of Liberal Arts, effective July 31, 2017.

Jennifer L. Titanski-Hooper, M.A., Instructor, Urban Affairs and Geography, College of Liberal Arts, effective July 31, 2017.

Jonathan C. Varhola, M.A., Instructor, Sociology and Anthropology, College of Liberal Arts, effective July 31, 2017.

Janet W. Velasco, M.D., Assistant Professor, Pediatrics, Boonshoft School of Medicine, effective May 30, 2017.

Indresh Venkatarayappa, M.B.B.S., Assistant Professor, Orthopedic Surgery, Boonshoft School of Medicine, effective June 30, 2017.

Yuli Wang, M.S., STEM School Faculty, Dayton Regional STEM School, College of Education and Human Services, effective July 31, 2017.

Heidi K. Wendt, Ph.D., Assistant Professor, Religion, Classics and Philosophy, College of Liberal Arts, effective August 31, 2017.

Christina Weston, M.D., Associate Professor, Psychiatry, Boonshoft School of Medicine, effective April 10, 2017.

Sandra S. Wright, M.D., Assistant Professor, Pediatrics, Boonshoft School of Medicine, effective June 30, 2017.

Therese M. Zink, M.D., Professor and Chair, Family Medicine, Boonshoft School of Medicine, effective April 28, 2017.

Unclassified New Hires

Stephanie M. Adams, M.Ed., has been appointed Community Outreach Director, Dayton Regional STEM School, College of Education and Human Services, effective July 5, 2017.

Matthew B. Barnes, B.S.C., has been appointed Research Software Developer, Wright State Research Institute, College of Engineering and Computer Science, effective June 28, 2017.

Walter J. Branson, M.S.I.A., has been appointed Vice President for Finance and Operations, President Administration, effective September 11, 2017.

Derricka R. Bruce, B.S., has been appointed Prevention Educator, Population and Public Health Sciences, Boonshoft School of Medicine, effective May 1, 2017.

Virginia A. Cruse, M.S., has been appointed Research Assistant 2, School of Professional Psychology, effective August 1, 2017.

Keneifa M. Davis, B.A., has been appointed Project Manager 1, Population and Public Health Sciences, Boonshoft School of Medicine, effective August 1, 2017.

Tiffany M. Estep, B.A., has been appointed Research Assistant 1, Mathematics and Statistics, College of Science and Mathematics, effective August 1, 2017.

Nicholas J. Foley, M.A., has been appointed Community Director, Residence Life and Housing, effective August 1, 2017.

Rujuta Y. Gadgil, M.Tech., has been appointed Research Assistant 2, Biochemistry and Molecular Biology, Boonshoft School of Medicine, effective September 5, 2017.

Candice Joi Hee Grant, PhD, has been appointed Director of the Ohio Guaranteed Transfer Pathways, Ohio Articulation and Transfer Network, effective June 26, 2017.

Justine A. Gurley, B.A., has been appointed Research Assistant 1, Population and Public Health Sciences, Boonshoft School of Medicine, effective September 5, 2017.

Tiffany Marie Schlein Hardman, B.A., has been appointed Transfer and Adult Student Recruiter, Transfer Student Resource Center, Enrollment Management Division, effective May 15, 2017.

Joy M. Harris, B.A., has been appointed Project Controller, Wright State Research Institute, College of Engineering and Computer Science, effective August 1, 2017.

William A. Holmes, III, M.A., has been appointed Associate Vice President, University Center for International Education, effective August 14, 2017.

Toshia M. Johnson, M.Ed., has been appointed Community Director, Residence Life and Housing, effective July 5, 2017.

Bosung Kang, Ph.D., has been appointed Radar Research Mathematician, Electrical Engineering, College of Engineering and Computer Science, effective August 1, 2017.

Hanna M. Keller, M.S.Ed., has been appointed Health Coach Program Coordinator, Pediatrics, Boonshoft School of Medicine, effective September 5, 2017.

Tyler J. Klopstein, B.A., has been appointed Admissions Recruiter, Enrollment Management Division, effective June 5, 2017.

John M. Matecki, Jr., B.S., has been appointed Associate Director for Training Exercises, Wright State Research Institute, College of Engineering and Computer Science, effective September 1, 2017.

Brian D. McCartan, M.B.A., has been appointed Contracts Manager, Wright State Research Institute, College of Engineering and Computer Science, effective July 17, 2017.

Taylor E. Miller, M.S., has been appointed Research Assistant, Biochemistry and Molecular Biology, Boonshoft School of Medicine, effective May 1, 2017.

Ryan A. Mitchell, M.S., has been appointed Community Director, Residence Life and Housing, effective August 1, 2017.

Justin A. Myers, B.S.E.E.S., has been appointed Research Technician, Earth and Environmental Sciences, College of Science and Mathematics, effective May 1, 2017.

Evan J. Neubert, B.S., has been appointed Athletics Ticket Sales Account Associate, Intercollegiate Athletics, effective August 7, 2017.

Robert J. Shanahan, B.A., M.S., has been appointed Senior Software Engineer, Wright State Research Institute, College of Engineering and Computer Science, effective May 1, 2017.

Jonathan P. Steingass, M.S., has been appointed Human Factors Engineer 2, Wright State Research Institute, College of Engineering and Computer Science, effective May 1, 2017.

Megan E. Stevens, M.S.L.D., has been appointed Admissions Recruiter, Enrollment Management Division, effective June 6, 2017.

Eemone'y K. Stewart, has been appointed Prevention Educator, Population and Public Health Sciences, Boonshoft School of Medicine, effective May 1, 2017.

Amanda L. Windle, B.S., has been appointed Regulatory Support Specialist, Research Affairs, Boonshoft School of Medicine, effective June 19, 2017.

Zoe E. Woodbury, B.S., has been appointed Student Services Coordinator, Dayton Regional STEM School, College of Education and Human Services, effective May 1, 2017.

Unclassified Promotions

Karen Bertke, M.Ed., has been appointed Manager, Skills Assessment Training Center, Medical Education, Boonshoft School of Medicine, effective July 1, 2017.

Danielle M. Booth, B.S., has been appointed Project Controller, Wright State Research Institute, College of Engineering and Computer Science, effective August 1, 2017.

Lucinda K. Bradley, has been appointed Accounting Associate, Pediatrics, Boonshoft School of Medicine, effective July 29, 2017.

Shuzhen Chen, M.D., has been appointed Research Associate 2, Pharmacology and Toxicology, Boonshoft School of Medicine, effective April 1, 2017.

Mary L. Crane, M.B.A., has been appointed Research Program Manager, Family Medicine, Boonshoft School of Medicine, effective May 1, 2017.

Lora G. Dues, has been appointed Associate Director, Admissions Enrollment Processing, Enrollment Management Division, effective May 1, 2017.

Mary Ellen Frame, M.A., has been appointed Research Psychologist, Wright State Research Institute, College of Engineering and Computer Science, effective April 3, 2017.

Kimberly A. Gilliam, Ed.E./PC, has been appointed Director, Medical Student Services, Student Affairs and Admissions, Boonshoft School of Medicine, effective July 1, 2017.

Michele L. Hamann, has been appointed Research Program Manager, Faculty Affairs, Boonshoft School of Medicine, effective May 6, 2017.

Gregory M. Hotchkiss, has been appointed Video Production Manager, Computing and Telecommunications Services, effective May 1, 2017.

Carol M. Jones, has been appointed Program Manager, Business Development BEC, Lake Campus, effective July 29, 2017.

William R. Knotts, has been appointed Director, Facilities Maintenance and Custodial Services, Physical Plant, effective August 1, 2017.

Jennifer L. McCamis, has been appointed Director of Admissions, Enrollment Management Division, effective May 1, 2017.

Willie J. Moncree, has been appointed Senior Library Technical Assistant, P.L. Dunbar Library, effective August 7, 2017.

Srikanth Nadella, M.S., has been appointed Research Software Developer, Wright State Research Institute, College of Engineering and Computer Science, effective June 1, 2017.

Michelle L. Nelson, has been appointed Community Health Advocate 2, Pediatrics, Boonshoft School of Medicine, effective July 15, 2017.

Melissa A. Odira, M.Ed., has been appointed Student Success Center Coordinator, Lake Campus, effective June 3, 2017.

Leann T. Poston, M.D., has been appointed Director Admissions and Professional Development, Student Affairs and Admissions, Boonshoft School of Medicine, effective July 1, 2017.

Gretchen M. Rentz, M.B.A., has been appointed Development/Community Relations Coordinator, Lake Campus, effective July 1, 2017.

Robert A. Thompson, B.ARCH, has been appointed University Architect, Facilities Planning and Development, effective September 1, 2017.

Vicky L. Vinzant, B.S.W., has been appointed Project Manager, Substance Abuse Resources and Disabilities Issues Program (SARDI), Boonshoft School of Medicine, effective June 5, 2017.

Kathleen E. Warden, has been appointed Manager, Facilities Customer Care and Small Projects, Facilities Planning and Development, effective September 1, 2017.

Michal J. Wozniak, Ph.D., has been appointed Research Associate 1, Pharmacology and Toxicology, Boonshoft School of Medicine, effective September 1, 2017.

Unclassified Separations

Praveen K. Alla, M.S., Research Assistant, Pharmacology and Toxicology, Boonshoft School of Medicine, effective August 25, 2017.

Crystal Aja Ash, M.A., Senior Accountant, Wright State Research Institute, College of Engineering and Computer Science, effective June 16, 2017.

Rahme A. Ashour, Library Associate 1, P.L. Dunbar Library, effective May 15, 2017.

Stephanie Davitt Bange, B.A., M.L.S., Director, Educational Resource Center, College of Education and Human Services, effective August 10, 2017.

Kimberly L. Barber, B.S.N., Cancer Care Research Program Manager, Dayton Clinical Oncology Program, Boonshoft School of Medicine, effective May 31, 2017.

Cassie B. Barlow, Ph.D., Executive Director, Aerospace Professional Development Center, Wright State Research Institute, College of Engineering and Computer Science, effective June 30, 2017.

Donna J. Bayer, Administrative Assistant, Student Affairs and Admissions, Boonshoft School of Medicine, effective May 31, 2017.

George K. Bearden, B.S., Senior Software Engineer, Wright State Research Institute, College of Engineering and Computer Science, effective April 14, 2017.

Zachary J. Beck, B.S., Assistant Director of External Engagement, Raj Soin College of Business, effective May 8, 2017.

Charles J. Beckley, II, Assistant to the Vice President, Enrollment Management Division, Enrollment Management Division, effective May 12, 2017.

Elizabeth A. Beemer, M.Ed., Assistant Director, Student Activities, effective July 7, 2017.

Larry A. Blank, Ph.D., Postdoctoral Scientist, Physics, College of Science and Mathematics, effective August 31, 2017.

Morgan R. Borders, B.A., Research Assistant 2, Substance Abuse Resources and Disabilities Issues Program (SARDI), Boonshoft School of Medicine, effective August 25, 2017.

Misty N. Boston, Community Health Advocate, Center for Healthy Communities, Boonshoft School of Medicine, effective August 25, 2017.

George Matthew Bourelle, M.Ed., Enrollment Processing Supervisor, Enrollment Management Division, Enrollment Management Division, effective July 17, 2017.

Marian Brainerd, M.B.A., Curriculum and Academic Policy Program Director, Curriculum and Instruction, effective June 30, 2017.

Kary Ann Brigger, B.S., Assistant Director, Institutional Research, effective September 19, 2017.

Mel Brown, M.ED, Academic Advisor, College of Liberal Arts, effective May 31, 2017.

Autumn Coleman, M.Ed, Teacher Licensure Advisor, Student Services, College of Education and Human Services, effective September 14, 2017.

Ashley M. Collein, B.S., Technology and Records Coordinator, Vice President for Student Affairs, effective July 20, 2017.

Kimberly R. Conner, Community Outreach Supervisor, Medical Education, Boonshoft School of Medicine, effective September 7, 2017.

Teesha N. Corcoran, B.S., Digital Media Coordinator, College of Science and Mathematics Administration, effective June 23, 2017.

Shayla S. Cothran, B.A., Enrollment Services Advisor, Raider Connect, Enrollment Management Division, effective July 5, 2017.

Jon P. Cross, Lieutenant, University Police Department, effective July 25, 2017.

Richard Alan Danals, Ph.D., Director, Student Activities, Student Affairs, effective August 31, 2017.

Adam S. Deardorff, Ph.D., Postdoctoral Researcher, VP-Research and Graduate Studies Administration, effective May 31, 2017.

B. Jean Denney, Assistant Director Physical Support, Office of Disability Services, effective July 31, 2017.

Sandra K. Dennison, M.B.A., Branch Business Manager, Wright State Research Institute, College of Engineering and Computer Science, effective May 4, 2017.

Alysia M. Dunlap, B.S.Ed., Enrollment Services/Admissions Advisor, Lake Campus, effective September 20, 2017.

Lynda R. Ehret, M.S., Proposal Manager, Wright State Research Institute, College of Engineering and Computer Science, effective June 2, 2017.

Kathryn R. Espino, B.A., Program Coordinator, Office of Latino Affairs, President Administration, effective July 28, 2017.

Claudia V. Espinoza, Program Director for International Student Recruitment and

Strategic Initiatives, University Center for International Education, effective July 20, 2017.

Michael Evans, MBA, Director, University Governance Program and Faculty, President Administration, effective June 30, 2017.

Michael R. Farrell, M.Ed., Program Coordinator, Veteran and Military Center, Office of the President, effective July 12, 2017.

Timothy L. Feeser, M.A., Contracts Manager, Wright State Research Institute, College of Engineering and Computer Science, effective June 15, 2017.

Gene T. Florkey, B.S.E.E., Grants Accountant, Research and Sponsored Programs, effective September 15, 2017.

Lucy J. Flowers, M.A., Coordinator of Diversity Initiatives, Lake Campus, effective June 30, 2017.

Connie Bierly Ford, M.S., F.N.P.-B.C., Nurse Practitioner, Student Health Services, College of Nursing and Health, effective June 2, 2017.

Jennifer M. Foster, B.S., Director of Major Gifts - New Donors, University Advancement, effective August 4, 2017.

Jill G. Frey, BSN, MSN, RN Research Coordinator, Dayton Clinical Oncology Program, Boonshoft School of Medicine, effective May 15, 2017.

Chelsie W. Fuller, M.S.E., Academic Advisor and Recruiter, College of Nursing and Health, effective July 10, 2017.

Tina Marie George, B.A., Compensation Analyst, Human Resources, Human Resources, effective July 5, 2017.

Jared T Glick, B.A.A., Marketing and Development Coordinator, College of Engineering and Computer Science, College of Engineering and Computer Science, effective July 19, 2017.

Rachel K. Gonzales, M.Sc., Academic Graduate Advisor, Computer Science and Engineering, College of Engineering and Computer Science, effective April 20, 2017.

Stephen Nelson Gossard, B.S., Assistant Strength and Conditioning Coach, Intercollegiate Athletics, Intercollegiate Athletics, effective June 30, 2017.

Fatuma Guyo, Ph.D., Postdoctoral Scholar, African and African American Studies, College of Liberal Arts, effective June 22, 2017.

Leon M. Hardin, M.B.A., Project Manager, Substance Abuse Resources and Disabilities Issues Program (SARDI), Boonshoft School of Medicine, effective June 30, 2017.

Carl W. Hartman, Community Health Advocate, Population and Public Health Sciences, Boonshoft School of Medicine, effective April 13, 2017.

Amanda R. Herbe, M.Ed., PreHealth Program Coordinator, College of Science and Mathematics, effective May 3, 2017.

Karen A. Herzing, B.S.N., Clinical Research Nurse, Research Affairs, Boonshoft School of Medicine, effective May 3, 2017.

Adam J. Holbrook, M.S., Academic Advisor, College of Liberal Arts, effective April 14, 2017.

Elizabeth M. Huber, Administrative Assistant, Psychiatry, Boonshoft School of Medicine, effective July 20, 2017.

Brian C. Jackson, M.S., Community Director, Residence Life and Housing, effective July 6, 2017.

Karen M. Jacobs, R.N., M.S.N., Research Coordinator, Dayton Clinical Oncology Program, Boonshoft School of Medicine, effective May 31, 2017.

Franklin Tyler Johnston, B.S., Assistant Men's and Women's Tennis Coach, Intercollegiate Athletics, effective July 31, 2017.

Tonya R. Jones, A.A.S., Community Health Advocate, Pediatrics, Boonshoft School of Medicine, effective May 31, 2017.

William J. Jones, University Photographer, Communications and Marketing, effective September 14, 2017.

Jennifer Lynn Kostic, M.A., Director, Talent Management and Learning, Human Resources, effective July 11, 2017.

Denise Lynette Kramer, M.S., M.T., Environmental Health and Safety Specialist, Environmental Health and Safety, effective May 12, 2017.

Adila Alfa Krisnadhi, Ph.D., Pastdoctoral Researcher, Computer Science, College of Engineering and Computer Science, effective July 31, 2017.

Andres Wen Yuh Lai, Ph.D., Managing Director, International Programs, Raj Soin College of Business, effective April 24, 2017.

Francois R. Lamy, Ph.D., Postdoctoral Researcher, Center for Intervention, Treatment, and Addictions Research, Boonshoft School of Medicine, effective June 23, 2017.

Regis Lekan, M.Ed., Executive Director, Development and Gift Planning, University Advancement, effective August 31, 2017.

Jason W. Lipiec, M.P.H., Web Developer, P.L. Dunbar Library, effective July 14, 2017.

Charles Long, M.S., Executive Director, Transfer Student Resource Center, Enrollment Management Division, effective May 12, 2017.

John Keith Mackay, M.B.A., Technical Grant Writer, College of Engineering and Computer Science, College of Engineering and Computer Science, effective August 1, 2017.

Merideth Marsh, B.A., Administrative Assistant, Women's Basketball, Intercollegiate Athletics, Intercollegiate Athletics, effective May 27, 2017.

David Anthony McKinley, M.S., Men's Basketball Administrative Assistant, Intercollegiate Athletics, Intercollegiate Athletics, effective August 18, 2017.

Julie M. Miller, M.B.A., Director, Business Enterprise Center, Lake Campus, effective June 30, 2017.

Dave T. Mooring, III, M.S., Community Director, Residence Life and Housing, effective May 31, 2017.

Marjorie S. Morgan, Ph.D., Research Scientist, Biological Sciences, College of Science and Mathematics, effective June 30, 2017.

Carolyn C. Mueller, B.A., Director of Major Gifts, University Advancement, effective June 1, 2017.

William D. Myers, A.A., Arena Operations Coordinator, Nutter Center, effective September 8, 2017.

Rebecca K. Norgaard, M.S., WSARC Chief Finance Officer, Wright State Research Institute, College of Engineering and Computer Science, effective September 8, 2017.

Melinda S. Nungester, M.S.Ed., Programmer Analyst 2, Computing and Telecommunications Services, effective September 8, 2017.

Kyle William Oaks, M.S., Head Men's and Women's Swimming and Diving Coach, Intercollegiate Athletics, effective July 19, 2017.

Ryan M. O'Grady, B.F.A., Library Associate Digitization Specialist, P.L. Dunbar Library, effective September 12, 2017.

Lucy L. Owens, M.A., Program Coordinator 1, PreCollege Programs, effective August 31, 2017.

Wendy M.K. Peters, Ph.D., Postdoctoral Research Fellow, Population and Public Health Sciences, Boonshoft School of Medicine, effective August 11, 2017.

Rhys G. Powell, Service Desk Analyst, Computing and Telecommunications Services, effective June 1, 2017.

David W. Ratliff, B.S., Captain, University Police Department, effective August 17, 2017.

Melissa K. Recht, B.A., Assistant to the Dean, College of Education and Human Services, effective July 31, 2017.

Susan S. Rembert, B.A., Assistant to the Dean, College of Science and Mathematics Administration, effective July 10, 2017.

Stanley Dean Rider, Jr., Ph.D., Research Scientist, Biochemistry and Molecular Biology, College of Science and Mathematics, effective June 30, 2017.

Diana L. Riggs, B.A., Communications and Development Coordinator, Office of Disability Services, effective July 13, 2017.

Patricia N Roberts, Ph.D., Assistant Director, Enrollment Management Division, Enrollment Management Division, effective May 8, 2017.

Mark A. Robey, Desktop Support Technician, Wright State Research Institute, College of Engineering and Computer Science, effective September 22, 2017.

Ryan Rougeux, B.A., Assistant Men's and Women's Diving Coach, Intercollegiate Athletics, effective April 21, 2017.

Andrew Martin Rouhier, M.B.A., Associate Director, Financial Aid, Enrollment Management Division, effective May 31, 2017.

Shawn Robert Rudegair, M.Ed., Academic Advisor, Electrical Engineering, College of Engineering and Computer Science, effective July 28, 2017.

Stephen W. Rumbaugh, B.A., Graphic and Web Designer, Communications and Marketing, effective June 9, 2017.

Edith A. Scarletto, M.Lis., Reference and Instruction Librarian, P.L. Dunbar Library, effective July 31, 2017.

Theresa A. Scarnati, M.A., Radar Research Mathematician, Electrical Engineering, College of Engineering and Computer Science, effective May 31, 2017.

Rachel Rebecca Seitz, B.S., Environmental Health and Safety Technician, Environmental Health and Safety, Environmental Health and Safety, effective August 14, 2017.

Meghan E. Sheehan, J.D., Tech Transfer Director and C.I.P.O., Technology Transfer, Graduate School, effective August 4, 2017.

William L. Shepard, B.A., Associate Vice President, University Advancement, effective April 14, 2017.

Matthew Shively, M.S., Academic Advisor, Psychology, College of Science and Mathematics, effective August 18, 2017.

Elisabeth R. Shook, M.A., Digital Initiatives Librarian, P.L. Dunbar Library, effective June 16, 2017.

Cheryl Silcox, B.S., Learning Management System Technologist, Center for Teaching and Learning, effective July 18, 2017.

Evans Smalley, B.A., Research Assistant, Mathematics and Statistics, College of Science and Mathematics, effective September 6, 2017.

Rachel L. Smith, M.S.Ed., Senior Clinical Research Coordinator, Research Affairs, Boonshoft School of Medicine, effective August 21, 2017.

Rufus J. Smith, M.S.A., Director of Operational Support and Shared Services, Wright State Research Institute, College of Engineering and Computer Science, effective May 31, 2017.

Verne T. Smith, Business and Licensing Manager, Computing and Telecommunications Services, effective September 30, 2017.

Kristy Marie Stewart, MS.Ed., MA, Career and Intern Advisor, College of Engineering and Computer Science, College of Engineering and Computer Science, effective July 20, 2017.

Tamarus L. Stokes, Coordinator, Administrative Services, University College, effective July 25, 2017.

Wisnu Sugiarto, M.B.A., Community Director, Residence Life and Housing, effective June 29, 2017.

Alexandria K. Taylor, M.A., Assistant Director Workforce Development, College of Liberal Arts, effective July 12, 2017.

Babek Vazifehkhahghaffari, Ph.D., Postdoctoral Researcher, Neuroscience, Cell Biology, and Physiology, Boonshoft School of Medicine, effective August 11, 2017.

Chad L. Watchorn, M.A., Executive Director STEM Collaborative, Wright State Research Institute, College of Engineering and Computer Science, effective June 30, 2017.

Beth R. Wells, B.S.N., Research Coordinator, Dayton Clinical Oncology Program, Boonshoft School of Medicine, effective August 8, 2017.

Brooke E. Weske, Research Apprentice, Pharmacology and Toxicology, Boonshoft School of Medicine, effective August 11, 2017.

Albert M. Whatmough, M.B.A., Associate Director for Curriculum Development and Delivery, Wright State Research Institute, College of Engineering and Computer Science, effective May 31, 2017.

Justine Caitlin Wichman, M.S., Assistant Softball Coach, Intercollegiate Athletics, Intercollegiate Athletics, effective July 24, 2017.

Adam A. Wik, B.S., Marketing Coordinator, Raj Soin College of Business, effective July 14, 2017.

Rosella Ann Wimsatt, Assistant to the Dean, Dean's Office, College of Engineering and Computer Science, effective June 30, 2017.

Kimberly Woodbury, B.A., Business Advisor, Small Business Development Center, Raj Soin College of Business, effective July 7, 2017.

Mark K. Wysong, M.B.A., Director of Defense Research Services Programs, Wright State Research Institute, College of Engineering and Computer Science, effective July 13, 2017.

Cheng Zhang, M.D., Research Assistant 2, Biochemistry and Molecular Biology, Boonshoft School of Medicine, effective April 30, 2017.

Zhou Zhou, M.B.A., ITSM Administrator, Computing and Telecommunications Services, effective May 19, 2017.

Matthew J. Zircher, Associate Sports Information Director, Intercollegiate Athletics, effective September 1, 2017.

Classified New Hires

Kamrin Adams has been appointed Custodial Services Worker, Physical Plant, effective July 3, 2017.

Shellice Taylor has been appointed Custodial Services Worker, Physical Plant, effective July 3, 2017.

Classified Promotions

Sonia L. Hackathorne, has been appointed Administrative Support Coordinator, University College, College of Liberal Arts, effective May 20, 2017.

Daniel W. McNeil, A.A.S., has been appointed Program Support Coordinator, School of Professional Psychology, effective August 21, 2017.

Donald B. Miller, has been appointed Casualty Prevention Worker, Custodial Services, effective June 30, 2017.

Classified Separations

Timothy D. Abrams, Custodial Services Worker Lead, Custodial Services, effective July 26, 2017.

Michelle Barnett, Customer Service Assistant, Physical Plant, effective June 16, 2017.

Christopher A. Carsner, Maintenance Worker, Facilities Operations, effective April 30, 2017.

Justin P. Chubner, Maintenance Worker, Facilities Operations, Physical Plant, effective May 31, 2017.

Mary Clem, M.I.S., Administrative Specialist, Social Work, College of Liberal Arts, effective July 19, 2017.

Astor Bryan Combs, Automotive Services Technician, Lead, Parking and Transportation, effective May 1, 2017.

Judith A. Grant, A.S., Administrative Support Coordinator, Research Affairs, Boonshoft School of Medicine, effective June 16, 2017.

Debra M. Hager, Administrative Specialist, Laboratory Animal Resources, Research Affairs-SOM, effective September 1, 2017.

DeAsia Hairston, Administrative Specialist, Theatre Arts, College of Liberal Arts Admin, effective July 19, 2017.

Alicia Higgins, Custodial Services Worker, Custodial Services, Physical Plant, effective August 1, 2017.

Jibril Aimanasi Ikharo, M.A., Administrative Specialist, Kno.e.sis Center, College of Engineering and Computer Science, effective July 7, 2017.

Dustin A. Johnson, Administrative Specialist, Air Force ROTC, effective May 5, 2017.

Deana L. Jones, Administrative Support Coordinator, Counseling and Wellness Services, VP for Student Affairs, effective August 2, 2017.

Judy A. King, Custodial Services Worker, Custodial Services, Physical Plant, effective August 4, 2017.

Jane E. Koester, Administrative Support Coordinator, Honors Program, effective September 12, 2017.

Christine A. Kraft, B.S., Medical Residency Coordinator, Emergency Medicine, Boonshoft School of Medicine, effective May 5, 2017.

Joseph A Lauvray, Stationary Engineer, Physical Plant, effective July 10, 2017.

Amy L. Leach, Office Assistant, College of Nursing and Health, effective June 2, 2017.

Diana Lewis, Administrative Specialist, College of Nursing and Health, effective August 01, 2017.

Lori S. Luckner, B.A., Administrative Specialist, Electrical Engineering, College of Engineering and Computer Science, effective May 23, 2017.

Victoria L. Marks, B.S., Office Assistant 2, Lake Campus, effective May 5, 2017.

Paul S. Matlow, HVAC Boiler Operator Technician, Facilities Operations, Physical Plant, effective May 12, 2017.

Aaron W. McFarland, Delivery Worker, Materials Management, Physical Plant, effective April 17, 2017.

Wendy Pauline Mitchell, A.S., Student Services and Petitions Specialist, Office of the Registrar, Office of the Registrar, effective July 7, 2017.

Linda Morgan, B.A., Administrative Specialist, Women's Studies, College of Liberal Arts, effective July 3, 2017.

Dena Y. Neal, A.A.S., Police Officer, University Police Department, effective July 31, 2017.

Pamela Y. Reid, Administrative Specialist, Physics, College of Science and Mathematics, effective July 3, 2017.

Heather A. Ruch, B.A., Program Support Coordinator, School of Professional Psychology, effective May 31, 2017.

Donald G. Smith, B.A., HVAC Boiler Operator Tech, Facilities Operations, Physical Plant, effective June 16, 2017.

Stanley C. Styles, Custodial Floor Care Technician, Custodial Services, Physical Plant, effective May 12, 2017.

Carol D Treon, B.S., Academic and Classroom Scheduler, Office of the Registrar, Office of the Registrar, effective June 28, 2017.

Carla Vaughn, B.S.E., Office Services Coordinator, Mechanical and Materials Engineering, College of Engineering and Computer Science, effective September 6, 2017.

Carol Ann Wantz, Gift Processing Specialist, Advancement Services, effective July 5, 2017.

Danielle Suzett Williams, B.S., Office Assistant 2, Mechanical and Materials Engineering, College of Engineering and Computer Science, effective July 7, 2017.

RESOLUTION 18-12

RESOLVED that the academic and administrative appointments, changes, retirements, departmental reporting, resignations and terminations submitted to this meeting be, and the same hereby are approved.

Mr. Fecher moved for approval. Dr. Goyal seconded, and the motion was approved 8-0-1 (Mr. Bridges recused) by roll call vote.

C. Report of Investments

Since the last Board meeting, investments reports for July and August 2017 have been received. These reports have been distributed to the Trustees and will be filed with the official Board of Trustees' records.

D. Ratification of Contracts and Grants

Wright State University ended its fiscal year 2017 with a total of \$99,885,323 in external funding representing 478 awards. For the time period July 1 – August 31, 2017, the University recorded 62 awards for a total of \$13,596,184.

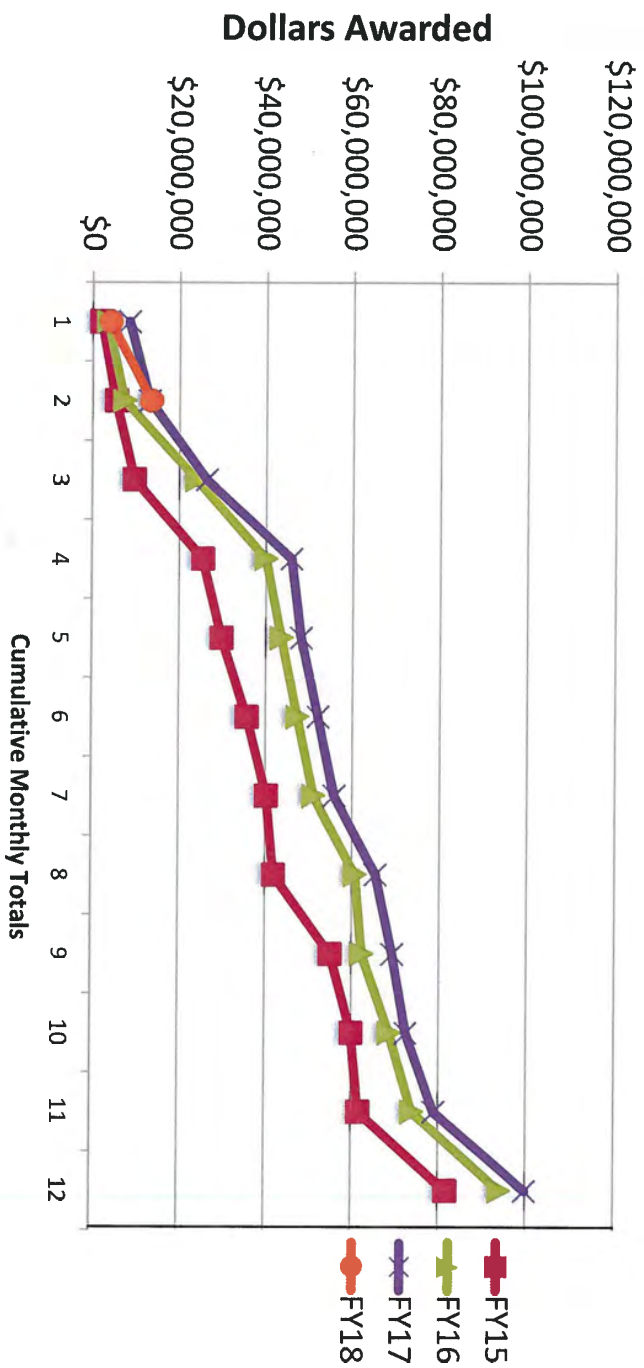
Recent funding received by the University includes \$342,000 from the Air Force Research Laboratory to Dr. Jeffrey Cigrang (School of Professional Psychology) for his prospective study of at-risk military couples in transition to their first permanent duty station. Additionally, Dr. Xiaodong Zhang (Electrical Engineering, CECS) received \$380,574 from the National Science Foundation to support his Research Experiences for Undergraduates program, which will focus on the STEM research field of autonomous vehicles. Finally, the Department of Defense's Army Research Office awarded \$233,204 to the research team of Dr. Ivan Medvedev (Physics, COSM) and Dr. Kate Excoffon (Biological Sciences, COSM) in order to study the variability of respiratory chemical profiles for a variety of cellular species.

RESOLUTION 18-13

RESOLVED that the contracts and grants submitted to this meeting be, and the same hereby are ratified.

Mr. Fecher moved for approval. Ms. Green seconded, and the motion was approved 8-0-1 (Mr. Bridges recused) by roll call vote.

WRIGHT STATE UNIVERSITY Cumulative Grant and Contract Awards Comparison with Previous Three Fiscal Years through August



FY18 through 08/31/17: \$13,596,184
FY17 through 08/31/16: \$13,308,490
FY16 through 08/31/15: \$7,473,813
FY15 through 08/31/14: \$5,467,002

**WRIGHT STATE UNIVERSITY
GRANT AND CONTRACT AWARDS**

**PREPARED FOR
BOARD OF TRUSTEES MEETING
October 6, 2017***

TYPE	NEW AWARDS		ONGOING AWARDS**		TOTAL AWARDS	
	Number	Dollars	Number	Dollars	Number	Dollars
Research	57	\$3,842,964	72	\$13,104,429	129	\$16,947,393
Instruction	3	\$245,547	2	\$101,000	5	\$346,547
Institutional Support	0		3	\$685,444	3	\$685,444
Public Service	14	\$1,179,262	11	\$3,130,169	25	\$4,309,431
Student Aid	3	\$393,736	7	\$2,261,796	10	\$2,655,532
TOTAL	77	\$5,661,509	95	\$19,282,839	172	\$24,944,348

* Figures include total support for awards made since the December 2016 Board of Trustees Meeting.

** Ongoing awards include renewals, continuations, supplements and amendments.
This report was prepared by the Office of Research and Sponsored Programs.

**October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Supplement Industrial Agreement	Biopsy Study	10/26/2015 10/26/2017	Devicor Medical Products, Inc.	Bolvin, Gregory	\$4,712	Wright State University will support the testing of biopsy devices.
Amendment State Contract	Articulation and Transfer FY2017	01/05/2011 06/30/2017	Ohio Department of Higher Education	Sudkamp, Thomas A.	\$6,000	These funds will be used to operate the Articulation and Transfer Network, a consortium appointed by the Chancellor of the Ohio Board of Regents.
Continuation State Contract	Articulation and Transfer FY2018	01/05/2011 06/30/2018	Ohio Department of Higher Education	Sudkamp, Thomas A.	\$1,112,323	These funds will be used to operate the Articulation and Transfer Network, a consortium appointed by the Chancellor of the Ohio Board of Regents.
Continuation Federal Grant	College Work Study Program	07/01/2017 06/30/2018	U.S. Department of Education	Barnhart, Amy	\$940,830	These funds help support the college work-study program at WSU.
Amendment Federal Contract	Building Successful Futures	09/01/2016 12/31/2017	U.S. Department of Education	Dewberry, Brenda I.	\$257,500	Wright State will continue to generate the skills and motivation for students to succeed in high school and to enter postsecondary education through activities in an Upward Bound program.
Amendment Educ. Inst. Subagreement	Center for Integrated Thermal Management of Aerospace Vehicles	02/07/2014 10/31/2017	Purdue University	Roberts, Rory A. Wolff, J. Mitch	\$83,035	The WSU researchers will participate in planning and seed research that will lead to a Center for Integrated Thermal Management of Aerospace Vehicles (CITMAV).
Continuation Federal Grant	Reduced Motoneuron Excitability in Sepsis	07/01/2017 06/30/2018	DHHS, National Institute of Neurological Disorders and Stroke	Rich, Mark M.	\$325,708	This project will be the first to determine the mechanism underlying a previously unsuspected contributor to weakness in critically ill patients: reduced motoneuron excitability.

**October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Amendment Industrial Subagreement	Development and Application of a Hydrothermal Atomic Force Microscope	06/15/2012 12/31/2017	Oak Ridge National Laboratory	Higgins, Steven R.	\$51,000	The Principal Investigator will continue to assist Oak Ridge National Laboratory in the development and application of novel hydrothermal atomic force microscopic methods to investigate the morphological and chemical controls on mineral dissolution and precipitation reactions in aqueous solutions under geological reservoir conditions.
Amendment Educ. Inst. Subagreement	Center for Geologic Storage of CO2	08/01/2014 07/31/2017	University of Illinois	Ritzi, Jr., Robert W. Gershenzon, Naum	\$15,000	The WSU team contribute geocellular modeling as well as initial and exploratory simulation of CO2 capillary trapping in the injection zone (pre-mineralization capillary trapping).
Continuation Non-Profit Subagreement	NCI Award Under DCOP Fiscal Agency Agreement	08/01/2017 07/31/2019	Dayton Clinical Oncology Program	Nevels, Dieter	\$936,120	WSU will continue to serve as the fiscal agent for Dayton Clinical Oncology Program (DCOP) funding in FY2017-2019 per the agreement (with effective date of December 23, 2001).
Continuation Non-Profit Agreement	Miscellaneous Awards Under DCOP Fiscal Agency Agreement	08/01/2016 07/31/2017	Dayton Clinical Oncology Program	Nevels, Dieter	\$30,273	This amendment will allow supplemental funding for WSU to act as the fiscal agent for the Dayton Clinical Oncology Program (DCOP) for managing Non-NIH NCI funds per master agreement Addendum #1 having an effective date of May 12, 2005.
Amendment Non-Profit Subagreement	Low Pressure Turbine 3-D Aerodynamics	10/01/2017 09/30/2018	Dayton Area Graduate Studies Institute	Wolff, J. Mitch	\$37,036	The researchers will perform experimental and computational research in the aerodynamics performance of low pressure turbine blades in collaboration with the Air Force Research Laboratory.

**October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Continuation Federal Grant	Mechanisms Underlying Excitability Regulation of Motoneuron Types in ALS	02/01/2017 01/31/2018	DHHS, National Institute of Neurological Disorders and Stroke	Elbasiouny, Sherif M.	\$323,750	This project seeks to develop a fusion of experimental and computer simulation techniques to better analyze the complex disease mechanisms of amyotrophic lateral sclerosis (ALS).
Amendment Educ. Inst. Subagreement	Design/Development and Characterization of Microwave/Terahertz Frequency Superconducting Antennas	01/12/2015 01/30/2018	University of Dayton	Delbel, Jason A.	\$35,000	This effort will investigate, model, and characterize high power microwave/terahertz (HPM-THz) radiation generation from superconducting (SC) antenna structures, that are excited via ultrafast DC transient pulsing.
Amendment Federal Contract	Sensor and Information Research Center for Understanding Systems (SIRCUS)	07/27/2015 03/30/2021	DoD, Air Force, Air Force Research Laboratory	Rigling, Brian D. Garber, Fred D. Saville, Michael Ash, Joshua Noel Wischgoll, Thomas Rizki, Mateen M.	\$773,000	The WSU team will undertake a multi-year effort to explore the development of methods to advance the state of the art in a variety of sensor exploitation research areas.
Continuation Federal Grant	ERK3 Kinase Signaling in Lung Cancer	06/01/2016 05/31/2017	DHHS, National Cancer Institute	Long, Weiwen	\$338,550	The long term goal of this project is to establish the role of ERK3 as a new diagnostic marker and/or a therapeutic drug target, thereby developing therapeutic drugs targeting ERK3 for treating advanced lung cancer.
Supplement Industrial Agreement	Clinical Research Coordinator Staffing Agreement at Miami Valley Hospital	03/16/2016 12/31/2016	Premier Health Partners	Wysong, Mark	\$371,031	This funding will support clinical research coordinator and nursing support for non-CTRA clinical trials and other Premier Health clinical research projects.

**October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Continuation Federal Grant	Wounding Therapy and Photocarcinogenesis	05/01/2017 04/30/2018	DHHS, National Institute on Aging	Travers, Jeffrey B.	\$308,933	The goal of this project is to determine whether wounding therapies, currently in use as cosmetic procedures, can prevent the occurrence of non-melanoma skin cancers in geriatric patients.
Amendment Educ. Inst. Subagreement	Development and Validation of a Virtual Airway Skill Trainer (VAST)	04/01/2014 03/31/2018	Rensselaer Polytechnic Institute	Cao, Caroline	\$83,510	The WSU team will perform the field studies to help design the simulator and to perform validation studies on the new simulator.
Continuation Federal Grant	Wright State University Veteran's Bachelor of Science Nursing Program	07/01/2017 06/30/2018	DHHS, Health Resources and Services Administration	Smith, Sherrill Jeanne	\$316,176	The purpose of the Wright State University Veteran's Bachelor of Science Nursing (WSU VBSN) Program is to facilitate the transition of military members with healthcare experience to professional nurses through a program recognizing the unique needs of the veteran student.
Amendment Federal Grant	Intergovernmental Personnel Act (IPA) Assignment of Dr. Tamera Schneider from Wright State University to the National Science Foundation	08/10/2017 08/09/2018	NSF, Miscellaneous	Schneider, Tamera	\$144,596	The assignee will serve as Program Director for the Social Psychology Program, Division of Behavioral and Cognitive Sciences, Directorate of Social, Behavioral, and Economic Sciences at the National Science Foundation.
Amendment Industrial Subagreement	Phase-Cancelled, Broadband, Graphene-based Impedance Sensor (Phase II)	08/25/2015 11/15/2017	Universal Technology Corporation	Huang, Hong	\$62,313	The goal of this project is to develop a novel RF/microwave graphene-based impedance chemical gas sensor (GIM-Sensor).

**October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Continuation Federal Grant	Platelet Activating Factor and Epidermal Cytotoxicity	07/01/2017 06/30/2018	DHHS, National Heart, Lung, and Blood Institute	Travers, Jeffrey B. Sahu, Ravi P. Cool, David R. Li, Gengxin	\$374,540	The information derived from this study will result in improved understanding and novel therapeutics for patients suffering environmental skin injuries in the setting of ethanol exposure.
Supplement Industrial Agreement	Can Contrast Infused Sonography Using Air Bubbles Replace Hysterosalpingogram as the Diagnostic Evaluation of Fallopian Tube Patency Following Hysteroscopic Sterilization Using Essure	07/15/2015 07/14/2018	Bayer Corporation	Lindheim, Steven R. Yaklic, Jerome Lumetta	\$5,000	This study hypothesizes that performing saline infused sonography with directed air bubbles for hysterosalpingo-contrast sonography is at least as equivalent or superior in evaluation of fallopian tube patency following hysteroscopic Essure tubal sterilization in those undergoing X-ray hysterosalpingography.
Amendment Educ. Inst. Subagreement	Collaborative Research: A Cellworks Optimization Method for Air Vehicle Design	03/01/2015 02/28/2018	University of Hawaii at Manoa	Grandhi, Ramana V.	\$67,232	This project focuses on the development and demonstration of a biologically inspired methodology for the automated, multi-disciplinary and multi-objective design of air vehicles.
Supplement Industrial Subagreement	Object Physics for Exploitation and Recognition Advancements (OPERA)	07/27/2015 07/01/2019	Leidos, Inc.	Rigling, Brian D.	\$74,000	The PI will provide research support to the sponsor related to bi-static radar systems.

October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Amendment Industrial Subagreement	TRACE	07/14/2015 10/30/2017	Industry/DOD, Defense Advanced Research Projects Agency	Rigling, Brian D.	\$125,000	Wright State University will provide innovative SAR feature extraction algorithms, discriminative modeling algorithms, and real-time embedded computing trade studies to the sponsor for incorporating into an overall TRACE ATR system solution. The Wright State research team will support the sponsor in integrating and evaluating the TRACE software and hardware applications and support its program management activities.
Renewal State Contract	Human Performance Center of Excellence	01/27/2011 12/31/2018	Ohio Development Services Agency	Andersh, Dennis J.	\$1,125,000	The goal of the Human Performance Consortium (HPC) is to build a nationally recognized research center for the Air Force, Dayton region, and State of Ohio focused on advancing human performance technologies through research, development, training, and commercialization.
Amendment Educ. Inst. Subagreement	Mission HydroSci: A Virtual Environment for Next Generation Science Learning	08/01/2015 07/31/2018	University of Missouri	Romine, William L.	\$54,720	The project seeks to design, develop, and evaluate Mission HydroSci (MHS), a game-based 3D virtual learning environment (3D VLE) for science teaching and learning in blended or distance education.
Supplement Federal Grant	REU Supplement: IIS: Medium: Context- Aware Harassment Detection on Social Media	09/01/2015 08/31/2018	NSF, Miscellaneous	Sheth, Amit	\$16,000	This funding will support two undergraduate students who will work as part of the team performing work under the NSF project already funded.
Amendment Federal Grant	Lapses of Attention Predicted in Semi- Structured Ecological Settings (LAPSES)	11/01/2015 12/31/2018	DoD, Office of Naval Research	Minnery, Brandon S. Harel, Assaf Sherwood, Matthew Scott Juvina, Ion	\$66,000	The aim of this project is to study the fundamental mechanisms of attention.

**October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Amendment Industrial Contract	Employee and Job Search Semantic Engine: Phase I	01/01/2016 04/30/2018	Universal Freelancer dba EZcruiting	Sheth, Amit	\$30,000	The PI and students will conduct research and initial prototyping of an Employee and Job Search Semantic Engine.
Supplement Non-Profit Contract	Mindfulness Program Evaluation	11/15/2015 12/31/2017	Interact for Health	Kinzeler, Nicole Wilson, Josephine F.	\$4,732	Wright State University will work with Interact for Health and Jen Wright to plan and implement the evaluation of two mindfulness pilot grants, Mindful Yoga Therapy (MYT) and Self-care and Resilience (SCaR).
Amendment Educ. Inst. Subagreement	Improving Electrical and Mechanical Performances of Electrolyte Membranes for Flexible Solid-State Li- Ion Batteries	01/01/2016 01/15/2018	University of Dayton	Huang, Hong	\$17,986	The primary objective of this research is to develop thin film, flexible, and mechanically durable Li-Ion batteries which are abuse-tolerant, have large energy densities, and can operate in a wide range of temperatures.
Amendment Industrial Subagreement	Growth and Characterization of Multiferroic Materials	01/01/2016 12/31/2017	Azimuth Corporation	Zhuang, Yan	\$29,484	This project will explore the use of ferroelectric (FE), ferromagnetic (FM), and multiferroic ceramic materials for potential use in the development of tunable components for the production of next generation mobile communication systems to simultaneously support multiple frequency bands or communication standards.
Continuation Non-Profit Grant	Role of ACE2 Overexpressing Endothelial Progenitor Cells in Cerebral Hemorrhage	01/01/2017 12/31/2017	American Heart Association - National	Bihl, Ji Chen	\$77,000	The major goals of this project are to determine the protective effects of ACE2/Ang-(1-7)/Mas axis on ECs and neurons, vascular remodeling, and cerebral hemorrhage by alleviating the injury and promoting the recovery.

**October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Amendment Non-Profit Subagreement	Center for Excellence for Human Performance and Health Science: LVC/SAPHYRE	02/01/2016 09/18/2018	Wright State Applied Research Corporation	Broderick, Timothy J. Hodge, Douglas C. Ganapathy, Subhashini Reiter, Ali	\$710,813	The funding for these projects will support AFRL in the areas of airman performance, human machine teaming (HMT), autonomy, and education and training.
Continuation Federal Grant	Signaling Mechanism of the DNA Replication Checkpoint	02/01/2017 01/31/2018	DHHS, National Institute of General Medical Sciences	Xu, Yong-Jie	\$259,000	The proposed research is relevant to part of the NIH's mission that pertains to developing fundamental knowledge that will help to reduce the burdens of human disability.
Continuation Educ. Inst. Subagreement	Intestinal Epithelial Cell Regulation of Allergic Inflammation at Distant Sites	05/01/2016 04/30/2017	Ohio State University	Paily, Oleg Reo, Nicholas V.	\$46,000	This project will define the role of intestinal epithelial cells in induction of IgA responses during allergic sensitization.
Amendment Non-Profit Subagreement	Advanced Integrated Smart Cell Onboard Printed Electronics Development	05/09/2017 05/08/2018	Dayton Area Graduate Studies Institute	Chen, Chien-In Henry Thompson, Joshua W.	\$52,260	This research will focus on designing and depositing printed electronics integrated directly onto the packaged cell surface to provide cell monitoring of temperature, voltage, as well as simple, standardized communication.
Supplement Educ. Inst. Subagreement	Synaptic Function: Effects of the Nerve Injury, and Altered Activity	03/01/2017 02/28/2018	Georgia Tech Research Corporation	Rich, Mark M. Ladle, David R.	\$374,511	This is a three-project study with 2 CORES, dedicated to understanding how injury, regeneration, and alterations in neural activity affect synaptic network function and to explore the mechanisms that promote or impede recovery following nerve and muscle injury.

**October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Amendment Federal Grant	REU Supplement: PFI: AIR-TT: Market Driven Innovations and Scaling up of Twitris - A System for Collective Social Intelligence	04/01/2016 03/31/2018	NSF, Miscellaneous	Sheth, Amit	\$12,000	Funding will support the training of two undergraduates on this project.
Continuation Non-Profit Grant	Developing Therapy for Myotonia Congenita	02/01/2017 01/31/2018	Muscular Dystrophy Association	Rich, Mark M.	\$83,842	The goal of this grant is to identify drugs that can be used to treat muscle stiffness and weakness in the muscle disease myotonia congenita.
Amendment Federal Contract	SIRCUS TO2: Comprehensive Learning Objectives for Warfighter Needs (CLOWN)	03/31/2016 07/01/2019	DoD, Air Force, Air Force Research Laboratory	Rigling, Brian D. Garber, Fred D. Saville, Michael Shaw, Arnab K. Wischgoll, Thomas Rizki, Mateen M.	\$1,107,191	The WSU team will undertake a multi-year effort to explore the development of methods to advance the state of the art in a variety of sensor exploitation research areas.
Amendment Educ. Inst. Subagreement	Characterizing Ammonium Dynamics Affecting Harmful Cyanobacterial Blooms in Lake Erie	11/01/2016 01/31/2018	Ohio State University	Newell, Silvia Elena	\$26,826	The researcher will characterize ammonium dynamics affecting harmful cyanobacterial blooms in Lake Erie.
Amendment Federal Contract	Maximizing the Collective Intelligence of a Network Using Novel Measures of Socio-Cognitive Diversity	05/16/2016 02/15/2018	DoD, Army Research Office	Minnery, Brandon S. Sheth, Amit Shalin, Valerie L.	\$141,479	The WSU researchers will test whether measures of socio-cognitive diversity can be used to enhance "wisdom of the crowd" effects within groups of collaborating analysts (e.g., teams of military intelligence analysts).

**October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Amendment Industrial Subagreement	Broad Area Terahertz Frequency Spectroscopic Material State Awareness	05/01/2016 06/11/2018	BerrieHill Research Corporation	Deibel, Jason A.	\$8,500	This effort will study the application of terahertz (THz) frequency spectroscopic imaging techniques for use in the evaluation of materials treatments and defects or degradation in materials associated with aerospace vehicle structures and components.
Continuation Federal Grant	Characterizing Fentanyl Outbreaks: Ethnographic and Forensic Perspectives	06/01/2017 05/31/2018	DHHS, National Institute on Drug Abuse	Daniailaitye, Raminta Carlson, Robert G. Pavel Sizemore, Ioana E.	\$183,268	The main goal of the study is to characterize the problem of significant outbreak of street fentanyl use in the Dayton area.
Continuation Federal Grant	Photodynamic Therapy-Induced Immune Modulation: Mechanisms and Influence on Therapeutic Efficacy	04/01/2017 03/31/2018	DHHS, National Institute of Arthritis and Musculoskeletal and Skin Diseases	Travers, Jeffrey B. Sulentic, Courtney E.W.	\$162,800	These translational studies will define if a previously unappreciated immunomodulatory pathway is engaged following photodynamic therapy, which can be exploited to enhance treatment outcomes.
New Industrial Contract	SOPP Internship: CompDrug FY2017	07/01/2016 06/30/2017	CompDrug	Schultz, Michelle S.	\$16,000	The sponsor will provide training and fiscal support for external rotations in the SOPP Doctoral Internship program during the 2016-2017 training year for one doctoral student.
New Educ. Inst. Contract	SOPP Practicum: Miami University FY2017	07/01/2016 06/30/2017	Miami University	Schultz, Michelle S.	\$7,400	The sponsor will provide direct client services training for one SOPP practicum student.
Amendment Industrial Subagreement	Aeromechanical Investigation of Turbine Engine High Speed Compressors	06/01/2016 06/27/2017	Universal Technology Corporation	Wolff, J. Mitch	\$21,566	The focus of this project is research into the aeromechanics of high speed compressors to enable better compressor design that will be less likely to have blade break.

**October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Amendment Industrial Subagreement	TAHMT Task Order 001	07/14/2016 03/24/2019	Systems Research and Applications International	Schneider, Tamera	\$32,968	Wright State University will support research and development activities that are intended to advance the overall mission of the Human Trust and Interaction Branch, Human Insight and Trust (HIT) Team to foster human-robot teaming, methods to calibrate trust, and methods to foster transparency in human-machine contexts.
Amendment Educ. Inst. Contract	University of Dayton Roesch Library Archives Public History Internship	08/31/2016 04/21/2017	University of Dayton	Swanson, Drew A.	\$396	The sponsor will provide funds for a Public History intern who will participate in a wide range of archival tasks and projects assigned by the archivists.
Continuation Federal Grant	A Natural History Study of Buprenorphine Diversion, Self- Treatment, and Use of Drug Abuse Treatment Services	05/01/2017 04/30/2018	DHHS, National Institute on Drug Abuse	Daniulaitye, Raminta Carlson, Robert G. Nahas, Ramzi	\$591,865	The overall purpose of this natural history study is to describe and analyze the nature and consequences of buprenorphine diversion among opioid dependent users.
Amendment Federal Grant	Precision High Intensity Training through Epigenetics (PHITE)	09/01/2017 08/31/2018	DoD, Office of Naval Research	Broderick, Timothy J. Kadakia, Madhavi P. Raymer, Michael L.	\$1,492,059	Consistent with Defense Science Board 2030 recommendations for warfighter performance, the PHITE program will explore the link between physical training and epigenetics.
Amendment Non-Profit Subagreement	Stochastic Metamodeling for Design Validation	10/01/2017 09/30/2018	Dayton Area Graduate Studies Institute	Bae, Ha-Rok Clark, Jr., Daniel L.	\$52,260	The goal of this project is to streamline the adaptive and interactive computational framework of addressing the verification and validation in the design exploration.

October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Amendment Federal Contract	Interactions with Semi-Autonomous Remotely Piloted Aircraft (RPA)	09/22/2011 10/14/2019	DoD, Air Force, Air Force Research Laboratory	Gross, David C.	\$40,000	The focus of this extension is to use the Vigilant Spirit Control Station to research, develop, integrate, and evaluate advanced controls and displays which enable a single operator to control multiple RPAs.
Amendment Federal Grant	The Role of Dynamic Representational Networks in Expertise in Visual Scene Recognition	09/01/2016 08/31/2019	DoD, Office of Naval Research	Harel, Assaf	\$140,000	The goal of the present study is to elucidate the mechanisms underlying the acquisition of expertise in scene analysis, and to establish the importance of changes in structure and dynamics of neural representations over multiple spatiotemporal scales as novel markers of expertise.
Amendment Industrial Subagreement	Terahertz Spectroscopic Chemical Sensor for Analysis of Fatigued Human Breath	02/29/2016 02/28/2018	Universal Technology Corporation	Medvedev, Ivan	\$101,664	The researcher will develop and deliver a fully integrated table top THz chemical sensor to monitor breath chemicals tentatively linked to sleep deprivation-induced fatigue from the first phase of this study.
Amendment Industrial Subagreement	Electrical and Optical Characterization	09/01/2016 05/19/2021	Wyle Laboratories	Look, David C.	\$236,000	The purpose of this project is to provide electrical and optical characterization of materials and devices of interest to the Sensors Directorate of the AFRL.
Continuation Federal Grant	Peer Movement Project (PMP)	09/30/2017 09/29/2018	DHHS, Substance Abuse and Mental Health Services Administration	Kinzeler, Nicole	\$234,598	To address the substance abuse and HIV challenges for African American college students, the SARDI program will collaborate with community partners to create the Peer Movement Project (PMP) with a goal to use a multi-level approach to prevent the onset and reduce substance use, HIV, and viral hepatitis C infection in African American college students ages 18 to 24.

**October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Amendment Industrial Subagreement	Low Cycle Fatigue Behavior of Additively Manufactured Iconel 718 Due to Inherent Process Induced Defects	09/01/2016 06/27/2017	Universal Technology Corporation	Gockel, Joy E.	\$32,170	The researchers will take a two-pronged approach to investigate the LCF response of additively manufactured IN 718 due to bulk (internal) and surface (external) failure mechanisms.
Amendment Educ. Inst. Subagreement	Contact-Free, Antenna-Free CW THz Optoelectronic Probe	09/01/2016 12/31/2017	University of Notre Dame	Brown, Elliott	\$13,421	This project will investigate the effects of negative differential resistance in GaN tunneling devices using a new type of non-contact integrated circuit probe based on photomixing, and the switching and oscillation behavior of GaN resonant tunneling diodes both experimentally and by modeling.
Amendment Federal Grant	Dayton Veterans Affairs Medical Center IPA Agreement	07/01/2017 06/30/2019	Veterans Affairs Medical Center	Baker-Nolan, Julie	\$83,424	Dr. Nolan will coordinate key elements of grant protocols, recruit, screen, and prepare subjects for fMRI scans.
Amendment Industrial Subagreement	Performance Understanding for Layered Sensing Exploitation: Rigorous Assessment of Technologies for Exploitation	09/01/2016 12/31/2017	InfoSciTex	Rigling, Brian D. Mossing, John C.	\$76,094	The primary goal of this program is to develop fundamental research tools in the areas of sensor exploitation algorithm performance understanding and performance prediction.
Amendment Federal Contract	Interactions with Semi-Autonomous Remotely Piloted Aircraft (RPA)	09/22/2011 10/14/2019	DoD, Air Force, Air Force Research Laboratory	Gross, David C.	\$650,000	The focus of this extension is to use the Vigilant Spirit Control Station to research, develop, integrate, and evaluate advanced controls and displays which enable a single operator to control multiple RPAs.

October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting

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Continuation Educ. Inst. Subagreement	Anti-TNF Monotherapy versus Combination Therapy with Low Dose Methotrexate in Pediatric Crohn's Disease (COMBINE)	11/01/2016 10/31/2017	University of North Carolina at Chapel Hill	Saeed, Shehzad	\$30,399	The goal of this project is to assess whether combination therapy with an immunomodulator medication (methotrexate) and biologic therapy or monotherapy with biologic therapy alone results in better and sustained outcomes in children with Crohn's disease.
Amendment Industrial Subagreement	Extended Scene	10/31/2016 01/30/2018	Invertix Corporation	Schmitz, James L.	\$16,690	The researcher will investigate new algorithms for the production of new products using data obtained from a non-imaging sensor
Amendment Federal Agreement	Dayton Veterans Affairs Medical Center IPA Agreement	10/01/2016 09/30/2017	Veterans Affairs Medical Center	Rapp, Christine M.	\$29,676	Ms. Rapp will be assisting in growing keratinocytes and measuring cytokines from cell and murine tissues.
Amendment Federal Agreement	Veterans Affairs Medical Center IPA Agreement	10/01/2016 09/30/2017	Veterans Affairs Medical Center	Zhang, Wenfeng	\$25,332	Ms. Zhang will be assisting in growing keratinocytes and measuring cytokines from cell and murine tissues.
Amendment Federal Agreement	Dayton Veterans Affairs Medical Center IPA Agreement	10/01/2016 09/30/2017	Veterans Affairs Medical Center	Cates, Elizabeth E.	\$7,464	Ms. Cates will be responsible for overseeing the day to day activities of Dr. Traver's research. She will be involved in subject recruitment, study visits, and all correspondence and follow-up per protocol guidelines.
Amendment Federal Agreement	Dayton Veterans Affairs Medical Center IPA Agreement	10/16/2016	Veterans Affairs Medical Center	Romer, Eric J.	\$47,456	Dr. Romer will be responsible for the design and execution of experiments related to the project.

**October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Amendment Federal Agreement	Veterans Affairs Medical Center IPA Agreement - Kemp	10/01/2016 09/30/2017	Veterans Affairs Medical Center	Kemp, Michael	\$55,998	Dr. Kemp will examine UV-dependent DNA repair and DNA damage signaling responses in cultured human keratinocytes, mouse skin, and human skin biopsies.
Amendment Industrial Contract	Continuation of Ground Water Protection and Monitoring for Compliance with Zoning of Southwestern Quarry Operations for Xenia, Beavercreek, and Bath Townships in Greene County, Ohio	01/01/2017 12/31/2017	Cemex	Ritzi, Jr., Robert W.	\$4,999	Data collection and statistical analysis characterizing natural variations in ground water levels and chemistry in the Silurian carbonate aquifer system surrounding future CEMEX quarry operations.
New State Subagreement	Ohio's Strategic Prevention Framework for Prescription Drugs (SPF Rx) - WSU	07/01/2016 06/30/2017	Ohio Department of Mental Health and Addiction Services	Fruth, Jason D.	\$317,375	Wright State University and collaborative partners will use a Public Health approach in coordinating Ohio's Strategic Prevention Framework (SFP) Rx Workgroup in the assessment, planning, capacity building, and cultural competency components of the project and a participatory empowerment evaluation approach to the evaluation component.
Continuation Federal Grant	Supplemental Educational Opportunity Grant Program (SEOG) 2017/2018	06/01/2017 06/30/2018	U.S. Department of Education	Barnhart, Amy	\$395,380	These funds support SEOG grants for students.
Continuation Federal Grant	PELL Grant Program 2017/2018	04/01/2017 06/30/2018	U.S. Department of Education	Barnhart, Amy	\$856,092	These funds support PELL grants for students.

October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Amendment Industrial Grant	Alarm Tones	12/01/2016 12/31/2017	Center for Operator Performance	Gallimore, Jennie J.	\$3,150	The ultimate objective of a potential research project on control room auditory alarms will be to develop a guidance document for specifying alarm design parameters that best convey the information required in a given event scenario.
New Industrial Agreement	Clinical Research Coordinator Staffing Agreement at Miami Valley Hospital	01/01/2017 12/31/2017	Premier Health Partners	Burnside, Beth A	\$703,193	This funding will support clinical research coordinator and nursing support for non-CTRA clinical trials and other Premier Health clinical research projects.
Amendment Industrial Contract	ShadowBox Training II	10/01/2014 06/01/2018	Center for Operator Performance	Gallimore, Jennie J.	\$26,250	The researchers will address unanswered questions in the use of the ShadowBox technique to capture tacit knowledge of experts and train novice FCC board operators.
New Industrial Grant	Validation of Affymetrix Clariom S Arrays for Clinical Diagnostics	01/01/2017 01/31/2017	Ischemia Care LLC	Markey, Michael	\$1,414	The company Ischemia Care is interested in testing the new generation of inexpensive microarrays as a tool for clinical diagnostics in stroke patients. The aim is to improve patient outcomes and reduce healthcare costs. This study tests the data generated from these arrays versus existing data from more expensive methods.
New Industrial Subagreement	CT: TOUR	08/04/2016 12/31/2017	Theravance	Polenakovik, Hari M.	\$26,000	Clinical trial registry.
New Industrial Subagreement	CT: EDELWEISS	11/15/2016 04/30/2018	Chiltern International, Inc.	Lindheim, Steven R.	\$130,853	Clinical trial.

**October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Other Gov't. Agreement	Preventing Obesity, Diabetes, and Heart Disease and Stroke In Ohio Communities	09/30/2016 09/29/2017	Public Health Dayton and Montgomery County	Rogers, Nikki L.	\$88,041	The contractor will 1) engage a variety of Montgomery County stakeholders to promote chronic disease prevention and the National Diabetes Prevention Program; 2) build a healthy lifestyle network within the service community; and 3) promote protocols/policies to facilitate sustained chronic disease prevention information/referrals within/across healthcare and community stakeholders.
New Industrial Subagreement	CT: EFFECT	12/08/2016 02/28/2017	Biogen Idec MA Inc.	Pickoff, Arthur S.	\$4,500	Clinical trial.
New Non-Profit Agreement	Analysis of Anions in Glen Helen	06/28/2016 12/31/2016	Glen Helen	McGowin, Audrey E.	\$460	The funding supports the purchase of reagents and supplies for students to perform water quality analysis in Yellow Springs Creek and Birch Creek in Glen Helen Nature Preserve.
New Industrial Subagreement	Distributed Passive Radar Networks for Target Detection in Non-Homogeneous Environments	03/01/2017 02/28/2018	Defense Engineering Corporation	Rigling, Brian D.	\$50,000	The goal is to develop a unified framework for understanding how detection performance relates between active MIMO radar and passive MIMO radar sensing applications in non-homogeneous environments.
New Federal Contract	"Up-Armoring" At-Risk Military Couples: A Prospective Study of Committed Romantic Relationships in Transition to Their First Permanent Duty Station	03/16/2017 01/16/2020	DoD, Air Force, Air Force Research Laboratory	Cigrang, Jeffrey A.	\$342,000	"Up-Armoring" At-Risk Military Couples: A Prospective Study of Committed Romantic Relationships in Transition to Their First Permanent Duty Station.

October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Non-Profit Contract	A Public Voice (APV 2017)	01/09/2017 10/01/2017	C. F. Kettering Foundation	Dustin, Jack L.	\$1,750	The PI and volunteer students will recruit residents and area leaders/policy makers to A Public Voice forums that will be focused on safety and justice. The Kettering Foundation will provide a guide for deliberation and survey questions that query deliberation participants about their views on safety and justices issues.
New Industrial Subagreement	Initial Interface for Synthetic Test Generation Tool	01/25/2017 05/25/2017	EDaptive Computing, Inc.	Emmert, John M.	\$40,000	The researcher will develop a CAD tool for maliciously modifying existing integrated circuit designs. This effort focuses on the interface for reading in and writing out circuit files.
Amendment Educ. Inst. Subagreement	Ohio LSAMP Alliance	09/01/2016 08/31/2017	Ohio State University	Klingbeil, Nathan W.	\$1,000	As a member of the Ohio Alliance, WSU faculty will help regional high school students and graduates expand STEM skills to enhance their success in a college experience.
New Non-Profit Subagreement	Vulnerability Detection and Analysis for the Unmanned Systems Autonomy Services Architecture (UxAS)	05/01/2017 08/31/2017	Wright Brothers Institute, Inc.	Zhang, Junjie	\$90,620	The researchers will be detecting and analyzing security vulnerabilities for the Unmanned Systems Autonomy Services architecture (UxAS) used by AFRL.

October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Federal Grant	REU Site: Undergraduate Research in Intelligent Autonomous Vehicles	05/01/2017 04/30/2020	NSF, Research Experiences for Undergraduates	Zhang, Xiaodong	\$380,574	An REU site will be established at Wright State University that will operate as a gateway through which to attract more talented young minds to the cutting edge research of autonomous vehicles and to develop technical and research skills they will need to be successful in their future careers in science, technology, engineering and mathematics (STEM).
New Non-Profit Contract	Baseline Inventory of Frogs and Frog Pathogens at Dairyman's	05/01/2017 04/30/2018	Dairyman's, Inc.	Rooney, Thomas	\$5,940	This project includes an inventory of frogs and toads in the wild, along with the incidence of two wildlife diseases in those populations.
New Other Gov't. Agreement	Stacked Decks versus Risky Business for a Universal Population of High School Youth	02/01/2017 12/31/2017	Dayton Urban Minority Alcoholism and Drug Abuse Outreach Program	Wilson, Josephine F.	\$21,200	SARDI and UMADAOP staff will compare two gambling prevention interventions designed for youth, Stacked Decks and Risky Business, in order to validate Risky Business as an evidence-based prevention intervention for a general population.
New Industrial Subagreement	Power and Thermal Management System for Hypersonic Vehicles	12/19/2016 12/18/2017	Acumentrics SOFC Corp.	Roberts, Rory A. Wolff, J. Mitch	\$68,086	This project focuses on the development and testing of a bench top power and thermal management system for hypersonic vehicles.
Continuation Non-Profit Grant	Wright Rural Health Initiative Implementation Proposal	06/01/2017 05/31/2018	HealthPath Foundation of Ohio	Roman, Brenda	\$100,000	This project supports the implementation of 1) a longitudinal rural clerkship experience for third year medical students; 2) an inter-professional rural training program for nursing, medical, and pharmacy students; and 3) the planning for a rural residency track in Family Medicine and/or Pediatrics.

October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New State Subagreement	Travel Support to the 2017 NASPA Symposium on Military-Connected Students	12/01/2016 02/28/2017	Ohio Department of Higher Education	Sudkamp, Thomas A.	\$1,800	The funding supported the travel of Mr. Jared Shank to attend the 2017 NASPA Symposium on Military-Connected Students.
New Non-Profit Subagreement	First Principles Calculations of Solution Hardening Kinetics	05/01/2017 04/30/2018	Dayton Area Graduate Studies Institute	Farajian, Amir Wirth, Lucs J	\$52,260	The aim of this project is the accurate quantum mechanical calculations of diffusion processes in metal and alloys, and the resultant changes in mechanical properties.
Continuation Federal Grant	Accelerating Primary Care Transformation Wright (APCT-Wright)	07/01/2017 06/30/2018	DHHS, Health Resources and Services Administration	Binder, Stephen Bruce Carlson, Robert G. Richmond, Mlsty Bowman, Marjorie A. Reynolds, Peter L. Colon, Roberto J.	\$579,095	The project team will accelerate the transformation of primary care at Wright State in Family Medicine, Pediatrics, Internal Medicine and the Pediatric and Family Medicine NP programs through faculty development for community preceptors, enriched curriculum for residents and NP students, and the creation of an academic primacy care fellowship.
New Non-Profit Subagreement	KASt – Knowledge Analytics using Semantic Technologies	05/15/2017 05/14/2018	Dayton Area Graduate Studies Institute	Cheatham, Michelle Andreen Shimizu, Cogan M	\$52,260	This PhD research project involves ingesting and visualizing multi-modal data with a strong spatial-temporal component.
New Federal Grant	The PIPELINE Network: Supporting the Development of Physics Innovation and Entrepreneurship Education through Institutional Engagement	09/01/2016 08/31/2019	NSF, Miscellaneous	Petkie, Douglas T. Deibel, Jason A.	\$35,053	To design and develop a program that will introduce innovation and entrepreneurship concepts into the physics curriculum and institutional programs at several colleges and universities across the U.S.

October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Non-Profit Subagreement	Nanomaterial-Polymer Nanocomposites with Enhanced Dielectric Constant and Thermal Conductivity: Exploring an Additive Approach to Fabricating Nanocomposites	05/15/2017 05/14/2018	Dayton Area Graduate Studies Institute	Aga, Rachel S Williams, III, Richard Allan	\$44,130	The researchers aim to introduce a novel approach of fabricating nanomaterial-polymer nanocomposites.
New Non-Profit Subagreement	Metabolomics Analyses of Fecal Extracts in a 'Humanized' Microbiome Mouse Model of Toxicant Exposure	05/01/2017 04/30/2018	Henry M. Jackson Foundation	Reo, Nicholas V.	\$158,776	The major objective is to examine the effects of US military-relevant toxicants on the gut microbiome and its local environment and, conversely, assess the microbiome-based chemical changes to the toxicant.
New Industrial Contract	Laundry Sample Analysis	05/01/2017 12/31/2017	Procter & Gamble Company	Artian, Larry G.	\$15,000	The Principal Investigator will conduct an analysis of mite and allergen removal via machine washing.
New Federal Contract	Gambling Disorder: Neuroimaging of Reward and Anti-Reward Circuitry	05/01/2017 04/30/2018	Veterans Affairs Medical Center	Elman, Igor	\$103,000	The proposed research involves the use of human subjects and it is focused on mechanisms of human disease i.e., abnormal reward and stress responsivity in gambling disorder and in cocaine use disorder.
New Non-Profit Subagreement	Multiscale, Multiphysics, Multifidelity Modeling of Aircraft Power and Thermal Systems	05/01/2017 04/30/2018	Dayton Area Graduate Studies Institute	Roberts, Rory A. Wolff, J. Mitch Butt, Nathaniel	\$44,130	Using the T2T model, the vehicle level thermal effects will be observed and the aircraft can be optimized on a systems level instead of a subsystems level.

**October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Non-Profit Subagreement	Integrated Sense, Assess and Augment (ISAA)	04/01/2017 01/26/2018	Wright State Applied Research Corporation	Elbasiouny, Sherif M.	\$50,000	The objective of the Integrated Sense, Assess and Augment (ISAA) program is to identify, integrate, and test specific sense, assess, and augment tools and methodologies and to identify those most likely to achieve significant human performance gains in demanding Air Force mission environments.
New Industrial Subagreement	Temperature Dependent Creep of Novel Solder Materials	03/31/2017 09/30/2017	DfR Solutions LLC	Young, Henry Daniel	\$16,699	The researchers will study the creep deformation of two novel solder materials.
New Non-Profit Subagreement	Multi-Fidelity Analysis Methods for Multidisciplinary Design Optimization	05/01/2017 04/30/2018	Dayton Area Graduate Studies Institute	Roberts, Rory A. Henz, Alexander	\$52,260	The researchers will work on the development of transient design optimization methodology for air vehicles with implicit path dependent behavior in the time domain.
Amendment Industrial Subagreement	Autonomous Aerial Vehicles for Force Health Protection Response	01/05/2017 04/30/2018	Universal Energy Systems, Inc.	Gallagher, John C.	\$67,000	The researchers will seek to address a technical gap by employing small operator directed semi-autonomous air vehicles (AAVs) that will be controlled remotely to enter a chemical plume and form a continuously morphing map of the plume as it develops.
New Non-Profit Subagreement	Community Partnership Grant FY2017	04/07/2017 12/31/2017	Global Ties U.S.	Wanderi, Joy W.	\$6,500	Funds received from the sponsor will be used to support UCLE's programming for its International Visitor Leadership Program.
New State Subagreement	Travel Support to the 2017 Annual MCMC Meeting - H. Tsuchida	03/30/2017 05/31/2017	Ohio Department of Higher Education	Sudkamp, Thomas A.	\$1,000	The funding will support Hideo Tsuchida's travel to attend the 2017 Annual MCMC Meeting.
New State Subagreement	Travel Support to the 2017 Annual MCMC Meeting - J. Shank	03/30/2017 05/31/2017	Ohio Department of Higher Education	Sudkamp, Thomas A.	\$1,000	The funding will support Jared Shank's travel to attend the 2017 Annual MCMC Meeting.

**October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Federal Contract	NIST SURF Fellowship Gaithersburg	05/01/2017 09/30/2017	National Institute of Standards and Technology	Banks, Brandi	\$9,336	These funds will support research fellowships for three undergraduate students at an NIST facility Gaithersburg, MD.
New Educ. Inst. Subagreement	A Novel, Low-cost Marker and Touch-free Portable Wound Measurement Device for Monitoring Wound Developing and Healing Processes	04/22/2017 03/16/2018	Ohio State University	Pei, Yong Vasoya, Miteshkumar M	\$15,000	This funding will support training to assist in validating the market potential of technologies and launching start-up companies.
New Federal Contract	Real-Time Detection of Cellular Respiratory Bio-Markers of Early Stage Infections Using Terahertz Sensing	05/01/2017 10/31/2018	DoD, Army Research Office	Medvedev, Ivan Excoffon, Katherine	\$233,204	The research team comprised of Drs. Medvedev (Physics) and Excoffon (Biology) will study the variability of respiratory chemical profiles for a variety of cellular species, as well as a range of metabolic, homeostatic, and infectious conditions.
New State Subagreement	NASA Lunar Mining Robot - Senior Design Team	09/01/2016 08/31/2017	Ohio Space Grant Consortium	Thomas, Scott Keith Hendrickson, Ryan	\$5,000	The WSU researchers will design and fabricate a lunar mining robot that will compete in the NASA Robotic Competition in May, 2017.
New Educ. Inst. Subagreement	Light Endoscope System for Imaging, Light Delivery, and Therapy Response Monitoring	04/22/2017 03/16/2018	Ohio State University	Sunat, Ulas	\$15,000	A prototype of a novel, multi-functional endoscopic imaging, treatment, and monitoring platform has been developed in our lab. This platform can significantly improve detection and destruction of cancer, and reduce side effects in normal tissue, thereby improve survival rates and quality of life for cancer patients.

**October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New State Subagreement	Nutrient and Sediment Retention Potential by Controlled Pond and Riparian Tile Buffer Systems	05/01/2017 05/31/2019	Ohio Environmental Protection Agency	Jacquemin, Stephen James	\$79,584	The purpose of this project is to provide nutrient, runoff, and sediment monitoring data to assess the efficiency of the use of a new sustainable agricultural technique - saturated riparian buffers.
New Industrial Subagreement	CT: Theravance 112	10/01/2016 09/30/2018	Theravance, Inc.	Burdette, Steven D.	\$72,895	Clinical trial.
New Educ. Inst. Subagreement	Mobility-Metformin for overweight & obese children and adolescents with bipolar spectrum disorders treated with second-generation antipsychotics	09/01/2016 08/31/2017	University of Cincinnati	Weston, Christina G.	\$22,496	The purpose of this study is to determine if adding metformin to a healthy lifestyle program would help children and teens control weight gain caused by certain medications. This study involves children and teens ages 8-17 years who are overweight with certain mood disorders and who may start or are currently taking a second-generation antipsychotic.
New Non-Profit Subagreement	Molecular Imaging of RAS for the Discovery of Novel Biomarkers in Chronic Kidney Disease	07/01/2016 09/30/2017	Henry M. Jackson Foundation	Elased, Khailid M.	\$25,000	This project aims to test the hypothesis that treatment of diabetic mice with anti-diabetic medication or RAS blockers attenuates renal injury and excretion of RAS biomarkers.
New Non-Profit Subagreement	Applications in Computational and Experimental Electromagnetics (ACE-EM)	05/01/2017 04/30/2018	Wright State Applied Research Corporation	Deibel, Jason A. Barton, Christopher C. Sharma, Amit Raj Tebbens, Sarah	\$110,000	The project will study the fundamental interactions between electromagnetic waves and antenna structures in the presence of plasmas.

October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Industrial Subagreement	Radio Frequency Signal Detection in Spectrally Contested and Spectrally Congested Environments	02/15/2017 11/30/2017	MacAulay-Brown, Inc.	Wu, Zhiqiang	\$22,500	The Wright State University researcher will conduct an investigation on the development of RF signal detection and parameter estimation algorithms in spectrally-contested and spectrally-congested environments.
New Federal Grant	eDarkTrends: Monitoring cryptomarkets to identify emerging trends of illicit synthetic opioids use	06/01/2017 05/31/2015	DHHS, National Institute on Drug Abuse	Lamy, Francois Sheth, Amit Daniaili, Raminta Carlson, Robert G. Nahas, Ramzi	\$223,715	The main objective of this project is to develop an innovative software system, eDarkTrends, that will provide a NPS-dedicated early warning system focusing on synthetic opioids capable to 1) identify yet unknown synthetic opioids sold on cryptomarkets; 2) provide cross-reference with data from drug-focused web-forums using existing NIDA supported eDrugTrends platform, and; 3) assess identified synthetic opioids' potential harmful consequences based on web-forum content.
New Industrial Contract	Nitrate Monitoring in Glen Helen Nature Preserve	05/08/2017 07/27/2017	YSI, Incorporated	McGowin, Audrey E.	\$6,672	The primary aim of the work in Glen Helen is to evaluate how land use changes affect water quality in Yellow Springs Creek, Birch Creek, and ultimately The Little Miami River.
New Non-Profit Subagreement	Stochastic Metamodeling for Design Validation	05/01/2017 09/30/2017	Dayton Area Graduate Studies Institute	Bae, Ha-Rok	\$10,185	The goal of this project is to streamline the adaptive and interactive computational framework of addressing the verification and validation in design exploration.
Continuation State Contract	Infant Mortality HUB 2017	04/01/2017 11/30/2017	Ohio Commission on Minority Health	Winfrey, LaPearl L. Meyer, Cheryl	\$50,000	The purpose of this project is to provide overview and evaluation recommendations of Commission-funded Infant Mortality HUB grants and evaluation plans.

**October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Amendment Educ. Inst. Subagreement	All Solid-State Lithium Electrochemical Technology	02/15/2016 12/31/2018	University of Dayton	Grossie, David A.	\$1,500	This study is a continuation of work focused on the creation of an all solid-state lithium-ion battery with high energy density which lacks flammable components.
New Non-Profit Grant	Stress Hormone (ACTH) and Behavior Response to Different Euthanasia Methods	06/15/2017 12/15/2018	American Association for Laboratory Animal Science	Boivin, Gregory	\$33,310	The proposed studies will be the first to compare the stress levels of different euthanasia techniques on mice, and the first to compare single versus group housed euthanasia practices.
Amendment Industrial Subagreement	Performance Understanding for Layered Sensing Exploitation: Valuable Insights Through Analysis of Layered Sensing	06/01/2017 03/16/2020	InfoSciTex	Rigling, Brian D.	\$75,000	The primary goal of this program is to develop fundamental research tools in the areas of sensor exploitation algorithm performance understanding and performance prediction.
New Non-Profit Grant	Wright State Geophysical Field Camp	06/01/2017 08/31/2017	SEG Foundation	Hauser, Ernest C.	\$4,000	Funding will be used for logistical support (mileage, room & board) for the WSU student seismic line for 2017 (Seismic Data Collection EES 4010/6010) to be collected at a scientifically attractive site farther afield in southern Indiana.
New Non-Profit Subagreement	A Thermo-fluids Analysis of Aircraft Thermal Energy Management and Precision Airdrop	08/01/2017 07/31/2018	Dayton Area Graduate Studies Institute	Huang, George	\$46,296	The goal of this project is to prove technical analysis and support to the existing efforts in the Control Design and Analysis Branch of Air Force Research Center (RQQA)

**October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New State Subagreement	Support for Travel to and Review of the Medical Education Training Campus	11/30/2016 06/30/2017	Ohio Department of Higher Education	Smith, Sherrill Jeanne	\$1,550	The PI traveled to the Medical Education Training Campus to examine the military's medic training for potential overlaps within the current nursing program, and to determine if/what credit could be awarded for the military training.
New Non-Profit Grant	Participant Stress Experience in Live Disaster Exercises	07/01/2017 06/30/2018	Association of Community Health Nursing Educators	Farra, Sharon L.	\$2,395	The use of moulaged "victims" in disaster exercises has been described as stressful to some participants. The purpose of this pilot research is to describe stress levels in participants in live disaster exercises.
New Non-Profit Grant	Children's Strengths and Difficulties and Their Glycosylated Hemoglobin (HbA1c)	01/01/2017 12/31/2017	Dayton Children's Hospital Foundation	Breyer, Paul R. Pascoe, John M.	\$10,651	This study explores psychosocial predictors of a biological outcome: HbA1c levels in children with Type 1 diabetes mellitus.
New Industrial Agreement	Circulating tumor DNA exposure in peripheral blood using a novel process: A feasibility study	06/10/2017 06/09/2018	Quantgene	Hellan, Minia Ouellette, James R.	\$4,000	This study represents a feasibility study to determine the potential of circulating tumor DNA exposure in peripheral blood using a novel process in a sample of patients with cancer.
New Federal Grant	Collaborative Research: Characterizing Active Learning Environments	07/01/2017 06/30/2020	NSF, Grants for Scientific Research	Traxler, Adrienne L.	\$73,485	This project will combine social network analysis techniques with classroom observations to study active learning environments in college physics classrooms.
Continuation Educ. Inst. Contract	University of Dayton Roesch Library Archives Public History Internship	08/28/2017 04/23/2018	University of Dayton	Swanson, Drew A.	\$7,680	The sponsor will provide funds for a Public History intern who will participate in a wide range of archival tasks and projects assigned by the archivists.

**October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New State Subagreement	Wright State University Project to Provide Corequisite Remediation at Scale	06/07/2017 12/31/2018	Ohio Department of Higher Education	Sahin, Ayse Arzu Littrell, Timothy Jason Kelly, Peggy Ann Wellinghoff, Lisa Jean Otto, Ray J. Farrell, Ann M.	\$149,547	Wright State researchers will develop a model for offering corequisite remediation at scale for three mathematics pathways: quantitative reasoning, introductory statistics, and calculus.
Amendment Educ. Inst. Subagreement	MAVEN Extended Mission for FY17-18	10/01/2016 09/30/2018	University of Colorado	Fox, Jane Lee	\$166,970	Wright State will participate in the MAVEN (Mars Atmosphere and Volatile Evolution) mission in terms of providing models to help understand the atmosphere of Mars, the escape rates of species, and aid in understanding the data from the instruments on the spacecraft.
New Other Gov't Contract	Pre-Hospital Management of Special Pathogens/Infectious Disease Patients; Web- Based Continuing Education	05/02/2017 12/31/2017	City of Dayton, Miscellaneous	Gruenberg, James	\$10,630	This program will provide specific focus on responder health and safety, and patient care issues regarding special pathogens/infectious diseases.
New Industrial Agreement	Models for Product Location and Reslotting at a Warehouse	07/01/2017 06/30/2019	OpSimplex LLC	Parikh, Pratik	\$22,680	We will develop analytical and computational models to determine the best location of a product in the warehouse and how often to reslot (change this location) based on the supply and demand of this product. The objective will be to lower the cost of labor and improve response time.
New Other Gov't Subagreement	Evaluation Services for Montgomery County Juvenile Court	07/01/2017 06/30/2018	Montgomery County Juvenile Court	Kinzler, Nicole	\$23,310	The SARPI Program in BSOM will provide evaluation services to Montgomery County Juvenile Court's behavioral change programs.

**October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Renewal Non-Profit Subagreement	Wright Brothers Institute Operations	07/01/2017 06/30/2019	Wright Brothers Institute, Inc.	Andersh, Dennis J.	\$680,658	Wright State University will provide personnel to manage and assist in the operations of the Wright Brother Institute.
Continuation Other Gov't. Contract	Greene County Records Center and Archives Student Internship	07/01/2017 12/22/2017	Greene County Records Center and Archives	Swanson, Drew A.	\$6,500	A Public History graduate student, Erix Infante, will serve a paid internship at the Greene County Records Center and Archives. His work will benefit the Center and its patrons, while providing him valuable archival experience and instruction.
New State Grant	Health Professions Affinity Community (HPAC): WSU	07/01/2017 06/30/2018	Ohio Department of Education	Pascoe, John M.	\$99,443	Health Professions Affinity Community (HPAC) is a community based program for youth (typically grades 5-12). The program enables the young participants to identify health disparities in their respective communities and implement / evaluate an intervention that they develop with support from HPAC "Coaches" (or Specialists).
New State Subagreement	Support for OCTANE Day	01/04/2017 06/30/2017	Ohio Department of Higher Education	Brun, Carl F.	\$750	To further the work of implementing the secondary career technical alignment initiative, Wright State personnel will provide supportive effort for the Ohio Career Technical Articulation Network Engagement (OCTANE) event.
New Federal Grant	Novel Oscillation and Amplification Circuits with Resonant Tunneling Diodes	07/15/2017 06/30/2020	NSF, Miscellaneous	Brown, Elliott	\$190,625	The Wright State researcher will examine novel resonant-tunneling switching circuits that can greatly increase oscillation power.
New Federal Agreement	Dayton Veterans Affairs Medical Center IPA Agreement	08/01/2017 09/30/2017	Veterans Affairs Medical Center	Simmons, Gordon R	\$13,840	Mr. Simmons will assist in IRB regulatory support throughout the study lifecycle. He will provide research regulatory support as needed for Dr. Travers' grant.

**October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Federal Grant	Collaborative Research: Engaged Student Learning: Re-conceptualizing and Evaluating a Core Computer Science Course for Active Learning and STEM Student Success	08/15/2017 07/31/2020	NSF, Miscellaneous	Bryant, Adam R.	\$81,308	The WSU researchers will create module content for the new operating systems course and evaluation of the new course.
New Non-Profit Grant	Nutrient and Sediment Retention Potential of Treatment Trains in Grand Lake St. Marys Watershed	07/01/2017 06/30/2018	St. Marys Community Foundation	Jacquemin, Stephen James	\$25,980	Through this project, the PI will assess the efficacy of two flow through wetland treatment train systems to reduce nutrient and sediment loads prior to discharge into waters of the state.
New Industrial Grant	Quality Modeling and Process Improvements in Injection Molding	06/09/2017 08/31/2017	Caterpillar Trimble Control Technologies LLC	Ciarallo, Frank W.	\$21,800	Wright State personnel will collaborate with Trimble Navigation Limited to better understand and operationally control an injection molding process, as well as the support development of operational parameters that meet Trimble's quality and throughput goals.
Amendment Educ. Inst. Agreement	Refinement of OSU's Scuffing Models for Lubricated Rough Surface Contacts of Rollers and Gears	01/01/2014 12/31/2017	Ohio State University	Li, Sheng	\$60,000	The WSU researcher will work to enhance and optimize existing scuffing models of The Ohio State University (OSU) developed for point contacts of rough surfaces (roller-to-roller or ball-on-disk) and gear pairs.
Continuation State Subagreement	Support for Position of Senior Associate Director, SCTAI, FY2018	07/01/2017 06/30/2018	Ohio Department of Higher Education	Sudkamp, Thomas A.	\$99,604	This position will be responsible for the operation and direct administrative functions of the Secondary Career-Technical Alignment Initiative of the Ohio Articulation and Transfer Network.

**October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Continuation State Subagreement	Support for Position of Associate Director, SCTAI, FY2018	07/01/2017 06/30/2018	Ohio Department of Higher Education	Sudkamp, Thomas A.	\$87,549	This position will be responsible for the implementation and communication functions of the Perkins-funded Secondary Career-Technical Alignment Initiative of the Ohio Articulation and Transfer Network.
New Educ. Inst. Subagreement	Investigating the Neural Basis for Proximal Vergence of Eye Movements	04/01/2017 06/07/2017	Ohio State University	Kashou, Nasser H.	\$120	The Imaging of Convergence Insufficiency Treatment Effects (ICITE) study is a two-phase study designed to compare the form functional magnetic resonance imaging (fMRI) signal during vergence eye movements.
New Industrial Subagreement	Two-dimensional Transition Metal Dichalcogenide Ceramics Synthesis	07/17/2017 07/16/2018	Azimuth Corporation	Huang, Hong	\$18,000	The researchers will develop the emerging two dimension transitional metal dichalcogenides to enable new functions and/or to greatly enhance performances in optical and electronic devices.
Continuation Non-Profit Subagreement	Science, Mathematics, and Research for Transformation (SMART) Defense Scholarship Program 2017/2018	08/01/2017 07/31/2018	American Society for Engineering Education	Barnhart, Amy	\$54,918	The SMART Scholarship recipients will collaborate with their mentors to support the AFRL/HE Human Measurement and Signal Intelligence (H-MASINT) program.
Continuation State Contract	General Operating Support: Art Galleries	07/01/2017 06/30/2018	Ohio Arts Council	Cebulash, Glen	\$6,906	This grant will continue to provide partial support for the operation of the University Art Galleries.
New State Contract	Wright State Choose Ohio First Program	07/01/2017 06/30/2021	Ohio Department of Higher Education	Sudkamp, Thomas A.	\$377,000	Wright State's Choose Ohio First Scholarship program will support the economic growth of the Dayton, the Miami Valley, and Southwest Ohio regions by enhancing the production of graduates in the critical STEM areas needed by industry.

**October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New State Subagreement	Supporting the Alignment of Military Medic Coursework to Nursing Programs	07/19/2017 10/31/2017	Ohio Department of Higher Education	Smith, Sherrill Jeanne	\$1,163	The PI will assist the sponsor in exploring military medic coursework and its potential alignment with nursing programs, for the purposes of awarding college credit for military training, experience, and coursework.
New Federal Grant	EAGER: Bio-Inspired Low Probability of Detection Secure RF Waveform Design	09/01/2017 08/31/2019	NSF, Grants for Scientific Research	Wu, Zhiqiang	\$125,000	The researcher will take a bio-inspired approach to solve one of the most important problems in radio frequency (RF) waveform design: enhancing the security of RF communication.
New Federal Grant	The Microcystis microbiome: Interactions in the cyanobacterial phycosphere	08/15/2017 07/31/2020	NSF, Miscellaneous	Newell, Silvia Elena	\$150,000	The researcher will establish a quantitative ecological model for nutrient exchange within a microbial consortium.
New Industrial Grant	Background Color II	09/01/2017 05/31/2018	Center for Operator Performance	Gallimore, Jennie J.	\$36,000	The overall objective of this project is to improve the understanding of principles involved in selecting display color palettes to increase operator effectiveness.
New State Grant	Residency Traineeship Program for Psychiatric Residents in Dual Diagnosis - MI/DD	07/01/2017 06/30/2018	Ohio Department of Developmental Disabilities	Gentile, Julie P.	\$80,000	This funding will provide FY2018-FY2019 funds for a faculty position for training in psychiatric services to the mentally disabled.
New Federal Grant	Microvesicles as a Novel Transmitter for UVB-Induced Bioactive Products	08/10/2017 07/31/2018	DHHS, National Institute of Arthritis and Musculoskeletal and Skin Diseases	Bihl, Ji Chen Chen, Yanfang Travers, Jeffrey B.	\$195,360	This project is designed to test the hypotheses that: 1) UVB generates MVP in human skin via a process blocked by antioxidants and PAF-R antagonists; 2) UVB-MVP contain potent signaling molecules that could explain systemic effects of UVB.

October 6, 2017
Wright State University
Grants and Contracts Awarded
Since the April 28, 2017 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Federal Grant	EAGER: Novel Bio-inspired 3D Hybrid Materials for Surface-Active Devices	09/01/2017 08/31/2018	NSF, Miscellaneous	Mukhopadhyay, Sharmila M.	\$150,000	The researchers will explore the possibility of creating 3D surfaces that combine the advantages of nanomaterials with the durability of bulk solids to provide novel platforms for catalysts, sensors, and bioscaffolds.
New Federal Grant	Regularized adaptive methods for classes of nonlinear partial differential equations	08/01/2017 07/31/2018	NSF, Miscellaneous	Pollock, Sara	\$32,848	In this project, the PI will develop efficient computational methods for challenging nonlinear problems that arise in physical and scientific modeling in order to approximate solutions to a variety of nonlinear partial differential equations.
Continuation Educ. Inst. Subagreement	Comparing Interventions for Opioid Dependent Patients Presenting in Medical EDs	09/01/2017 08/31/2018	New York University School of Medicine	Rapp, Richard C.	\$50,064	The WSU researcher will participate in developing and implementing the overall study with an emphasis on the part of the study relating to strengths-based case management.
Total Funded					\$24,944,348	

E. Facility Security Clearance Resolution

Due to personnel changes, the following resolution to amend Wright State's Facility Security Clearance was presented to the Board.

RESOLUTION 18-14

WHEREAS, Wright State University wishes to maintain its facility security clearance through the Defense Security Service, and

WHEREAS, those persons occupying the following positions among the officers and officials at Wright State University shall be known as Key Management Personnel (KMP) as described in the National Industrial Security Program Operating Manual:

Dr. Cheryl B. Schrader
President

Dr. Thomas Sudkamp
Provost

Ms. Ellen Reinsch Frieze
Interim Vice President for Research

WHEREAS, the KMP have been processed, or will be processed, to the level of the facility clearance granted to this institution, as provided for in the aforementioned National Industrial Security Program Operating Manual; and

WHEREAS, the said KMP are hereby delegated all of the Board's duties and responsibilities pertaining to the protection of classified information under classified contracts of the Department of Defense or User Agencies of its Industrial Security Program awarded to Wright State University; and

WHEREAS, the following named members of the Board of Trustees shall not require, shall not have, and can be effectively excluded from access to all classified information in the possession of Wright State University, and do not occupy position that would enable them to affect adversely the policies and practices of Wright State University in the performance of classified contracts for the Department of Defense or User Agencies of its Industrial Security Program, awarded to Wright State University, and need not be processed for a personnel clearance:

Michael Bridges
Douglas A. Fecher
Sean Fitzpatrick
Anuj Goyal

Stephanie E. Green
Bruce Langos
William W. Montgomery
C.D. Moore, II
Altagracia Ramos

THEREFORE be it

RESOLVED that the Board of Trustees of Wright State University authorizes the establishment of the above KMP and this resolution supersedes Resolution 18-2 dated August 8, 2017.

Mr. Fecher moved for approval. Mr. Bridges seconded, and the motion was unanimously approved by roll call vote.

XI. REPORTS OF THE COMMITTEES OF THE BOARD

A. Academic Affairs and Enrollment Committee

Mr. Bridges, chair, reported on the committee meeting of September 15, 2017. The meeting was called to order at 1:05 p.m. by Chair Bridges who then read the conflict of interest statement.

- **Provost Report**

Provost Sudkamp offered the following updates:

- **Capital Projects:**

Wright State has three state funded capital projects that have direct impact on students or student support. The first project, a 5 million dollar classroom renovation project, was completed this summer. Renovations of the 34 classrooms included new technology, updated lighting controls, improved accessibility, and collaborative teaching and learning methodologies.

In the planning stages is a \$3M laboratory-renovation project. A Faculty Senate committee developed a priority list of lab spaces in need of renovation and is now collaborating with the Facilities Management team to define the scope of work for use in the bid process. Renovation of the chemistry labs were deemed the highest priority.

The Student Union renovation, particularly the second floor, is a two million dollar project. As one of the most heavily used buildings on campus, this renovation will allow the centralization of the multicultural centers, an expanded space for the Student Union and Event Services administrative staff, and a larger home for Student Legal Services and the University Center for International Education (UCIE).

- **International Enrollment:**

Mr. Bill Holmes, recently hired senior international officer, will address the Board at their next committee meeting on ways to increase international programs and enrollment.

- **State Initiatives:**

Numerous components of the State Budget Bill will need Board attention or approval. These include:

- **Low Enrollment Program Report & Low Enrollment Course Report:** Report due September 2018 and every five years thereafter
- **Duplicative Program Report:** Needs annual Board approval, due December 31, 2017
- **Efficiency Report:** Needs annual Board approval, will be presented at next the Committee meeting
- **Textbook Selection Policy:** The state is requiring the creation of a policy for faculty to use when selecting or assigning textbooks. The work on this project is being led by Dr. Dan Krane with input from Student Government and others.
- For institutions with medical schools, the state is asking for plans on the distribution of appropriations for Family Practice, Geriatric Medicine, and Primary Care Residencies. Failure to submit this information could result in lost funding.
- A new state provision was adopted requiring colleges to cover the cost of either an ACT score or an alternative assessment to determine a high school student's eligibility to participate in the College Credit Plus Program. Wright State currently provides, and covers the expense of, a college placement test that should satisfy this requirement.

- **Academic Realignment:**

This year, a major initiative at Wright State is a review, and possible reorganization, of the academic units. The last change in the academic organization was done in 1986 and resulted in the creation of the College of Engineering and Computer Science.

This review is designed to align academic programs along student pathways and career interests, capture faculty expertise to develop multidisciplinary research and academic programs, reduce administrative costs, support the regions' economic and employment needs, and provide resources to support health care and STEM initiatives.

Under consideration is the reorganization and consolidation of a large number of health related programs into a college. Proposed names for such a college include the College of Health and Human Services, the College of Health Sciences, or the College of Allied Health. This re-grouping of academic units allows students to have a “core” first year health care exploration that supports a variety of majors. In addition, it would provide a centralization of faculty and research for collaboration or enhance the development of new programs such as dietetics or physical therapy.

Other mergers under consideration include combining the College of Education with the College of Liberal Arts into Liberal Arts and Education or merging Science and Math with Engineering & Computer Science to form a STEM College. The School of Professional Psychology could join the Boonshoft School of Medicine.

Various reorganization discussions and planning are currently underway with the goal of presenting a plan proposal to the Academic Affairs and Enrollment Committee at their February meeting.

1. Emeritus Requests

The following resolution was presented to the Board for approval.

RESOLUTION 18-15

WHEREAS, faculty members who have served ten or more years as fully-affiliated and full-time members at Wright State University will automatically be granted the emeritus title upon retirement and upon written request by the faculty member to the provost; and

WHEREAS, Katherine Cauley, Professor of Pediatrics served the university from 1993 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Sue Terzian, Senior Lecturer of Accountancy served the university from 1998 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Jane Blakelock, Senior Lecturer of English Language and Literatures served the university from 1996 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, John Flach, Professor of Psychology served the university from 1990 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Ping He, Professor of Biomedical, Industrial and Human Factors Engineering served the university from 1985 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Larry Ream, Associate Professor of Neuroscience, Cell Biology, and Physiology served the university from 1976 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, J. Russell Johnson, Professor of Theatre Arts served the university from 1990 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Paulette Gillig, Professor of Psychiatry served the university from 1990 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Karen Kirkham, Associate Professor of Geriatrics, served the university from 1996 in a fully-affiliated and full-time status and has requested emeritus status; therefore be it

RESOLVED that the requests for emeritus status for the aforementioned faculty members, as submitted to this meeting be, and the same hereby are endorsed.

Mr. Bridges moved for approval. Dr. Goyal seconded, and the motion was unanimously approved by roll call vote.

- **Enrollment and Recruiting Report**

Ms. Mary Ellen Ashley, vice president for Enrollment Management, shared enrollment numbers and offered a comparison of projected enrollment to actual. While Wright State predicted a downturn in enrollment, Lake Campus enrollment was up and the Dayton campus was not as low as expected. International student enrollment was down by 419 students.

There was a discussion about the inaccuracies of translating predictive enrollment numbers (based on headcount) to actual revenue (tuition dollars) received. The challenge occurs with the inability to accurately foreshadow the mix of students (undergraduate, graduate, in or out-of-state, international) and the number of classes those students will be taking. Revenue is based

on the cost per credit hour along with in state or out-of-state rates, and the additional fee for international students. Lacking a true picture of the mix of all these variables when budgets are created is very challenging.

The enrollment picture continues to be impacted by the decline in international students and the increase in College Credit Plus students. International students are typically graduate level and pay an added out of state cost so losing one international graduate student has a greater budgetary impact than the loss of one undergraduate in-state student. Wright State also receives less reimbursement for College Credit Plus students than the actual tuition basis of an in-state undergraduate student.

Trustee Langos asked about tracking enrollment by college, what tracking tools were available, and whether budgets were allocated to the colleges based on enrollment and growth. An enrollment-tracking dashboard was developed this summer that filters by college, student type and credit hours and allows for that tracking. Colleges do feel the impact on their budgets and on faculty teaching loads when enrollments increase or decrease.

Retention, and its importance to revenue, was discussed. A question was asked about what information is tracked on “why students choose to leave an institution”. Most students leaving Wright State are transferring to another college or list financial or personal reasons for leaving. The largest drop is between freshmen and sophomore year but students do make changes up through their senior year.

Ms. Ashley offered an update on recruitment efforts and discussed the services Wright State receives from Ruffalo Noel Levitz to identify prospective high school juniors and seniors students interested in Wright State. Ohio is projected to have an 11% decrease in direct from high school students over the next decade. A question was asked about student demographics and how reaching various populations influence Wright State’s marketing and recruitment efforts. The committee requested a report on student demographics and what mix of students Wright State serves along with the number of students enrolled in online courses.

Dr. Schrader spoke about the need for a comprehensive, strategic focus on online/remote education. Having a coordinated effort across the colleges would better reach and serve students. She also indicated that conversations are ongoing with various faculty groups and the colleges to enhance understanding of their student mix, characteristics, and student needs.

Wright State is moving towards the use of a “Common Application”. The concept has expanded from use at highly selective institutions to institutions with open access, and as technology changes have been made, more colleges are adopting it. Wright State has upgraded our data management system to Banner 9, and once the testing phase is over, plans to join other Ohio schools in adopting the Common Application for new student enrollment.

There was a lengthy discussion about what resources it would take to raise enrollment by 20% and how this expands to our marketing efforts and demographic mix. Ms. Ashley shared that there is a critical need to increase the number of recruiters with Wright State having the smallest recruitment staff in the state. Doubling the current staffing level would mean having eight undergraduate recruiters and 2 to 3 transfer recruiters. An increase to the recruitment budget would be needed to cover transportation, gas and hotel expenses. The department could benefit from additional data management and analytical support to identify and target potential student groups.

Currently, Enrollment Management has a “Steering Committee” and “Action Planning Subcommittees” to help with the recruitment process. The Trustees encouraged Ms. Ashley to broaden the membership of these groups and offered to identify individuals with specialized talent in marketing, data management, expansion and innovation to bring fresh ideas and a new perspective to the team. Trustee Rains asked that students be included in this advisory group. Dean Keferl remarked that not only is it important to establish an early pipeline in high school, it is also vital for retention for students to see higher education as a possibility that they can attain and complete.

- **Research and Sponsored Programs**

Dr. Robert Fyffe, vice president for Research and Graduate Studies, gave the Committee an update on activities, strengths and challenges happening in the area of research. Over the last six years, the Research enterprise has expanded to include oversight of research compliance, research development, and technology transfer. To centralize and streamline processes, an electronic research administration platform has been adopted.

New levels of research activity were achieved this year with Wright State reporting almost \$60M in Research Expenditures to the National Science Foundation and almost \$65M in Research Awards.

Challenges facing the research enterprise include the continued decrease in state and national awards and grants, the loss of highly productive research faculty, ever-expanding compliance requirements, a decrease in staff in key compliance and tech transfer positions, and a decline in the number of proposal submissions.

B. Governance and Compliance Committee

General Moore, chair, reported on the committee meeting of September 15, 2017. The meeting was called to order at 11:25 a.m. by General Moore who then read the conflict of interest statement.

- **Chair's Comments**

General Moore welcomed his fellow committee members and explained that Ms. Kelli Tittle, the university's chief compliance officer and university liaison to the committee, is on leave and unable to attend the meeting.

The Governance and Compliance Committee is expected to bring focus and clarity to the Board's Governance and oversight responsibilities. Although the Board of Trustee's Bylaws have not yet been formally revised to capture the new Board-approved committee structure, the intent of the Governance and Compliance Committee will be included in the pending Bylaw update.

General Moore reviewed the agenda and outlined expectations for the meeting, which included:

- A presentation and discussion of the new standing committee's responsibilities
- A progress update on the Affiliate Entity compliance review process and Board reporting expectations.
- Discussion of plans to update the Trustees' Bylaws with the new Standing Committee structure plus incorporation of recommendations from the Board of Trustee Bylaws study conducted earlier this year by the five graduate students.
- Discussion of intentions to expand and formalize the New Trustee onboarding process to facilitate board member preparedness and effectiveness.

- **Governance and Compliance Committee Responsibilities**

The Board has looked at the current committee structure and has made modifications to that structure. The Compliance Committee has now become the Governance and Compliance Committee whose primary function is to facilitate all matters of board governance and compliance including:

- a. Periodic review of, and recommendations for, modifications to the bylaws, committee structure and trustee/officer job descriptions
- b. Board member orientation, training and self-assessment processes
- c. Gap analysis and recommendations to the Executive Committee related to appointments of new trustees
- d. Oversight of university compliance policies and Board risk management processes
- e. Assisting the Board of Trustees in fulfilling its oversight responsibility for the system of internal controls, the audit process for non-financial matters, and the University's process for monitoring compliance with laws, regulations and code of conduct.

Based on some of the recommendations received from the comprehensive review of bylaws conducted by the graduate students last spring, the Governance and Compliance Committee's oversight has been enhanced and expanded.

The Advancement standing committee of the Board has been eliminated. However, those duties applicable to the Advancement Committee remain important to the Board, and have been incorporated into the Governance and Compliance Committee's purview as outlined below. An additional role of the Committee is to make recommendations to the Board of Trustees for action in areas related to policies, which provide for and govern:

- a. The external relations established by, or required of the University, excluding matters assigned to other Board standing committees
- b. Continuing University relations with its graduates, including but not limited to, Alumni Association activity
- c. University operations directed toward effective public relations, marketing, and the enhancement of community goodwill
- d. University public service in, and partnerships with, the larger community, or segments thereof, included but not limited to, those relationships which are contractual

Trustee Moore invited the committee members and full Board to share any comments or suggestions on the function or focus of the

Compliance and Governance Committee as the update of the Bylaws moves forward for adoption.

- **Update on the Affiliate Entity Compliance Review Process**

General Moore spoke about the compliance review process, progress to date, and the Board's expectations moving forward.

Ms. Kelli Tittle, director of compliance, has made progress on executing the Affiliated Entity review. Due to her leave this month, the Committee has postponed her progress report until November. Ms. Tittle used the following guidelines for conducting the review.

The Affiliated Entity Policy-adopted October 7, 2016

<http://www.wright.edu/sites/www.wright.edu/files/uploads/2016/Oct/meeting/WSU%20Policy%20on%20Affiliated%20Entities-Full.pdf>

Step #1 of the Affiliate Entity review process was to determine whether a designated Affiliated Entity met the criteria to be operating as a University Affiliated organization. The original Affiliated Entity list contained about 24 organizations under consideration, which has been reduced to approximately 15 or 16. Ultimately, it may be further reduced when all entities have met, or not met, the criteria to be deemed a University Affiliated Entity.

Step #2 was to ensure that this Affiliated Entity was operating in compliance with the Board of Trustee approved Affiliated Entity Policy. According to guidelines, once an Affiliated Entity meets the criteria to be an Affiliate Entity it must also meet the defined criteria for compliance. If both conditions are met, by policy, the Board authorizes the Administration to proceed with formalizing the Memorandum of Agreement (MOA). It is not the intent of the Board or this Committee to be involved in the MOA coordination and approval process for a compliant Affiliated Entity.

However, if the Affiliated Entity is deemed "not in compliance" and the Administration would like to grant an exception to the Affiliated Entity Policy, the Board and this Committee would expect to be informed of that intent before an MOA to grant relief in that non-compliance area is formalized.

Step #3 in the Affiliated Entity review process was to determine whether an Affiliated Entity is an organization that fits within the strategic vision and future objective of Wright State University. Stated

another way, an organization may meet the criteria as an Affiliated Entity and is determined to be in-compliance, but may be deemed to be an organization that does not support the future direction of the University. The final determination of University direction will be an outcome of the new Administration's strategic planning process.

Ms. Tittle has been instructed to proceed with the MOA's for those entities who have completed the above stated process and met the criteria.

President Schrader offered details of a new Presidential initiative, the "Let's Talk" series. The first event in this series of open forums will focus on the Wright State Applied Research Corporation (WSARC) and the Wright State Research Institute (WSRI) and will feature a panel and open question/answer period for the community to ask questions and learn more about these entities. The event will be held on October 3rd at 11:30 in the Apollo Room, Student Union.

- **Plan to Update Trustee Bylaws**

With the new Standing Committee structure recently affirmed by the Board, and incorporating recommendations from the Board of Trustees' Bylaws study conducted earlier this year, the Governance and Compliance Committee is now in a better position to complete the update to the Board of Trustee Bylaws.

General Moore outlined the next steps. The Committee is establishing a sub-committee to draft an update to the Bylaws and present the draft for consideration at the next Committee Day in November. Once additional changes have been made, the full Board will meet in December for formal consideration and approval of the Bylaws. The sub-committee will consist of the Committee Chair and three non-board members to include Committee liaisons, Mr. Larry Chan and Ms. Kelli Tittle, and Ms. Debbie Kimpton. Student Trustees Austin Rains and Jordan Kingsley will also help to expand and clarify the role of the Student Trustee.

- **Board of Trustees Onboarding and Orientation Process**

In an effort to engage, educate and better support Wright State's new trustees, it is the intent of the Governance and Compliance Committee to re-energize the Board of Trustee onboarding process to help each new Trustee to be most effective as soon as possible in their tenure.

Trustee Moore outlined the four parts of the initial Onboarding process, which will include:

1. Each board member receiving a notebook (“Brain Book”) containing relevant introductory documents such as current policies, Bylaws, latest financial documents, the Strategic Plan with Goal/Objectives, general campus material, Board and Administration bios and contact information, and other University familiarization material.
2. The establishment of an onboarding “mentoring” program that pairs a new trustee with a current/seasoned board member to help with the process.
3. The development of a campus orientation program to include a tour of the colleges and facilities. Mr. Rains offered for the Student Trustees to be in charge of the campus tour.
4. One on one meeting opportunities with the new Trustee and the Administration’s leadership team.

The initial process is anticipated to take about three months. however the orientation process will extend into the first year with opportunities for additional training, orientation initiatives and exposure to University programs, people and processes.

The committee members offered support for the outlined changes and agreed to send further suggestions to General Moore. A final draft of the onboarding process will be presented to the Governance and Compliance Committee at the November meeting for further discussion.

- **Good of the Order**

No additional business was presented. General Moore summarized action items for the next Committee Day to include a report from Ms. Tittle on the Affiliate Entity Compliance Review process, a draft of the updated Bylaws, and an update on the onboarding process. The Administration will also identify any non-compliance issues with the reviewed Entities and present them to the Governance and Compliance Committee before proceeding with MOA closure.

The meeting adjourned at 11:55 a.m.

C. Executive Committee Meeting

Mr. Fecher, chair, reported on the committee meeting of September 8, 2017. In the absence of Chair Fecher, Dr. Goyal called the Executive Committee meeting to order at 3:00 p.m. and read the conflict of interest statement. Mr. Fecher participated in the meeting by way of a conference call.

- **Executive Committee Responsibilities**

Mr. Fecher led the discussion on the responsibilities of the newly created Executive Committee. The Wright State University Executive Committee's creation is authorized by the current Wright State University Board of Trustees Bylaws as follows:

An executive committee may be created and shall be composed of at least four members of the board appointed by the chair and approved by the board. This committee shall have broad powers to act in all matters not deemed by the chair of the board and the president of the university as of sufficient importance to command the immediate attention of the whole board. All acts of the executive committee shall be subject to approval by the board, except those wherein the board has delegated to the executive committee full power to act for the board.

Key reasons for having an Executive Committee include providing timeliness in handling matters that arise or develop between board meetings, and the Executive Committees ability to act in certain situations without convening a full board.

Executive Committee membership includes the Chair, Vice Chair, Secretary, and Immediate Past Chair with University support provided by the Secretary to the Board of Trustees.

- **Executive Committee Goals for 2017-2018**

Mr. Fecher outlined some goals for the Executive Committee to consider undertaking for the 2017-2018 academic year. These included:

- Recommend to the full Board the goals and objectives for the University President's achievement in 2017-2018.
- Develop and implement a formal performance assessment methodology for Wright State's President. In the past, the University President received a formal review in December, but with Dr. Schrader's start date of July 1, 2017, her yearly review would be accomplished by June 30, 2018.
- Develop and recommend a Board policy on University purview employees. Purview employees are employees whose position, by nature, exposes the University to a higher reputational risk; for example, a football coach, basketball coach, provost or president. Except for the President, none of these employees report to, or are managed by the Board.

However, part of the Board's duties is to manage and oversee risk and having a list of those purview positions could help in the development of policies to manage and mitigate risks.

- Develop compensation recommendations for full Board consideration. Compensation recommendation duties would be moved to the Executive Committee instead of with an ad hoc Executive Compensation Committee.

A discussion ensued about the difference between executive bonus and executive incentives. Wright State uses executive incentives, which are based upon previously agreed upon goals and performance levels, and represent a portion of salary at risk.

A question was raised about purview employees and where final decision-making authority lies. If a disagreement arises concerning a decision and the Board's position, what is the final determination on disagreement remediation? This question was left open for further clarification.

- **Executive Session**

Dr. Goyal requested the Executive Committee enter in to an Executive Session to discuss personnel matters.

The Executive Committee, by majority vote, elected to go into Executive Session at 3:11 p.m. in the Wright Brothers Room, Student Union.

The following Committee members were present:

Present

Michael Bridges
Anuj Goyal
Grace Ramos

Absent

Douglas Fecher (Phone in)

Other Trustees in Attendance: none

RESOLUTION 18-6

RESOLVED that the Wright State University Executive Committee of the Board of Trustees agreed to hold a Special Executive Session on Friday, September 8, 2017; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

- Personnel Matters

The Executive Committee adjourned their Executive Session at 4:12 p.m. and returned to Public Session. The meeting was adjourned at 4:12 p.m.

D. Finance, Audit and Infrastructure Committee

Mr. Fitzpatrick, chair, reported on the committee meeting of September 15, 2017. The meeting was called to order at 8:08 a.m. and Mr. Fitzpatrick read the conflict of interest statement. With a full agenda, no comments from the chair were offered.

- **Annual Audit Status Update**

The University is required to change external auditors on a regular basis and has recently engaged the services of BKD, LLP for the upcoming 5-year audit cycle. Mr. Jim Creeden, partner for BKD, LLP and Mr. Mike Behme, senior manager, briefed the Board on the scope and the standards under which their audit is conducted.

Mr. Creeden reviewed areas of risk applicable to institutions of higher education, tests for fraud, and the potential for current and future impact from GASB legislation on a university's balance sheet and income statement.

The audit process began in May and covers the University's financial statements and University compliance with requirements applicable to federal award programs. Draft reports are almost complete with the final report due to the Auditor of State by October 15, 2017. Also included in the report are audits of the Wright State Research Corporation (WSARC) and the Wright State University Foundation.

- **Monthly Financial Performance Reporting**

Mr. Jeff Ulliman, vice president and chief financial officer, reviewed the monthly financial performance metrics.

- **Budget Variance Report- Budget versus Actual:**

The Budget Variance report has been expanded to include the Year-End actual for FY-2017. The final year-end numbers reflect a net University operating loss of \$24.6 million, which is less than the previously projected \$31M deficit.

The University's FY 2018 Adopted Budget was designed to have a net surplus of \$6.1M to begin replenishing reserves. The actual 2018 adopted budget was short \$2.3M for creating this reserve amount. Measures were shared to address this shortfall.

Looking at the report, the "2018 Budget to date" is an internally calculated column based on prior spending trends. The "Actual to Date" FY18 and FY17 both reflect two months of real data tracking of revenue and expenses and are used to calculate the variance between last year and this year. The "Budget Reforecast" takes into account any deviation between the comparisons and determines a need to increase or decrease the amount of funds required to balance the budget.

Variances of note include a shortfall of \$4.8M in revenue attributed to a decrease in enrollment for Summer semester and this number includes a projected decrease of \$1.8M in gross revenue production for Fall and the upcoming Spring semester.

On the expense side, the budget reductions and remediation measures have helped to reduce expenses for compensation and other non-labor expenses. However, the College Credit Plus program has created a need for an additional \$2.2M due to state provisions that require the University to discount tuition for high school students enrolled in the program.

Overall, in order to balance the FY 2018 budget and contribute the \$6.1M to reserves, an additional budget remediation of \$9.2M will be required. Mr. Ulliman described measures the administration is proposing to accomplish this 2018 remediation and explored future considerations for 2019.

2018 Plan for Budget Remediation:

<http://www.wright.edu/sites/www.wright.edu/files/uploads/2017/Sep/meeting/Budget%20Remediation%20Plan%20Calculation.pdf>

Remediation measures for 2018 include eliminating currently vacant positions (\$3.25M in savings), not filling or deferring future vacancies (\$4.5M), incorporating the savings realized from summer's decrease in faculty teaching loads (\$1M), and further reductions in discretionary spending (\$1.5M). The measures proposed total \$10.25M.

Further actions under consideration for FY 2019 include:

- Benefit cost increase avoidance
- Academic restructuring
- Housing management contract
- Property and lease dispositions
- Maximizing Nutter Center usage
- Enrollment management enhancement strategies
- Increased efficiencies and shared services

Trustee Montgomery asked about the possibility of outsourcing the Nutter Center. Mr. Ulliman indicated that consideration is currently being given to having an event management company manage some of the Nutter Center operations. Mr. Sample, chief real estate officer, indicated that conversations subject to a nondisclosure agreement are taking place relative to the Nutter Center management.

The Trustees debated the merits of implementing an immediate hiring freeze versus the strategic hiring practice of allowing the Deans and Vice Presidents to review staffing needs and request to fill critical vacancies. Dr. Schrader spoke in favor of the current practice and explained that some areas targeted positions for reduction and subsequently lost additional staff members through retirements or normal attrition. Now facing severe shortages in staff, prioritized, strategic hiring could address these challenges.

Meetings are scheduled with the Dean's and Vice Presidents to review their strategic priorities and draft a list of the positions that will not be filled so that the dollar value of those savings can be identified. In addition, the Deans and Vice Presidents are being asked to reduce operational budgets by 10% to arrive at the projected \$1.5M in "further reductions in discretionary spending" called for in the 2018 Remediation plan.

The Trustees reiterated that while improvements have been made, it is imperative that everyone remain focused on increasing revenue, rebuilding reserves, controlling spending and improving the University's cash position. Without dedication and adherence to these efforts, the University will continue in a cycle of budget reductions that is not sustainable long-term.

- **Wright State Cash Forecast Report:**

Mr. Ulliman began the Cash Forecast discussion by answering Trustee Bridges' question "Why would cash flow go in the opposite direction?" The answer has to do with the timing of several outflows, which include the payout of the second installment of the Voluntary Retirement Incentive Plan (VRIP) (\$2.8M) and the projected payback of Title IV funds (\$1.94 to \$2M).

In April of 2015, Wright State received a routine review of student's Title IV federal loan funds by the Department of Education. Title IV funds such as Direct Loans, Parent Plus Loans, Pell Grants and Supplemental Aid are granted by the federal government to help students pay for tuition. The awarding of these funds are tied to student attendance. The DOE program review verifies that students receiving funds are attending, or did attend, their courses. Unverified attendance triggers a return of a prorated portion of funds to the federal government.

The committee asked what measures are in place to track student attendance. Mr. Steve Sherbet, university bursar and director of treasury services, explained there are several operational methods to verify participation including student's use of "Pilot", the online learning system, the faculty practice of "taking attendance" for classes, and the awarding of a "K" grade for students who participated, but subsequently withdrew from a course.

A communication plan is being developed to reach those students impacted by the request for repayment of loan funds. The final dollar value of the Title IV Financial Aid funds to return should be determined in the next 30-60 days.

Other factors affecting cash flow include termination payouts of accrued vacation and sick pay for those individuals who have left the University (about \$1M), funds for ongoing litigation expenses (about \$500K) and planned capital project expenses (\$900K).

When asked if these timing differences will affect Wright State's Senate Bill 6 score, Mr. Ulliman indicated they would not. A question was raised about the likelihood Wright State would go on fiscal watch. Wright State ended the year stronger than anticipated financially. With a planned \$6.1M contribution to expendable net assets, there is a very

reasonable chance Wright State would avoid fiscal watch.

Trustee Langos requested that Dr. Schrader and Provost Sudkamp develop a measurable, tactical plan for reducing academic expenses prior to the next meeting. He indicated that the Board needs a plan in place should additional cuts be warranted and since the support side is already stretched thin, expense reductions need to target the academic side. Mr. Langos also asked about the issue of deferred maintenance and requested a report be presented at the next Finance committee meeting prioritizing deferred maintenance issues by severity and estimated cost. Mr. Sample indicated that one is being developed.

- **Cash and Investment Income Activity Report:**

The Cash and Investment Income report compares the cash and investment activity patterns over previous years. The Fiscal 2018 trend is paralleling previous years and the year-end forecast is for about \$40 million in cash and investments.

- **FY 2018 Capital Project Spending Report:**

The committee received a report outlining all the planned capital projects for fiscal year 2018, their project initiation and completion dates, the source of funds, and the total project budget. Numerous projects listed are for maintenance upgrades and repairs.

A question was asked about the “CAC Expansion and Renovation” entry noted on the report and whether this was additional work or the completion of last year’s project. Work has been completed on the project and is in the warranty phase. The final payments are being reviewed for release.

To improve project management and oversight, the Facilities department underwent a restructure and reorganization last year. A new project management system was put in place to prevent cost overruns by defining project scope and monitoring changes.

- **Annual Financial Governance Policy Reporting**

The recently adopted changes to the Financial Governance Policy require the Board receive a series of updates and reports delivered through the Finance Committee. Mr. Ulliman indicated that the

report on financial performance metrics such as the debt rating, the composite financial index and the operating performance measures would be delivered in November after the University's audited financial statements are completed.

Other requirements include changes in the approval process for purchases and expenditures. Several new reports were presented to the Finance, Audit and Infrastructure Committee as detailed.

- **External Consultants for Fiscal Year Ended June 30, 2017**

The External Consultant report is new and details a list of external consultants who were paid \$50,000 or more for services performed. Mr. Ulliman explained the difference between “consultants”, who are typically hired for a special project or service, and “professional services”, which are ongoing and reoccurring such as yearly auditors. The list presented identified only consultants.

The committee members requested that future lists include both consultants and vendors performing professional services. The report should also include the contract value and contract expiration date in addition to the total of payments made. The committee members encouraged the University to use contract expiration dates as an opportunity to seek concessions from vendors on costs or to negotiate for more-favorable terms.

- **Allowances, Bonuses and Stipends for Fiscal Year Ended June 30, 2017**

This new report detailed bonuses, allowances and stipends broken out by type, number, total-dollar amount, and funding source. Bonuses are typically tied to duties outlined in employment contracts. Dr. Schrader shared that the University is exploring a new policy relative to car allowances. The recent budget remediation has resulted in the elimination of all but two of the cell phone allowances offered last fiscal year.

Ninety-five percent of the stipends paid out last year were for academic positions and are normally triggered when a faculty member assumes an administrative role. The stipend is compensation for the administrative duties and is curtailed when the faculty member leaves administration and returns to teaching. This practice is typical in higher education.

Mr. Fitzpatrick requested the administration continue to monitor and evaluate the scope and use of allowances, bonuses and stipends.

- **Operational Updates**

Mr. Ulliman indicated that the University is looking to make changes in the area of healthcare for staff and non-bargaining employees. This is probably the most aggressive level of changes ever proposed within a single year. The changes will help mitigate the projected 10% or \$2.9 million increase in yearly healthcare costs.

Currently employees are offered two PPO plans, the 90/10 plan and the 80/20 plan. Moving to a single plan with the elimination of the 90/10 plan would save \$2.2 million. The creation of a tier for specialty drugs in the prescription drug plan carries an anticipated savings of \$40,000. The Health Savings Plan contribution by the University for the High Deductible Plans would be reduced for individuals and families with a projected savings of \$330,000. Employees would be asked to pay 20% of their healthcare premium starting in January (\$225,000 in savings). Lastly, implementing a 30-day waiting period for new employees would save \$60,000.

Wright State University is self-insured for healthcare and these plan changes would address the rising costs and in some areas create savings. In addition, the changes would further position the university towards where the market is in terms of industry standards for healthcare plans.

A discussion ensued about accrued funds set aside for healthcare expenses. The question was whether it makes sense to track claims on a quarterly basis and release unused funds back to the P/L or hold funds through the year-end and adjust the IBNR (Incurred but not recorded) reserve at that point. Wright State uses the IBNR and year-end review method since their claim history has been mostly constant from year to year.

Mr. Jerry Hensley, representing the Unclassified Staff Advisory Council, addressed the committee about the immediate impact the plan redesign would have on classified and unclassified staff. He pointed out that the rise in deductions and premium costs would trigger a much more significant out-of-pocket cost for employees, especially those in the lower pay ranges. In addition, employees have heard messages that while their wages may be below industry standards, their health care benefits exceed and make up for it. The proposed changes would negate this argument. Mr. Fitzpatrick acknowledged all the points made and indicated the Board has

many factors to weigh when making a decision.

Mr. Ulliman indicated that Wright State is in the middle of consolidating their Alternative Retirement Plan (ARP) vendors and their 403b vendors as part of a state-wide initiative led by the Ohio Department of Higher Education. The proposed changes would go into effect on January 1, 2018 and would reduce the ARP vendors to 5 and the 403b vendors from 12 to 5. The consolidation would reduce administrative costs, increase customer service and allow for enhanced educational opportunities for the investors as to their risks and understanding of investments.

- **Investment Report**

Mr. Steve Sherbet, university bursar and director of treasury services, presented the SEI investment report as of August 31, 2017. Questions were asked about the fee structure and yearly management fees that are paid to SEI for their investment services and how this compares to other firms.

Trustee Fitzpatrick asked about the University's Alternative investments, their lock up, and what it would cost to liquidate those holdings to free up cash. He requested a report and recommendations for the Finance Committee's consideration next month.

Mr. Bridges reminded the committee that while we have had excellent relationships and received good service from vendors like SEI and Horan, Wright State is in a different place in 2017. Moving forward, the University should renegotiate contracts as they come due and shop for vendors with the highest level of service and cost containment. Mr. Langos indicated that now is the time to review all purchasing agreements and call each vendor to request concessions and cost reductions.

- **Investment Policy Statement**

Mr. Sherbet asked that the discussion on proposed updates and edits to the Financial Policy Statement be addressed at the next Finance Committee meeting to allow more time for review. Mr. Fitzpatrick concurred.

- A. **Approval of Contracts \$500,000 and Above**

Under the new Financial Policy, the Board is being asked to review state capital projects at or above \$500,000. This change allows the Board to verify prior to starting a project if the state capital allocation does cover the full cost of the project or if there is a

requirement for other funding prior to starting a project. Mr. Ulliman presented the following contracts and state capital projects for review and approval.

Contracts

Vendor	Description of Services	Current Contract Amount	Previous Contract Amount	Term of Contract
AMS-Y Ltd. Partnership	Residence & Housing	\$1,165,000	\$1,155,870	3/6/1991-6/30/2018

State Capital Projects

Project	Project Cost	State Capital Allocations
IT Disaster Recovery	\$1,250,000	\$1,250,000
Envelope Repairs	\$2,000,000	\$2,000,000
Wellfield Remediation	\$1,500,000	\$1,500,000
LAR Renovations	\$314,500	\$314,500
Instructional Lab Modernization	\$3,000,000	\$3,000,000
Elevator Upgrades	\$2,500,000	\$2,500,000
Electrical Infrastructure	\$1,500,000	\$1,500,000
Lake Campus Infrastructure/Shoreline	\$975,000	\$975,000
Lake Campus Connector Building	\$2,525,000	\$2,525,000

RESOLUTION 18-16

WHEREAS, in order for the University to conduct business on an on-going basis, and provide products and services in a timely manner, purchases must be made; and

WHEREAS, these expenditures may exceed \$500,000; therefore, be it

RESOLVED that authorization is granted for the accompanying contracts now before the Board of Trustees be, and hereby are approved.

Mr. Fitzpatrick moved for approval. General Moore seconded, and the motion was unanimously approved by roll call vote.

Approval of Contracts between \$250,000 and \$499,999

Again, a change from the previous process. Under the new Financial Governance Policy, the Finance Committee must review and approve all contracts between \$250,000 and \$499,999 where previously contracts in that range were presented for information only.

Vendor	Description of Services	Current Contract Amount	Previous Contract Amount	Term of Contract
Yankee Book Peddler	Books	\$300,000	\$400,000	7/1/17 – 6/30/18

The Finance Committee reviewed the contract presented and moved to approve the expenditures as submitted. Mr. Fitzpatrick offered the motion, Mr. Bridges seconded and the motion was approved by voice vote.

Contracts between \$150,000 and \$250,000

The following contracts between \$150,000 and \$250,000 were presented to the committee for review. No action was required.

Vendor	Description of Services	Current Contract Amount	Previous Contract Amount	Term of Contract
Dissinger Reed, LLC	Athletic Accident Insurance Coverage	\$177,500	\$165,959	7/1/17 - 06/30/18
Minnesota Life Insurance Company	Term Life Insurance	\$170,000	\$170,000	7/1/17 - 06/30/18
AT&T	Phone Service	\$164,000	\$180,000	7/1/17- 06/30/18
Ohionet	Library Subscriptions	\$160,000	\$150,000	7/1/17 - 06/30/18
Interpreters of the Deaf, LLC	Professional Service	\$160,000	\$165,000	7/1/17 – 6/30/18
Horan Associates Inc.	Consulting Service	\$160,000	\$160,000	7/1/17 – 6/30/18
Vistar Corporation	Food Service	\$155,000	\$150,000	7/1/17 – 6/30/18
Postmaster Dayton OH	Postal Service	\$151,000	\$150,000	7/1/17 – 6/30/18

Treasurer, State of Ohio	Tax	\$150,000	\$150,000	7/1/17 – 6/30/18
State of Ohio Attorney General's Office	Collection Services	\$195,000	\$280,000	7/1/17 – 6/30/18
Walter Haverfield LLP	Legal Counsel	\$185,000	\$124,000	7/1/17 – 6/30/18
Dayton Mortuary Services Inc.	Professional Services	\$165,000	\$165,000	7/1/17 – 6/30/18
Simplex Grinnell LP	Maintenance for Fire Alarm System	\$150,567	\$136,622	7/1/17 – 6/30/18

The meeting was adjourned at 10:21 a.m.

E. Student Affairs and Athletics Committee

Mrs. (Large) Kingsley, student trustee, reported on the committee meeting of September 15, 2017. Ms. Grace Ramos, committee chair, was out of town for the Student Affairs and Athletics Committee meeting so Mrs. Jordan (Large) Kingsley chaired the meeting in her absence. The meeting was called to order at 10:20 a.m. with the reading of the conflict of interest statement.

- **Student Government Report**

Student Government Association (SGA) president, David Baugham, and vice president, Holley Mapel provided an overview of the Student Government's launchpad principles which included being solution – oriented, seeking transparency, and exhibiting excellence. The organization's mission to engage the student body, advocate for students' concerns, empower student leadership, and connect with community was also reviewed.

The Textbook Affordability Initiative was discussed, as Student Government has been an integral part of the Textbook Affordability Task Force. This task force has been focused on steering the University towards greater textbook affordability and accessibility. The SGA will also be lobbying at the state level for Inclusive Access to textbooks, which would provide the University the ability to negotiate more directly with textbook publishers.

Collaboration was also a facet stressed by the SGA. The organization seeks to collaborate with various Dean Student Advisory Boards to hold a student leadership summit, which will address the University's State of the Union from a student perspective. The SGA also plans to remain an active partner in the Student Trustee Selection process in order to ensure the process remains well documented and highly publicized.

Finally, SGA continues to enhance and grow the Freshman Internship Program, which aims to connect first-year students with student life on campus. The program, founded in 2015, provides a pipeline of future student leaders in organizations such as SGA.

- **Athletics Report**

Mr. Bob Grant, director of Athletics, began his report with an update on Ryan Custer, former Wright State student athlete who suffered a tragic accident in the spring. After undergoing several medical procedures, Mr. Custer has regained some large motor skills in his upper body and hopes to return to Wright State by January 2018.

The Wright State Swim Team was able to continue their season this year following the completion of several successful fundraising initiatives over the summer.

Handouts were distributed to the Trustees providing an overview of the Athletics department. Mr. Grant stressed that when it comes to spending for Division 1 athletics, Wright State University ranks nearly at the bottom when compared to other Horizon League schools. Expenses are half of the national average, while student athletes contribute nearly 1.5 million dollars in tuition and fees to the University. Overall, Wright State's Athletics accounts for just 3% of the University's total expenses, compared to a peer average of 6%.

Basketball, Wright State's lone revenue generating sport, has the highest game attendance in the league. Athletics generates over \$880,000 annually in sponsorship deals, but while most peer institutions keep the whole amount, Athletics revenues are divided between Athletics and the Nutter Center.

Wright State athletes completed 46 straight terms of academic excellence, where they achieved a 3.0 GPA or better with a graduation success rate of 87%. This success is due in large part to Athletics' vision of "people first, students second, and athletes third."

- **Vice President's Report**

Dr. Gary Dickstein, Interim Vice President for Student Affairs, highlighted the Division of Student Affairs' many accomplishments spanning the first few weeks of the academic year. Those successes included a Welcome Back Barbecue hosted by the Bolinga Black Cultural Resources center attended by almost 300 students. Almost 100 new women joined our Greek system, and approximately 200 students attended an Ice Cream Social hosted by the University's Cultural and Identity Centers.

The division's pre-college programs saw an increase of 150 students in its summer programming, with the collaborative Raj Soin College of Business and STEM programs reaching full capacity. The Student Union booked almost 1,000 events to date, with two-thirds of those events organized by student organizations or departments within the division. The Division also had three staff members (Lisa Burke, Mia Honaker, and Wray VanVoorhis) and one unit (the Crime Prevention Unit) who received the prestigious President's Excellence Award.

Finally, Move-In Day, an event that saw 1,300 students move on to campus with the help of 500 university volunteers, was met with overwhelmingly positive reviews.

All of these achievements culminated to produce a first-rate student experience that is important to the vibrancy and retention of our students. Further updates regarding the division were postponed due to time constraints.

The meeting was adjourned at 11:20 a.m.

F. Student Trustee Report

Mrs. Jordan Large Kingsley, Student Trustee, reported on some initiatives that she and fellow trustee Mr. Austin Rains have undertaken. The first initiative relates to defining the role of a student trustee, researching national best practices related to duties and responsibilities, and enhancing the role a student trustee performs at Wright State University.

Mrs. Kingsley and Mr. Rains have established strategic partnerships with previous student trustees to network and learn from their experiences and with Wright State's Student Government Association to improve the application and interview process for incoming student trustee applicants. In addition, they have connected with student trustees from other Ohio universities through the Ohio Student Trustee Association to study and engage in dialogue about issues affecting higher education.

Speaking as a student, Mrs. Kingsley indicated that she has never been “more proud to be a Raider” than when she joined her fellow students for Wright State’s recent Homecoming festivities. More than 1,100 students participated in great events like the Bonfire, Cardboard Board Races, Bowling Party, Casino Night, Decorated Golf Cart Parade, and the 50th Birthday Party.

Student’s “Raider Pride” enthusiasm carried over to the first ever “Wright Day to Give” on October 2, 2017. Nearly 50 Wright State students (10% of the contributing donors) made the decision to financially support this great cause.

G. Faculty Senate President’s Report

Dr. Travis Doom, Faculty Senate president, reported on the activities of the Faculty Senate.

Over the summer, the Senate focused on increasing Wright State’s international footprint through the work of a new International Education Advisory Committee and collaborated with the Student Success Committee to reduce the student-borne expense of textbooks. Senate leadership finalized proposed modifications to the Faculty Constitution to streamline its processes and normalize the oversight of graduate affairs.

Work accomplished this fall included, the University Academic Policies Committee consideration of over a dozen academic policies, including those required to assure that instructional Faculty meet HLC guidelines. The Curriculum online system was launched in August and will be used by the Curriculum Committee to streamline processing academic courses and programs and the Senate has approved a new grading system to track student participation and aid in accurate reporting for federal financial aid.

The Undergraduate Curriculum Review Committee continues to lead efforts to assure that the General Education (“Core”) Curricula meets their intended student outcomes and satisfies accreditation requirements.

Dr. Doom presented the following remarks.

President Schrader has only been with us a short time, but she has taken steps to learn our academic programs and to engage with our students through 33 departmental visits prior to the start of the term. Provost Sudkamp continues to earn our confidence in his administration of our academic mission. The general sense of the Faculty Senate is guardedly optimistic with respect to our top leadership.

Trustees, you took some painful, but necessary, steps to cut our budget, provide oversight, and stabilize our budget. Our faculty and staff genuinely desire to support the University in this hour of need, but it is surprisingly difficult to chart a positive path in the present cloud of uncertainty. There is growing frustration among our faculty and staff who interact most closely with our students because of uncertainty regarding how each new measure will impact our instructional and research mission. Too many of these decisions are communicated with a focus on expense reductions and without expressed consideration of overall impact on revenue and revenue capacity. In times of transition and challenge, clear and timely communications are imperative.

Further, we sense that many existing and potential students are becoming apprehensive about the future of the university. This concern is only reinforced by budget cuts removing many small, but highly visible, support mechanisms for students.

Academic programs have endured significant cuts, both in terms of base budget reduction and in unfilled vacancies as outstanding personnel leave and are not replaced. These additional vacancies are opportunistic, not strategic; thus, the losses are not well distributed among units. This approach to budget reduction has stressed some valuable units close to their breaking points and may ultimately lead to a further reduction in revenue.

It is evident that we cannot continue to cut our way out of our fiscal crisis. Additional across-the-board cuts will have a negative impact on revenue and our mission. We need to identify academic units that have the capability and capacity to grow and ensure they are properly resourced. We need to identify valuable programs that are in danger of being starved. We need to properly resource service units that feed our academic pipeline. We need a plan, a timeline, and a process that is clearly communicated to the community for each new initiative. We need to stop making final-hour across-the board budget cuts and start making reasoned decisions on where we will make targeted cuts, where we will invest, and make guarantees that inspire trust, confidence, and stability.

Faculty, too, are deeply troubled by the stalled negotiations of the Collective Bargaining Agreement. This inaction contributes to potentially crippling uncertainty. This environment has already caused some of our most productive faculty and staff to look elsewhere; continued uncertainty will undermine our ability to recover. We urge you to immediately move forward on contract negotiations with AAUP-WSU in good faith and with full effort. Please make every effort to demonstrate the respect that the University has for its valued faculty and staff by not drastically changing their conditions of employment overnight.

The Faculty understand the importance of avoiding Fiscal Watch and are now, if anything, overly expense conscious. Faculty are cooking food at home to bring to student welcome events. Faculty are using personal cell phones to reduce the cost of office phones. Faculty are spending extra hours on recruiting events and raising funds to support student activities. We will continue to contribute at all levels, big and small, to help the University.

We work with you, for the good of our students and the University. President Schrader and Provost Sudkamp have promised to lead us towards a new era of transparency, product campus conversations, and sincere commitment to shared governance. You can expect us to engage fully with that, and we will expect the same from you.

XII. PRESENTATIONS

- **James Vance, Ph.D.**
Associate Professor Emeritus of Mathematics and Statistics
Executive Committee Advisor to the AAUP-WSU Executive Committee

Dr. Vance, executive committee advisor to the AAUP-WSU Executive Committee, posed the following question to the Board... “What kind of relationship between the bargaining unit faculty members and the administration do you want to have?” The relationship since the early days of collective bargaining in 1998 was portrayed as having open lines of communication, trust, and mutual respect to define issues such as merit raises, tenure and promotion for faculty members. Dr. Vance indicated that this relationship has deteriorated since the AAUP was not invited to participate on the Presidential search committee and remains tenuous today with negotiations on compensation halted since early April. According to him, requests from the AAUP to meet with Dr. Schrader have not happened and the most recent request delivered three weeks ago has gone unanswered. Returning to the question asked, Dr. Vance indicated that if the Board and the Administration really want to negotiate with transparency and trust and continue to preserve open lines of communication, Mr. Fecher and Dr. Schrader should agree to meet with the AAUP.

- **Geoffrey Owens, Ph.D.**
Vice President, AAUP-WSU
Professor, Sociology and Anthropology

Dr. Geoffrey Owens, vice president, AAUP-WSU, reviewed a series of statistics to highlight the University's misplaced priorities and disregard of its core mission of academic teaching. According to his historical perspective, prior to 2013, Wright State was focused on its core mission and revenues exceeded expenses. After 2013, with an increase in expenses for administrative bloat, an additional \$1.6 million prioritized for Athletics, and the loss of 71 bargaining faculty, there was a shift in priorities to where the University values "bonuses over books, rebounds over research, and free throws over freethinking".

In discussing the recent loss of \$2 million in Summer tuition revenue, Dr. Owens attributed it to administrative decisions made to control costs by cancelling classes with fewer than 15 students. He suggested that courses with five students break even and teaching additional students generates revenue, supports the central mission, and helps students graduate in a timely manner. Dr. Owens encouraged the Board to examine their priorities and shift the focus from the Senate Bill 6 score and expense containment to supporting Wright State's core mission by allocating precious resources to teaching and academics.

Chairman Fecher thanked the speakers for their presentations and offered the following response.

"There's a serious disconnect here because the Board does have the desire to work with the AAUP openly and collaboratively to focus on the long term health and viability of the University and I believe there's been offers to have conversations that have been denied. This university is important but the world we are living in is changing. So, Jim when you shake your head, I understand that there's the disconnect I am talking about because I have no doubt that you believe sincerely what you believe and the Board believes sincerely in what I just said, so there's a disconnect here. The Board is also unanimous in its belief that this negotiation is not so much about compensation and wages, the usual suspects that come up in most negotiations, but about the flexibility that the Board believes is absolutely required for the University to succeed in a challenging and evolving future. The Board wants you to know that we are committed to the success of this negotiation. This is part of what I talked about before of us needing to work together. We truly hope that we can find a way to move forward, and our negotiating team has been working in that regard, we believe. So, that will be the end of my statement but we do want to get this thing done. Mr. Fecher added that Mr. Gutman and his negotiating team have the Board's full approval to represent the Board in these matters, as is the case in many universities.

XIII. PRESENTATIONS AND POLICY DISCUSSIONS

Dan Krane, Ph.D.
Professor, Biological Sciences
Vice President of the Faculty Senate
Chair of the Wright State Taskforce on Affordability and Efficiency

Presenting on: Textbook Affordability

Dr. Dan Krane, chair of the Wright State Taskforce on Affordability and Efficiency, highlighted the work that has gone on over the summer to reduce the costs of textbooks for students. Textbook costs have significantly outpaced inflation and due to this expense, students are delaying purchase or doing without which creates a significant academic disadvantage for them.

Wright State is leading the way in textbook affordability with a four-pronged approach. A pilot program called "Courseware" is being introduced Spring Semester to 1,500 students spread across eight courses. Instead of shopping for textbooks, students will pay an inclusive access price (a negotiated rate significantly below retail) for the books they will need in those courses. This courseware fee will save the student 50-70% of retail and will provide them with materials on day one.

Other parts of the textbook affordability program apply to faculty. Federal law mandates a deadline whereby textbooks are designated prior to the start of a term. This early notification allows students to shop for the best price for used or electronic books. Wright State has implemented an "auto adopt" approach to make sure that faculty designate the textbooks by the deadlines to give students the longest lead time possible to search for best textbook prices. Faculty are also being asked to explore the use of open educational resources. The incorporation of this readily available educational shareware may eliminate the need for a book purchase, thus saving students money.

The last effort Wright State is exploring is an appeal to the general assembly of Ohio to make textbooks tax exempt. Nationally, 22 states are not charging sales tax on textbook purchases and should it pass in Ohio, the savings is projected to be \$300 million annually.

Wright State's Student Government Association is collaborating with the taskforce, as is the Faculty Senate to implement these approaches outlined in a recently drafted Faculty Senate resolution. With a textbook spend of \$5 million yearly at the campus bookstore; an annual savings of 50-70% is projected should these initiatives be fully implemented. This could save Wright State students \$2.3 to \$3.4 million yearly.

XIV. UNFINISHED BUSINESS

None was offered.

XV. NEW BUSINESS

1. Heritage Society Event- November 2, 2017
2. "Fiddler on the Roof", November 2 to November 15, 2017, Festival Playhouse
3. International Education Reception, November 16, 2017, Student Union Atrium
4. Board of Trustees' Committee Day, November 17, 2017
5. Raidersgiving, November 23, 2017, McLin Gym, Wright State Nutter Center
6. Board of Trustees Executive Meeting, December 14, 2017, Wright Brothers Room, Student Union
7. Board of Trustees' Public Meeting, December 15, 2017, Berry Room, Nutter Center
8. Dayton Campus Commencement – December 16, 2017, Nutter Center, Breakfast – 8:30 a.m., Commencement 10:00 a.m.

XVI. ADJOURNMENT

The meeting adjourned at 10:28 a.m.

XVII. APPENDIX (WRITTEN REPORTS)

- A. Advancement Report
- B. Communications Report
- C. Enrollment Management Report
- D. Marketing Report

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES**

**Advancement Committee Report
September 2017**

1. Alumni Relations Report
2. Wright State Foundation Financial Report
3. Development Report
4. Comprehensive Campaign Report

Advancement Committee Report

Alumni Relations Report

September 2017

Updates:

Life After Wright State

- This past spring, the Alumni Association continued its efforts to engage graduating seniors (soon-to-be alumni) in our Life After Wright State series. This year, we engaged 788 students over the course of 7 different professional development, social, and career focused programs. Some of the Life After Wright State programs included bringing NYT Bestselling Author, Kelly William Brown, to campus to talk about “Adulthood”, the Alumni Association’s Annual Senior Picnic, and our second annual student and alumni speed networking dinner.

Washington DC Alumni Tour

- The Washington DC Alumni Tour was August 24-27. This was the first alumni tour of its kind for the Wright State Alumni Association. The DC Alumni Tour had a total of 24 attendees and included stops to Thomas Jefferson’s Monticello, George Washington’s Mount Vernon, the new National African American History and Cultural Museum, and much more. The tour was led by Wright State Professor of History, Dr. Noeleen McIlveena (Dr. No), who provided commentary prior to arriving at each of the historic sites.

1967 Society

- The Wright State Alumni Association and the Annual Giving office has joined efforts with respect to student engagement to establish the ’67 Society. This new student organization, previously the Student Alumni Association and Student Philanthropy Council, has 3 focus areas, which are, alumni and student engagement, establishing a culture of philanthropy amongst students, and building a stronger campus community and pride. The ’67 Society is a closed-membership organization that aspires to be one of the premier student organizations on Wright State’s campus in the future. The organization currently has 15 members and has multiple events coming up this fall which include their annual “Nearly Naked Mile” run/clothing drive and their first annual “Wright Day to Give” event on campus.

Upcoming Event Updates:

The 50th Anniversary of Wright State

- Many of the events that the Alumni Relations team and Alumni Association are planning this year will promote the 50th anniversary of the university. Homecoming weekend

2017 will be held on Friday, September 29 – Sunday, October 1. The following events will be held during the weekend:

- Reunion of the founding classes (1967-1971)
- Black Alumni Reunion
- Greek Alumni Reunion
- *Guardian* and Radio Station Alumni Reunion
- Student Government Alumni Reunion
- Residence Life and Housing Alumni and Staff Reunion
- Campus Rec and Student Union Administrative Student Staff Alumni Reunion
- Alumni College, with many events open to the public sessions
- COSM Pub Science
- CEHS Trivia Night
- Alumni Achievement Awards
- Homecoming Festival
- Legacy Scholarship Brunch
- Campus Tours

Annual Bourbon Tour

The 7th Annual Bourbon Tour is scheduled for October 7-8th. This highly anticipated trip sells out each year and currently only has 2 spots remaining. This year's trip includes visits to Bluegrass Distilling Company, Town Branch Distillery, and Maker's Mark, which currently has a Dale Chihuly exhibit on display. This trip usually generates revenue for the Alumni Association.

Wright State Alumni Service Day – November 11

All Alumni, family, and friends are encouraged to join the Wright State Alumni Association for Wright State Alumni Service Day to engage in meaningful community service at one of the local nonprofit sites.

- Food Bank
- Hospice of Dayton
- Metro Parks
- Xenia Community Center

Upcoming Wright State Alumni Events: (Find more information at wrightstatealumni.com)

Sept. 12 – Hire Southwest Ohio Alumni-Only Career Fair
Sept. 13 – Social Work Alumni Society Beer & Wine Tasting
Sept. 29 – NLA Alumni Society Meet and Greet
Sept. 29 – Oct. 1 – Homecoming 2017, Wright State 50th Anniversary
Oct. 7 – Oct 8 – Bourbon Tour
November 1 – CONH Alumni Society Champagne Tasting
November 11 – Wright State Alumni Service Day
November 17 – NLA Alumni Society Holiday Party
Feb. 24, 2018 – Rowdy Gras
July 29, 2018 – Wright State Alumni Kings Island Day

**Advancement Committee Report
Wright State University Foundation Report
September 2017**

Financial market returns were strongly positive during FY17. Our endowment portfolio returned 12.12% (net of fees) during the period, besting its composite index by 86 basis points (bps). Our 3-, 5- and 10-year returns were +3.79%, +6.72% and +3.84%, respectively, at the end of June. Each lagged their respective benchmark. All our investments contributed positively to the annual return except for one. Our Multi-Asset Real Return Fund lost 1.43% for the year, but this fund is designed as a hedge against inflation so we maintain the position in anticipation of that eventuality.

Equities were the strongest performers for the year returning +17.27%. World equities outpaced domestic stocks, +19.87% to +14.73%. Within the global space, emerging markets jumped 26% for the year. Within domestic markets, small cap shares increased 18.18%. Fixed income returns for the year were a solid 4.46%, with high yield bond returns providing the strongest returns at 14.16%. Alternative investments returns were also strongly positive with our distressed debt investment posting a +24.10% return and hedge funds, +10.15%. Private equity investments added 16 bps to our total net return. The Foundation will be considering further private equity investments at its next regularly scheduled meeting. Asset allocations during the year remained stable and within tolerances established by the Foundation's investment policy statement.

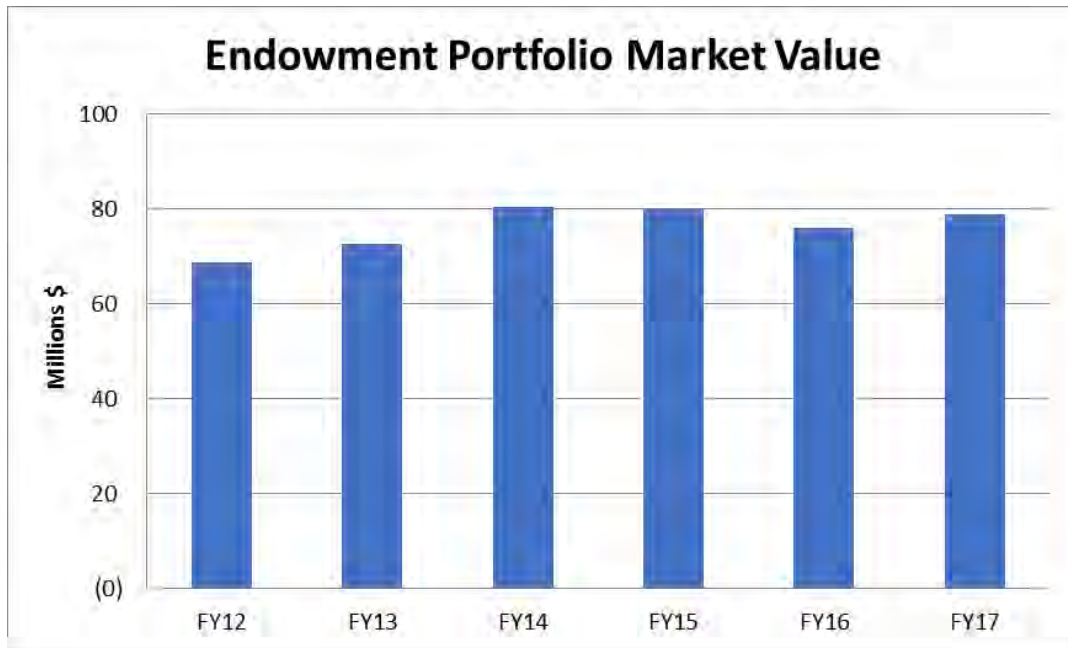
The strong investment performance described above resulted in a significant increase in our unrestricted net assets balance. This figure (which we consider our reserve) grew an impressive 45% due to investment performance and controlled spending. Unrestricted net assets were \$7.5 million at June 30, 2017 as compared to \$5.2 million at the end of FY16. The reserve continues to be lower than we would like due to the Foundation's recent support of the University's fund-raising campaign, branding initiative, and special events, such as the Tom Hanks visit and Science Olympiad.

The Foundation's current endowment portfolio composition, including target allocations, actual allocations, and market values, as of June 30, 2017, is presented below:

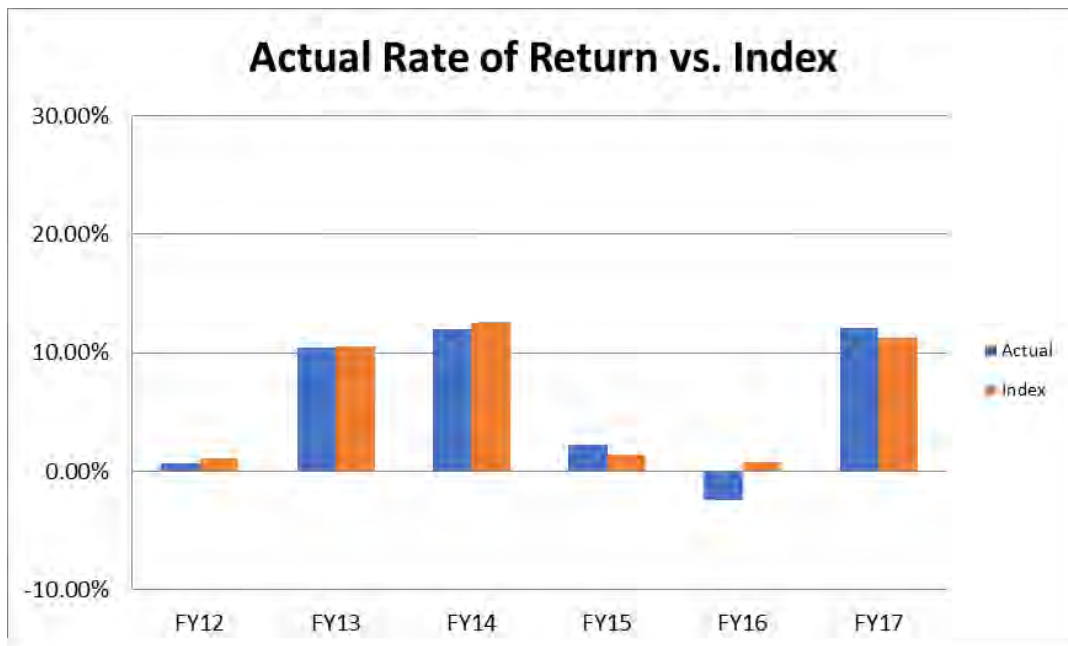
Endowment Portfolio Composition

Asset Class	Target Allocation	Actual Allocation	Market Value June 30, 2017
Equity	42%	45%	\$35,920,706
Fixed income	24%	22%	17,640,661
Multi-asset	14%	13%	10,011,694
Hedge funds	8%	8%	6,316,338
Private equity	8%	7%	5,281,179
Energy Debt	4%	5%	3,640,506
Cash & equivalents	0%	0%	0
Totals	100%	100%	\$78,811,084

Endowment Value

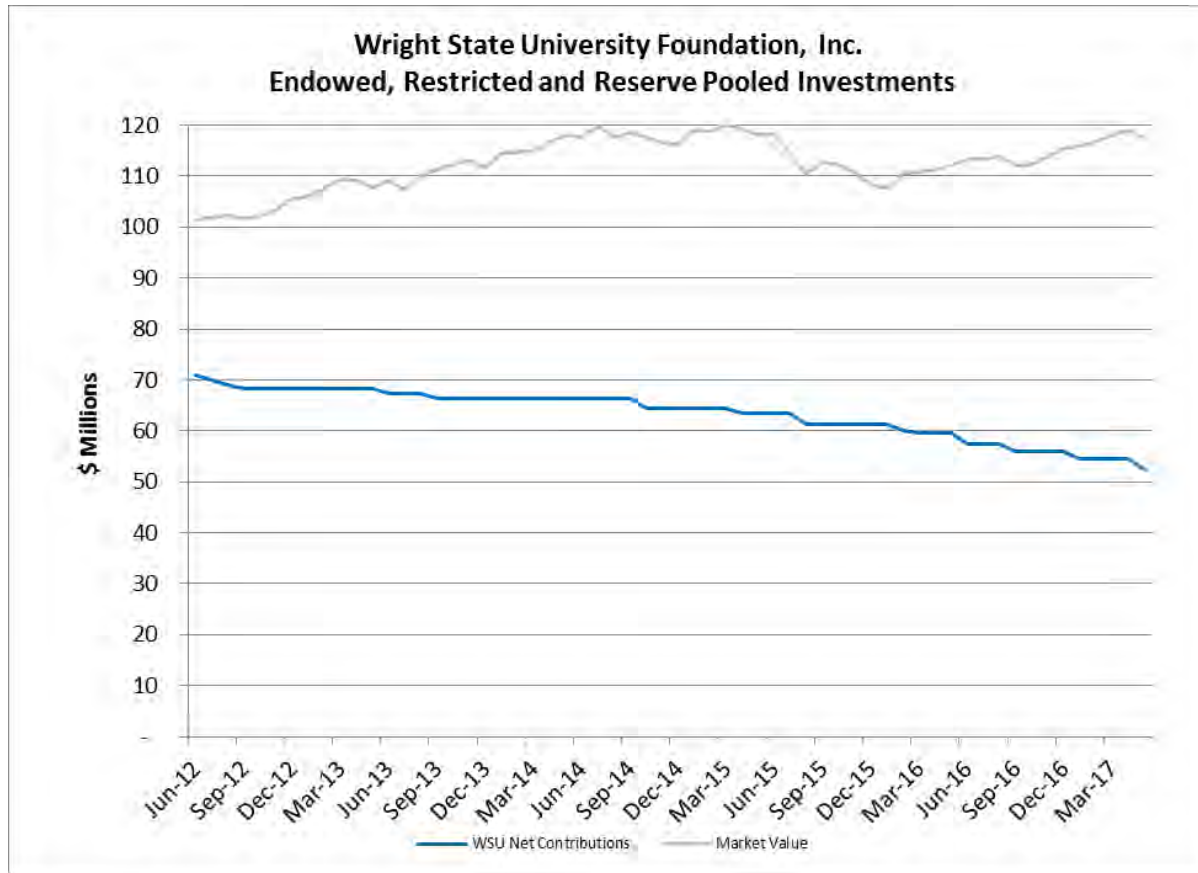


Endowment Historical Rates of Return



The index is composed of various market indices of like asset classes in the same proportion as the Foundation's approved asset allocation as defined in its Investment Policy Statement (IPS).

All Portfolios Value vs. Contributions



WRIGHT STATE UNIVERSITY FOUNDATION, INC.

Report of Fundraising Totals By Source and Unit

Fiscal Year-to-Date to June 30, 2017

(including totals from prior fiscal year)

BY SOURCE

SOURCE	CASH ¹	PLEDGES ²	IRREVOCABLE DEFERRED GIFTS ³	GIFTS OF PROPERTY ⁴	REVOCABLE DEFERRED GIFTS ⁵	CURRENT FYTD TOTALS	PRIOR FYTD TOTALS
Alumni	\$878,259	\$188,532	\$0	\$4,642	\$1,533,000	\$2,604,433	\$6,965,486
Corporations	1,057,726	1,933,000	0	837,431	0	3,828,157	11,046,409
Foundations and Organizations	1,203,928	1,500	0	33,696	0	1,239,124	3,850,049
Friends	781,726	92,664	10,000	135,978	120,000	1,140,368	4,603,857
CURRENT FYTD TOTALS	\$3,921,639	\$2,215,696	\$10,000	\$1,011,747	\$1,653,000	\$8,812,082	
PRIOR FYTD TOTALS	\$3,744,153	\$5,312,320	\$750,000	\$9,412,328	\$7,247,000		\$26,465,801
% CHANGE FROM PRIOR FISCAL YEAR	4.7%	-58.3%	-98.7%	-89.3%	-77.2%	-66.7%	

BY UNIT

UNIT	CASH ¹	PLEDGES ²	IRREVOCABLE DEFERRED GIFTS ³	GIFTS OF PROPERTY ⁴	REVOCABLE DEFERRED GIFTS ⁵	CURRENT FYTD TOTALS	PRIOR FYTD TOTALS
Boonshoft School of Medicine	\$521,838	\$24,942	\$0	\$614,400	\$0	\$1,161,180	\$2,120,939
College of Education & Human Services	85,372	18,244	0	0	0	103,616	84,549
College of Engineering & Computer Science	307,221	689,930	0	0	0	997,151	2,683,560
College of Liberal Arts	426,950	41,806	0	222,888	70,000	761,644	976,598
College of Nursing & Health	105,311	1,233,421	0	17,666	200,000	1,556,398	572,022
College of Science & Math	157,921	52,021	0	0	350,000	559,942	10,918,677
Curriculum & Instruction	112,639	32,622	0	0	0	145,261	28,993
Enrollment Management	43,915	2,545	0	0	0	46,460	133,159
Intercollegiate Athletics	459,781	6,178	0	0	0	465,959	1,637,139
Lake Campus	212,780	46,100	0	2,000	0	260,880	1,407,223
Other	738,361	52,856	10,000	153,669	10,000	964,886	1,748,652
Raj Soin College of Business	318,250	6,620	0	0	483,000	807,870	494,957
School of Professional Psychology	15,496	1,292	0	0	100,000	116,788	146,380
Student Affairs	156,550	3,973	0	1,025	440,000	601,548	124,132
University College	200,296	185	0	0	0	200,481	3,300,692
University Libraries	58,958	2,961	0	99	0	62,018	88,129
CURRENT FYTD TOTALS	\$3,921,639	\$2,215,696	\$10,000	\$1,011,747	\$1,653,000	\$8,812,082	
PRIOR FYTD TOTALS	\$3,744,153	\$5,312,320	\$750,000	\$9,412,328	\$7,247,000		\$26,465,801
% CHANGE FROM PRIOR FISCAL YEAR	4.7%	-58.3%	-98.7%	-89.3%	-77.2%	-66.7%	

¹ Cash, checks, credit cards, electronic transfers, matching gifts, insurance premiums, etc.

² Conditional, deferred, irrevocable and revocable pledges.

³ Charitable gift annuities, charitable lead trusts (CLTs), charitable remainder trusts (CRTs), life estates, pooled income funds, Foundation-owned insurance policies, etc.

⁴ Gifts-in-kind, real property (land and buildings), tangible personal property (vehicles, equipment, books, art, auction items, etc.), intangible personal property (patents, copyrights, etc.), etc.

⁵ Bequest intentions, donor-owned insurance policy beneficiary, donor-owned retirement asset beneficiary, etc.

WRIGHT STATE UNIVERSITY FOUNDATION, INC.

Report of Total Receipts: Cash and Gifts-in-Kind

For the Month Ended June 30, 2017 and 2016

MONTH-TO-DATE

GIFT SOURCE	JUN 2017		JUN 2016		PCT. CHANGE	
	DONORS	DOLLARS	DONORS	DOLLARS	DONORS	DOLLARS
Alumni	606	\$120,525	633	\$100,102	-4%	20%
Corporations	36	316,710	69	435,724	-48%	-27%
Foundations and Organizations	14	347,891	18	53,475	-22%	551%
Friends	509	122,529	483	291,125	5%	-58%
SUBTOTAL CASH RECEIPTS	1,165	\$907,655	1,203	\$880,426	-3%	3%
Gifts-in-kind	2	175	11	1,540,353	-82%	-100%
TOTAL ALL RECEIPTS	1,167	\$907,830	1,214	\$2,420,779	-4%	-62%

FISCAL-YEAR-TO-DATE

GIFT SOURCE	FY2017		FY2016		PCT. CHANGE	
	DONORS	DOLLARS	DONORS	DOLLARS	DONORS	DOLLARS
Alumni	2,238	\$1,170,971	3,410	\$1,711,588	-34%	-32%
Corporations	290	2,311,445	337	2,919,691	-14%	-21%
Foundations and Organizations	91	2,145,024	96	2,092,696	-5%	3%
Friends	2,011	1,054,445	2,346	1,496,175	-14%	-30%
SUBTOTAL CASH RECEIPTS	4,630	\$6,681,885	6,189	\$8,220,150	-25%	-19%
Gifts-in-kind	103	1,011,747	143	9,412,328	-28%	-89%
TOTAL ALL RECEIPTS	4,733	\$7,693,632	6,332	\$17,632,478	-25%	-56%

Advancement Committee Report Development Report September 2017

Annual Giving Update

Annual gift solicitation (gifts of up to \$10,000), building off the momentum of the Rise. Shine. Campaign, engaging more and more donors with Wright State, increasing current individual giving levels, and identifying new major gift prospects.

Spring Phonathon

In a year without traditional Phonathon, several strategies were implemented.

Mini campaigns:

- BSOM, January
- Parents, March and April
- Donors who have historically given through Phonathon in the last three years, March and April

Results: \$39,935 with 319 donors resulting in a fulfillment rate of 78%.

Spring FY17 Direct Mail Appeal

- | | | |
|-----------------------|----------|-----------|
| ➤ 90 day results FY17 | \$92,280 | 683 gifts |
| ➤ 90 day results FY16 | \$68,871 | 490 gifts |
| ➤ 90 day results FY15 | \$53,902 | 372 gifts |

2017 Faculty, Staff & Retiree Campaign

- | | | |
|---------------------|-----------|---------------------------------------------------|
| ➤ 6/30/2017 Results | \$379,147 | 44% participation among Full-time Staff & Faculty |
| ➤ 6/30/2016 Results | \$508,903 | 48% participation among Full-time Staff & Faculty |
| ➤ 6/30/2015 Results | \$523,138 | 57% participation among Full-time Staff & Faculty |

2017 results will be calculated through December 31, 2017.

- | | | |
|----------------------|-----------|---------------------------------------------------|
| ➤ 2016 Final Results | \$736,428 | 50% participation among Full-time Staff & Faculty |
|----------------------|-----------|---------------------------------------------------|

The Wright Day to Give – September 30 – October 2

In honor of our 50th birthday, Wright State will launch its first-ever stand-alone giving day, a digital philanthropic challenge to our alumni, friends, parents, students, faculty, and staff. Engage with their alma mater, Wright State, for a day that will bring together ALL Raiders.

- 50 years, 50 hours to make an impact
- September 30 – October 2
 - Homecoming weekend
- Participation goal versus dollars – 500 donors in 50 hours
- Student giving component during Wright Brothers Day

Use a tactical marketing campaign (Phonathon, direct mail, email, and videos) to solicit donations reaching an internal dollar goal of \$50,000 in a 50-hour period. The public goal will be advertised as 500 donors in 50 hours.

Objectives

- To continue to encourage Wright State University's alumni giving, following the success of the Rise. Shine. Campaign
- To encourage participation in Giving Day events by emphasizing its uniqueness and 50th Anniversary significance
- To increase alumni engagement by demonstrating Wright State pride to all alumni audiences
- Encourage our students to give back to Wright State

Fall Direct Mail Appeal

The annual fall direct mail appeal will begin on October 31. It will be customized with student features in each academic area. The primary audience for Fall Appeal is alumni, however, without a traditional Phonathon in FY18, this appeal will also be sent to friends who are donors in addition to a thank you segment for our donors who made a gift during our Wright Day to Give.

Strategies

- Continue to personalize, including suggested giving amounts based on historical giving
 - Provide current donor club, if applicable
- New strategy in FY18
 - Expand our appeal to include a historical timeline featuring some of Wright State University biggest milestones in our 50th anniversary year.
 - Expand our audience in recognition of our 50th anniversary

Advancement Committee Report
Rise. Shine. *The Campaign for Wright State University*
September 2017

Campaign Totals as of 6/30/17

- We concluded the campaign on June 30, 2017 with a final gift total of **\$167,742,525.68**.
- We exceeded the goal of \$150,000,000 by 11.8%
- Tracking of the four donor classifications includes these totals:

Alumni	\$34,047,648	20.3%
Friends	\$38,964,810	23.2%
Corporations	\$78,991,076	47.1%
Foundations	\$15,738,991	9.4%
- Gifts have been committed in these three areas:

Individuals	\$50,851,963	(students and their success)
Environments	\$68,293,233	(capital projects)
Innovations	\$48,597,329	(programmatic investments)
- Types of gifts:

Gifts of cash	\$38,977,014
5-year pledges	\$40,087,163
Planned gifts	\$38,561,391
Gifts in kind	\$50,116,957

Campaign Impact to Date:

- Total donors to *Rise. Shine.* 31,310
- First-time donors to the campaign 17,659
- Total alumni donors is 13,051 with 5,362 being first-time contributors
- \$10k+ donors – 1,097
- \$1+ million donors—52
- 360 new scholarships funded, 6 new professorships, 3 lectureships, and gifts in support of more than 20 new buildings or modernization projects at Dayton and Lake Campus.

Campaign Milestones:

- First time to take Wright State's message national. We held launch events in 8 key cities including Houston, Los Angeles, New York City, Tampa/St. Pete, Washington D.C., Cincinnati, Cleveland, Columbus
- We raised \$26 million outside the State of Ohio
- The campaign brought in gifts from all 50 states, plus Washington D.C., and 13 countries outside the U.S.

Communications Report September 2017

Public relations, media relations and internal communications play a vital role in university operations and branding. Communications staff view interactions in each of these disciplines as invaluable opportunities to strengthen how people view Wright State University. Our strategy is to build our brand largely through aggressive and sustained brand journalism. This strategy is supported by the creation of materials that can be used to create repeated positive mentions in the external news (earned media), and increase university-wide awareness and brand advocacy through sharing and posting on internal channels (owned and social media).

Public Relations & Media Relations

Office of Communications staff fulfill this role in large part by highlighting brag points and feel-good stories through creating high-quality articles and videos that are posted to the [Wright State Newsroom](#) and distributed across university websites and on university social media channels. Newsworthy stories are identified by staff and leveraged as pitch tools to external media.

Data:

The March 17 — September 1, 2017, public relations metrics are as follows:

Total

- *External Media Clips: 1,711*
- *Positive External Media Clips: 955*
- *Positive Advertisement Value: \$985,084.50*
This number was largely driven by a myriad stories about the university's day-to-day operations and the excellence of its people and its programs. Some of the stories that received the most coverage included: The hiring and on-boarding of President Schrader, Wright State going tobacco free, Move-in Day, new sign at the rock, coverage of the president's welcome letter that denounces hate speech and actions, coverage of the university's support for displaced workers, swim and dive team saved, and Spring Commencement with Speaker Rosenberger.

Verbatim clips: During this period, at least 61 times the external media used stories and videos exactly as Communications staff created them.

- *Negative External Media Clips: 756*

- **Negative Advertisement Value:** -\$913,634.62
This number was largely driven by: President Hopkins stepping down, budget cuts coverage including layoffs, campus demonstrations, lawsuits, campus crime alerts, professors in trouble over sexual harassment.

Media clips: *Defined as external news stories about Wright State (most often) or stories that mention Wright State.*

Positive Advertisement value: *External media coverage that results in positive exposure for Wright State's brand, the value of which is derived by the amount in dollars that Wright State would have had to pay to advertise in the same space or time that our clips were used in the news. (Provided by contracted vendor Vocus/Cision, TV Eyes.)*

Negative Advertisement value: *The inverse of Positive Advertisement value. External media coverage that is unquestionably negative for Wright State's brand, the value of which is derived by the amount in dollars that Wright State would have had to pay to advertise in the same space or time that our clips were used in the news. (Provided by contracted vendor Vocus/Cision, TV Eyes.)*

Verbatim clips: *Stories or videos written/produced by Communications staff that were printed or broadcast by external news sources exactly as they were created by our staff.*

Communications (internal)

Communications staff members write, edit and post hundreds of Newsroom stories each year that post to websites across campus. Stories are also shared through university social media channels. The office also distributes campus-wide email messages from the administration, crime warnings and emergency messages, among many others.

Data:

The Office of Communications made 332 posts to the Wright State Newsroom from March 17 — September 1, 2017.

Also during that time, Communications sent 114 campus-wide email communications. Sixty of those messages were on behalf of colleges, units and other campus organizations. The rest of the messages were sent on behalf of the president, the Board of Trustees, the administration or police.

University Initiative Participation

The Office of Communications is an active participant in university-wide strategic initiatives, university search committees and state associations including the Wright State University Leadership Team, Wright State University Presidential Search & Screening Advisory Committee, Tobacco Free Campus Committee, Emergency Management Committee, 50th Anniversary Committee, Homecoming Steering Committee, Enterprise Print Initiative, Total Compensation Advisory Committee, Internal Communications Working Group, Horizon League Ad Hoc Strategic Messaging Group, and the Inter-University Council of Ohio public relations committee.

**Wright State University
Board of Trustees**

Enrollment Management Report

September 6, 2017

1. College Credit Plus (CCP)

- This year's College Credit Plus program involves (13) partner schools offering a total of (44) classes in their local high schools.
- In addition, students from over (43) high schools will be attending classes on our campus.
- On Day 7 of the fall semester, Lake Campus had enrolled (220) CCP students; Dayton Campus had enrolled (673) CCP students and more will be registered when high school rosters are all in. The program, to date, has grown 22% over last fall.
- A Professional Development Workshop was held on August 3rd where credentialed high school teachers worked with Wright State faculty in preparation for teaching university courses in their high schools.

2. Undergraduate Admissions

- May 1st, UG Admissions hosted the first Signing Day celebration for high school seniors who had selected Wright State. Over (700) seniors registered for the event and (505) came to campus that evening with family and friends. It was a terrific WSU spirit-lifting event! Seniors signed an official certificate proclaiming themselves a Raider, got their first official Wright State picture taken, met with faculty and staff, registered for Orientation, applied for housing and bought lots of Wright State gear. In addition to the campus event, a social media driven campaign was built for students who could not come to campus to celebrate. It included a specialized hashtag, downloadable images and a snapchat filter. Over (1,000) additional students signed on to Wright State via the online campaign. The signing events turned out to be the greatest early indicator of intent to enroll.
- From May through August nearly 2,400 high school students, their families and large high school aged groups visited campus for Admissions presentations and student-led campus tours.
- Raider Open House, hosted August 4th, welcomed nearly (500) visitors to campus to meet our students, faculty and staff, and attend different featured sessions from (20) offered. Fifty-five students applied that same day.

3. Financial Aid

- Summer Tuition Rebate:
The summer tuition rebate applies to undergraduate, degree-seeking students, who are Ohio residents who completed 24 hours during the fall and spring semesters. To learn more go to: <https://www.wright.edu/audience/summer-rebate>

Year	Total Awarded	Number of Students	Average Rebate per Student
Summer 2017	\$411,127	1,808	\$227.39
Summer 2016	\$461,731	2,023	\$228.24

- Disbursements for the fall semester to the student accounts started on August 18, ten days prior to the start of the semester. The first disbursement for fall semester is the single largest disbursement of financial aid to the student accounts annually.
- The Office of Financial Aid and the Office of Bursar have continued to collaborate with Wright-Patt Credit Union for financial literacy programming. Much of the programming consists of direct mail communications to students about debt management, and just-in-time pieces related to handling financial matters at WSU. Other programs implemented are UVC1010 financial literacy lectures, and information shared with students/parents at summer orientation. The co-branded website, RespectYourMoney.com, will be updated this year as well so that more robust information and interactive educational tools are available on the site.

4. Transfer, Transition and Orientation

- In May, the Transfer Office and the Orientation Office were merged into one office to increase staff and efficiency. Interviews are in process for an Assistant Director of Transfer Recruitment. Plans are underway to renovate space near the Admissions Office in the Student Union to house the merged unit so that all of the Admissions' related functions are in adjoining space for easy access for our prospective students and their families.
- On Day 7, a total of (946) new Transfer students had enrolled on both campuses.
- Orientation was offered to three different kinds of groups since May: Orientation for Summer terms, Summer Orientation for Fall 2017 and Transfer Transition. These included (28) full day, partial day, evening and/or Saturday sessions where (2,275) prospective students and their families, over (4,000) more, spent time on campus learning about student life, financial aid, meal plans, housing options and ultimately getting advised and registered for classes this fall. Attendance at Orientation is the strongest indicator of intent to enroll.

Marketing Report March–June 2017

I. PUBLICATIONS HIGHLIGHTS

Since March 2017, the Office of Marketing print team has completed 119 projects for our Wright State community partners. Our primary focus this summer was on recruiting materials for Enrollment Management and the colleges, as well as informational pieces for newly admitted students.

We also created a number of items to support the university's 50th anniversary and its celebration at this year's Homecoming events. This includes a special commemoration issue of the *Wright State University Magazine*, which features a refreshed design; firsthand stories from current and former university faculty, staff, students, and alumni; interesting tidbits of university history; and a wide variety of historical photos from the university archives.

Other highlights during this time include a new brandbook for Athletics, tools for communicating that the Dayton and Lake Campuses are now tobacco-free, and items for ArtsGala, the Science Olympiad National Tournament, and various CELIA events.

ADVANCEMENT

- 50th Anniversary Large Posters
- 50th Anniversary Moat Banners
- 50th Anniversary Monolith Banner
- 50th Anniversary Pole Banners
- 50th Anniversary Social Media Vending Machine Hats
- 50th Anniversary Social Media Vending Machine T-Shirts
- Alumni Association Homecoming Save-the-Date Postcards
- College Promise Celebration Program
- Giving Day Graphic
- Heritage Societies 2017 Event Invitation
- Homecoming 2017 Save-the-Date Magnet Mailing Postcard
- Homecoming 2017 Save-the-Date Student Housing Magnet Postcards
- Homecoming Email Header
- Science Olympiad Executive Summary

ATHLETICS

- Athletics Brandbook
- Athletics Web Writing

BUSINESS AND FISCAL AFFAIRS

- Faculty/Staff Parking Permits

COLLEGE OF EDUCATION AND HUMAN SERVICES

- HOPE Curriculum PowerPoint Template
- WSUNER Program Cover
- Sexual Assault Prevention Brochure

COLLEGE OF ENGINEERING AND COMPUTER SCIENCE

- Pre-ACT Postcard
- ONEIL Center Grand Opening Invite

COLLEGE OF LIBERAL ARTS

- 2017 Faculty Awards Signage
- ArtsGala 2017 Artwork for Sponsor Framed Thank You
- ArtsGala 2017 CELIA PowerPoint
- ArtsGala 2017 Program Cover/Interior
- ArtsGala 2017 Signage: Foamcore Posters
- ArtsGala 2017 Signage: In-House Printed Pieces
- ArtsGala 2017 Signage: Large Format Pieces
- CELIA Complexions Dance Flyer
- CELIA Complexions Dance Posters
- CELIA Complexions Vista Displays
- Civil Rights Pilgrimage 2018 Postcard
- Master of Humanities Card
- Com Department Mass Com B.S. Brochure
- Honors Dialogue Paul Chappell Flyer
- SPIA Geography Postcard
- SPIA Urban Affairs Postcard

COLLEGE OF NURSING AND HEALTH

- Cameos of Caring Posters
- Cameos of Caring Program
- Veterans BSN Recruiting Poster

COLLEGE OF SCIENCE AND MATHEMATICS

- COSM Website Writing/Editing

ENROLLMENT MANAGEMENT

- Admissions #10 Envelope Update/Reprint
- Admissions Fall Payment Options Postcard
- Admissions Financial Aid Acceptance Postcard
- Admissions Financial Aid Award Notice
- Admissions Junior Ruffalo Noel Levitz Postcard 2
- Admissions Letterhead 2017
- Admissions Majors Tabletop Display
- Admissions Raider Head Info Card
- Admissions Raider Open House Postcard (Aug/Nov)
- Admissions Recruitment Prezi
- Admissions Scholarship Flyer
- Admissions Senior Average Test Score Postcard
- Admissions Signing Day Bookstore Sign
- Admissions Signing Day Certificates

- Admissions Signing Day Photo Frames
- Admissions Signing Day Postcard
- Admissions Signing Day Social Media Graphics
- Admissions Student Life Display
- Admissions Student Profile Postcard
- Admissions Travel Teaser
- Admissions Tuition Tabletop Displays
- Admissions Undecided Majors Postcard
- Admissions Value Breakout Teaser
- Admissions Viewbook
- Admissions Visit Postcard
- Admitted Student Envelope Update/Reprint
- Admitted Student To-Do List
- Orientation Confirmation Postcard
- Orientation Fall Friday Postcard
- Orientation Family/Parent Postcard
- Orientation Newsletter
- Orientation Parent Guide Booklet
- Orientation Student Guide Booklet
- Orientation Student Preview Mailer
- Orientation Transfer Student Mailer

LAKE CAMPUS

- Admissions Lake Campus Fall Open House Postcard
- Admissions Lake Campus Laker Head Card
- Admissions Lake Campus Teaser
- Admissions Lake Campus Teaser Update

NUTTER CENTER

- Nutter Center 50th Anniversary Banner
- Nutter Center Ticket Envelopes

PRESIDENT, OFFICE OF

- 50th Anniversary Group Photo Flyers
- 50th Anniversary Group Photo T-Shirts
- Commencement Program Spring 2017
- Eloise Broner Farewell Gift
- Gannett College Connection Advertorial
- PLS Jonathan Capehart Programs
- President's "Compliments of" Magazine Insert
- Science Olympiad Individual Event Logos
- Science Olympiad Map
- Science Olympiad Program
- Science Olympiad Signage
- Science Olympiad T-Shirts
- Tobacco-Free Metal Signage

- Tobacco-Free Sandwich Board Posters
- Tobacco-Free Window Clings
- Wright State University Magazine Fall 2017

RAJ SOIN COLLEGE OF BUSINESS

- DSAB Greeting Card
- Grad Programs Brochure

SCHOOL OF PROFESSIONAL PSYCHOLOGY

- Brilliant Future Fundraising Mailer
- Ellis Institute Brochure Update

STUDENT AFFAIRS

- Pathways 2017 Invitation
- ROTC Curved Display
- Student Activities Homecoming Card
- Student Union Office Directional Signage
- Student Union Teardrop Flags
- Welcome Weeks Postcard

UNIVERSITY CENTER FOR INTERNATIONAL EDUCATION

- International Recruitment Brochure Update

UNIVERSITY COLLEGE

- First-Year Seminar Brochure
- Introduction to College Writing Brochure
- University College Folders

II. BRANDING HIGHLIGHTS

UNIVERSITY BRANDING

- As custodians of the visual branding and messaging, our office updated the University's Brandbook in March to reflect the University's updated corporate marks and official colors. We continue to help units understand and incorporate the new brand guidelines into their materials and promotional items. Our office fulfilled more than 80 requests for university, college, department, and unit logos. We also answered questions and concerns for dozens of stakeholders and Printing Services by email and phone, and personally met with several units to successfully resolve branding questions.
- Staff developed a standalone Brandbook for Intercollegiate Athletics to include with the redesigned Athletics website. Our office also created a new logo for the Wright State Nutter Center that incorporates the new university wordmark. In addition, we worked on social media profile images, branded Graduation Party Kit, email template, several email signatures, and branding for a mobile app. Our web designer is also working on branded sites for Banner Update, SharePoint, and Touchnet.

LEARFIELD LICENSING

- Through the Learfield Licensing portal, our office saw 462 licensing requests during the period from March 1–August 30, 2017. This period yielded 416 approved licensed items for market. Due to the University updating its corporate marks, changing official colors, and instituting more diligent branding guidelines in the last six months, 35 requests were returned for revisions, and 11 designs were rejected.

III. ADVERTISING HIGHLIGHTS

From March 20, 2017, through September 1, 2017, the Office of Marketing completed nine print ads, three social media and two Google Adwords recruiting campaigns, four digital recruiting campaigns, and one campus billboard to support the university's recruiting goals and to enhance the university's image among alumni, donors, and community leaders.

UNDERGRADUATE RECRUITING

Enrollment Management Undergraduate Recruiting

- **Spring College Fairs Recruiting Campaign Facebook/Instagram*** *April–May, 2017.*
For the first time, video and carousel ads were created to motivate parents of high school students and students ages 13–18 to explore Wright State and meet with a Wright State enrollment advisor at an upcoming college fair in the student's local area. Targeted ads were created to reach parents and prospective students in Columbus, Akron, Cleveland, Northeast Ohio, Licking County/Ohio Association of College Admissions Counselors, Canal Fulton, and Cincinnati. 180,245 people reached; 13,706 click-throughs to Wright State's Undergraduate Admissions web page at \$.84/click.
- **Dayton Dragons Playball** print three-panel fold-out *Pioneers of Potential* print ad. Motivate families to explore Wright State and attend the August and November Raider Open Houses. This is the final year in a three-year campaign, which also includes a digital and video presence for Wright State University at all Dragons games.
- **August Raider Open House Facebook/Instagram** *July 26–August 3, 2017.*
Motivate parents of high schools students, high school, and transfer students to explore Wright State and attend the August 4 Raider Open House. 296,746 people reached; 3,715 Raider Open House landing page click-throughs at \$.75/click; 2,125 of these respondents clicked on the register for the Raider Open House button.

College of Nursing and Health BSN Option for Veterans (grant funded)

A total of 81 prospects completed web lead forms during this integrated campaign. The program has met recruiting goals for Fall 2018. One more year remains in the grant with the goal of being self-sustaining at the end of the third year.

This program has the additional benefit of marketing Wright State's military-friendly campus to veterans and active duty personnel and their families in Ohio and four additional states.

Objective: Motivate veterans, guardsmen, and reservists with military medical experience (e.g., medics, corpsmen) in Ohio, Illinois, Pennsylvania, Indiana, and Kentucky, ages 22–45, to inquire about Wright States BSN completion program.

- **Facebook/Instagram recruiting:** *March 24–April 11, 2017.*
311,857 impressions; 21,119 click-throughs to Wright State’s BSN veterans landing page at \$.14/click. Result: 18 prospects completed web lead forms.
- **Google Adwords/display ads campaign:** *April 18–May 16, 2017.*
Result: 41 leads completed web forms.
- **Military Medical News print ad:** *April 20, 2017.* ½ page color ad
- **Google Adwords/display ads campaign:** *June 20–July 17, 2017.*
Result: 22 leads completed web forms.
- **Military Times:** *June 15–July 16, 2017.*
320x 50 web display ad; 251,405 impressions; 171 clicks; .09%; Wright State program web page views 75
- **Stars and Stripes:** *June 19–July 18, 2017.*
300 x 250 web display ad; 249,099 impressions; 253 clicks; 11%; Wright State program web page views 50

GRADUATE PROGRAM RECRUITING

- **Graduate School Google Adwords/Display Ads:** *March 20–April 30, 2017.*
Motivate college educated prospects in Raider Country and Hamilton County to explore Wright State University’s advanced degree and certificate programs. We also added 497K impressions; 1,429 click-throughs. Result: 35 leads completed web forms.
- **Graduate School Facebook/Instagram Campaign:** *April 21–May 7, 2017.*
Prospects with college degree’s ages 22–55, Raider Country, plus Cincinnati and a 25-mile radius of Athens, Bowling Green, and Toledo, to reach graduating college seniors.
109,805 impressions; 9,975 click-throughs to Wright State’s Graduate School web page at \$.33/click; Result: 14 leads completed web forms.
- **Graduate School Google Adwords/Display Ads:** *May 14–June 10, 2017.*
Same as above: 160,791 impressions; 9,975 click-throughs to Wright State’s Graduate School web page at \$.33/click; Result: 18 leads completed web forms.
- **Raj Soin College of Business:** *May 19, 2017 Dayton Business Journal* full-page color ad. Recognize Wright State alumni and employees award recipients. Motivate readers and attendees to advance their careers with one of five master’s degrees in accountancy, information systems, logistics and supply chain management, social and applied economics, and an M.B.A. (online, on-campus, part-time or full-time)
- **Raj Soin College of Business Institute for Supply Chain Management** Digital web ad to run on the institutes website for 12 months. Results for the first four months 56,614 impressions; 105 click-throughs at .19 percent above the industry average of .05–.08 percent.

**Note:* Across all campaigns, age groups, and education levels, 80–90 percent of user clicks come from ads that Facebook places on its audience network sites (i.e., sites other than Facebook). Mobile use far exceeds desktop or tablet use.

COMMUNITY ENGAGEMENT

- **ARTSGALA** pro bono print ads, *Dayton Daily News*, *March 26.*
Motivate community members to attend and support the scholarship fundraiser; April 2, Life/Arts Section thank you for attending and supporting Wright State students.

- **50th Anniversary/Homecoming, Sunday, June 25, 2017.**
Dragons Baseball program color print ad, full-page, back cover; Build awareness and motivate Wright State alumni and supporters to attend Homecoming

UPCOMING ADVERTISING

Undergraduate Recruiting

- Gannett College Connection, *Sunday, September 10, 2017.*
Ten newspapers, ad, advertorial, 10" × 10"; 2 emails to 10,000 households with high school age children (Fremont, Port Clinton, Bucyrus, Mansfield, Marion, Chillicothe, Lancaster, Newark, Zanesville, and Coshocton);
- Enquirer Media (Cincinnati) *Sunday, September 17, 2017.*
Color ad 9.5" × 6.6"; 233–260 online advertorial; 50K digital ad impressions: Desktop: push down, wall paper 1320 × 145; 256 × 100; Mobile: 300 × 250.
- Cox Ohio Media (Dayton, Springfield, Lake Campus Region): *Sunday, September 17, 2017.* Color ½ page 10" × 4.75"; 100K digital ad impressions for 30 days on WHIO.com and DDN.com
- NACAC College Fair, *October 20, 2017.*
Full page ad 10.25 × 13.75 and 500-word advertorial; 5,000 families at the Cincinnati Convention Center

College of Nursing and Health BSN Option for Veterans (grant funded)

- Facebook/Instagram recruiting, *September 12–October 3, 2017.*
- Digital display ads on two home/rental websites, *October 3–November 3, 2017.* Military by Owner Home and AHRN Automatic Housing Referral Network
Google Adwords/Display, *October 10–October 31, 2017.*
- *Military Medical News* print ad, *November 2017.*

ALUMNI, DONOR, AND COMMUNITY ENGAGEMENT

- **Facebook/Instagram ads Homecoming, the 50th Anniversary, and Giving Day** TBD, leading up to Homecoming Weekend and Giving Day, *September 29–October 1, 2017.* (Foundation/Alumni Association funded)
- **Dayton Business Journal, September 15, 2017.**
¼ page print ad congratulating the Power 50 award recipients, featuring Dr. Schrader, and motivating readers to explore Wright State's programs (Foundation funded)
- **College of Liberal Arts and CELIA, Ohio Center's for Education, Leadership, and Innovation in the Arts Modern: Complexions Dance** Performance and artist in residence, Dwight Rhoden, Artistic Director and Chorographer *September 25–28.* (with support from the Virginia B. Toulmin Foundation)
 - ThinkTV 50 spots (including a 50 percent match from ThinkTV)
 - *Oakwood Register* ad

IV. WEB HIGHLIGHTS

ENROLLMENT MANAGEMENT

- Signing Day
 - Produced content and graphics for multiple types of promotion around the web for this first-time event
 - Facilitated the timing of numerous related communications efforts
- Welcome Presentations
 - Worked closely with enrollment staff to revamp presentations shown to visitors to campus to be fully in brand and up-to-date content
- Document Completion Journey
 - Worked extensively with Enrollment Management, CaTS, and third-party vendors to produce our first Salesforce Marketing Cloud journey. This is an integral piece of automation for assisting students to complete their applications to the university.
 - This is the first in a series of Salesforce Marketing Cloud automations being produced

SCIENCE OLYMPIAD

- <http://www.wright.edu/event/science-olympiad-2017>
- Under the direction of the Science Olympiad Inc., we developed a website for the 2017 National Science Olympiad that met all of their requirements
- For additional details, please see our blog post about the extensive work completed for the event <https://www.wright.edu/marketing/blog/article/science-olympiad-national-tournament>

COLLEGE OF SCIENCE AND MATHEMATICS

- <https://science-math.wright.edu/>
- A full rebuild of the college and all department sites to bring it to the latest standards for branding, accessibility, navigation, usability, and mobile friendliness.
- Worked closely with college administration and all department chairs to rework, reorganize, and rewrite significant sections of the sites to be more audience focused.
- Added better integration of social media accounts.
- Increased our use of Request for Information Forms (RFI) to increase lead generation.

ADVANCEMENT

- Alumni Association website
 - <https://www.wrightstatealumni.com/>
 - The Alumni Association website, which had been previously hosted and managed externally, was migrated to our centralized university content management system.
 - Theming from their previous JOOMLA site was migrated to our platform as there is extensive backend services that align with that theme code and need to be seamless.
 - Many technical challenges were managed in a timely fashion and we met the deadline to migrate before the end of the contract.
- Homecoming 50!
 - <http://www.wright.edu/event/homecoming>
 - A new site for our 50th anniversary homecoming that is integrated with our events calendar.

NUTTER CENTER

- <https://www.nuttercenter.com/>
- Previously hosted by an external vendor under contract; migrated to centralized services
- An entirely new site built from the ground up with a new content type for events
- Nearly all content on the site was refreshed, reorganized, rewritten, and updated
- Site is now far more accessible to users with disabilities
- Mobile friendly with a focus on usability
- Increased marketing presence for the valuable assets of the Nutter Center

ATHLETICS

- <http://www.wsuraiders.com/index.aspx>
- Collaborated with Athletics and Purchasing to complete an ITN and full implementation before contract ended 8/1
- Ensured new site would meet modern requirements for mobile and usability
- Worked with selected vendor to ensure accessibility standards
- Aligned new site with current brand standards
- Integrated calendaring system with wright.edu for automation of event publications

COLLEGE OF LIBERAL ARTS

- War and Society Blog
 - Due to budget restraints, the previously external War and Society Blog was migrated to university owned assets.
 - <https://liberal-arts.wright.edu/history/programs/blog>
- MwALT Conference
 - A new site for a conference being held at Wright State in October
 - <https://www.wright.edu/event/midwest-association-of-language-testers-conference>

UNIVERSITY CENTER FOR INTERNATIONAL EDUCATION

- <https://www.wright.edu/international-education>
- Updated theming on site to align with new brand standards
- Worked with Study Abroad vendor to develop matching theming on their platform
- Reworked homepage to meet current standards and incorporate an RFI form to increase leads

INSTITUTIONAL RESEARCH AND ANALYTICS

- <https://www.wright.edu/institutional-research-and-analytics>

CATS

- Streaming
 - <https://www.wright.edu/streaming>
 - Worked with CaTS to implement new streaming product and improve page usability and mobile functionality
- Branding
 - Updated Epay/Touchnet pages to current branding standards
 - Updated Ping authentication to current branding standards

STUDENT AFFAIRS

- Student Activities
 - <https://www.wright.edu/student-affairs/student-life/student-activities>
 - A complete refresh of all content on the site
 - Improved accessibility
 - Improved usability and mobile functionality
 - Updated to match current brand standards and be in line with Student Affairs division
- Gender Violence Prevention App—Got a Minute
 - Work with Student Affairs and CaTS to plan new grant funded mobile app
 - Ensured accessibility features would be present
 - Produced wire framing of application features for development by contract employee
 - Assisted in selecting contract employee to develop the app
 - Ensured branding standards are followed in the development process

CATALOG

- <http://catalog.wright.edu/>
- Worked with Registrar's Office to ensure annual transition of catalog went smoothly
- Developed backend redirect system so all links from other wright.edu site will not require annual updates for new catalogs, reduce broken links and improved efficiency

HUMAN RESOURCES

- <http://www.wright.edu/human-resources/professional-development/the-empowered-employee>
- Developed customized forms for registration for Empowered Employee program

V. SOCIAL MEDIA

ACCOMPLISHMENTS

- For the first time, Wright State was ranked in the 2017 Higher Ed Social Media Engagement Report by Up&Up and Rival IQ. At #251 in the nation, Wright State's main account has social media engagement that is ahead of Ohio State, Michigan, Harvard, Duke, Yale, Stanford, LSU, Oregon, Florida, Florida State, Boise State, Maryland, Princeton, Ohio U, and other huge universities.
- The social media team (currently one full-time staff member and two part-time students) has recorded more than half a million direct interactions over the last five months, including managing social media crises, covering live events, protecting our brand and image, and assisting community members.
- The Social Media Managers Group—approximately 250 faculty, staff, and students who run Wright State-affiliated social media accounts, started by and managed by Social Media Director Katie Halberg—is the winner of this year's President's Award for Excellence for Outstanding Collaborative Units.
- ArtsGala 2017: Coverage using Facebook, Twitter, and Instagram resulted in a reach of 89,461. The previous years: 61,784 in 2016; 31,417 in 2015; and 14,370 in 2014.
- Launched President Schrader's Twitter account (@WrightStatePrez) and Wright State Newsroom Facebook page (@WrightStateNews).
- Social Media Director Katie Halberg invited to serve as a CASE faculty member for their Annual Conference for Media Relations Professionals—one of the top two media

relations conferences in the nation—Sept. 17–20 in Philadelphia. CASE will cover all expenses (registration, travel, hotel, meals). Halberg will present two sessions on social media crisis communications and creative storytelling using new media, as well as joining other faculty members for several group and panel discussions.

- Social Media Director Katie Halberg included at No. 24 in Sixth City Marketing’s “40 Higher Education Marketers You Should Be Following on Twitter.”
- Student employee Bruce Heintz graduated in the spring and was hired to run social media for the University of Iowa.

GROWTH

- The university’s main accounts have grown to 144,208 fans, connections, and followers, representing an increase of 10,654 connections and growth rate of 8 percent so far in 2017.
- Consistent with national media metrics, our growth rate is slowing, but we *are* still growing. We are experiencing tremendous growth in Instagram and Snapchat, the two most popular platforms for high school and college students, as well as marked improvement in our share of market on LinkedIn. Instagram engagement has increased by 35 percent over the last year, LinkedIn by nearly 10 percent.

CURRENT METRICS

March 20–August 31, 2017

Impressions: 35,936,837

Engagements: 554,668

Link clicks: 130,146

SOCIAL PROMOTIONS

- We have successfully brought social media advertising in-house, with most paid advertising running through our Director of Advertising Monica Snow. The social media team has run several successful low-cost Snapchat and promoted post campaigns.
- On Snapchat, we have run 13 paid filters in the areas of undergraduate admissions, graduation, Science Olympiad, and residence life. These 13 filters cost a combined \$710.55 to run over 75 hours, resulting in 2,369 uses and 107,323 views—a total cost per view of \$0.007; cost per 1,000 views per promoted hour: \$0.09. Snapchat targets a younger demographic; these users can access our special Wright State branded on-demand filters when they are in the geofenced area we defined. (View included spreadsheet, “2017 Wright State University Snapchat On-Demand Geofilters,” for more information.) Additionally, we have the maximum of three approved free geofilters that are currently available on the main campus, and one available at the Lake Campus. Across all four, these have been used 22,000 times and have earned 1.1 million impressions.
- On Facebook and Instagram, we ran a \$200 boosted post for First Saturday, resulting in 13,627 people reached and 1,098 post engagements.

SOCIAL MEDIA ITN UPDATE

- Our current contract with Sprout Social expires at the end of the current calendar year. The ongoing social media management platform ITN process has narrowed down our prospective partners to three vendors. Final presentations will take place soon, with a selection and negotiation process to follow. We have capped the maximum expense of this annually contracted platform at \$50,000.

UPCOMING

- The social media team is working with local vendor Innovative Vending Solutions (IVS) to create an interactive social media vending experience during Homecoming week. Community members will be able to tweet or Instagram Wright State hashtags and images to win free Wright State apparel. The Wright State Alumni Association, Wright State University Foundation, and Wright State Athletics are all contributing to this project. The co-founder and vice president of operations for IVS is Wright State alumnus Jeff Thibodeau, who is offering to allow us to use the hardware and software with little to no cost to the university; the previously listed units are providing funding and resources to stock the machine.

2017 WRIGHT STATE UNIVERSITY SNAPCHAT ON-DEMAND GEOFILTERS

See chart on page 13.

VI. PHOTOGRAPHY AND VIDEO

The Office of Marketing video and photography team delivered the following projects to Wright State clients March 20–September 1, 2017:

- 194 location shoots
- 32 studio portraits
- 1 slideshow
- 95 digital files
- 1 print
- 1 poster

Eight video projects were also completed:

- SOPP 2017 video for SOPP website
- Cameos of Caring 2017
- Veteran's BSN Student Testimonials for website and future recruitment
- Wright State University Network for Educational Renewal Conference (WSUNER) Video
- Lake Campus Pioneers of Potential
- International Festival Pioneers of Potential
- Neurology resident interviews and b-roll
- Homecoming 2017 video

2017 Wright State University Snapchat On-Demand Geofilters

Filter Name	Category	Amount	Start Date	End Date	Duration (H)	Impressions	Conversions	Conv Rate	Views	CPI	CPCov	CPV	CPM View	CPM per H
1 Signing Day 17	Undergrad Admissions	\$ 76.74	5/1/17	05/01/17	5	220	92	42%	4,275	\$ 0.349	\$ 0.834	\$ 0.018	\$ 17.95	\$ 3.59
2 Spr17 Grad	Graduation	\$ 69.51	4/29/17	04/29/17	6	1,183	579	49%	46,184	\$ 0.059	\$ 0.120	\$ 0.002	\$ 1.51	\$ 0.25
3 Raider Open House 0317	Undergrad Admissions	\$ 92.02	3/11/17	03/11/17	6	292	57	20%	1,882	\$ 0.315	\$ 1.614	\$ 0.049	\$ 48.89	\$ 8.15
4 SONT17 Opening	Science Olympiad	\$ 14.18	5/19/17	05/19/17	6	512	291	57%	1,377	\$ 0.028	\$ 0.049	\$ 0.010	\$ 10.30	\$ 1.72
5 SONT17 ThuSU	Science Olympiad	\$ 6.91	5/18/17	05/18/17	3	51	18	35%	1,137	\$ 0.135	\$ 0.384	\$ 0.006	\$ 6.08	\$ 2.03
6 SONT17 FriSU	Science Olympiad	\$ 17.96	5/19/17	05/19/17	7	244	121	50%	4,251	\$ 0.074	\$ 0.148	\$ 0.004	\$ 4.22	\$ 0.60
7 SONT17 SatWSU	Science Olympiad	\$ 90.90	5/20/17	05/20/17	9	678	348	51%	10,239	\$ 0.134	\$ 0.261	\$ 0.009	\$ 8.88	\$ 0.99
8 SONT17 ThurDorm	Science Olympiad	\$ 61.80	5/18/17	05/19/17	4	423	235	56%	5,843	\$ 0.146	\$ 0.263	\$ 0.011	\$ 10.58	\$ 2.64
9 SONT17 FriDorm	Science Olympiad	\$ 46.50	5/19/17	05/20/17	3	194	87	45%	1,585	\$ 0.240	\$ 0.534	\$ 0.029	\$ 29.34	\$ 9.78
10 SONT17 Awards	Science Olympiad	\$ 9.75	5/20/17	05/20/17	3	318	197	62%	9,204	\$ 0.031	\$ 0.049	\$ 0.001	\$ 1.06	\$ 0.35
11 WSU MoveIn 17 Dorms	Housing & Res Life	\$ 99.46	8/24/17	08/24/17	6	662	232	35%	14,441	\$ 0.150	\$ 0.429	\$ 0.007	\$ 6.89	\$ 1.15
12 WSU MoveIn Night 17	Housing & Res Life	\$ 74.92	8/24/17	08/25/17	6	464	98	21%	6,077	\$ 0.161	\$ 0.764	\$ 0.012	\$ 12.33	\$ 2.05
13 LC MoveIn 17	Housing & Res Life	\$ 49.90	8/25/17	08/26/17	11	55	14	25%	828	\$ 0.907	\$ 3.564	\$ 0.060	\$ 60.27	\$ 5.48
TOTAL		\$ 710.55			75	5,296	2,369	45%	107,323	\$ 0.134	\$ 0.300	\$ 0.007	\$ 6.62	\$ 0.09

Impressions: Number of times users saw the on-demand geofilter

Conversions: Number of snaps sent that used the on-demand filter

Views: The number of times users' snaps with the on-demand filter were seen by their networks

Cost Per:

View

1K views

1K views/hr

Key takeaways:

- * Focus on creating fun, event-centric filters that can compete with student/community-created geofilters
- * Optimal use occurs when audience is captive and has free time
- * Maximum geofence area is 5 million sq. ft., which can encompass the academic area of campus OR the Nutter Center with surrounding lots
- * Metrics available 24+ hours after end time, to incorporate all views in the data (snaps can be viewed for 24 hours)
- * SnapChat updates data at 3 p.m. ET daily
- * Can cut costs by decreasing duration and/or square footage
- * Event planners should promote the use of the geofilter to increase impressions, conversions, and views

VI. NUTTER CENTER MARKETING/ADVERTISING HIGHLIGHTS

I. PUBLICATIONS HIGHLIGHTS

- Received a complimentary full-page, color ad in the 2017 Facilities & Event Management Superbook—**\$2,900 value**
- Received a complimentary full-page, color ad in the Ohio Events Guide, September 2017 issue—**\$1,550 value**
- Placed a full-page, color ad in the *Dayton Business Journal 2017 Meeting & Event Guide*.
- Updated and printed 15,000 Nutter Center ticket envelopes

II. BRANDING HIGHLIGHTS

- Updated the Nutter Center logo—new logo utilizes the updated Wright State University wordmark
- Created additional versions allowing more flexibility when placing the logo in different layouts

III. ADVERTISING HIGHLIGHTS

- TORUK by *Cirque du Soleil*—placed \$57,575 in advertising (print, TV, radio, OOH)—pass-through cost (recouped from the show promoter)
- WWE—placed \$21,530 in advertising (cable and radio)—pass-through cost (recouped from the show promoter)
- WWE media promotional value received—\$24,000

IV. WEB HIGHLIGHTS

- Created new content, updated, and launched a new Nutter Center website—www.nuttercenter.com

V. SOCIAL MEDIA HIGHLIGHTS

- *Facebook: WWE Smackdown ticket giveaway results*
Likes: 604
Shares: 623
Comments: 566
Reach: 43,380
- *Live streaming of the sold-out Phish concert—July 18, 2017*
Phish live streamed the Nutter Center event to over 354,000 fans on Facebook and 203,000 fans on YouTube

VI. PHOTOGRAPHY AND VIDEO HIGHLIGHTS

- Location shoot—Nutter Center luxury suites



FY2018 Financial Analysis
Unrestricted Funds including Auxiliaries
Through June 30, 2018
(000's)

Description	FY2017			FY2018			FY2019	
	Budget	Actual	Variance	Budget	Actual	Variance	Annual Budget	
Revenues:								
Tuition & Fees	\$ 196,646	\$ 187,954	\$ (8,692)	\$ 178,497	\$ 173,848	\$ (4,649)	\$ 164,825	
State Appropriations	83,254	86,525	3,271	85,548	86,034	486	84,600	
Grants And Contracts	7,190	7,737	547	6,400	6,813	413	6,400	
Sales & Service	13,328	14,011	683	13,635	12,645	(990)	12,282	
Gifts & Contribution & Other Revenues	32,702	9,720	(22,982)	7,783	8,836	1,053	7,829	
Total Revenues	\$ 333,120	\$ 305,947	\$ (27,173)	\$ 291,863	\$ 288,176	\$ (3,687)	\$ 275,936	
Expenses and Transfers:								
Compensation:								
Compensation	\$ 229,013	\$ 229,379	\$ 366	\$ 195,172	\$ 192,056	\$ (3,116)	\$ 184,528	
Unbudgeted Benefits	-	-	-	-	-	-	-	
Subtotal Compensation	\$ 229,013	\$ 229,379	\$ 366	\$ 195,172	\$ 192,056	\$ (3,116)	\$ 184,528	
Non-Compensation:								
Contracted Labor/Professional Services	\$ 6,026	\$ 9,814	\$ 3,788	\$ 5,690	\$ 9,330	\$ 3,640	\$ 4,610	
Supplies	8,518	8,369	(149)	6,958	4,665	(2,293)	5,050	
Travel	3,818	4,895	1,077	3,083	2,946	(137)	2,351	
Information & Communications	4,552	6,085	1,533	4,154	5,030	876	3,870	
Maintenance & Repairs & Utilities	16,803	16,568	(235)	14,365	13,596	(769)	14,542	
Scholarships & Fellowships	39,266	38,178	(1,088)	32,964	34,331	1,367	33,740	
Other Non-Labor Expenses	13,141	5,683	(7,458)	13,768	4,271	(9,497)	12,295	
Transfers	11,982	11,977	(5)	11,881	11,881	0	11,950	
Subtotal Non-Compensation	\$ 104,107	\$ 101,569	\$ (2,538)	\$ 92,863	\$ 86,050	\$ (6,813)	\$ 88,408	
Total Expenses And Transfers	\$ 333,120	\$ 330,948	\$ (2,172)	\$ 288,035	\$ 278,106	\$ (9,929)	\$ 272,936	
Net	\$ -	\$ (25,001)	\$ (25,001)	\$ 3,828	\$ 10,070	\$ 6,242	\$ 3,000	

**Finance, Audit and Infrastructure Committee
Meeting of April 11, 2018**

Minutes

Present: M. Bridges, D. Fecher, S. Fitzpatrick, S. Green, B. Langos, W. Montgomery, A. Rains, G. Ramos

Guests: C. Bajek, W. Branson, L. Chan, T. Doom, T. Heigel, J. Hensley, D. Kimpton, N. Lasky, G. Sample, C. Schrader, S. Sherbet, T. Sudkamp, J. Ulliman

Chair's Comments

Mr. Fitzpatrick, committee chair, called the meeting to order at 8:31 a.m., read the Conflict of Interest Statement, reviewed the agenda, and offered the following comments:

We have made a lot of progress this year in terms of improving the financial performance of this university. I think we have reduced our expenditures by roughly 39 million dollars compared to where we were at this same point last year and that is great progress. When I look at the financials and project out our current spend rate, it will land us on fiscal watch. So, we are on a trajectory towards fiscal watch and that's something I would still like to avoid if at all possible. The important thing to focus on here is we've done a great job in terms of curbing expenses but there is still more to do. So, we will spend a lot of time in this committee focusing on that need.

- **Vice President's Comments**

Mr. Walt Branson, vice president for Finance and Operations and chief business officer, characterized Wright State's current financial situation as "two steps forward and one step back". While on a trajectory for fiscal watch, a number of adjustments have been made to improve the situation. At the request of President Schrader, Mr. Jim Bennet and Mr. David Cummins from ODHE were asked to come to campus and offer their perspective on the budget. It was an instructive visit and Wright State plans to implement some of their recommendations.

Monthly Financial Performance Reporting

- **WSU Budget Report**

Mr. Branson indicated that while overall expenditure spending for February was down from the FY17 levels, it has crept up in the last month necessitating a

reforecast of the FY18 budget. A planned spending reduction of \$10 million is needed to generate almost \$7.5 million to add to reserves to maintain Wright State's Senate Bill 6 score above the fiscal watch level.

Trustee Langos reviewed amounts presented for year-to-date expenditures and projected expenditures for the remaining 3 months and compared them to audited year-end FY17 expenditures. He expressed concern that the spending patterns are not lining up with last year and that the projected gap of \$10 million needed to generate reserves might not be an accurate number. He asked if a "soft close" could be performed now to determine the effects of year-end adjustments on the projected year-end budget.

Mr. Jeff Ulliman, explained that a gap analysis projection comparing revenue to expenses was performed during the ODHE visit and supported the figures presented. Revenues were approximately \$350 million at the end of the year and expenses about \$345 to \$348. This included entries for depreciation expense, capitalizing entries, gap entries dealing with debt, and other transfer entries. Mr. Branson shared that the budget reforecast was generated by asking the units to "return" 2/3 of their remaining unspent funds which should total the \$10.5 million needed to avoid fiscal watch.

Mr. Langos again expressed concern that the projections were inaccurate and, minus a consistent set of comparable numbers, could lead to faulty calculations and an end of the year problem. He requested that a soft close be performed and Mr. Ulliman agreed to have the process completed in a week.

The committee discussed health insurance/medical claims and their impact on the budget. Early in 2018, a \$5 million shortfall was recognized due to higher than anticipated claims expense and a charge rate that was not generating sufficient funds to pay claims. Total claims were up about 3.5% and the number of employees was down about 8% for a compounded impact of about 12%. Questions were asked how to address this problem moving forward. Suggestions included doing quarterly comparisons of claims/actual and balancing against an accrual, re-evaluating the insurance management contract, and evaluating the amount of the "stop loss" to prevent wide swings in claims payouts.

A lengthy discussion ensued about measures in place to control spending and insure the necessary budget accountability to avoid fiscal watch. Discussed were areas like Pro-card usage, travel expenses, lack of centralization of budget managers, and open positions that are not safety or mission essential. Concern was also expressed that the FY19 budget is going to present an even bigger challenge to identify \$21 million in reductions unless revenue increases.

President Schrader reiterated that fiscal accountability and spending avoidance has to be the highest priority on everyone's mind. Everyone must work together to make this goal a reality.

Trustee Fecher asked about the risk should Summer enrollment not meet projections. Mr. Branson indicated that while we currently lack fixed comparison data for prior years, March revenue to date was down about \$2.4 million (with 2/3 of the revenue allocated to this year and 1/3 supporting the FY19 budget). Expenses are being reviewed and additional classes may be added. Overall, projections are for Summer net revenue to be down \$1 million.

Several committee members expressed their confidence in Wright State University and the excellence it brings to students and to the community while sharing their frustrations over the current situation.

Preliminary FY19 Budget

Mr. Branson presented the preliminary proforma unrestricted funds budget (including auxiliaries) for fiscal year 2019 to the Board and walked through the breakdown of the budget.

Using the FY18 base revenue budget as a starting point, the \$173 million in revenue will be positively affected by the recently implemented guaranteed tuition rate program and negatively impacted by a projected decrease in tuition and fees primarily due to a decrease in international student enrollment. These combined adjustments result in \$164,200,000 in expected revenue for FY19 from tuition and fees. Adding in state appropriations, grants, contracts, and other revenues, the projected total revenue for the FY19 budget would be \$276,700,000.

On the expense side, compensation expenditures are projected to stay the same but work is underway to see if they can be reduced. Operating expenses are roughly the same as FY18. A placeholder was included for one-time expense impacts totaling \$3 million (predominately the return of federal funding for the phased-out Perkins Loan program). This leaves a gap of approximately \$21.8 million between revenue and expenses that will need to be addressed by spending reductions or revenue augmentation.

Mr. Fecher stated that a budget is nothing more than a numerical representation of priorities and asked if this budget represents the same university at a lower cost of operation or would the budget require a "pull back" on programs. Mr. Branson indicated that supporting the budget would require a combination of both. President Schrader indicated that program review is an ongoing process for evaluating how effective all programs are, determining which programs need modified or eliminated, which need enhanced, and where opportunities are for

growth. The Program Effectiveness review and the work of the Strategic Planning process will combine to make sure Wright State meets the needs and demands of students. Mr. Fecher indicated that when the Board approves a budget, they are in effect approving academic and non- programs.

President Schrader introduced a discussion on health care cost containment. Health care costs have continued to rise nationally and are expensive for institutions to manage. The Board requested a review of Wright State's health care plans, plan management, 3rd-party administrator, stop-loss levels, and whether self-insurance is the best option.

1. Approval of Expenditures over \$500,000

Mr. Ulliman reviewed current FY18 and future FY19 contracts before the Board. A request was presented for an increase of \$200,000 for Chartwells' current contract to cover internal and external catering. The committee was against increasing funding for internal catering but considered authorizing funding to cover the pass through payments for external events paid with outside funding. After an extensive discussion, the committee agreed to table this request until a list of all pending catering expenditures was produced and shared with the committee. The Board will again review the request in light of the additional information and determine what, if any, level of expense would be approved for this year.

The committee asked for clarification and a redesign of the contract report outlining which contracts under consideration were "pass through" amounts, meaning the contract was with the University but full expenditures were covered by an external source.

There was a discussion about the benefits of using an external custodial service versus hiring Wright State employees to perform these duties. Trustee Fitzpatrick requested a review be done to compare cost structure and annualized expenses.

A review is being conducted on the formalized relationship between Wright State Physicians and Wright State University. The committee elected to defer any approval of next year's professional services contract until the review was completed.

After consideration of the contract increase requested for Chartwells hospitality services contract for 2018-2019, the committee reduced the proposed \$1 million contract to \$700,000 and moved (Fitzpatrick) with a second (Langos) to send the amended contract to the full Board for consideration.

The Xerox contract triggered a lengthy discuss on managed printing and how to exercise control over the amount of in-house printing and the use of outside

vendors. The committee requested a review of vendors and a strategy for consolidating external use under a preferred vendor agreement.

A lengthy discussion ensued about agreements with our housing providers and any university support that is part of these agreements. President Schrader mentioned other university costs that might not be formally recognized in these agreements such as support for maintenance or custodial services. This led to a discussion about requests made by the Board for information or follow-up reporting and how these areas can be more formally documented and addressed. It was decided that a list would be created outlining the request, requestor, responsible party/unit and due date. The list would be shared with the Board and "Follow up Items" would be added to committee agendas to review pending requests.

The contract agreement with AM Management for University housing is currently nearing the end of a one-year term. The committee elected to defer any approvals of A.M. Management contract funding until a review and refinement of the relationship agreement could be finalized.

After modifications, changes and the deletions mentioned above, the following contracts are before the Board today for consideration and approval.

Fiscal Year 2017-2018

Vendor	Description of Services	2018-2019 Contract Amount	2017-2018 Contract Amount	Term of Contract
Nesco	Temporary Staffing	\$610,000	\$778,000	4/1/16-6/30/18
To be Determined	Wireless and Network Equipment	\$1,300,000	N/A	

Fiscal Year 2018-2019

Vendor	Description of Services	2018-2019 Contract Amount	2017-2018 Contract Amount	Term of Contract
Dayton Power and Light	Electric Distribution and Line Charges	\$925,000	\$925,000	7/1/18-6/30/19
Interstate Gas	Natural Gas	\$600,000	\$650,000	10/1/16-9/30/19
City of Fairborn	Water and Sewer	\$650,000	\$700,000	7/1/18-6/30/19
Delta Dental	Dental insurance for Employees & Dependents	\$1,800,000	\$2,000,000	1/1/16-12/31/19
Securian (formally Minnesota Life	Group Life Insurance and AD&D	\$500,000	\$640,000	7/1/12-12/31/19
IUC Insurance Consortium	Property and Casualty Insurance for the University	\$600,000	\$600,000	7/1/18-6/30/19
Alpha & Omega	Custodial Services	\$600,000	\$932,000	7/1/16-6/30/19
Nesco (formally Callos Resource LLC)	Temporary Staffing	\$625,000	\$610,000	4/1/16-3/31/19
Ohio Bureau of Workers' Compensation	Worker's Compensation Premium	\$500,000	\$500,000	7/1/18-6/30/19

Ellucian Company LP	Banner ERP System	\$2,718,672	\$765,000	10/1/17-6/30/22
Chartwell's	Hospitality-Food Services	\$700,000	\$750,000	7/1/13-6/30/23
Pepsi	Pepsi Products	\$620,000	\$600,000	7/1/16-6/30/26
Xerox	Printing Services and Equipment	\$900,000	\$1,260,000	2/1/14-1/31/20
The Ohio State University	OhioLink	\$2,000,000	\$2,000,000	7/1/18-6/30/19
EBSCO Publishing	Periodical Subscription Services	\$750,000	\$950,000	7/1/18-6/30/19
Double Bowler Properties	Leased Properties	\$2,200,000	\$2,200,000	7/1/18-6/30/19
Western Ohio Educational Foundation	Lake Campus	\$540,000	\$540,000	7/1/18-6/30/19
Barnes & Nobles	Student Bookstore Purchases	\$425,000	\$700,000	1/31/16-1/31/21
Chartwells	Hospitality-Food Services	\$5,500,000	\$5,500,000	7/1/13-6/30/23

United Health Care	Student Health Insurance	\$3,300,000	\$3,300,000	7/1/18-6/30/23
United Health Care	School of Medicine-Student Health Insurance	\$1,000,000	\$875,000	7/1/18-6/30/23

Contracts for Approval \$500,000 and Above

RESOLUTION 18-

WHEREAS, in order for the University to conduct business on an on-going basis, and provide products and services in a timely manner, purchases must be made; and

WHEREAS, these expenditures may exceed \$500,000; therefore, be it

RESOLVED that authorization is granted for the accompanying contracts now before the Board of Trustees be, and here are approved.

I offer this Motion:

Is there a Second:

Roll Call Vote:

- **Approval of Contracts \$250,000 to \$499,999**

Mr. Ulliman presented the contracts valued between \$250,000 and \$499,999 for the Finance, Audit and Infrastructure Committee review and approval.

The Finance, Audit and Infrastructure Committee approved the following contracts. No further action is required.

Fiscal Year 2017-2018

Vendor	Description of Services	2017-2018 Contract Amount	2016-2017 Contract Amount	Term of Contract
Ohio Dept. of Job and Family Services	Insurance Premiums	\$300,000	\$150,000	7/1/17-6/30/18

Fiscal Year 2018-2019

Vendor	Description of Services	2018-2019 Contract Amount	2017-2018 Contract Amount	Term of Contract
Student Legal Services Inc.	Legal Services	\$350,000	\$350,000	1/1/17-12/31/21
JAGGAER (formerly SciQuest Inc.)	Procurement Software	\$270,675	\$273,475	7/1/14-6/30/19
Vision Service Plan	Vision Insurance	\$367,000	\$367,000	1/1/17-12/31/20
GOBI - Yankee Book Peddler	Library Approved Plan Books	\$300,000	\$300,000	7/1/18-6/30/19
Unum Life Insurance Co. of America	Insurance Premium-short term disability	\$250,000	\$275,000	1/1/10-12/31/19

Unum Life Insurance Co. of America	Insurance Premium-long term disability	\$375,000	\$415,000	7/1/17-12/31/19
Dinsmore & Shohl	Legal Services	\$365,000	\$365,000	7/1/18-6/30/19
Compass Group USA, Inc.	Wright1 Card Reimbursement	\$250,000	\$300,000	7/1/18-6/30/19
Vectren Energy Delivery	Natural Gas Service	\$290,000	\$290,000	7/1/18-6/30/19
Siemens Industry Inc.	HVAC Service	\$326,486	\$326,486	7/1/15-6/30/19
Insight Public Sector SLED	Software License	\$254,000	\$253,632	7/1/18-6/30/??
Children's Care Group	Professional Services	\$250,000	\$450,000	7/1/18-6/30/19
Forerunner Technologies Inc.	PBX Phone System	\$252,170	\$219,570	7/1/18-6/30/22

The Finance, Audit and Infrastructure Committee approved the preceding contracts. No further action is required on the resolution below.

Contracts for Finance, Audit and Infrastructure Committee
Approval Between \$250,000 and \$499,999

RESOLUTION

WHEREAS, in order for the University to conduct business on an on-going basis, and provide products and services in a timely manner, purchases must be made; and

WHEREAS, these expenditures may amount to greater than \$250,000 and less than \$500,000; therefore, be it

RESOLVED that authorization is granted for the accompanying contracts now before the Finance, Audit and Infrastructure Committee of the Board of Trustees be, and hereby are approved.

Mr. Fitzpatrick offered the motion. Ms. Green seconded, and the motion was unanimously approved by the Committee by roll call vote.

- **Investment Report**

The trustees received copies of the February 28, 2018 investment reports and related graphs for their review prior to the meeting. Mr. Fitzpatrick asked if there were any questions on these reports or any other matters before the committee, and hearing none, ended the meeting. The meeting adjourned at 11:23 a.m.

- **EXECUTIVE SESSION**

The meeting of the Wright State Board of Trustees was called to order by Mr. Douglas Fecher, chair, on Wednesday, April 11, 2018, 11:24 a.m. in the 2455 President Drive building and Mr. Fecher moved to enter Executive Session in the Double Bowler Conference Room and Mr. Fitzpatrick seconded, to discuss purchase or sale of real estate, collective bargaining and personnel evaluation.

Present

Michael Bridges
Douglas Fecher
Sean Fitzpatrick
Stephanie Green
Bruce Langos
William Montgomery
Grace Ramos

Absent

Anuj Goyal
C.D. Moore

In accordance with amendments to the Ohio Open Meetings Law, the Board, after a majority of a quorum and by roll call vote, determined to hold an Executive Session by offering the following resolution:

RESOLUTION 18-43

RESOLVED that the Wright State University Board of Trustees agreed to hold an Executive Session on Wednesday, April 11, 2018; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following

issues may be discussed in Executive Session:

- Purchase or Sale of Real Estate
- Collective Bargaining
- Personnel Evaluation

Mr. Fecher offered the motion. Mr. Langos seconded, and the motion was unanimously approved by roll call vote.

ADJOURNMENT

The meeting adjourned at 12:27 p.m.

Respectfully submitted by
Deborah Kimpton

**Finance Committee
Meeting of August 12, 2016**

Minutes

Present: D. Fecher, C.D. Moore, G. Ramos

Guests: T. Heigel, D. Kimpton, N. Lasky, S. Sherbet, T. Sudkamp, J. Ulliman

Mr. Fecher called the meeting to order at 8:30 a.m. and read the following conflict of interest statement.

It is of utmost importance to ensure that all university decisions are free from any real or perceived conflicts of interest.

Therefore, please be mindful of all obligations with which you have been charged as a Trustee of Wright State University; and take the steps you deem appropriate to perform your duties fairly and impartially.

Committee Chair Comments

Trustee Fecher presented a proposed calendar of 2016-2017 Finance Committee meetings. The Finance Committee announced a changed in schedule given the current financial condition of the university and the need for careful planning of university finances. The Committee will meet 9 times (monthly) by adding five additional meetings to supplement the four regularly scheduled Committee Days.

The Finance Committee has an ambitious agenda for fiscal year 2017 – an agenda highlighted by a few important items. Our agenda for the year includes working with the Administration on the following:

1. Developing a means for measuring financial performance on a monthly basis to ensure the university does not overspend its revenue sources.
2. Enhancing transparency of WSU's financial position by making financial information available more frequently to university stakeholders.
3. Reviewing and revising, as appropriate, WSU's Financial Governance Policy, created in 2003. The current financial policy was approved in 2003 and is in need of updating. An effective financial policy should provide guidelines for ensuring a sound financial base is in place to support the university's academic mission.
4. Reviewing and revising, as necessary, WSU's Investment Policy Statement. Although the Finance Committee will consider a change to the Investment Policy at today's meeting, the Finance Committee still intends to conduct a

comprehensive review of the policy in FY2017 to ensure it meets the challenges of a changing financial environment.

Mr. Ulliman and the Budget Office have been asked to develop new tracking methods and reports to further enhance financial performance measurement and reporting. Today's agenda includes the presentation of those report templates and a review of Wright State's current investment and financial policies.

Financial Performance Measurement and Reporting

Mr. Ulliman, vice president for business and finance and chief financial officer, introduced the new templates and reports that have been developed.

The first template is a "Budget Analysis and Reforecast" report. This report is a condensed profit and loss statement comparing revenue to expenses. Starting with the 2017 adopted budget, it provides a look at what the "projected budget is to date" compared to actual. The projection was built taking into account prior year benchmarks and timing. Deviations between budgeted and actual that occur can be addressed with budgetary revisions or new forecasts as needed. The strength of this report lies in incremental tracking offering the potential to make budget course corrections when appropriate versus delaying to year end to determine the overall impact of positive or negative budgetary changes.

Various factors can influence revenue and expenses for 2016-2017 such as changes in enrollment numbers, a positive or negative investment market, and the costs associated with the Voluntary Retirement Incentive Plan. Mr. Ulliman reported on a one-time year end charge off of \$4.5 million attributed to Wright State Applied Research Corporation (WSARC) that will affect this year's profit/loss statement. This expense is an accumulation of underfunded personnel costs at WSARC dating back to 2010 due to contracts created with less than full overhead rates. All WSARC contracts are now based on full overhead rates to alleviate any further reoccurrence.

The second template discussed is the "Budget Analysis and Reforecast Budget to Date" report. This report is a cash flow monitor that will be tracked on a monthly basis. A newly developed "Cash Flow Forecast" report compares expenses and revenues in fiscal year 2017 to the same "month" and "year to date" in 2016. This report tracks expense and revenue cycles and is used to match available cash on hand to meet expenses without the need to access reserves.

Unanticipated expense disbursements or revenue gains; not planned for in the operating budget, can impact cash flow and the bottom line. Mr. Ulliman outlined several such disbursements that will impact 2016-2017. These include life/safety projects, replacement of the Russ Engineering building's roof, additional capital constructions costs associated with the Creative Arts Center, and the loss of anticipated revenue associated with the cancellation of the Presidential Debate. On the revenue side, the Ohio Department of Transportation (ODOT) will be making a payment to Wright State for use of the Salt Storage facility and pledge payments tied to the Creative Arts project should begin shortly.

Mr. Ulliman presented the investment reports for June 30, 2016 to the Board for review. This report will be filed with the written records.

1. Review of Investment Policy

Mr. Steve Sherbet, university bursar and director of treasury services, presented proposed changes to Wright State's Investment Policy governing Investment Funds. The proposed modifications are to broaden-out asset allocations and shift the portfolio to more conservative investments with the goal of asset protection. With Wright State's current level of reserves, it is important to manage risk with a conservative investment strategy.

After review, the Finance Committee recommended bringing the following resolution to the Board for consideration.

RESOLUTION 17-

WHEREAS, the University has a current investment policy for its Investment Fund that is designed to maximize returns while maintaining an acceptable level of risk and the ability to meet cash flow needs, and

WHEREAS, the University in conjunction with its external investment advisor has performed a review of this policy for the purposes of lowering risk to preserve capital; broadening the Fund's asset allocation ranges to accommodate changes to the University's cyclical cash flows; provide flexibility by repositioning funds to more stable investments; and adjusting policy language to obtain certain administrative updates to the policy, and

WHEREAS, the University has identified certain modifications to the non-endowment investment policy as described in the attached modified policy that reflects the foregoing, therefore be it

RESOLVED that the attached Investment Policy Statement dated August 12, 2016 as amended in this meeting be approved, and be it further

RESOLVED that this resolution supersedes Resolution 15-7.

I offer this Motion:

Is there a Second:

Roll Call Vote:

Review of Board Financial Policy

Trustee Fecher commented on Wright State's current Financial Policy dated June 13, 2003. He compared a financial policy to a set of highway guardrails. Guardrails are designed to keep motorists from deviating too far from safety whereby financial policies help universities steer through complex financial decisions. Based on the multitude of changes impacting higher education over the last fourteen years, his recommendation is for the Board to take the time to review and revise the current policy to reflect the changes to higher education and guide future financial decisions. This review should include a look at best practices and consideration of the size and complexity of Wright State University as it currently stands. The Finance Committee is recommending that the review and revision be undertaken.

The meeting adjourned at 9:31 a.m.

Respectfully submitted by

Deborah Kimpton

2. Special Executive Session

Call to Order

The meeting of the Finance Committee of the Wright State Board of Trustees was called to order by Mr. Douglas Fecher, chair, on Friday, August 12, 2016, 9:45 a.m. in the Wright Brothers Room, Student Union. Dr. Robert J. Sweeney, secretary to the Board of Trustees, called the roll:

Present

Douglas Fecher
Grace Ramos

Absent

Vacant position of yet unnamed Trustee

Proof of Notice of Meeting

Mr. Bridges reported that this meeting was called by written notification and a quorum was present.

Executive Session

In accordance with amendments to the Ohio Open Meetings Law, the Board, after a majority of a quorum and by roll call vote, determined to hold an Executive Session by offering the following resolution:

RESOLUTION 17-4

RESOLVED that the Wright State University Board of Trustees has agreed to hold a Special Executive Session on Friday, August 12, 2016; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

- Purchase or sale of property
- Negotiation plan

Mr. Fecher moved for approval. Ms. Ramos seconded and the motion was unanimously approved by roll call vote.

Adjournment

The Special Executive Session adjourned at 10:20 a.m.

**Finance, Audit and Infrastructure Committee
Meeting of February 23, 2018**

Minutes

Present: D. Fecher, S. Fitzpatrick, S. Green

Guests: C. Bajek, W. Branson, L. Chan, P. Cheng, J. Conley, T. Doom, C. Gremling, T. Heigel, J. Hensley, D. Kimpton, D. Krane, N. Lasky, G. Sample, S. Sherbet, A. Tipton, R. Thompson, J. Ulliman

Chair's Comments

Mr. Fitzpatrick, committee chair, called the meeting to order at 9:00 a.m., read the Conflict of Interest Statement, and reviewed the agenda for the meeting. He remarked that he was "pleased with the progress that we have made as a University in the area of finances. We have come a long way in terms of balancing the budget and improving transparency and I am grateful for the team and all the work that they have done in that area. We are not where we need to be. We need to continue to push forward. We've got no rainy-day fund. We've got a budget that is precariously balanced but any significant movement in the wrong direction could negatively impact us, so while I am pleased with the progress that we've made, we still have a lot of work to do which is why we're here today."

Vice President's Comments

Mr. Walt Branson, vice president for Finance and Operations and chief business officer, reported that the University is past the mid-year point with its fiscal year which is an important mark in determining total enrollment and expenditure levels for the year. Work began in December and planning is underway for the preparation of the FY 2018-2019 budget.

Capital Projects/Construction Update

Mr. Greg Sample, chief real estate and facilities officer, introduced Mr. Rob Thompson, university architect and Mr. Javan Conley, construction administrator, and asked them to provide an update on Wright State's current and future construction projects.

Projects of note include the classroom modernization project and the Lake Campus extension project. An upgrade and enhancement of the fine art sculpture studio and complete renovation of two chemistry labs make up the classroom modernization project. The Lake Campus extension eliminates the library trailer in favor of permanent library space and provides a nursing skills lab, science education space, and renovations to classrooms.

Capital projects currently on the books total \$34 million and will be paid for with state or local funding. No construction project will begin unless 100% of the funding needed has been identified.

Wright State received \$13.5 million from the state for 2019-2020 capital projects. Funds received will address deferred maintenance and critical safety needs. Projects include elevator repairs, fire alarm upgrades, paving, roof and tunnel repairs.

The committee congratulated the Facilities Management and Services (FMS) design and construction team which included Mr. Conley, Mr. Thompson, Ms. Angie Tipton (budget and project manager), and Mr. Chris Gremling (senior project engineer) for delivering the Lake Campus Agriculture and Water Quality Education Center project ahead of schedule and under budget. Strong oversight and avoiding cost over-runs has been established as Wright State's model for construction projects and this project was indicative of that success.

Annual Metrics Reporting per the Financial Governance Policy

Ms. Tina Heigel, university controller, briefed the committee on Wright State's 5-year financial performance trends, primary and secondary financial indicators, and provided a revenue and spending analysis.

The Financial Governance Policy was put into place in 2017 and emphasizes the importance of maintaining a strong financial position and available resources to meet the University's mission. One of the primary metrics of financial health required under this policy is the Composite Financial Index (CFI). The CFI is made up of the four ratios listed below.

The "Primary Reserve Ratio" tracks whether resources are sufficient and flexible enough to support the mission. The target is .4 which indicates that an institution has sufficient reserves to cover approximately 5 months of expenses. Wright State's ratio is .22 or about 3 months of covered expenses.

The "Return on Net Assets Ratio" is an indicator of sustainability for the University and accounts for 20% of the CFI score. The net losses recorded in FY15, FY16 and FY17 account for a negative ratio. In the private sector, the return on net assets ratio would be the equivalent of a profitability ratio. What this means is the University has expenses that exceed the revenue.

The "Viability Ratio" measures the availability of expendable net assets to cover debt should the institution need to settle its obligations. The target here is 1.25. Wright State's ratio of 1.10 has been impacted by the steady decrease in expendable net assets over the last few years. However, Wright State's debt is low, especially in comparison to other institutions, and is decreasing yearly. There are no plans in the foreseeable future to assume more debt.

The final ratio in the CFI is the "Net Operating Revenue Ratio" which indicates whether the institution is living within its available resources. The target is .02 to .04 which means

the University plans to add 2-4% of the yearly revenue to the expendable net assets to create and maintain a surplus. Overspending for the last three years has prevented this from happening.

CFI composite scores are reported yearly to the Higher Learning Commission (HLC) as part of the University's accreditation process. Any score below a 1.0 will trigger a "letter of concern" from the Commission. Should it happen again for the second year, the HLC will ask for additional financial reporting and institute a review panel to examine the financial condition of the institution. Wright State has received a letter of concern for FY16 and anticipates a score of .40 for FY17 which would trigger a panel review. The panel is expected to request a financial plan for remedy of the situation and HLC will continue monitoring.

Ms. Heigel reviewed other reporting measures required by the Financial Governance Policy. These include a measure of Liquidity, the Cash Flow Ratio, the Debt Burden, Debt Coverage and the Leverage Ratio. Having these measures strengthen the Board's understanding of Wright State's financial position and are also components of external measures by which Wright State is rated such as Moody's, the Senate Bill 6 score, and the HCL.

The "Age of Facilities" metric is a measure of resources available to address deferred maintenance. The target is 10 years or less. Wright State's score has been climbing over the last five years and is currently 15.69 years which is indicative of increasing deferred maintenance.

For "Financial Aid" reporting, the metric tracks the total amount of scholarships and awards given to students divided by the gross tuition and fees the University receives. A second metric looks at what percentage of this tuition discount is funded by University dollars as opposed to external funding such as student federal and state loans or grants.

Tuition discounting started a discussion about the impact of discounting when tuition is already affordable and about how to target tuition support to students who would not be able to attend Wright State without it.

Dr. Dan Krane, representing Faculty Senate, suggested using a three-pronged approach with all the metrics. The prongs would include following five-year trends, using metrics as a Board established benchmark, and including outside institution's metrics as industry standards for comparison against peer or aspirational institutions.

New to the metrics is the "Fichtenbaum-Bunsis (FB) score. The FB composite score is similar to the Senate Bill 6 (SB6) score in that it includes Viability Ratio, Primary Reserve Ratio, and Net Asset Ratio. The difference between FB and SB6 comes with the inclusion of a Cash Flow Ratio in the FB score and a different weighting among the components. With the addition of the Cash Flow ratio, FB had Wright State falling below a 1.75 (threshold for Fiscal Watch) in FY16 where-as the SB6 ratio was still at a 2.10.

Ms. Heigel reviewed "Financial Resources to Debt", "Financial Resources per Student" and the "Operating Margin". As in other areas reported, these metrics were also affected

by the decrease in unrestricted net assets. Enrollment applications and yield ratios are being tracked in “Other Performance Measures” being reported.

A 5-year revenue analysis was offered that showed “tuition/fees” and “state appropriations” are the largest sources of revenue and together account for support of 67% of operations.

The Committee received a 5-year categorized “Spending Analysis” from Institutional Research captured in total dollars per area and in dollars per FTE (student full time equivalent). They also viewed a graphic representation of the same data. The largest allocation of spending was in support of “instruction” and “academic support” followed by “institutional support” and “research and sponsored programs”.

Trustee Fecher shared data identifying the compound annual growth rates for each category he had performed on the audited financial data presented in the Spending Analysis. His results showed a trend since FY13 for increasing support for “Instruction”. Instruction was the only category to show growth in FY17 despite decreases in enrollment.

The committee is requesting a deeper understanding, breakout, and analysis of what makes up the categories, what are the effects over time (enrollment shifts, revenue shifts, trends in higher education), and benchmarking comparisons against peer institutions. Prioritizing the academic mission of the institution, the Board would like to be able to use analysis and data to support decision making for meeting this mission.

Mr. Fecher remarked that “Wright State is not where we need to be financially, but the progress we’ve made in our systems, our analysis and the data we have; and if you take a look in a few minutes, the way our cash position has changed, our cash position is higher now than it was at this time last year. We have a budget that is very tenuously balanced, but it is balanced. This narrative that the news is bad...we’re not where we need to be but it is a completely stronger position than it was last year even though we still don’t have the reserves we need and we’re still not out of the woods. We have to be able to afford what we do.

“I just hope that we can come together as a community and realize that when we talk about this stuff, it’s in a way, good news. I’m just getting a little frustrated and tired with the bad news because we’ve made a lot of progress and I wish people would recognize that. We are not where we need to be but we’ve come a long way.”

Monthly Financial Performance Reporting

Mr. Branson, vice president for Finance and Operations and chief business officer, offered a summary of Wright States budget position. In reviewing the Budget Report, compensation is showing the positive impact gained from position vacancies derived from the Voluntary Reduction Incentive Plan (VRIP). Prior to January, savings were reduced by payments for earned vacation and sick leave. Currently the savings are tracking in the \$5 million range against budget.

Budget reforecasts have been made to keep the University on track to add \$6 million to unrestricted net assets at the end of the fiscal year and projections against expenses look favorable.

Other reports were sent to the Committee for review (and posted on the website) prior to the meeting. There were no questions in relation to these reports.

Mr. Jerry Hensley, Unclassified Staff Advisory Council representative, requested a 5-year lookback listing all positions by types as a way for the Board to evaluate the strategic impact on specific areas or position types derived from the VRIP and involuntary position reductions.

Approval of Expenditures over \$500,000

The following contracts were before the committee for their review and a motion by Mr. Fitzpatrick and seconded by Mr. Fecher have brought them to the full Board for approval today.

Vendor	Description of Services	Current Contract Amount	Previous Contract Amount	Term of Contract
TBD	Electricity Generation Service	\$2,800,000	\$2,525,683	5/1/18-6/30/19
Anthem	Medical and Prescription Insurance	\$31,100,000	\$17,355,091	1/1/18-12/31/18

RESOLUTION 18-

WHEREAS, in order for the University to conduct business on an on-going basis, and provide products and services in a timely manner, purchases must be made; and

WHEREAS, these expenditures may exceed \$500,000; therefore, be it

RESOLVED that authorization is granted for the Accompanying contracts now before the Board of Trustees be, and hereby are approved.

I offer this Motion:

Is there a Second:

Roll Call Vote:

Approval of Expenditures \$250,000 and \$499,999

Mr. Fitzpatrick and Mr. Fecher reviewed the following expenditure. The Finance, Audit and Infrastructure Committee lacked a majority present to approve the resolution so it is before the Board today for approval.

<u>Vendor</u>	<u>Description of Services</u>	<u>Current Contract Amount</u>	<u>Previous Contract Amount</u>	<u>Term of Contract</u>
Interstate Gas Supply Inc.	Electricity Generation Service	\$450,000	N/A	3/1/18-4/30/18

**Contracts for Finance, Audit, and Infrastructure Committee
Approval Between \$250,000 and \$500,000****RESOLUTION 18-**

WHEREAS, in order for the university to conduct business on an on-going basis, and provide products and services in a timely manner, purchases must be made; and

WHEREAS, these expenditures may amount to greater than \$250,000 and less than \$500,000; therefore, be it

RESOLVED that authorization is granted for the accompanying contracts now before the Finance, Audit, and Infrastructure Committee of the Board of Trustees be, and hereby are approved.

I offer this Motion:

Is there a Second:

Roll Call Vote:

Contracts between \$150,000 and \$250,000

Mr. Ulliman presented the following expenditure to the Finance, Audit and Infrastructure Committee for review. No action was required.

Vendor	Description of Services	Current Contract Amount	Previous Contract Amount	Term of Contract
Buckeye Educational Systems	Equipment for Dayton STEM School	\$150,008	N/A	N/A

The meeting adjourned at 10:37 a.m.

Respectfully submitted by
Deborah Kimpton

**Finance Committee
Meeting of May 19, 2017**

Minutes

Present: E. Broner, D. Fecher, A. Goyal, C.D. Moore, G. Ramos
Guests: F. Ainina, L. August, C. Bajek, R. Cannon, L. Chan, P. Cheng, T. Doom,
V. Gopal, T. Heigel, D. Kimpton, N. Lasky, C. Pierce, K. Ralston, S.
Sherbet, T. Sudkamp, R. Sweeney, J. Ulliman

Mr. Fecher called the meeting to order at 9:00 a.m. in the first floor Gallery Space of the 2455 Presidential Drive building.

Conflict of Interest Statement

Mr. Fecher read the following statement and asked the Trustees if there were any known conflicts with today's agenda. None were reported.

It is of the utmost importance to ensure that all university decisions are free from any real or perceived conflicts of interest. Therefore, please be mindful of all obligations with which you have been charged as a Trustee of Wright State University; and take the steps you deem appropriate to perform your duties fairly and impartially.

Committee Chair Comments

Mr. Fecher welcomed everyone and shared the following comments.

You all know it has been a busy year for this committee and a consequential one as we work to return Wright State University to sound fiscal practice. Of course, we have no more important duty as a committee of the Wright State Board to insure that it operates in a fiscally sound manner as we pursue our primary mission of providing a world-class education to our students. This has been a year of change for the Finance Committee as we have revised our methods to improve and strengthen the Board's financial oversight of the University.

Here is a few of the changes we have made to strengthen our oversight responsibilities. We have increased our meeting schedule from four meetings a year to nine meetings a year. We have developed a new Financial Governance Policy with input from the University community, which we have submitted to the Board of Trustees for approval on June 8. We began the process for reviewing, and perhaps revising, the Universities' Investment Policy Statement with the help of talented Wright State University graduate students under the direction of Dr. Ainina and will hear from them a little later this morning. Most importantly, we have committed to a more transparent and thorough budget process, which we continue today, as we see a more detailed financial plan for 2018. We also intend to implement a comment period on the budget to gather feedback into the draft budget that we will discuss today prior to the June 8th Budget Workshop.

Today's agenda includes several routine Finance Committee items that we will get out of the way first. These include an updated review of the cash position, update review of the budget performance for the current fiscal year, updated review of investment performance, and routine review of contracts over \$250,000 and over \$500,000. We will hear a presentation from our graduate student group on the University's Investment Policy Statement and then we will review a presentation on the Draft Budget for 2018. Of course, it is the last item that will receive the most attention today, as it should.

We are now all aware of the precarious financial position we find ourselves in with year-end reserve projections of just \$29 million dollars. As an aside, I will note that this projection is \$3 million better than it was just a few weeks ago. This is early confirmation that the University's austerity measures are beginning to have a positive effect. In any event, our current situation has accumulated after years of impractical budgets and egregious spending of available resources. As we have discussed in this committee many times, we simply have no choice but to adopt a responsible, balanced budget that we can begin to rebuild the University reserves.

If we fail to do so, the consequences will be severe and likely include falling under Fiscal Watch by the State of Ohio. Many ask what happens should the University deplete their reserves and run out of money and the answer is not comforting. If the University were to run out of money, the Governor will have no choice but to appoint a conservator to take over the financial operation of the University. If this occurs, we will lose our opportunity to be a self-governing institution and leave it up to outsiders to make the hard decisions that we should be making ourselves. We simply cannot afford to let that happen and I can say here, we will not let that happen.

So I will say again, as we consider the serious and unfortunate budget decisions required of this University in order to remain financially solvent, the budget we will ultimately pass will not be a popular one. We still must work together to solve our own problems. I do not expect the budget we pass will be celebrated by anyone on this campus. There will be no shortage of disagreements with many of the budget choices that we end up having to make. I also recognize that others in our place may act differently than we would as the Board of Trustees. In the end, it is we as the Board of Trustees who are ultimately responsible for the solvency of this institution and we must make the best decisions we can on behalf of our students, our faculty, our staff, and indeed, all of our stakeholders.

I urge again as we take up this difficult task that all of us continue working respectfully together, and with each other, even as we carry on the debate about University priorities and the best way to fund them. In the end, I firmly believe that Wright State University will emerge from this crisis as a stronger institution and that we will soon return to pursuing our highest aspirations as an institution of higher learning. I hope you will all join me in that confidence.

Approval of Contracts \$500,000 and Above

Mr. Keith Ralston, associate vice president, Finance and Business Operations, presented

the following contract and answered Board questions. A motion was made and seconded to move this contract to the full Board for consideration on June 8, 2017.

<u>Vendor</u>	<u>Description of Services</u>	<u>Current Contract Amount</u>	<u>Previous Contract Amount</u>	<u>Term of Contract</u>
IATSE Int'l Alliance Theatrical	Professional Services for the Nutter Center	\$520,000	N/A	7/1/16 – 6/30/17

RESOLUTION 17-

WHEREAS, in order for the University to conduct business on an on-going basis, and provide products and services in a timely manner, purchases must be made; and

WHEREAS, these expenditures may exceed \$500,000; therefore be it

RESOLVED that authorization is granted for the accompanying contracts now before the Board of Trustees be, and hereby are approved.

I offer this Motion:

Is there a Second:

Roll Call Vote:

Review of Contracts \$250,000 to \$499,999

Contracts between \$250,000 and \$499,999 do not require full Board approval. Mr. Ralston presented the following contract to the Finance Committee for their review. No action was required.

<u>Vendor</u>	<u>Description of Services</u>	<u>P.O. Amount</u>
Western Ohio Educational Foundation	Residence & Housing	\$345,730

Investment Report

Mr. Steve Sherbet, university bursar and director of treasury services, reported on the investment reports for the month of April 2017. The March return was just over \$87,000 and the April return was almost \$300,000 contributing to a Year-to-Date return on investments of \$3.3 million. This equated to a Year-to-Date return of 6.21% against a benchmark of 4.71%. The portfolio, even though it has decreased over time, has performed well this fiscal year.

Investment Policy Statement Presentation

Dr. Fall Ainina, professor of Finance, served as the advisor to a group of graduate students charged to review nation-wide university investment policies and best practices and present a report of their findings and recommendations to the Finance Committee.

Dr. Ainina introduced each of the MBA students, which included Mr. Lance August, Mr. Robert Cannon, Mr. Vignesh Gopal, and Ms. Collen Pierce. Mr. Lyle Williams also participated in the project but was unable to present. Dr. Ainina thanked Mr. Fecher for including faculty, staff representation in the Finance Committee meetings, and extended his appreciation to Mr. Sherbet, Ms. Heigel, Mr. Ralston, Mr. Borowy and Mr. Tom Mangan for their support of the student's efforts.

The goal of the project was to develop a long term Investment Policy Statement designed to support Wright State's Financial Governance Policy in providing operating capital and reserves through sound investment principles. Mr. Cannon addressed this goal and outlined the IPS objectives, which included safety (capital preservation over income generation), liquidity, and the highest possible return on investment.

Mr. August further outlined the Universities Investment Pools, which are made up of the cash pool, reserve pool, and the strategic investment pool. He defined their use and outlined the responsibilities of the Board of Trustees, the Finance Committee of the Board of Trustees, the Wright State Treasury Management, and the Fiduciary Manager.

Mr. Gopal outlined the target balance and guidelines for each of the investment pools and the sequence of when they should be introduced into the portfolio.

Ms. Pierce discussed control procedures, which suggested quarterly meetings between the Fiduciary Manager and Wright State's Treasury Management team and monthly reporting.

The student's recommendations included redefining the Investment Pools for alignment with the Strategic Investment goal and the Financial Governance Policy, more Board oversight, better definition of duties and responsibilities, tighter controls and reporting requirements, and more liquidity protection with less volatility.

Mr. Fecher indicated that the draft Investment Policy Statement would be shared with the campus community for comments and then brought back to the Finance Committee for review, and lastly, final submission to the full Board for approval.

Financial Performance Measurement and Reporting

Mr. Jeff Ulliman reviewed the cash flow forecast and revenue reports for April.

- **Budget versus Actual Report:**

The overall trends of the Budget versus Actual report were the same as noted in previous months; namely, negative variances in enrollment, a small uptick in SSI, some minimal positive experience with the investment portfolio and some rather significant negative revenue variance in unrealized Debate revenue. Overall, Wright State experienced about a \$12.5 million-dollar negative variance from expected at the beginning of the year due to a decrease in enrollment and loss of the Debate revenue.

On the expense side, this late in the year gives a truer picture on the \$15.6 million in use of reserves and where spending is occurring. Overall, expenses are about \$2 million in negative variance relative to expectations at the beginning of the year. Components of this variance include the VRIP (Voluntary Retirement Incentive Plan) which had a net embedded cost of about \$10 million, and some additional professional services expense. Overall, we have a \$14.5 million negative variance from expectations at the beginning of the year. Added to the \$15.6 million in planned use of reserves, this equates to about a \$30 million dollar “income statement loss”. The confidence factor is high that these projections will be relatively accurate for year end.

- **Cash Flow Forecast**

On the expense side, there is a couple of million-dollar improvement from two months ago, keeping in mind that this is a cash projection. The projection for student payments and other receipts went down about \$700 hundred thousand because summer enrollment is down. This is the only change from previous reporting.

On the outflow side, the benefit related expenses have decreased about \$400 hundred thousand due to an overall decrease in health care claims. The operations related line has decreased significantly. This is where we see the most improvement to date with the projection down about \$1.8 million since February due to our austerity measures. That is a significant improvement. The construction line decreased that about \$700,000 with smaller projects deferred or modified. The February projection was for a \$40 million net outflow with the current projection at \$38 million in net outflow.

Mr. Fecher clarified the purposes of the two different analyses. The budget versus actual is a profit/loss statement (which may or may not be cash) and says we overspent our revenue by \$30 million. Our cash flow report shows the reduction in our cash position (or in this case reserves) of \$38 million. Based on today’s report, projections are we will finish the year with \$31 million in reserves compared to February’s projection of \$29 million. The effects of our austerity measures are starting to be apparent and this is good news.

2018 Budget Realignment

Dr. McCray, interim president for Wright State, offered his support of the efforts being shown by the Board to manage their financial situation and remarked that compared to his January assessment of an institution deeply in need of governance, Wright State now has a Board that is engaged and has a hold of their finances.

Mr. Ulliman presented a historical review of the budget remediation process that has taken place. A little over a year ago, the plan was to reduce overspending with a target of \$28 million (\$20M in expenses and \$8M in attrition) which included the elimination of 23 positions. This reduction was to have been phased in with 2/3 in FY17 and the remaining 1/3 in FY18. However, other factors interceded which included the Voluntary Retirement Incentive Plan (VRIP), a reduction of \$10 million in international enrollment, the loss of the Debate and its associated revenue, a decrease in investment income due to the reduction in the base investments, and the need to restore reserves. In addition, conditions were there for further enrollment decline. These considerations added up to a target of \$30 million in a second round of budget remediation. The FY18 budget being presented today reflects a \$50 million reduction from our actual spend in either FY16 or FY17 and is a reduction of about 15% of previously spending.

The final FY 2018 budget will be presented to the Board for approval on June 8, 2017. Mr. Ulliman offered a preview of that draft budget. The objectives utilized in the creation of the budget included a balanced budget with a minimum \$5 million in surplus to begin restoring reserves, prioritization of the instructional and educational components of the mission, creation and maintenance of a strong culture of fiscal accountability, and prioritization and adherence to review processes to ensure continuous efficiency and effectiveness.

A list of the colleges, divisions and departments was presented highlighting the reductions in personnel; operations or both that were taken in each area to arrive at a reduction of \$30.3 million in spending. Cuts were not uniform, nor across the board, but instead honored the priorities of each area and were managed based on the 5% or 15% reduction exercises each dean or vice president completed for their areas earlier in the year.

As outlined, Athletics will receive an additional subsidy of \$1.6M to their previous support level. Netted against that amount, however, are reductions in operational and personnel expenses. In the end, two sports programs were eliminated. Additional scholarship and roster management will net future savings. In summary, Athletics now has a budget to which they can be held accountable at the same standards as the rest of the University.

The latest round of budget cuts resulted in the elimination of 71 currently filled positions and 107 vacant positions. In addition, 14 individuals will be impacted with a reduction in their FTE status. The net result equates to \$14.1 million in reduced salary and benefit expense.

The FY2018 budget was built on the following assumptions:

- State Share of Instruction (SSI) is based on preliminary FY18 ODHE projections and includes the House of Representatives pool recommendation of flat state funding
- Enrollment decline of student credit hours is approximately 5% overall based on the estimates of Enrollment Management
- Instruction and General Fees are based on the enrollment projection and an increase of 3% in Graduate Fees.
- Non-Resident Tuition includes a 3% price increase and a volume decrease of approximately 20%
- Room and Board will each increase 3%
- No increase is budgeted for Salaries and Wages

The FY2018 Proforma presented by Mr. Ulliman shows the proposed budget broken out for the Main Campus, the Lake Campus and the Boonshoft School of Medicine and the reforecast budget for FY2017. Reflected in the revenue expectation are the assumptions presented above and a projected decrease in federal grant support. The expectation of investment income has been eliminated from the budget, as has the use of any reserves. Salaries and wages, as well as operations, show the results of the previous rounds of budget reductions. Debt service remains the same. The overall budget is set to create a surplus of \$5 million from the Main Campus and \$1,091 in surplus from the Boonshoft School of Medicine.

The University's proposed Budget will be posted online and a comment period will be opened to elicit feedback from the campus community. The Board will review the input prior to their June 8th meeting where they will vote to approve the FY2018 budget.

Additional financial controls have been put into place to help maintain fiscal accountability. These include system checks in requisitions for available budget, the elimination of the Electronic Department Purchase Order (E.D.P.O.), a proposed reduction in procard monthly limits, a suspension of the spending of carryover funds, a continued review of employment vacancies, and consequences for those with budgetary oversight for overspending or unauthorized use of funds.

Provost Sudkamp spoke about the possibility of additional expense reductions to enhance revenue, further decrease expenses and gain efficiencies. Consolidations and mergers between departments, units or colleges are being considered. The University is striving to better serve students, create synergies and redesign for the academic demands in growth areas for the 21st century. Centralized undergraduate academic advising, a single entrance point for career education and advising, and the elimination of lower enrollment programs are being reviewed.

Marketing services are being centralized, as are web and IT support. The University will undertake steps to create a new Strategic Plan, which will guide decisions on enrollment,

recruiting, academic programs, and retention. Currently, data analytics are being explored to better identify students at academic risk and a Campus Completion committee is addressing retention. Enrollment Management is developing a task force to define an Enrollment Management Strategic Plan with the goal of better serving all students and their academic success.

Mr. Fecher opened the floor for questions from the Board. Discussions ensued around Fiscal Watch, the University's drop in credit rating, measures being done to encourage additional enrollment, plans for adjusting the budget should enrollment decline, and the impact on salaries should negotiations fall short with the AAUP Faculty union over the current contract.

Mr. Fecher concluded the meeting saying no one likes this budget nor is happy with Wright State's current financial condition. He and the Board pledged to keep lines of communication open, ask more questions and better serve the University to emerge from this low point. Together with everyone's efforts we will emerge as a strong University dedicated to the service of students.

Adjournment

The meeting adjourned at 10:36 a.m.

**Finance Committee
Meeting of October 21, 2016**

Minutes

Present: D. Fecher, G. Ramos

Guests: F. Ainina, D. Bertsos, T. Heigel, C. Loranger, D. Kimpton, K. Ralston, S. Sherbet, T. Sudkamp, J. Ulliman

Mr. Fecher called the meeting to order at 8:59 a.m. and reminded the Trustees of their duty to disclose any conflicts of interest and to take the appropriate steps to perform their duties fairly and impartially.

Approval of Affordability and Efficiency Report and Five-Year Efficiency Goals:

Trustee Fecher reported that due to a potential conflict of interest, he would be abstaining on any motion or voting pertaining to the Affordability and Efficiency Report and the Five-Year Efficiency Goals. Since the Finance Committee currently has two members, he requested that the full board review the amended report and decide whether or not to vote on the motion needed.

Mr. Ulliman, vice president of finance and CFO, updated the Board on the amendments and enhancements made to the Affordability and Efficiency Report recently submitted to the state that were requested by the Ohio Department of Higher Education (ODHE).

The Board discussed several of the items on the Five-Year Efficiency Goals as ways to create institutional efficiency savings and resource generation. Under consideration are privatizing parking, opportunities for naming rights, ways to enhance textbook affordability, and a collaboration with Sinclair for a childcare facility.

Approval of Amended Contracts over \$500,000

A contract for \$888,700 to A.H. Sturgill Roofing was approved on July 15, 2016 for replacement of the roof and water damaged insulation on the Russ Engineering Building. The contractors have since uncovered additional water damage, due to leakage, which exceeds the authorized scope of work. Mr. Ulliman presented a resolution requesting an increase of \$227,257 in project expenditures to make the necessary repairs.

Dr. Fall Ainina, Faculty Senate representative to the Finance Committee, inquired about the feasibility of doing a review of contract overruns and factors contributing to additional costs. Mr. Fecher and Mr. Ulliman agreed to meet with Dr. Ainina to further explore the project.

The following motion is presented for approval.

Amendment to Resolution 17-1 dated July 15, 2016

RESOLUTION 17-

WHEREAS, Board Resolution 17-1 approved expenditures in the amount of \$888,700 for repairs to the Russ Engineering Center roof, and

WHEREAS, initial work uncovered conditions necessitating removal and replacement of 16% more square feet of insulation resulting in an increase in project expenditures, therefore be it

RESOLVED that authorization is granted for the accompanying amended contract amount not to exceed \$1,115,957 now before the Board of Trustees be, and hereby are approved.

I offer this Motion:

Do I have a second:

Roll Call vote.

Approval of Contracts \$250,000 - \$499,999

Mr. Ulliman presented a list of contracts with dollar amounts between \$250,000 and \$499,999. No Board action was necessary.

<u>Vendor</u>	<u>Description of Services</u>	<u>P.O. Amount</u>
Fujifilm Visualsonics Corp.	Imaging System	\$317,531
U.S. Dept. of Education	Legal Services	\$290,303

Board Financial Policy: Understanding University Reserves

Mr. Ulliman introduced the "Claim on Cash and Investments" report and defined the various categories listed. This 5-year trend report was developed in the 1990's and outlines who has claim on, or the ability to utilize various cash balances. These balances represent the "reserves" of the University. There are several categories of reserves.

"Carryforwards" are the positive or negative net year-end budget balances for each college or business unit. "Allocated" and "Unrestricted" fund balances/deficits are the University's unrestricted reserves resulting from an excess of revenues over expenditures other than those created by carryforwards. They include funds for purposes such as construction projects, renewal and replacement, and the standard results of operations. "Restricted funds" included money set aside for purchase orders, loan payments, or any other externally committed funds.

This five-year look comparison is helpful in tracking reserve balances with the expectation that reserve balances will increase over previous years.

There was a discussion on whether we need to create a university reserve policy establishing minimum reserve targets.

Financial Performance Measurement and Reporting

The WSU Budget Report and the Budget Variance Report were reviewed by Mr. Ulliman. As mentioned at the last Finance Committee meeting in September, tuition revenue is down due to decreased international student enrollment. Projected Net Debate revenue has been reduced by \$5.5 million due to the cancellation. Wright State has received, or will receive, \$400 thousand in donation payments and \$220 thousand from a state grant towards the Presidential Debate. Compensation expenses are higher due to the payout costs associated with the Voluntary Retirement Incentive Plan (VRIP). Final amounts for State Appropriations will be known next month.

Investment Report

Mr. Steve Sherbet, university bursar and director of treasury services, updated the Board on the September 30, 2016 investment report. The report will be filed with the written records.

The meeting was adjourned at 10:33 a.m.

Respectfully submitted,

Deborah Kimpton

**Finance, Audit and Infrastructure Committee
Meeting of October 20, 2017**

Minutes

Present: M. Bridges, D. Fecher, S. Fitzpatrick, S. Green, B. Langos, A. Rains, G. Ramos

Guests: C. Bajek, W. Branson, L. Chan, P. Cheng, T. Heigel, J. Hensley, D. Kimpton, N. Laskey, G. Sample, T. Sudkamp, J. Ulliman, C. Woolley

Mr. Fitzpatrick, committee chair, called the meeting to order at 9:01 a.m. and read the conflict of interest statement.

Committee Chair Comments

Mr. Fitzpatrick greeted the University liaisons to the Finance, Audit and Infrastructure Committee and offered the following comments.

The leadership team here has done a good job towards making progress on balancing the budget, improving oversight and more effectively prioritizing investments and putting the University back on the path of fiscal health. I commend all of you on your efforts along this difficult path. We are finding our way through the woods but we are not through the woods yet. Much work is yet to be done and the stakes are high. Among other things we must deliver a high quality education to our students, attract and retain top talent across the organization, and deliver on our research mission while at the same time facing the challenges of declining enrollment, reduced state funding, and flat tuition. It is a challenging task but the Board has full confidence in President Schrader and her team to deliver. Today we will hear remarks from Mr. Branson and cover a variety of other items. Now, I will turn the floor over to Mr. Branson.

Vice President Comments

Mr. Walt Branson, vice president for finance and operations and chief business officer, offered brief comments on several areas of focus for FY19. One of those areas is maximizing net tuition revenue. Net tuition is the amount of revenue gained after discounts or financial aid awards are subtracted from gross tuition charged. Net tuition is an important metric used in figuring Senate Bill 6 scores and is vital to control when maximizing tuition revenue.

Preparations are also underway to submit Wright State's Capital Budget request to the state by year-end. The focus of this request will be on repair and renovation projects to address areas of deferred maintenance.

Approval of Contracts \$250,000 - \$499,999

Mr. Ulliman presented the following contract for Committee review and approval. Mr. Fitzpatrick moved to approve, Mr. Langos seconded and the Committee unanimously approved the contract.

<u>Vendor</u>	<u>Description of Services</u>	<u>Current Contract Amount</u>	<u>Previous Contract Amount</u>	<u>Term of Contract</u>
Children's Care Group	Professional Services	\$450,000	N/A	7/1/17 – 6/30/18

Monthly Financial Performance Reporting

- **Budget to Actual Forecast Report**

Mr. Branson reviewed the budget to actual forecast report and highlighted the areas of budget deviation. Three shortfalls were identified. The \$4.8M deficit in tuition and fees remains unchanged from last month, as did the budget shortfall of \$2.2 previously discussed. A new deficit amounting to \$3.5 million in scholarship and fellowship expenses has been identified. An underlying factor for this deficit occurred because, per written policy, tuition waivers for graduate students working on grant-funded projects that received the full "F&A rate" are automatically expensed to the University instead of to the grant.

A discussion ensued about how fee waivers were allowed to exceed actual budget allocations and what steps are being implemented to discontinue this practice. An amended written policy whereby all waivers, where appropriate, will be expensed against grants is under review in the Faculty Senate. Moving forward, for all non-reimbursable waivers requested, there will be a priority ranking and "budget against actual" accounting to avoid overspending the available waiver budget. The Committee supported these changes.

Protecting the graduate student research experience and the need to preserve and maximize net tuition revenue since Wright State already ranks among the most affordable tuition in the state were follow-up discussions.

A budget remediation plan of \$10.5M was presented. The plan included \$1M in net savings from Summer teaching expenses, \$1M in discretionary budget reductions, and \$8.5M in compensation savings to be realized through the elimination or delayed filling of vacant positions.

The Committee debated the merits of a total hiring freeze versus a “hiring frost” which targets only essential health, safety, compliance, or “mission essential” personnel for rehire. Trustee Fitzpatrick requested that the Committee receive monthly tracking listing total balance to remediate per category, balance yet to remediate pro-rated by month, and total of savings per month and YTD as well as the recalculated total left to remediate per month and YTD. Trustee Ramos reminded everyone to be mindful of diversity and inclusive hiring both on the Strategic Hiring Committee and in the hiring process.

The next big reporting milestone will be tuition and revenue numbers coming out in January. Across the state, enrollments are down and have showed declines for some time. To balance the budget, Wright State needs to meet its Spring revenue targets and continue to avoid overspending.

Ohio Department of Higher Education Affordability and Efficiency Report

In 2015, Governor Kasich created a taskforce to address Ohio’s affordability and efficiency in higher education. Beginning in 2016, all institutions of higher education were required to prepare an annual report for the Ohio Department of Higher Education outlining their efforts in 23 specific areas. This years’ report needs final Board approval and was due October 13, 2017.

Dr. Dan Krane, chair of Wright State’s taskforce on Affordability and Efficiency, briefed the Board on Wright State’s 2017 report. The 37-page report addresses four areas of concentration; namely, efficiencies, academic practices, policy reforms, and redeployment of savings. Several areas of note under “Academic Practices” include the work being done on textbook affordability and the move to cap degree programs at 120 hours wherever possible.

Trustee Fitzpatrick commended the taskforce on their efforts and the quality of their report. He reiterated the need to continue tracking savings and assigning accountability metrics to monitor progress.

After questions and discussion, the Committee accepted the report and recommended that a section be added outlining potential savings in the area of Nutter Center management. With this modification to the report, the Committee moved the following resolution to the full Board for approval.

RESOLUTION 18-

WHEREAS, Am. Sub. H.B. No. 64, Section 369.560 requires that all Boards of Trustees for each state institution of higher education shall develop an efficiency review of the institution based on the recommendations of the Ohio Task Force on Affordability and Efficiency; and

WHEREAS, the review considers:

- (1) Efficiencies;
- (2) Academic Processes;
- (3) Policy Reforms; and
- (4) Cost Savings, Redeployment of Savings, and Tangible Benefits to Students; and

WHEREAS, not later than October 13, 2017, the Board of Trustees of each state institution of higher education shall submit the reports required under this section to the Chancellor of the Ohio Department of Higher Education; and

RESOLVED that the attached Wright State University Affordability and Efficiency Report as submitted to this meeting be, and the same hereby is endorsed.

I offer this motion:

Is there a second:

Roll Call Vote:

Consulting and Professional Services Contracts

At the request of the Trustees, the report outlining consulting services over \$50,000 paid out in FY17 was expanded to include professional services, contract beginning and ending dates, and total contract amount. Mr. Branson, with the aid of Mr. Ulliman, presented the amended report for review and answered contract related questions.

Trustee Green asked about the process whereby consulting and professional services contracts are created. Mr. Ulliman explained that the procurement department is staffed by four individuals who assist requesting departments with the bid process over \$25,000. A minimum of three bids are required; from which a decision is made. Departments receive the names of vendors from the IUC consortium approved list or state contracted vendors as well. Under the \$25,000 limit, departments can obtain their own quotes. Contracts under consideration are reviewed by the General Counsel's office and approved by the Contracts office and the system checks for available funding in the department's budget. The department has the final decision on which consultant or vendor best addresses their needs.

The process for amendments or renewals varies depending on the individual circumstances and the needs of the department. Trustee Ramos expressed concern about amendments or renewal contracts to one vendor, in aggregate, exceeding Board approval thresholds when renewed in subsequent years.

The Committee members asked for a report on how the procurement process for hiring consultants and professional services could be better managed, costs reduced, and the renewal/amendment process better supervised. A timeline was established for late winter, early spring to deliver recommendations to the Finance, Audit and Infrastructure Committee.

University Deferred Maintenance

Universities struggle with staying ahead of their building maintenance needs, especially with aging infrastructure. Spending a dollar in preventative maintenance typically saves two to three dollars down the road in repair costs. Mr. Branson indicated that historically Wright State has had very small resources for preventative maintenance and one of his operational goals for FY19 is to begin building a Facilities budget to address this issue.

The Facility Condition Needs Index (FCNI) is a good benchmark for tracking deferred maintenance. This index takes into account the age and value of buildings and can be used to compare the level of deferred maintenance at Wright State against peer institutions. Mr. Branson and Mr. Sample are working to prepare a report on Wright State's FCNI for presentation at the next committee meeting.

Mr. Greg Sample, chief real estate officer, presented Wright State's Facilities Deferred Maintenance report. The report outlined the inspection and review of all campus buildings and the prioritization of deferred maintenance needs. Mr. Sample recognized the efforts of Mr. Javan Conley, construction administrator, to develop the process whereby a true picture of Wright State's needs could be captured. Their report is a fluid document and defines three priority levels based on "risk posed by not taking corrective action". Priority 1 level requires immediate attention.

Moving forward, Wright State will submit a capital request to the state of Ohio for biannual 2019-2020 capital project funds to begin addressing Priority 1 needs. Based on the level of support received, the University will then identify ways to prioritize funding within the University budget to address the challenge over the next 2-3 years.

Other Follow-Up Items

Provost Sudkamp highlighted several areas under exploration to enhance revenue. The decline of international students over the last two years was predominately concentrated within three countries. Wright State is now expanding and diversifying its international recruitment efforts to minimize the effects of global political decisions or monetary policy changes. In addition, Wright State has entered into a partnership with Edison State Community College to provide synchronized classroom transmissions from Wright State to reach underserved areas of second year students without the expense of onsite instruction. This audience should open a new revenue stream for Wright State.

Mr. Ulliman reported that Wright State's investment firm, SEI, has agreed to a reduction in their contracted fees when approached to make concessions. After careful consideration, it was decided to retain the alternative investments currently in the portfolio until the expenses to be incurred with liquidation are much lower.

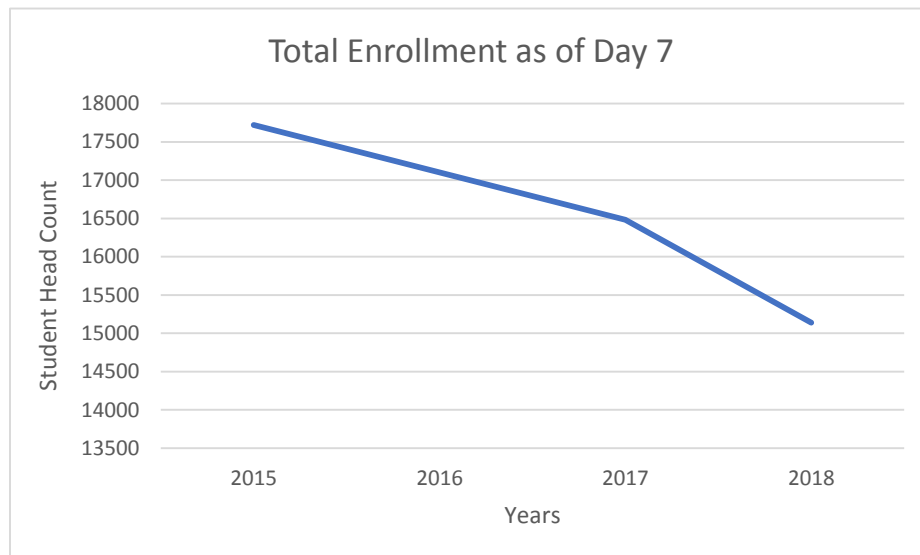
The meeting adjourned at 10:52 a.m.

Respectfully submitted by
Deborah Kimpton

Enrollment Trends

Joining a number of colleges across the country Wright State University has seen a decline in total enrollment over the past 4 years. This year we have seen a total decline in enrollment of 9% in comparison to the same time point in 2017. The greatest area of decline has been in International Students with a loss of over 750 students since 2015.

Staffing changes in key leadership offices have occurred in the past 2 months, the appointment of Dr. Susan Edwards as the new Provost/Executive VP for Academic Affairs and her recent appointment of Dr. Paul Carney as the new VP for Enrollment Management. This change brings new ideas and an outside perspective to the way Wright State addresses the recruitment and admission of students. To address the declining enrollment issue Wright State has embarked on a number of initiatives to increase enrollments across the board.



Plans to address Enrollment Challenges

- Development of a comprehensive enrollment management plan
- Targeted campaign aimed at transfer students creating a spring intake cycle for students wishing to transfer from Community College Programs
- Movement to the Common App for Fall 2019 intake the aim is to increase visibility for prospective students whose high schools encourage using it. The Common App will make it easier to apply to Wright State and potentially generate more applicants and with applicant targeted follow up may see an increase in yield
- Streamlining internal processes to ensure the elimination of potential roadblocks to admission process

- Centralization of scholarships to ensure financial packages are offered prior to the acceptance date
- Marketing of Wright State's reciprocity agreements with 16 Indiana counties that border the Ohio state line. The agreements offer eligible Indiana students the same lower tuition paid by Ohio residents.
- Launched a new communication campaign aimed at the recruitment of high school sophomores, many of whom are making their college decisions earlier than in the past.
- Added state and college competitor matches to the college discovery programs of Naviance and Carnegie Dartlett. These programs are used by 67 percent of Ohio high schools and a majority of high schools across the country.
- Launched parent communication plans to help parents of admitted students understand the admission and financial aid processes.
- Increased communications throughout the admission cycle using the new Marketing Cloud capability.
- Planned special visit opportunities for high school students to add an athletic field tour option, on-campus special visits to each college of interest and additional honors visit options — all to happen monthly.
- Launched the new "Last Call for Fall" degree completion marketing campaign in July, targeting students ages 20 to 45 with some college or an associate degree in eight local counties. The multi-channel campaign uses email, direct mail, social media and other digital advertising.
- Implemented a Transfer Peer Mentor program with support of the Wright State Foundation. Through it, existing Wright State transfer students connect with incoming transfer students to help them successfully transition to Wright State to improve recruitment and retention.
- Developed a robust social media and communication campaign to market recruitment events at Sinclair College. Twitter campaigns had a 400 percent increase in interaction and reached over 4,000 people.
- Provided training for Sinclair academic advisors to ensure that they were knowledgeable about Wright State academic programs, the benefits of the Wright Path Partnership Program and how to assist students in transferring to Wright State.
- Initiated group campus tour and presentation opportunities for all community college partners.
- Completed a streamlined merit and need-based financial aid strategy to help enroll and retain new direct from high school students and transfer students.
- Increased Wright State's presence in high schools for financial aid night presentations.

- Built advertising campaigns for Raider Open House, college fair guides across the state and major high school sporting events, and added the university brand to the Beavercreek Golf Club scorecard.
- Implemented email, direct mail and telephone campaigns to new students eligible for the Guaranteed Tuition Program.
- Also implemented email, direct mail and telephone campaigns to all continuing students to advise them of bill due date changes and the consequences of not paying by the due date. This is an effort to help continuing students avoid cancellations for nonpayment.

International recruitment

In recent years the university became too dependent on recruiting students from just a couple of countries, this resulted in the university being too susceptible to factors outside of its own control in those countries or other international factors. An additional new effort includes plans to expand and diversify international recruiting with recruiting efforts being customized for each targeted country.

International recruiting for Wright State will be fully outsourced beginning in August 2018 with a focus on two methods:

- Agent network expansion into Morocco, the Baltic countries and Central Asia.
- Full-time boots-on-the-ground recruiters as a part of new investment initiatives. Wright State is currently in negotiations with two international education consultancies that will manage full-time Wright State recruiting personnel across India, the Middle East, North Africa as well as Central Asia.

By partnering with two companies for international recruiting, Wright State should be in a position to leverage decades of international recruiting experience.

The International Admissions and Immigration units of the University Center for International Education have also begun implementing the SUNAPSIS software program that will increase the efficiency in processing international students.

Still, international recruiting is expected to remain challenging as the dollar strengthens and competition for students grows worldwide. The university expects that by increasing Wright State's physical presence at major recruiting fairs across a variety of countries, it will establish the Wright State's brand and learn where its niche markets lie. The ultimate goal is to begin ensuring sustainable inflows of students from a variety of countries, creating a more balanced and stable portfolio.

From: Vince Coraci <vcoraci@hlcommission.org>
Sent: Monday, November 05, 2018 11:17 AM
To: Edwards, Sue <susan.edwards@wright.edu>
Subject: HLC Financial Panel: Request for More Information

Good morning, Dr. Edwards.

The financial report for Wright State University is out for panel review and they have requested some additional information. They would like the following provided:

- The fiscal sustainability plan identified on page 3 of the report (bullet 5 under Longer term initiatives), but is not included in the materials provided.
- Information on the tuition guarantee program – this is identified on page 3 (bullet 2 under Longer term initiatives) and referenced in the minutes and financial statements as under consideration, but no information is provided in the report on how this plan is to work and what are the expectations. If this is included in the fiscal sustainability plan, there is no need for a separate document.
- On page 3 of the report there is a reference to “permanent, base expense reductions to realign expenses to projected revenues” (bullet 3 under Longer term initiatives). The minutes of the meetings mention budget reductions, but there is no plan presented to identify what the plan is for the future. If this is included in the fiscal sustainability plan, then there is no need for a separate document.

Please provide this information to me no later than November 14th so that the panel can complete their work on time. If there are any questions or concerns, please let me know.

Thanks,
Vince

Vince Coraci
Accreditation Processes Manager
(Institutional Data, Surveys and Indicators)
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Wright State University Fiscal Sustainability Plan – *Additional Projects*

Updated 10/22/2018

Revenue Enhancements			
Action/Goal	Project Information	Status	Responsibility
1 Financial aid optimization GOAL: Target aid to attract more students	Due Date: 07/2018 Recurring? (R/N): R Direct \$ Impact (Y/N): Y	75% Complete	Amy Barnhart
2 Implement Common Application GOAL: Increase all UG Apps	Due Date: 08/2018 Recurring? (R/N): Direct \$ Impact (Y/N):	Done	Jen McCamis
3 Explore tuition discount for active duty military members GOAL: Increase enrollment/net revenue	Due Date: 2019 Recurring? (R/N): R Direct \$ Impact (Y/N): Y	Data collection underway.	Seth Gordon
4 Create corporate collaborations on enrollment: Synchrony Financial, L3, Liedos GOAL: Build a pipeline of potential workforce talent	Due Date: Ongoing Recurring? (R/N): R Direct \$ Impact (Y/N): Y	Beginning phases of discussion with various companies	Seth Gordon
5 Increase pre-college program marketing and promotion GOAL: Increase number of students who participate in pre-college summer programs	Due Date: Done 2018, ongoing 2019 Recurring? (R/N): R Direct \$ Impact (Y/N): Y	Accomplished for Summer 18. In the Discovery program, participation increased by 12% (186 participants) as compared to Summer 17. A more thorough analysis of all programs offered is forthcoming as well as the marketing plan for Summer 19.	Elizabeth Turner

Wright State University Fiscal Sustainability Plan – *Additional Projects*

Updated 10/22/2018

Revenue Enhancements			
Action/Goal	Project Information	Status	Responsibility
6 Conduct data analysis for rich recruitment areas in Ohio - Analysis conducted by Office of Disability Services (ODS) GOAL: Produce data that helps ODS and enrollment management target the highest recruitment yield areas around Ohio	Due Date: 05/2019 Recurring? (R/N): R Direct \$ Impact (Y/N): Y		Tom Webb / Jason Geperth
7 Complete preferred name and pronoun project GOAL: Increase recruitment and retention of students, faculty and staff	Due Date: Ongoing Recurring? (R/N): R Direct \$ Impact (Y/N): Y		Equity and Inclusion LGBTQA Affairs CATS
8 Complete sex and gender marker update project GOAL: Increase recruitment and retention of students, faculty and staff	Due Date: Fall 2020 Recurring? (R/N): R Direct \$ Impact (Y/N): Y		Equity and Inclusion LGBTQA Affairs
9 Complete all-gender restroom project GOAL: Increase recruitment and retention of students, faculty and staff	Due Date: Fall 2018 Recurring? (R/N): R Direct \$ Impact (Y/N): Y	Phase 1 with single stall restrooms complete. Fourteen restrooms in seven buildings received new signs indicating all-gender as of 9/30/2018.	Matt Boaz Lindsay Wight Petey Peterson

Wright State University Fiscal Sustainability Plan – *Additional Projects*

Updated 10/22/2018

Revenue Enhancements			
Action/Goal	Project Information	Status	Responsibility
10 Create an optional demographic question on admission application that asks for gender identity and sexual orientation GOAL: Increase recruitment and retention of students, faculty and staff	Due Date: Fall 2020 Recurring? (R/N): R Direct \$ Impact (Y/N): Y		Equity and Inclusion LGBTQA Affairs Enrollment Management
11 Mandate yearly meetings between OEI and department heads to review affirmative action for each area and develop a recruitment and retention plan to decrease underutilization of underrepresented people in each area GOAL: Increase recruitment and retention of students, faculty and staff	Due Date: Fall 2020 Recurring? (R/N): R Direct \$ Impact (Y/N): Y		Equity and Inclusion
12 Expand scope & frequency of housing marketing activity GOAL: Analyze and revise current marketing plan to determine effectiveness and increase impact of plan including increased coordination with Admission's marketing materials	Due Date: Ongoing Recurring? (R/N): R Direct \$ Impact (Y/N): Y	Marketing team is currently running a cost/benefit analysis of current plan to determine past ROI as well as how to enhance future plan and coordinate more with Admissions for larger ROI.	Kim Dancer DanBertsos Jennifer McCamis
13 Have housing representatives participate on admissions trips GOAL: Attend events to assist recruiting efforts for students of color and others	Due Date: 12/2018 Recurring? (R/N): R Direct \$ Impact (Y/N): Y	In progress – new enrollment management VP and Admissions Director are determining if a program like this is viable at this current time.	Dan Bertsos

Wright State University Fiscal Sustainability Plan – *Additional Projects*

Updated 10/22/2018

Revenue Enhancements		Project Information		Status	Responsibility
Action/Goal					
14 Create a housing scholarship		Due Date: 12/2018 Recurring? (R/N): R Direct \$ Impact (Y/N): Y		Draft of proposal to be discussed with Provost by end of Nov.	Dan Bertosos
GOAL: Offer Housing Scholarships to enhance yield, initially with DACA and Army ROTC					
15 Enlist alumni volunteers to sponsor/host recruitment events		Due Date: Ongoing Recurring? (R/N): R Direct \$ Impact (Y/N): Y		Alumni Relations will work with national and regional alumni networks to seek their willingness to host and sponsor recruitment events.	Alumni Relations
GOAL: Support recruitment					
16 Implement first year mandatory housing live-in requirement		Due Date: Fall 2019 Recurring? (R/N): R Direct \$ Impact (Y/N): Y		Draft of 1 st year residency requirement is complete. Will be discussing with Provost Edwards by end of October for next steps.	Dan Bertosos Gary Dickstein
GOAL: Increase Fall '19 occupancy by 200 students, Fall' 20 occupancy by 350					
17 Partner with Division of Student Success and the cultural and identity centers to enhance underprepared residents		Due Date: 06/2019 Recurring? (R/N): R Direct \$ Impact (Y/N): Y		Will schedule a meeting by no later than Oct. 30 to begin building the plan.	Jennifer Attenweiler Dan Bertosos
GOAL: Increase retention of residents with an ACT score below 20					
18 Increase Raiders on the Autism Spectrum Excelling (RASE) Program fee to \$750 per participant		Due Date: 09/2019 Recurring? (R/N): R Direct \$ Impact (Y/N): Y			Tom Webb
GOAL: Raise funds to create a sustainable program that retains students on the Autism spectrum					

Wright State University Fiscal Sustainability Plan – *Additional Projects*

Updated 10/22/2018

Revenue Enhancements			
Action/Goal	Project Information	Status	Responsibility
19 Purchase of Roompack Software to track and retain residential students GOAL: Implement software that will allow us to track students and flag at risk students. Also, create efficiencies in staff processes and reports	Due Date: 07/2018 Recurring? (R/N): R Direct \$ Impact (Y/N): Y	Completed. Should help create efficiencies and increase roommate selection/pairing satisfaction. Implemented fully in Spring 19. Creating new reports to produce new data to use for early alert and retention.	Jen Attenweiler Carol Rader Dan Bertosos
20 Send resident newsletters to parents GOAL: Develop partnership with parents of Generation Z to increase retention	Due Date: 08/2018 Recurring? (R/N): R Direct \$ Impact (Y/N): Y	Completed 8/18	Kim Dancer Carol Rader
21 Provide research support to faculty to encourage proposal submissions. Grants and contracts generate Facilities & Administrative (F&A) support to WSU GOAL: Increased external funding leading to maximum collection of F&A costs	Due Date: Ongoing Recurring? (R/N): R Direct \$ Impact (Y/N): Y	Business managers are provided monthly reports of "burn rates" so that they aware of grant fund expenditures Ongoing	RSP Principal Investigators
22 Increase grant applications submitted by colleges to foundations GOAL: Increase foundation support	Due Date: Ongoing Recurring? (R/N): R Direct \$ Impact (Y/N): Y		Mary Jean Henry

Wright State University Fiscal Sustainability Plan – *Additional Projects*

Updated 10/22/2018

Revenue Enhancements					
Action/Goal		Project Information		Status	Responsibility
23	Create a 3-year plan to increase and coordinate Student Affairs grant and donor opportunities GOAL: Increase funds through grants and gifts	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	01/2019 R Y	In progress. Third draft currently being revised.	Gary Dickstein Brenda Dewberry
24	Renew/apply for ongoing grant funding for Advocacy for victims of Gender Based Violence/Harassment GOAL: Continuation of Ohio Attorney General Office grant	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	10/2018 R Y	Completed and funding approved for another year.	Destinee Biesemeyer
25	Research grant possibilities for Student Affairs GOAL: Increase revenue to provide support services	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	12/2018 R Y	In progress. Division Coordinator for Grants, Development and Outreach is and will be doing this on weekly basis during the year. Also each Director was given as a goal to apply for at least 2 grants and conduct one fundraiser for a scholarship/program fund by end of Spring 19.	Brenda Dewberry Gary Dickstein
26	Connect with local Latino, Asian, Native American businesses to form partnerships (revenue streams) GOAL: Increase donor and sponsorship opportunities	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	06/2019 R Y		Julia Acosta
27	Support WSU's diversified portfolio of intellectual property, including patents, copyrights and licenses	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	Ongoing R Y	TreMonti consultant working with WSU inventors. FY19 invention disclosures on the	Technology Transfer

Wright State University Fiscal Sustainability Plan – *Additional Projects*

Updated 10/22/2018

Revenue Enhancements			
Action/Goal	Project Information	Status	Responsibility
		upswing through September 2018. Other faculty outreach efforts ongoing.	
GOAL: Successful commercialization of intellectual property results in payments of royalties shared by WSU and its inventors			
28 Change business model/priorities for Event Services and Youth Programs	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	Fall 2019 R Y	Eric Corbitt
GOAL: To utilize space in the Student Union in manner that maximizes revenue rental, but does not compromise student services		In progress. Will be forming a committee to look at feasibility of plan.	
29 Expand Summer Institute groups with College of Engineering and Computer Science	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	In process R Y	Dan Bertso Sheila Nahrang
GOAL: Increase revenue through long term stays of college/graduate summer workshops vs. youth conferences		For Summer of 18, we added one new group of 20 residents who stayed in Guest Housing for 10 weeks. Collaborating with CECS Dean and other college reps to identify current activity (with or without residency) to propose use of campus apartments, developing new concepts with all Deans.	
30 Expand further partnerships with Sinclair and Clark State Community Colleges	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	08/2018 R Y	Dan Bertso Don Miller
GOAL: Add SCC automotive and aviation resident options		Gateway & Wright Path MOU's being reviewed and updated. Establishing policies and procedures to enable WSU to house more Sinclair students. Similar conversation with Clark State to be scheduled.	

Wright State University Fiscal Sustainability Plan – *Additional Projects*

Updated 10/22/2018

Revenue Enhancements				
Action/Goal	Project Information		Status	Responsibility
31 Explore possibility of student athletes living on campus GOAL: To have all first and second year student athletes live in campus housing	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	2/2019 R Y	First meeting with appropriate athletic representatives will take place Oct. 18.	Dan Bertso Bob Grant

Operational Efficiencies				
Action/Goal	Project Information		Status	Responsibility
1 Review the strategic hiring process to determine how it may become more strategic and less opportunistic GOAL: Analyze open positions from a campus wide perspective	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	TBD R Y	Strategic Hiring Committee established. Meeting regularly	Shari Mickey-Boggs
2 Appoint a task force to evaluate and make recommendations regarding WSU Athletics as part of Program Effectiveness Review GOAL: Understand the role and impact of athletics to WSU	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	TBD R Y	Athletics Program Effectiveness Report submitted.	Cheryl Schrader Craig Woolley Dan Krane
3 Implement an "Idea Box" website. Have it monitored regularly with a decision component for determining which ideas are worth pursuing GOAL: Solicit campus input for revenue enhancement and operational efficiencies	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	06/2018 R Y	Done	Seth Baugness

Wright State University Fiscal Sustainability Plan – *Additional Projects*

Updated 10/22/2018

Operational Efficiencies			
Action/Goal	Project Information	Status	Responsibility
4 Develop a staffing report to show high level staffing changes for major university components GOAL: Demonstrate the breadth of reductions	Due Date: TBD Recurring? (R/N): N Direct \$ Impact (Y/N): N	Completed.	Business and Finance
5 Participate with other public institutions in the western Ohio regional compact GOAL: Promote efficient offering of academic programs, create operational efficiencies, and share best practices	Due Date: TBD Recurring? (R/N): R Direct \$ Impact (Y/N): Y	Agreement completed. Semi-annual meetings to be scheduled	Sue Edwards Walt Branson
6 APLU Consortium GOAL: Peer comparison	Due Date: TBD Recurring? (R/N): Direct \$ Impact (Y/N):	Initial meeting being held in NOLA Nov 2018	Cheryl Schrader Sue Edwards Tim Littell
7 Continue austerity measures GOAL: Align spending with resources	Due Date: Ongoing Recurring? (R/N): N Direct \$ Impact (Y/N): Y	Control mechanisms in place	Business and Finance
8 Fill open positions in Business and Finance GOAL: Improve timing and quality of financial reporting	Due Date: TBD Recurring? (R/N): N Direct \$ Impact (Y/N): N	Assistant Controller and Payroll Manager positions filled. Interim Director for Financial Operations appointed. Associate Vice President/Controller position posted.	Walt Branson

Wright State University Fiscal Sustainability Plan – *Additional Projects*

Updated 10/22/2018

Operational Efficiencies			
Action/Goal	Project Information	Status	Responsibility
9 Change reporting structure of business managers to all report to Finance and Business GOAL: Improve timing and quality of financial reporting	Due Date: 04/2018 Recurring? (R/N): N Direct \$ Impact (Y/N): N	Consolidation complete. Leadership being identified	Walt Branson
10 Create course/section level income and expense data to determine cost effectiveness GOAL: Help deans and department chairs better manage course offerings and costs	Due Date: TBD Recurring? (R/N): R Direct \$ Impact (Y/N): Y	Datamart creation underway	Sue Edwards
11 Implement revised Fee Remission Policy for Graduate Research Assistants to require that tuition be budgeted in externally sponsored grants and contracts whenever possible GOAL: Reduce the university's commitment to cost-sharing graduate tuition and cut expenses	Due Date: TBD Recurring? (R/N): R Direct \$ Impact (Y/N): Y	Draft policy currently on "hold."	VP for Research Research and Sponsored Programs
12 Vendor contract review including AM Management, Lake housing GOAL: Eliminate university support to outside operations	Due Date: TBD Recurring? (R/N): R Direct \$ Impact (Y/N): Y	AM contract revised for 18-19 academic year. Lake discussions have begun	Greg Sample Gary Dickstein Dan Bertso Walt Branson

Wright State University Fiscal Sustainability Plan – *Additional Projects*

Updated 10/22/2018

Operational Efficiencies			
Action/Goal	Project Information		Responsibility
13 Consider change to Cashnet from Touchnet GOAL: Reduce expenses	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	TBD R Y	Steve Sherbet
14 Engage with faculty committee to recommend revenue enhancements and operational efficiencies, particularly for areas under faculty purview GOAL: Receive broad-based campus input and engagement	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	Ongoing R Y	Walt Branson
15 Co-lead Inter University Council (IUC) benefit aggregation project GOAL: Potentially purchase non-medical benefits as an IUC consortium	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	TBD R Y	Shari Mickey-Boggs
16 Review all auxiliaries to ensure self-sustaining GOAL:	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	TBD R Y	Business and Finance
17 Explore options for financial autonomy through gift and endowment fee administration GOAL: Replace university budget expense	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	FY 2019 R Y	Foundation Board of Trustees

Wright State University Fiscal Sustainability Plan – *Additional Projects*

Updated 10/22/2018

Operational Efficiencies			
Action/Goal	Project Information	Status	Responsibility
18 Create a centralized fund for ADA accommodations for staff and faculty GOAL: Create a centralized fund to pay for ADA accommodations for faculty and staff	Due Date: TBD Recurring? (R/N): R Direct \$ Impact (Y/N): Y	Planning in progress	ADA Coordinator Equity and Inclusion
19 Reduce number of purchasing cards GOAL: Reduce administrative overhead	Due Date: FY 2019 Recurring? (R/N): Direct \$ Impact (Y/N):	Chrome River implementation underway which has reduced the total number of cards	Procurement
20 Develop a short term facility plan to make better and more efficient use of classroom space. Develop a long term space plan to consolidate space and potentially permit mothballing or sale of unneeded facilities GOAL: More efficient use of space. Potentially selling or mothballing properties	Due Date: Ongoing Recurring? (R/N): R Direct \$ Impact (Y/N): Y	Tracking empty spaces to create space utilization study. Reduce leases and assess property/building sales. Consolidate university functions on Dayton and Lake campuses.	Greg Sample
21 Study the possibility of outsourcing various facilities management operations GOAL: Create more efficient and effective service delivery	Due Date: TBD Recurring? (R/N): R Direct \$ Impact (Y/N): Y		Greg Sample

Wright State University Fiscal Sustainability Plan – *Additional Projects*

Updated 10/22/2018

Operational Efficiencies			
Action/Goal	Project Information		Responsibility
22 Study the implementation of a Voice Over IP telephone system GOAL: Reduce telephone maintenance costs	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	TBD R Y	Craig Woolley Evaluation in progress. Initial findings do not point to an ROI for VOIP implementation.
23 Evaluate computer lab usage GOAL: Right size number of teaching computer labs	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	TBD R Y	Craig Woolley
24 Reduce hours of operation of Student Union (FY18) GOAL: Reduce expenses	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	Fall 2018 R Y	Eric Corbitt
25 Reduce hours of operation during academic year and close climbing wall during summer GOAL: Reduce expenses	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	Fall 2018 R Y	Drew Corbett
26 Reduce pool hours of operation GOAL: Reduce expenses	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	Fall 2018 R Y	Drew Corbett
27 Create new housing Maintenance module in Mercury/RMS GOAL: Interface housing maintenance database with Mercury/RMS database	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	06/2019 R Y	Carol Rader Wray VanVoorhis

Wright State University Fiscal Sustainability Plan – *Additional Projects*

Updated 10/22/2018

Operational Efficiencies			
Action/Goal	Project Information	Status	Responsibility
28 Implement Common Application GOAL: Increase all UG Apps	Due Date: 08/2018 Recurring? (R/N): R Direct \$ Impact (Y/N): Y	Done	Jen McCamis
29 Create graduate support study committee GOAL: Ensure effective and efficient support for graduate students	Due Date: TBD Recurring? (R/N): R Direct \$ Impact (Y/N): Y		Sue Edwards
30 Consider vendor for Financial Aid verification GOAL: Reduce expenses	Due Date: TBD Recurring? (R/N): R Direct \$ Impact (Y/N): N		Amy Barnhart
31 High Demand High Cost program cost analysis GOAL: Analyze cost versus demand for academic programs	Due Date: TBD Recurring? (R/N): R Direct \$ Impact (Y/N): Y		
32 Implement new platform for Customer Relationship Management (CRM) system GOAL: All non-degree apps in CRM	Due Date: 03/2018 Recurring? (R/N): R Direct \$ Impact (Y/N): N	Done	Jen McCamis
33 Automate admissions decisions in systems GOAL: Time saver in processing apps and allows for less staff	Due Date: 2019 Recurring? (R/N): R Direct \$ Impact (Y/N): N		Jen McCamis

Wright State University Fiscal Sustainability Plan – *Additional Projects*

Updated 10/22/2018

Operational Efficiencies			
Action/Goal	Project Information	Status	Responsibility
34 Veteran Bachelor of Science in Nursing Grant GOAL: To have the VBSN (Accelerated Nursing Program) grant renewed.	Due Date: 06/2018 Recurring? (R/N): R Direct \$ Impact (Y/N): Y	Grant application submitted	Sherrill Smith
35 Update Orgsync to new platform to enhance organizational management and assessment capabilities GOAL: Create one application that can coordinate program scheduling, Orientation sign-up and some academic success tracking and communicating mechanisms	Due Date: 06/2018 Recurring? (R/N): R Direct \$ Impact (Y/N): N	Completed	Melissa Guffey
36 Research and conduct External Review of Residence Life & Housing GOAL: Assess program and recommend improvements of processes and efficiencies	Due Date: 06/2019 Recurring? (R/N): R Direct \$ Impact (Y/N): Y	In progress. Internal Review will take place in the Fall with the external review to follow in Spring 19.	Dan Bertso Gary Dickstein
37 Complete electronic proposal submission project. Complete electronic submission process of protocols for human subjects' research (IRB) and animal use (IACUC). GOAL: Reduce University operational expenses	Due Date: Ongoing Recurring? (R/N): R Direct \$ Impact (Y/N): N	Electronic routing of proposals using InfoEd is complete. Currently working to produce proposal and award reports through InfoEd. IRB protocols fully online. IACUC protocols in the implementation phase.	RSP Compliance committee members (IRB and IACUC)

Wright State University Fiscal Sustainability Plan – *Additional Projects*

Updated 10/22/2018

Operational Efficiencies			
Action/Goal	Project Information		Responsibility
38 Retire the legacy FileMaker database GOAL: Eliminate date entry redundancies	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	TBD R N	RSP
		Ongoing. Once RSP can generate reliable reports through InfoEd and other modules are fully online, the FileMaker database can be retired. Still TBD.	
39 Expanded use of Visual Compliance (for restricted party screening) and Service Now GOAL: Continued operational improvement and compliance oversight	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	Ongoing R N	RSP HR Procurement CATS
		Continue to seek additional opportunities for other campus entities to maximize use of Visual Compliance.	
40 Create engagement scoring tool for donors GOAL: Replace need for vendor purchase	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	09/2018 R Y	Advancement
		90% developed--being used for evaluation	
41 Develop predictive modeling to assess giving likelihood GOAL: Replace need for vendor purchase	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	Ongoing R Y	Advancement
		90% developed--being used for evaluation	
42 Coordinate w/ Career Services to share alumni employment data and enhance corporate partnerships GOAL: Provide better service to corporate partners	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	Ongoing R Y	Advancement Cheryl Stuart
43 Implement strengthened data collection and reporting GOAL: Make date informed decisions	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	TBD R N	Walt Branson Craig Woolley
		Banner budget module review underway	

Wright State University Fiscal Sustainability Plan – *Additional Projects*

Updated 10/22/2018

Operational Efficiencies			
Action/Goal	Project Information	Status	Responsibility
44 Institute charges for archiving materials to make the Archives self-sustaining	Due Date: TBD Recurring? (R/N): R Direct \$ Impact (Y/N): Y		Dean Library
GOAL: Support expanded archives			
45 Implement process review using LEAN principles	Due Date: Ongoing Recurring? (R/N): R Direct \$ Impact (Y/N): N	Process reviews will be identified primarily through Program Effectiveness Review process. First round of reports for non-academic units due 12/2018	Nova Lasky
GOAL: Improve process efficiency and effectiveness			
46 Complete Affiliated entities review	Due Date: TBD Recurring? (R/N): R Direct \$ Impact (Y/N): N		Kelli Tittle
GOAL:			
47 Mandatory Title IX training for students, staff and faculty	Due Date: Fall 2019 Recurring? (R/N): R Direct \$ Impact (Y/N): Y		Matt Boaz Lindsay Wright Destinee Biesemeyer
GOAL: Reduce liability for university; reduce amount of time and money spent by general counsel dealing with and defending these cases			
48 Centralized recruitment process to enhance diversity in faculty and staff	Due Date: Spring 2019 Recurring? (R/N): R Direct \$ Impact (Y/N): N		Chief Diversity Officer Equity and Inclusion Human Resources Hiring Units
GOAL: Mandate a standardized process for recruitment that involves OEI on the front end and reduces costs of filling positions multiple times due to failed searches, weak applicant pools, etc.			

Wright State University Fiscal Sustainability Plan – *Additional Projects*

Updated 10/22/2018

Operational Efficiencies			
Action/Goal	Project Information	Status	Responsibility
49 Update Title IX Policy and Process GOAL: Reduce liability for university and reduce amount of time spent on investigations	Due Date: Fall 2019 Recurring? (R/N): R Direct \$ Impact (Y/N): N	Currently reviewing policy	Matt Boaz Lindsay Wright Chris Taylor
50 Mandatory prevention education for students attending orientation GOAL: Reduce liability for university and reduce amount of time spent on investigations	Due Date: Fall 2020 Recurring? (R/N): R Direct \$ Impact (Y/N): Y	Implemented through on-line modules to incoming new undergraduate, graduate, and transfer students.	Chris Taylor Lindsey Wight Don Miller Destinee Biesemeyer
51 Increase role of director of communications to include speaking directly to the press on behalf of university leaders GOAL: Reduce time spent preparing for and answering question from news outlets	Due Date: Ongoing Recurring? (R/N): R Direct \$ Impact (Y/N): N		Seth Bauguess
52 Create life coaching program for WSU student clients GOAL: Provide personal life coaching in lieu of therapy for subclinical client issues	Due Date: 01/2019 Recurring? (R/N): R Direct \$ Impact (Y/N): Y	No progress to report at this time.	Robert Rando

Wright State University Fiscal Sustainability Plan – *Additional Projects*

Updated 10/22/2018

Operational Efficiencies			
Action/Goal	Project Information	Status	Responsibility
53 Create 30 minute counseling session model GOAL: Develop systemic and operational procedures for providing therapy in 30 minute session blocks as well as the traditional 60 minute blocks so as to be able to provide briefer treatment to those clients as clinically appropriate	Due Date: 01/2019 Recurring? (R/N): R Direct \$ Impact (Y/N): N	No progress to report at this time.	Robert Rando
54 Recruit pool of student volunteers to staff Community Engagement Room GOAL: Staff the LGBTQA Community Engagement Room with volunteers	Due Date: 10/2018 Recurring? (R/N): R Direct \$ Impact (Y/N): Y	Developing recruitment plan	Petey Peterson
55 Explore Veteran and Military Center (VMC) operational partnership with a VMC extension worker GOAL: Reduce student worker expense at front desk and for other duties as feasible	Due Date: 09/2019 Recurring? (R/N): R Direct \$ Impact (Y/N): Y		Tom Webb Seth Gordon

Wright State University Fiscal Sustainability Plan – *Additional Projects*

Updated 10/22/2018

Operational Efficiencies					
Action/Goal		Project Information		Status	Responsibility
56	Enlist Retiree Association to help staff Student Union Welcome Desk GOAL: Support recruitment/Retention	Due Date: 01/2019 and ongoing Recurring? (R/N): R Direct \$ Impact (Y/N): Y	Student Union Staff will build in volunteers into the welcome desk schedule to expand staffing pattern at desk at no additional cost to University	Update: Initial discussions and agreement has been reached that some pre-determined hours per week will be staffed by volunteers from the Retiree Association.	Drew Corbett Eric Corbett

Wright State University Fiscal Sustainability Plan – *Priority Projects*

Updated 10/22/2018

Revenue Enhancements			
Action/Goal	Project Information	Status	Responsibility
1 Develop comprehensive enrollment management plan including retention and marketing initiatives with the ability to assess success based on tracking metrics GOAL: Increase enrollments/net revenue	Due Date: 1/2019 3/2019 4/2019 Recurring? (R/N): R Direct \$ Impact (Y/N): Y	Funding proposals received and in process of ROI evaluation. Phases of plan will be delivered for spring 2019, fall 2019, and fall 2020 recruitment cycles.	Paul Carney Bill Holmes Craig Woolley Monica Snow Tim Littell Gary Dickstein
2 Centralized scholarship administration and awarding GOAL: Target aid to attract more students	Due Date: 12/2018 Recurring? (R/N): R Direct \$ Impact (Y/N): Y	Initial evaluation completed. Recommendations to streamline and optimize scholarship awards will be shared next week and will include items for implementation fall 2019 and fall 2020.	Paul Carney Amy Barnhart
3 Shorten the transfer transcript evaluation process GOAL: Enroll more transfer students	Due Date: 2019 Recurring? (R/N): R Direct \$ Impact (Y/N): Y	In process. Currently working to get transfer processing data and staffing resources.	Amanda Steele-Middleton
4 Optimize class scheduling across campus including summer courses GOAL: Increase student credit hours	Due Date: 2019 Recurring? (R/N): R Direct \$ Impact (Y/N): Y	In the process of selecting task force members. Initial evaluation underway by Growth Mindset Advisory team.	Amanda Steele-Middleton Deans Chairs Sue Edwards

Wright State University Fiscal Sustainability Plan – *Priority Projects*

Updated 10/22/2018

Revenue Enhancements			
Action/Goal	Project Information	Status	Responsibility
5 Strategically increase the use of waitlists. GOAL: Improve opportunity for students to enroll in courses as others drop	Due Date: TBD Recurring? (R/N): R Direct \$ Impact (Y/N): Y	Options under evaluation.	Sue Edwards Chairs
6 Improve student retention through a targeted task force GOAL: Increase enrollments and graduation rates	Due Date: TBD Recurring? (R/N): R Direct \$ Impact (Y/N): Y	In progress. Working on improvements to Raider Academic Progress System (RAPS) for enhanced advising and outreach.	Sue Edwards Paul Carney Tim Littell

Operational Efficiencies			
Action/Goal	Project Information	Status	Responsibility
1 Perform an effectiveness and efficiency review of all programs to evaluate strategic alignment GOAL: Help inform the Strategic Plan and create continuous improvement	Due Date: Fall 2018 Recurring? (R/N): R Direct \$ Impact (Y/N): Y	Academic departments submitted reports to Deans on 10/15/18. Several administrative units have turned in completed reports. Most are in the process of data analysis for reporting in early December 2018.	Cheryl Schrader Sue Edwards Dan Krane Craig Woolley

Wright State University Fiscal Sustainability Plan – *Priority Projects*

Updated 10/22/2018

Operational Efficiencies			
Action/Goal	Project Information	Status	Responsibility
2 Consolidate decentralized functions and services into central organization <ul style="list-style-type: none"> Information Technology Facilities, maint. & custodial Admissions / App processing Colleges/schools Fee waivers Scholarship awards 	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	Complete: <ul style="list-style-type: none"> Career Services Advising Business and Finance Others in process.	Sue Edwards Walt Branson Craig Woolley Tim Littell Greg Sample Amy Barnhart Paul Carney
GOAL: Create more efficient service delivery			
3 Restructure and reorganize departments <ul style="list-style-type: none"> Enrollment Management Business and Operations 	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	Completed: <ul style="list-style-type: none"> Identity/cultural centers Student Affairs Auxiliary services moved to Facilities Others in process.	Gary Dickstein Sue Edwards Walt Branson Paul Carney
GOAL: Create efficient and effective organizations			
4 Review and optimize graduate student financial support	Due Date: Recurring? (R/N): Direct \$ Impact (Y/N):	Spring 2019 R Y	Sue Edwards Walt Branson
GOAL: Ensure effective and efficient support for graduate students		Initial evaluation underway.	

WRIGHT STATE UNIVERSITY GUARANTEE TUITION PROGRAM (WRIGHT GUARANTEE TUITION PROGRAM)

1) WRIGHT GUARANTEE TUITION PROGRAM

- a) The Wright Guarantee Tuition Program (Wright Guarantee) is a cohort-based, guaranteed undergraduate tuition program adopted in accordance with Ohio Revised Code §3345.48. Wright State University's Guarantee Tuition Program provides all eligible new first year undergraduate students and their families the certainty that in-state instructional and general fees, room and meal plan charges will not increase over the ensuing four academic year period (12 consecutive semesters including summer terms) from their first enrollment as a degree-seeking student. Wright Guarantee will apply to all new degree-seeking, undergraduate students (including new transfer students) enrolling at either the Dayton or Lake Campuses. Participation in the program is required for all new first-year degree-seeking undergraduate students (including new transfer students) enrolling at Wright State University for the first time in fall semester of 2018 or later (see Section 5(a), Additional Provisions- Summer Term Start).
- b) The four academic years of Wright Guarantee includes fall, spring and summer terms. The four academic year term is guaranteed regardless of the student's enrollment status (full, or part-time) during that time.
- c) Undergraduate in-state instructional and general fees, room rates and meal plans are set by the Board of Trustees each academic year and guaranteed for four academic years (12 consecutive semesters) for each entering cohort. Tuition for summer terms are charged separately based on the guaranteed cohort per credit hour rate, less any discount that is or may be approved and implemented for summer terms.

2) TERMS:

a) Cohort

Eligible students new to Wright State are assigned to a cohort group (see Section 3- Definitions and Exceptions for Wright Guarantee) based on the semester in which the student enrolls as a degree-seeking student. Each academic year contains one fall semester cohort and one spring semester cohort. Any new degree-seeking, undergraduate student admitted to the university will be assigned to that cohort year for purposes of determining undergraduate in-state instructional and general fees, room rates and meal plans for the four academic years (12 consecutive semesters) covered by the guaranteed cohort price. Each cohort commences with the first semester of enrollment and the pricing remains constant for four academic years (e.g., fall 2018 through summer 2022 or spring 2019 through fall 2022). Students may complete as

many undergraduate degrees, majors, minors and/or certificates as they choose within their cohort period.

b) Bachelor's Degree

Bachelor's degree programs do not normally require more than 120 semester credit hours to be awarded unless the additional coursework is required to meet professional accreditation or licensing requirements. Students completing degree programs requiring more than 120 semester credit hours can request one extension of the guaranteed cohort period following the procedures outlined in Section 10.

A complete list of programs and their required credit hours can be viewed at:

<http://www.wright.edu/degrees-and-programs/catalog/programs>.

c) Tuition (Instructional and General Fees)

Undergraduate resident tuition is the sum of the undergraduate in-state instructional fee and general fees. Both the undergraduate in-state instructional and general fees are guaranteed for four academic years (12 consecutive semesters). Non-resident students also pay an out-of-state surcharge, and international students pay an additional International Student Fee that are not part of the guarantee. Under the Wright Guarantee Tuition Program, tuition is set each academic year for four academic years for each entering cohort.

Tuition for summer terms are charged separately based on the guaranteed cohort per-credit-hour rate, less any discount that is or may be approved and implemented for summer terms.

i) Instructional Fee

Eligible undergraduate, in-state, degree-seeking students enrolling for the first time on or after fall 2018 will pay these guaranteed instructional costs. Each incoming undergraduate in-state cohort is charged its unique, guaranteed rate for four academic years (12 consecutive semesters). Full-time students pay an additional tuition at their cohort rate for over 18 credit hours enrolled. Part-time students pay Instructional Fees on a pro-rated, per-credit-hour basis at their cohort rate.

ii) General Fee

In addition to the Instructional Fee, both Dayton and Lake Campus students pay a basic general fee.

d) Room Accommodations and Meal Plan Charges

Dayton and Lake Campus students may elect room accommodations and associated meal plans where available. Room and Meal Plan charges are determined annually by the Board of Trustees, and each cohort group will have a room and meal plan rate schedule assigned to their specific cohort group throughout their four academic year period (12 consecutive semesters). Room and meal plan charges vary based on the type of room accommodation/residence hall and meal plan selected by the student however the assigned rate schedule is guaranteed for the four academic year period (12 consecutive semesters). Should residential students change their room type/residence hall and/or meal plan during their four academic year period (12 consecutive semesters),

room and meal plan charges will be adjusted accordingly based on the room and meal plan rate schedule assigned to their cohort group at the time of their initial enrollment.

3) DEFINITIONS AND EXCLUSIONS FOR WRIGHT GUARANTEE

a) Cohort 1 (Initial Cohort Group) :

Undergraduate, full-time and part-time degree-seeking students (including associate's degree, bachelor's degree and transfer students) whose first term of enrollment is either fall 2018 or spring 2019; in-state tuition, room and meal plan rates are guaranteed for four academic years (12 consecutive semesters) at the applicable Cohort 1 rates in effect for the 2018-19 Academic Year. Any new degree-seeking, undergraduate student who is registered for classes as of the fifteenth day of the fall or spring term will be assigned to that cohort year for purposes of determining undergraduate in-state tuition, room and board for the four academic year period (12 consecutive semesters) covered by the guaranteed cohort price.

i) Cohort 1 instructional and general fee adjustment:

(1) Dayton Campus undergraduate student:

Increase the in-state per credit hour and flat rate by 6%. For Dayton Campus, the tuition per credit hour moves from \$394 to \$417 and the 11 – 18 credit hour flat rate moves from \$4,365 to \$4,627. Students taking additional credit hours above the flat rate limit (18) will be charged additional tuition at the Dayton Campus cohort per credit hour rate for each hour exceeding 18.

(2) Lake Campus undergraduate student:

Increase the in-state per credit hour and flat rate by 6%. For Lake Campus, the tuition per credit hour moves from \$265 to \$281 and the flat rate moves from \$2,921 to \$3,097. Students taking additional credit hours above the flat rate limit (18) will be charged additional tuition at the Lake Campus cohort per credit hour rate for each hour exceeding 18.

b) Initial Term of Enrollment for Cohort Rate Lock

For students whose initial term of enrollment is either fall or spring semester, the student must maintain enrollment through the fifteenth (15th) day of the initial term of enrollment (aka Census Date) in order to "lock-in" (guarantee) the tuition cohort rate for the four academic year period (12 consecutive semesters). If a student initially enrolls during a fall or spring semester and subsequently withdraws prior to the Census Date for that term, the cohort rate is not locked (guaranteed). Should the student register for a future term, the student would be assigned the most current tuition cohort in effect at time of re-enrollment. To lock-in the cohort rate for the four year period (12 consecutive semesters) beginning with the re-enrollment term, the student must maintain enrollment through the Census Date for that term.

Students who initially enroll during a summer term will receive the current (lower) tuition rate in effect for that term. The cohort rate lock will not occur until the student initially enrolls for a fall or spring term and maintains enrollment through the Census Date (see paragraph above).

c) Future Cohort Groups (beyond Cohort Group 1):

Eligible new first-year students will be assigned to a cohort group based on the semester in which the student first enrolls as a degree-seeking student. Each academic year contains one fall semester cohort and one spring semester cohort.

- i) Any new degree-seeking, undergraduate student who is registered for classes as of the fifteenth day of the fall or spring term will be assigned to that cohort year for purposes of determining undergraduate in-state tuition, room and board for the four academic year period (12 consecutive semesters) covered by the guaranteed cohort price. Each cohort commences with the first semester of enrollment and the pricing remains constant for four academic years (e.g., fall 2019 through summer 2023 or spring 2020 through fall 2023).
- ii) Students may complete as many undergraduate degrees, majors, minors and certificates as they choose within their cohort period.

d) Non-resident Tuition Excluded from Wright Guarantee Tuition Program:

The Board of Trustees intends to increase the non-resident tuition per credit hour rate as well as the flat rate for both Dayton and Lake Campus by 6% for the first year of Cohort 1 (F18 through R19) but reserves the right to price non-resident tuition differently in future years. Therefore, non-resident tuition will not be part of the Wright Guarantee Tuition Program and will not follow the pricing formula prescribed in ORC §3345.48 for future cohort groups.

e) Fees, Charges, and Fines Excluded in the Guarantee:

Non-resident tuition, international student fees, course fees including inclusive courseware fees, textbooks, program fees, application fees, and non-academic charges including, but not limited to, technology fees, student health insurance, student legal service, parking permit/fines and library fines are not covered under the Wright Guarantee Tuition Program.

f) Students Not Eligible for the Wright Guarantee Tuition Program:

- i) Boonshoft School of Medicine and School of Professional Psychology students are not eligible to participate in the Wright Guarantee Tuition Program. Tuition, room and board for these students will continue to be set annually by the Wright State University Board of Trustees.

- ii) Graduate degree-seeking students and non-degree-seeking students enrolled in graduate level courses are not eligible to participate in the Wright Guarantee Tuition Program. Tuition, room and board for these students will continue to be set annually by the Wright State University Board of Trustees.

- iii) **Returning Undergraduate Students**

For returning undergraduate degree-seeking students whose first term of enrollment occurred on or before spring 2018, tuition, room and board for these students will continue to be set annually by the Wright State University Board of Trustees at a rate permitted by law.

- iv) **Non-degree-seeking Students Enrolled In Undergraduate Courses**

- (1) Students admitted or enrolled as non-degree-seeking students taking undergraduate level courses (students who are not pursuing an undergraduate degree or have not been admitted as a degree-seeking student at Wright State University) are not covered by the Wright Guarantee Tuition Program. Tuition, room and board for these students will continue to be set annually by the Wright State University Board of Trustees at a rate permitted by law. This includes non-degree-seeking students taking undergraduate level courses or conditionally admitted students such as students enrolled in College Credit Plus or Advance High School; exchange students, and other students participating in other pre-enrollment or post-secondary option programs. Once a student is admitted as an undergraduate new first-year degree-seeking student, the student will be assigned to a cohort group based on the semester in which the student first enrolled as a degree-seeking student.
- (2) For non-degree students taking courses where fees are assessed based on a flat program fee (examples- Division of Professional Development and LEAP), students would continue to pay the appropriate program fee and the respective departments would need to review their program fees periodically and seek approval for increases (if permitted by law) through the Provost's Office.

4) DISSEMINATION

The University Bursar, University Registrar, Undergraduate Admissions, Financial Aid, Enrollment Services/RaiderConnect, and other student service offices using various methods including publishing on websites and in student handbooks and course catalogs will disseminate the terms of the Wright Guarantee Tuition Program, along with the Wright State University Board of Trustees' approved guaranteed cohort prices.

5) ADDITIONAL PROVISIONS

- a) Summer Term Start

Students whose first term of enrollment is a summer term will pay the prior cohort per credit hour rate for the initial term, but will be assigned to the entering semester cohort that immediately follows. Summer start students are typically students who have confirmed their enrollment and will be matriculating for the first time for the fall semester immediately following the summer term.

b) Moving Between Lake and Dayton Campuses

Undergraduate degree-seeking students who transfer from Lake to Dayton Campus (or vice versa) after taking courses and/or completing an associate's degree will continue under the same cohort they began with at their starting campus (ex., Lake), and will receive that cohort's set of rates at the campus they are moving to (ex., Dayton) for the remaining time of their guaranteed four academic year period (12 consecutive semesters).

c) Transfer students from other institutions

Students coming to Wright State University (either Dayton or Lake Campus) from another college or postsecondary institution will be placed in the newest (highest) cohort group in effect at the time they transfer to WSU. Transfer students will receive the same four academic year period guarantee (12 consecutive semesters) as all other new degree-seeking students admitted to Wright State University.

d) Mixed Campus Enrollment

Flat rate or full-time undergraduate degree-seeking students (11-18 credit hours) taking a mix of Lake and Dayton Campus courses are assessed tuition by calculating the number of credit hours taken at each campus times the per credit hour rate for each campus with the flat range not to exceed the Dayton Campus rate, \$4,627. Credit hours in excess of 18 would be charged additional tuition at the cohort per credit hour rate of the Dayton campus for each credit hour above 18.

6) OTHER COSTS INCLUDED IN THE WRIGHT GUARANTEE TUITION PROGRAM

The Wright Guarantee Tuition Program is designed to provide a comprehensive set of costs for completing an undergraduate degree at Wright State University. The following costs are also included in the Wright Guarantee Tuition Program:

a) Housing (Room) Rates

The Wright Guarantee includes a guaranteed price schedule for housing that represents the various housing options available to undergraduate students. The rate charged to the eligible student is based upon the student's selected or assigned residence type and location. If a student changes from one room or hall type to another during the cohort period, the housing rate charged to the student will be adjusted based on the guaranteed price schedule that is in effect throughout the student's cohort period.

b) Board (Meal Plan Rates)

The Wright Guarantee includes a number of meal plan options where eligible students may select a plan. A meal plan is required for students living in Hamilton Hall, The Woods, Honors Dormitory, and is optional for students living in University owned/managed apartments including Forest Lane, College Park, University Park and the Village. Meal plans are not available at Lake Campus. A cohort menu of meal plans and rates is included as part of the cohort pricing, and the actual meal plan cost will be based on the meal plan selected by the student. While meal plan pricing will remain guaranteed during the cohort period, individual meal items and merchandise in retail locations are subject to price changes.

7) COHORT PRICING BEYOND THE INITIAL YEAR

- a) Once the initial cohort tuition is established, subsequent cohort increases in tuition will be based on:
 - i) The average rate of inflation, as measured by the consumer price index prepared by the Bureau of Labor Statistics of the United States Department of Labor (all urban consumers, all items), for the previous sixty-month period; and
 - ii) The percentage amount the Ohio General Assembly restrains increases on in-state undergraduate instructional and general fees for the applicable fiscal year. If the General Assembly does not enact a limit on the increase of in-state undergraduate instructional and general fees, then no limit shall apply under this section for the cohort that first enrolls in any academic year for which the General Assembly does not prescribe a limit.
 - iii) This rate of increase will be benchmarked against other four-year public universities in Ohio (both main and regional campuses) to account for the impact of the cohort pricing model on tuition charges. If Wright State's cohort tuition for Ohio residents remains significantly below peer institutions (bottom quartile), Wright State University may elect to submit for approval by the Chancellor of the Ohio Department of Higher Education an increase in the forthcoming cohort tuition pricing in excess of the stated limitation for Ohio residents.
- b) Increases in cohort pricing for room and meal plan charges are not subject to the pricing formula set forth above and the plan composition and rates will be determined by the Wright State University Board of Trustees.

8) STUDENTS WHO WITHDRAW AND RE-ENROLL

If a student takes leave, withdraws, or is judicially suspended from the university for one or more academic semesters, the four (4) academic year period (12 consecutive semesters) covered by the guaranteed cohort price will not be extended. As a result, the student will lose the term(s) of eligibility while absent within the four (4) academic year cohort period.

When the student re-enrolls, s/he will be required to reapply for admission to the university, and will be subject to the new degree requirements in effect for their program of study at the time they return to the university if s/he has missed one (1) or more academic years (3 consecutive semesters). If four (4) academic years (12 consecutive semesters) have not lapsed since the student's initial degree-seeking enrollment, then the student will be charged the guaranteed rate based on their original cohort for the balance of the cohort period. If four (4) or more academic years have passed since the student's initial degree-seeking enrollment, then the re-enrolling student is assigned to the oldest unexpired cohort as defined in Section 9.

9) STUDENTS WHO REQUIRE MORE THAN THEIR COHORT PERIOD TO GRADUATE

Students who do not complete their undergraduate degree requirements and are not eligible for an exception (as defined in Section 10) by the end of their assigned cohort term, will be placed into the next sequential unexpired cohort (the cohort that went into effect the year after their assigned cohort). The student will remain in that cohort for up to one year (3 consecutive semesters) and, if still enrolled after that cohort expires, will be placed into the subsequent (oldest) cohort for the next year and so on until the student is no longer enrolled.

10) EXCEPTIONS FOR STUDENTS WHO REQUIRE MORE THAN THEIR COHORT PERIOD TO GRADUATE

First-time undergraduate degree-seeking students have a four academic year period (12 consecutive semesters) to take advantage of the Wright Guarantee Tuition Program. This means that students must complete their degree requirements within the four academic year period (12 consecutive semesters) to receive the guaranteed tuition rate. However, there may be times when a student will take longer than their guaranteed cohort period to graduate due to circumstances beyond their control. No later than one semester prior to the expiration of their guaranteed cohort term, a student may request an extension of their guaranteed cohort price. Each case will be evaluated on its own merits to determine whether an extension should be granted and if so, the nature and duration of any extension.

- a) A Tuition Guarantee Appeals Committee coordinated by the Office of the University Registrar will evaluate requests for exceptions. The appeal must fall within extenuating circumstances established by the Appeals Committee as described below.
- i) The following circumstances will be considered for an extension of the guaranteed cohort price beyond the four academic year period (12 consecutive semesters) depending on the validity and impact of the circumstances including:
 - (1) Enrollment in a degree program requiring more than 120 hours to graduate
 - (2) Unexpected, new medical condition or personal injury to the student

- (3) Disability that necessitates a reduced course load as a reasonable accommodation (confirmed in writing by WSU's Office of Disability Services)
 - (4) Medical Leave of Absence for the student
 - (5) Leave of absence for a student during a period of military service
 - (6) A student in an approved internship and/or co-op through his/her college may be granted additional semester(s) at his/her established cohort rate equal to the semesters s/he was enrolled in the internship/co-op credit.
- ii) If the Appeals Committee determines that the student has provided sufficient documentation of extenuating circumstances that were outside the control of the student and prevented the student from completing the student's program of study during the assigned cohort period, the Committee will determine the appropriate period of time or number of courses to extend the guaranteed cohort price.
- b) Other exceptions permitted by law
 - i) If the Appeals Committee finds that the student cannot complete the degree program within the four academic year period (12 consecutive semesters) of the student's cohort due solely to a lack of available mandatory or required courses or space in required or mandatory classes provided by the university, the university will provide the student with the opportunity to take the necessary course or courses without requiring the payment of tuition.
 - ii) Any student called to military service will be given an automatic extension of their guaranteed cohort price based upon the number of academic terms impacted by the student's absence due to military service. To request the automatic extension, the student will need to provide documentation of their military service to the Tuition Guarantee Appeals Committee.